



2024 MUNICIPAL BUDGET



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MESSAGE FROM THE MAYOR



MAYOR PETER KELLEY

Developing a prudent budget requires thoughtful action, and a balancing act to navigate and determine key priorities. The 2024 Muskoka Lakes continues to support spending in key service areas that residents value while also thoughtfully investing to support growth in our community, and contribution to reserves.

With inflation at an all-time high, the cost of infrastructure renewal is an issue that many municipalities are dealing with, and Muskoka Lakes is no different. In order to support our growing community, and address our deteriorating infrastructure it's evident that significant investment is required.

Council is committed to ensuring funds are available to maintain safe and adequate roads, buildings, and recreational facilities for our residents not just now but in the future.

Following the completion of a provincially mandated Asset Management Plan, in 2024, the Township will undertake a Capital Service Level Review that will facilitate the development of a financial strategy to meet the Township needs for years to come.

Other notable projects slated for 2024 include: rehabilitation of the Burgess Dam in Bala, completion of the arena feasibility study and the fire location study, we will review the Township Zoning By-Laws and continue working on how the Township will address Short Term Rentals.

The value of these investments is central to what enables Muskoka Lakes to continue to be a vibrant community.



**MARK DONALDSON,
DIRECTOR OF FINANCE/TREASURER**

MESSAGE FROM THE DIRECTOR OF FINANCIAL SERVICES/TREASURER

This year's budget highlights the pressing need for strategic investment in our most valuable assets: our people and infrastructure. Our dedicated workforce works diligently to ensure the smooth functioning of essential services.

It's evident that our roads, bridges, and public facilities are aging and require immediate attention and substantial investment. However, investment alone is not sufficient; effective asset management is crucial.

Properly managed assets not only improve the efficiency of our operations but also enhance the overall quality of life for every resident. This requires a proactive approach, ensuring that we not only address current issues but also plan for the long-term sustainability of our infrastructure. By adopting sound asset management practices, we can optimize the useful life of our infrastructure, reduce long-term costs, and provide consistently high-quality services to our residents.

This budget prioritizes investments in our community's future that will revitalize our infrastructure and lay the groundwork for a stronger, more prosperous future for Muskoka Lakes.

ABOUT MUSKOKA LAKES

Located in the District Municipality of Muskoka, the Township of Muskoka Lakes is anchored by a number of small communities, with each offering unique experiences to both residents and visitors.

Muskoka Lakes offers the sophistication of a popular tourism destination, with the wholesomeness of country living and an abundance of natural beauty.





MUSKOKA LAKES QUICK FACTS

- 17 Parks
- 42 Public Water Access Locations
- 355 Kilometers of Roads
- 22 Bridges
- 10 Kilometers of Recreational Trails
- 1 Medical Centre
- 1 Township Office
- 3 Public Works Yards
- 2 Arenas
- 12 Cemeteries
- 13 Community Centres
- 10 Fire Halls
- 2 Libraries

The Township is made up 2 urban centres, Bala and Port Carling, and a number of hamlets including: Windermere, Walker's Point, Torrance, Hekkla, Ullswater, Utterson, Minett, Raymond, Glen Orchard, Foot's Bay and Milford Bay.

POPULATION

The Township of Muskoka Lakes has a year-round population of 7,652 and a seasonal population of approximately 27,000.



MUSKOKA LAKES STRATEGIC PLAN

The strategic plan, completed in early 2021, acts as a guiding document to support Council decisions and staff activities.

MISSION

The Township of Muskoka Lakes Council, residents, volunteers, and staff will be excellent stewards of the environment, set clear and respectful expectations of each other, and work together to achieve our shared vision.

VISION

Where generations live and gather in a breathtaking natural environment, enjoying recreation, history, and small-town character. These will be protected and enhanced for future generations, while encouraging thriving communities.

GOALS



Preserve and Protect the Natural and Cultural Environment



Enhance and Sustain Public Services and Infrastructure



Strengthen and Diversify Muskoka Lakes' Economy



Strengthen Key Relationships

2024 BUDGET OVERVIEW



The Municipal Act, 2001 requires municipalities to prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality. A municipal budget is a policy and planning document that outlines the municipality's priorities, and is a balancing act between often competing priorities. The budget serves as a financial framework which guides department operations and planning for capital projects. The budget is also an accountability tool that allows for tracking variances between budgets and actual spending.

The 2024 budget has been developed with a commitment to ensuring the municipality can continue to maintain existing levels of service to the community while building for the future.

The operating budget provides the necessary resources to deliver programs and services to meet the needs of the growing community, and accommodates inflationary pressures. The operating budget is funded primarily through property taxes and user fees. The Capital Budget is funded through property taxes, user fees, reserves, development charges, debt and grants.

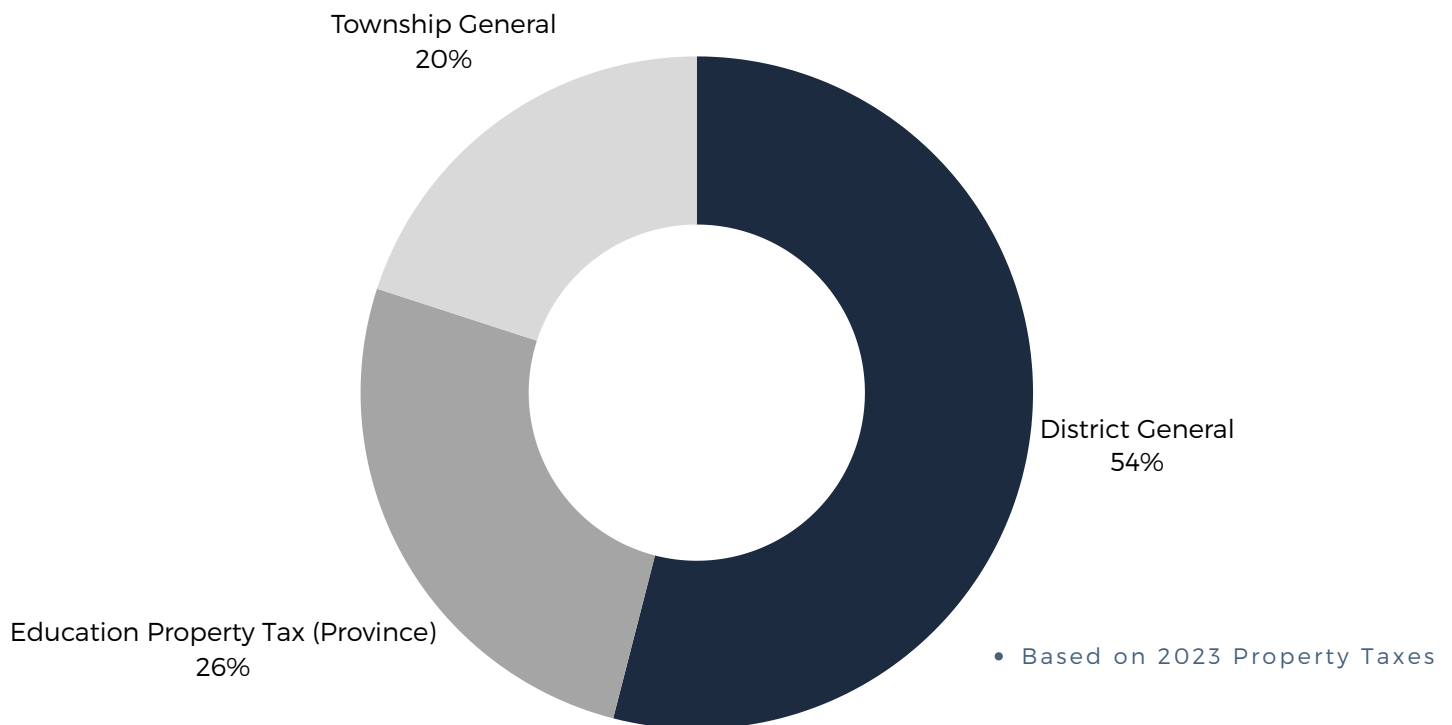
PROPERTY TAX

Property tax is a levy based on the assessed value of property, which is made of three components in the Township of Muskoka Lakes: the Township portion for services delivered by the Township, the District portion for service delivered by the District, and an education portion to fund the elementary and secondary education system in Ontario.

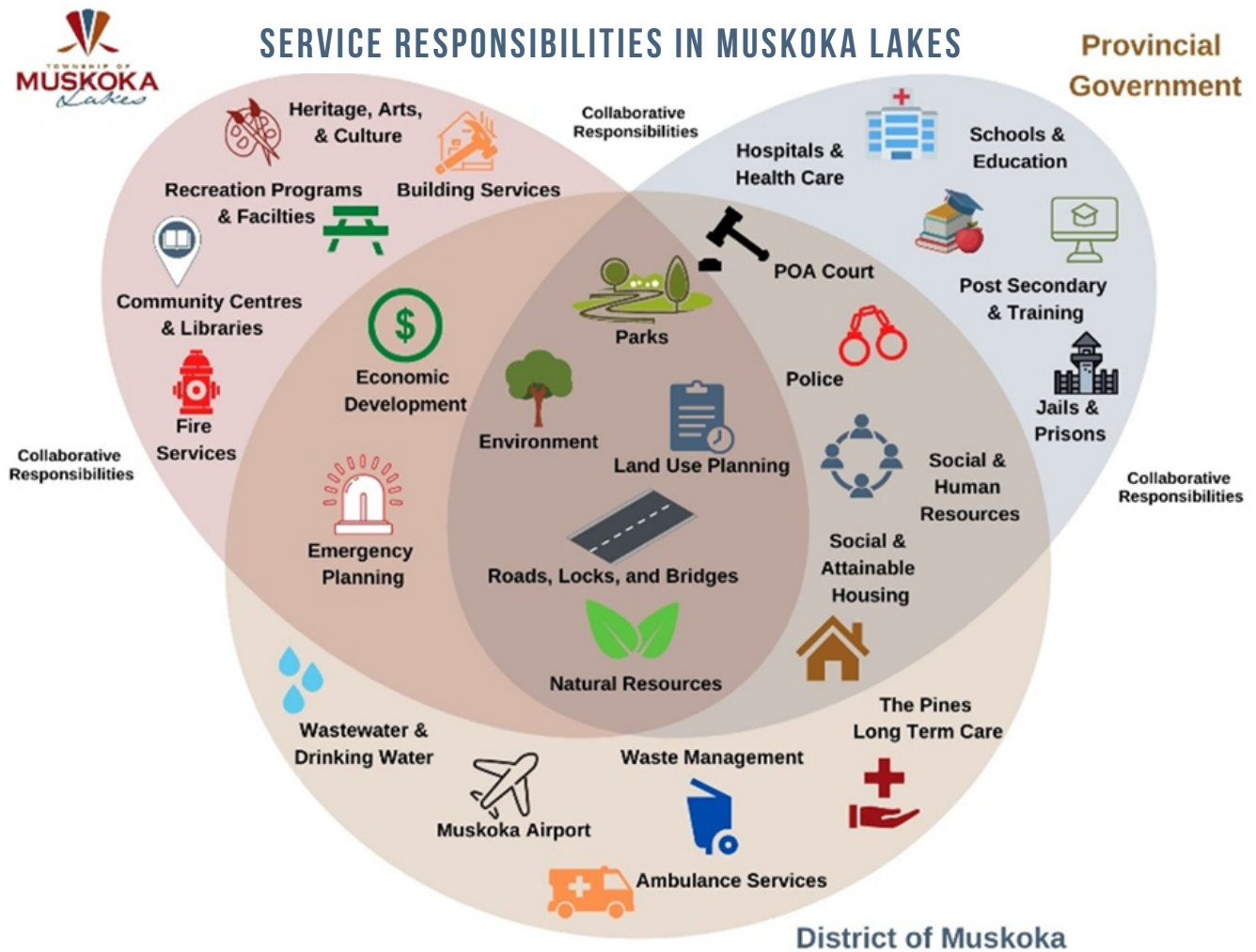
The rates for the Township and District portion of the tax are established by each respective Council, while the rates for the education portion of the tax are established by the Minister of Finance.

Property taxes are calculated using the Current Value Assessment of a property, as determined by the Municipal Property Assessment Corporation (MPAC), and multiplying it by the combined Township, District and education tax rates for the applicable class of property. Property assessments are based on the current value of properties as of a legislated valuation date, which is currently January 1, 2016. If certain types of changes occur on a property during a tax year, such as new construction or an ownership change, MPAC mails an updated assessment notice following the change.

BREAKDOWN OF MUNICIPAL TAXATION



MUNICIPAL SERVICES OVERVIEW



The powers and responsibilities which municipal governments may exercise are set out primarily in the Municipal Act 2001 though there are many other acts that apply to municipalities.

The Township of Muskoka Lakes delivers services to its residents through five main service areas:

- Administration
- Development Services and Environmental Sustainability
- Emergency Services
- Library
- Public Works

PROPERTY TAX LEVY

The Corporation of the Township of Muskoka Lakes							Residential Tax Rate:	0.00148736
2024 Tax Levy Calculations								
CLASSIFICATION	2023 ASSESSMENT	2023 RATE	2023 TAX LEVY	2024 ASSESSMENT	2024 RATIO	2024 RATE	2024 TAX LEVY	
PROPERTY TAX LEVY:								
Commercial	227,624,805	0.143120%	\$ 325,777	260,412,189	1.1000	0.163610%	\$ 426,060	
- Excess Land	1,816,500	0.143120%	\$ 2,600	1,168,700	1.1000	0.163610%	\$ 1,912	
- Vacant Land	3,520,700	0.143120%	\$ 5,039	3,037,000	1.1000	0.163610%	\$ 4,969	
Industrial	5,509,492	0.143120%	\$ 7,885	7,110,473	1.1000	0.163610%	\$ 11,633	
- Excess Land	46,600	0.143120%	\$ 67	46,600	1.1000	0.163610%	\$ 76	
- Vacant Land	367,600	0.143120%	\$ 526	420,100	1.1000	0.163610%	\$ 687	
Residential/Multi-Residential	10,251,890,514	0.130109%	\$ 13,338,632	10,346,725,349	1.0000	0.148736%	\$ 15,389,305	
Farmlands	6,900,800	0.032527%	\$ 2,245	8,007,449	0.2500	0.037184%	\$ 2,977	
Managed Forest	53,046,200	0.032527%	\$ 17,254	49,289,400	0.2500	0.037184%	\$ 18,328	
TOTAL	10,550,723,211		\$ 13,700,024	10,676,217,260			\$ 15,855,949	
						Levy Requirement	\$ 15,855,900	
						Tax Rate Rounding	\$ 49	

	Weighted Assessment
Commercial	286,453,408
Industrial	7,821,520
Residential/Multi-Residential	10,346,725,349
Farmlands	2,001,866
Managed Forest	12,322,374
Total Assessment	10,660,464,158
Required Levy	\$ 15,855,900
Levy per \$ of assessment	\$ 0.00148736

Actual Tax Rate Change	2023	2024	%
Commercial and Industrial	0.14312%	0.16361%	14.3%
Residential	0.13011%	0.14874%	14.3%
Farmlands and Managed Forest	0.03253%	0.03718%	14.3%

Levy Comparison	2023	2024	%
Approved Levy	\$13,700,600	\$ 15,855,900	15.7%

Effective Tax Rate Comparison	2023	2024
Effective tax increase when considering MPAC reassessment and tax rate change	3.9%	14.3%
Effective annual tax increase per \$100,000 of property assessment	\$4.84	\$18.63

RESIDENTIAL PROPERTY TAX INCREASE

Township of Muskoka Lakes Impact of 2024 Assessment Increase and Township Tax Rate							
ASSESSMENT EXAMPLES	2023 Tax Rate	2023 Township Tax	2024 Assessment	2024 Tax Rate	2024 Township Tax	Dollar Increase	Percentage Increase
Per \$100,000 of Assessment	0.00130109	\$ 130.11	\$ 100,000	0.00148736	\$ 148.74	\$ 18.63	14.3%
\$200,000 Assessed Value	0.00130109	\$ 260.22	\$ 200,000	0.00148736	\$ 297.47	\$ 37.25	14.3%
\$250,000 Assessed Value	0.00130109	\$ 325.27	\$ 250,000	0.00148736	\$ 371.84	\$ 46.57	14.3%
\$350,000 Assessed Value	0.00130109	\$ 455.38	\$ 350,000	0.00148736	\$ 520.58	\$ 65.19	14.3%
\$500,000 Assessed Value	0.00130109	\$ 650.55	\$ 500,000	0.00148736	\$ 743.68	\$ 93.14	14.3%
\$750,000 Assessed Value	0.00130109	\$ 975.82	\$ 750,000	0.00148736	\$ 1,115.52	\$ 139.70	14.3%
\$1,000,000 Assessed Value	0.00130109	\$ 1,301.09	\$ 1,000,000	0.00148736	\$ 1,487.36	\$ 186.27	14.3%
\$1,500,000 Assessed Value	0.00130109	\$ 1,951.64	\$ 1,500,000	0.00148736	\$ 2,231.04	\$ 279.41	14.3%

OPERATING BUDGET



OPERATING BUDGET - SUMMARY

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR			
	2022	2023	2023	2024	2025	2026	Δ from 2023		Δ from 2023	
	Actual	Budget	Forecast	Budget	Budget	Budget	\$	%	\$	%
Expenses										
Salaries and Benefits	8,951,331	9,703,100	9,568,223	10,538,100	10,858,400	11,083,000	835,000	8.6%	969,877	10.1%
Contract Services, Materials, Equipment	2,060,495	1,820,000	1,548,300	1,917,500	1,988,900	2,052,500	97,500	5.4%	369,200	23.8%
Utilities and Facility Maintenance	993,952	831,700	846,680	980,900	1,013,400	1,047,600	149,200	17.9%	134,220	15.9%
Insurance	823,251	598,300	594,800	654,400	720,300	791,900	56,100	9.4%	59,600	10.0%
Professional Fees and Honouraria	615,291	552,500	361,300	995,100	962,100	833,200	442,600	80.1%	633,800	175.4%
Staff Development	265,476	386,500	306,496	426,600	451,600	469,900	40,100	10.4%	120,104	39.2%
IT Hardware and Software	426,088	448,100	474,900	548,800	568,800	582,700	100,700	22.5%	73,900	15.6%
Administration	221,921	224,600	212,200	252,300	251,200	256,400	27,700	12.3%	40,100	18.9%
Debt Repayment	129,741	134,100	134,100	134,100	134,100	134,100	0	0.0%	0	0.0%
Grants and Community Programs	182,476	301,500	260,956	329,300	330,800	334,200	27,800	9.2%	68,344	26.2%
Other Expenses	269,364	194,600	174,816	194,400	199,300	211,100	(200)	-0.1%	19,584	11.2%
Operating Expenses	14,939,386	15,195,000	14,482,771	16,971,500	17,478,900	17,796,600	1,776,500	11.7%	2,488,729	17.2%
Transfers to Reserves	7,290,166	6,432,900	6,632,900	7,640,700	8,508,900	8,968,600	1,207,800	18.8%	1,007,800	15.2%
Total Expenses	22,229,552	21,627,900	21,115,671	24,612,200	25,987,800	26,765,200	2,984,300	13.8%	3,496,529	16.6%
Revenues										
User Fees	790,623	557,500	491,450	625,100	650,200	327,200	67,600	12.1%	133,650	27.2%
Other Tax Revenues	812,822	878,000	808,000	938,000	955,000	963,000	60,000	6.8%	130,000	16.1%
License, Permits and Rentals	2,783,758	2,101,500	1,919,588	2,437,000	2,501,300	2,554,000	335,500	16.0%	517,412	27.0%
Fines and Penalties	75,490	60,000	72,500	65,000	65,000	65,000	5,000	8.3%	(7,500)	-10.3%
Cost Recoveries	824,334	790,900	799,355	1,355,400	1,374,300	1,303,800	564,500	71.4%	556,045	69.6%
Grants and Subsidies	2,641,971	2,227,800	2,223,000	2,179,600	2,184,600	2,194,600	(48,200)	-2.2%	(43,400)	-2.0%
Investment Income	739,121	1,010,600	1,218,500	935,000	623,600	586,100	(75,600)	-7.5%	(283,500)	-23.3%
Other Revenues	51,830	131,000	147,754	121,200	125,300	128,700	(9,800)	-7.5%	(26,554)	-18.0%
Operating Revenues	8,719,949	7,757,300	7,680,147	8,656,300	8,479,300	8,122,400	899,000	11.6%	976,153	12.7%
Transfer from Reserves	382,051	170,000	64,250	100,000	100,000	100,000	(70,000)	-41.2%	35,750	55.6%
Total Revenues	9,102,000	7,927,300	7,744,397	8,756,300	8,579,300	8,222,400	829,000	10.5%	1,011,903	13.1%
NET LEVY REQUIREMENT	13,127,552	13,700,600	13,371,274	15,855,900	17,408,500	18,542,800	2,155,300	15.7%	2,484,626	18.6%

OPERATING BUDGET - BY DIVISION

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2022 Actual	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Council	347,007	390,000	385,200	395,400	402,700	411,100	5,400	10,200
Financing Charges	30,129	134,100	134,100	134,100	134,100	134,100	0	0
Human Resources/Health & Safety	217,646	317,300	276,600	434,400	444,200	456,700	117,100	157,800
Information Technology	510,595	557,600	491,200	597,600	621,200	640,900	40,000	106,400
Legislative Services	1,412,377	1,308,500	1,217,342	1,344,800	1,351,600	1,383,900	36,300	127,458
Treasury	298,785	545,100	535,300	465,400	657,800	698,700	(79,700)	(69,900)
ADMINISTRATION	2,816,539	3,252,600	3,039,742	3,371,700	3,611,600	3,725,400	119,100	331,958
							3.66%	10.92%
Building (Protective Inspection)	515	0	0	0	0	0	0	0
By-Law Enforcement	322,203	445,400	288,993	472,000	474,400	483,100	26,600	183,007
Economic Development	132,301	184,500	126,733	186,300	187,200	191,200	1,800	59,567
Grants	127,022	287,100	328,800	302,900	308,500	319,000	15,800	(25,900)
Planning & Zoning	633,379	795,400	749,495	895,200	886,600	1,114,100	99,800	145,705
DEVELOPMENT SERVICES AND	1,215,420	1,712,400	1,494,021	1,856,400	1,856,700	2,107,400	144,000	362,379
							8.41%	24.26%
Emergency Management	37,213	43,100	42,263	45,400	46,900	48,000	2,300	3,137
Fire Stations	2,628,956	2,413,100	2,405,448	2,768,200	2,846,000	3,151,200	355,100	362,752
FIRE AND EMERGENCY SERVICES	2,666,169	2,456,200	2,447,711	2,813,600	2,892,900	3,199,200	357,400	365,889
							14.55%	14.95%
Muskoka Lakes Public Library	483,818	462,200	426,000	477,400	489,100	500,700	15,200	51,400
MUSKOKA LAKES PUBLIC LIBRARY	483,818	462,200	426,000	477,400	489,100	500,700	15,200	51,400
							3.29%	12.07%
Arenas	592,528	893,200	793,600	844,700	956,800	994,400	(48,500)	51,100
Cemeteries	68,926	62,800	15,300	30,900	32,200	32,500	(31,900)	15,600
Community Centres	529,675	580,400	679,200	583,200	634,600	659,200	2,800	(96,000)
Dock Lighting	4,010	1,300	1,300	1,100	1,100	1,100	(200)	(200)
Facilities Maintenance	279,782	187,200	144,500	147,300	145,200	153,400	(39,900)	2,800
Parks	695,284	987,000	1,002,700	976,900	1,035,700	1,119,000	(10,100)	(25,800)
Port Carling Nursing Station/Health Hub	32,862	17,400	17,900	18,500	20,000	21,700	1,100	600
Private Signage	0	(400)	100	0	0	0	400	(100)
Public Works Admin	1,533,217	2,153,200	2,256,400	3,298,200	4,074,800	4,390,600	1,145,000	1,041,800
Roads	2,977,237	2,120,000	1,725,700	2,600,500	2,750,400	2,716,600	480,500	874,800
Street Lighting	0	29,100	25,300	33,300	34,000	34,600	4,200	8,000
Swimming	12,663	32,000	19,300	30,000	30,500	31,000	(2,000)	10,700
Trails	70,261	108,100	67,500	44,000	74,900	96,000	(64,100)	(23,500)
PUBLIC WORKS	6,796,445	7,171,300	6,748,800	8,608,600	9,790,200	10,250,100	1,437,300	1,859,800
							20.04%	27.56%
NET EXPENSES	13,978,391	15,054,700	14,156,274	17,127,700	18,640,500	19,782,800	2,073,000	2,971,426
							13.77%	20.99%
Less:								
Other Tax Revenues	750,839	855,000	785,000	915,000	932,000	940,000	60,000	130,000
Salary - recovery	0	499,100	0	356,800	300,000	300,000	(142,300)	356,800
Transfer from Reserves	100,000	0	0	0	0	0	0	0
	850,839	1,354,100	785,000	1,271,800	1,232,000	1,240,000	(82,300)	486,800
							(6.08%)	62.01%
NET LEVY REQUIREMENT	13,127,552	13,700,600	13,371,274	15,855,900	17,408,500	18,542,800	2,155,300	2,484,626
							15.73%	18.58%

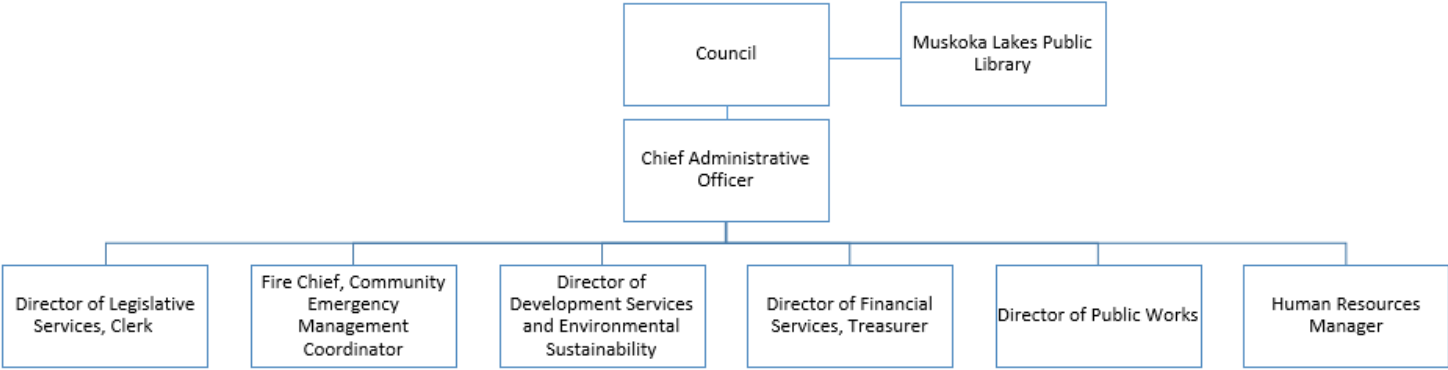
ADMINISTRATION



The Township of Muskoka Lakes Administration includes:

- Council
- Human Resources
- Legislative Services
- Financial Services
- Information Technology

ADMINISTRATION



COUNCIL



The Township of Muskoka Lakes is governed by a ten-member elected Council, made up of a Mayor, and three Councillors per Ward, with 1 from each ward also sitting as a District Councillor.

The role of Council is to represent the public and to consider the well-being and interests of the Municipality. Council is responsible for developing and evaluating policies and programs for the Municipality, evaluating the services that the Municipality provides and maintaining the financial integrity of the Municipality. Council's role is to ensure that administrative policies, practices and procedures are in place to implement decisions made, and to ensure accountability and transparency of the operations of the Township of Muskoka Lakes.

2024 Key Initiatives

- Consider and approve 2024 Capital and Operating Budget
- Strategic Plan Update

OPERATING BUDGET - COUNCIL

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	364,000	364,000	367,000	372,700	379,500	3,000	3,000
Insurance	2,500	2,500	2,500	2,800	3,100	0	0
Staff Development	15,000	12,000	16,000	17,000	18,000	1,000	4,000
Administration	500	500	700	700	700	200	200
Other Expenses	8,000	6,200	9,200	9,500	9,800	1,200	3,000
Operating Expenses	390,000	385,200	395,400	402,700	411,100	5,400	10,200
						1.38%	2.65%
Total Expenses	390,000	385,200	395,400	402,700	411,100	5,400	10,200
						1.38%	2.65%
NET LEVY REQUIREMENT	390,000	385,200	395,400	402,700	411,100	5,400	10,200
						1.38%	2.65%

HUMAN RESOURCES



Human Resources ensures that employees, departments and senior leaders of the Township receive professional support services which include: workplace health and safety; employee and labour relations; talent management and development; recruitment; compensation and benefits, job evaluation; organizational development; and policy development and implementation.

2024 Key Initiatives

- Develop Policy and Committee for Diversity, Equity and Inclusion
- Continue to Apply for Summer Job Funding, and WSIB Rebates
- Continue Corporate Training and Development Initiatives, including Succession Planning
- Update the Township's Market Compensation Review

HUMAN RESOURCES

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	246,300	270,400	362,600	369,500	377,600	116,300	92,200
Professional Fees and Honouraria	5,000	0	5,000	5,000	5,000	0	5,000
Staff Development	59,000	0	60,000	63,000	67,500	1,000	60,000
Administration	0	0	0	0	0	0	0
Other Expenses	800	0	800	800	800	0	800
Operating Expenses	311,100	270,400	428,400	438,300	450,900	117,300	158,000
						37.70%	58.43%
Transfers to Reserves	10,000	10,000	10,000	10,000	10,000	0	0
Total Expenses	321,100	280,400	438,400	448,300	460,900	117,300	158,000
						36.53%	56.35%
Revenues							
License, Permits and Rentals	0	0	0	0	0	0	0
Cost Recoveries	3,800	3,800	4,000	4,100	4,200	200	200
Grants and Subsidies	0	0	0	0	0	0	0
Operating Revenues	3,800	3,800	4,000	4,100	4,200	200	200
						5.26%	5.26%
Transfer from Reserves	0	0	0	0	0	0	0
Total Revenues	3,800	3,800	4,000	4,100	4,200	200	200
						5.26%	5.26%
NET LEVY REQUIREMENT	317,300	276,600	434,400	444,200	456,700	117,100	157,800
						36.58%	57.05%

LEGISLATIVE SERVICES

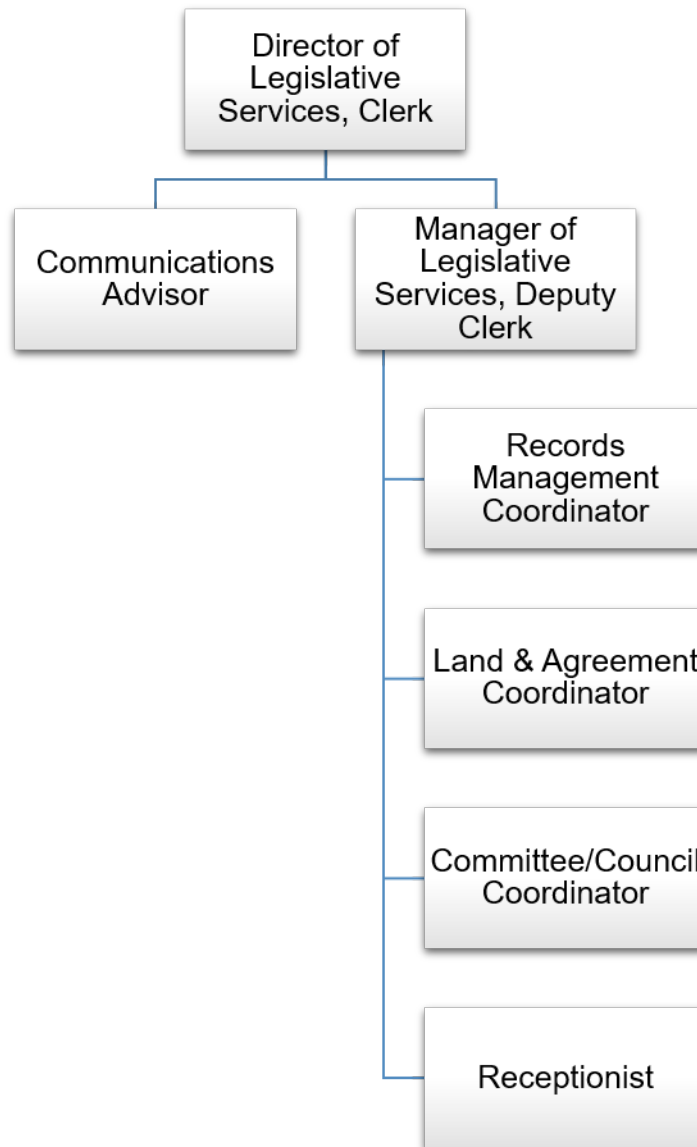


The Legislative Services Department prepares agendas and minutes, maintains municipal records, including by-laws and minutes and processes requests under the Municipal Freedom of Information and Protection of Privacy Act. Road allowance closures, license agreements, lottery licensing, vital statistics, tag days, delegation requests, and cemeteries are also among the administrative services provided.

Municipal elections are conducted pursuant to the Municipal Elections Act through this department and are held every four years.

Township Council Policies, the Municipal Act and other related legislation govern the Legislative Services Department.

LEGISLATIVE SERVICES



2024 Key Initiatives

- Completion and Implementation of the Communications Strategy
- Ongoing Governance and Procedural Reviews and Updates
- Implement Next Phase of Electronic Management Software Project
- Review and Amend the OSRA and ORA Policies
- Implement an Acquisition and Disposition of Land Policy and Begin a Review of Township Owned Properties

OPERATING BUDGET - LEGISLATIVE SERVICES

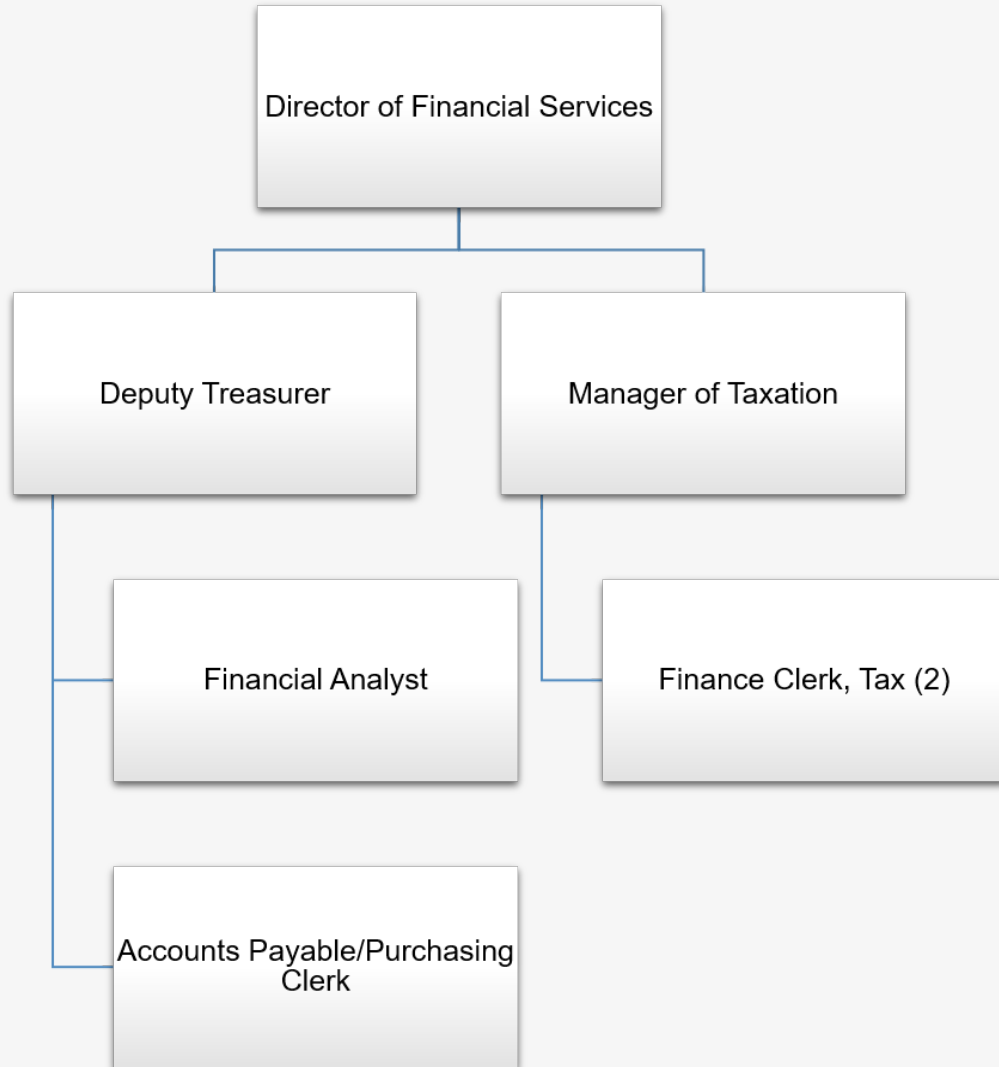
	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	1,074,000	993,300	1,110,900	1,134,700	1,158,300	36,900	117,600
Contract Services, Materials, Equipment	4,600	4,600	4,700	4,800	4,900	100	100
Utilities and Facility Maintenance	95,000	83,700	96,000	97,900	99,900	1,000	12,300
Insurance	117,500	115,000	43,500	47,900	52,700	(74,000)	(71,500)
Professional Fees and Honouraria	75,000	82,000	60,000	60,000	60,000	(15,000)	(22,000)
Staff Development	24,500	23,500	27,200	27,800	28,400	2,700	3,700
Administration	30,900	29,000	31,900	32,600	33,300	1,000	2,900
Grants and Community Programs	0	0	5,000	5,100	5,200	5,000	5,000
Other Expenses	12,000	13,200	14,000	14,900	15,800	2,000	800
Amortization Expense	0	0	0	0	0	0	0
Operating Expenses	1,433,500	1,344,300	1,393,200	1,425,700	1,458,500	(40,300) (2.81%)	48,900 3.64%
Transfers to Reserves	25,000	25,000	50,000	25,000	25,000	25,000	25,000
Total Expenses	1,458,500	1,369,300	1,443,200	1,450,700	1,483,500	(15,300) (1.05%)	73,900 5.40%
Revenues							
User Fees	17,000	12,000	20,000	20,000	20,000	3,000	8,000
License, Permits and Rentals	10,900	9,508	11,000	11,400	11,800	100	1,492
Cost Recoveries	104,600	105,600	64,600	64,800	64,800	(40,000)	(41,000)
Other Revenues	2,500	1,850	2,800	2,900	3,000	300	950
Operating Revenues	135,000	128,958	98,400	99,100	99,600	(36,600) (27.11%)	(30,558) (23.70%)
Transfer from Reserves	15,000	23,000	0	0	0	(15,000)	(23,000)
Total Revenues	150,000	151,958	98,400	99,100	99,600	(51,600) (34.40%)	(53,558) (35.25%)
NET LEVY REQUIREMENT	1,308,500	1,217,342	1,344,800	1,351,600	1,383,900	36,300 2.77%	127,458 10.47%

TREASURY



The Treasury Department is responsible for corporate customer service and coordination of information technology. The Director of Financial Services is the appointed Treasurer and has a number of statutory responsibilities in accordance with the Municipal Act. The department is responsible for creating, implementing, and enforcing internal controls and policies that will safeguard the Municipality's financial assets. In addition, Treasury coordinates the annual budget process, the annual audit engagement, and provides support to all departments in regards to financial analysis.

TREASURY



2024 Key Initiatives - Information Technology

- Improve Network Security and Update Cyber Security Protocols

2024 Key Initiatives - Financial Services

- Review Financial System Integrations and Report Production to Reduce Manual Adjustments Required

OPERATING BUDGET - INFORMATION TECHNOLOGY

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	88,100	0	98,800	104,500	111,200	10,700	98,800
Contract Services, Materials, Equipment	0	0	0	0	0	0	0
Insurance	3,100	3,100	14,700	16,200	17,800	11,600	11,600
Professional Fees and Honouraria	25,000	15,000	2,500	2,500	3,000	(22,500)	(12,500)
Staff Development	0	0	0	0	0	0	0
IT Hardware and Software	424,400	455,600	516,300	535,700	549,200	91,900	60,700
Administration	25,500	26,000	30,000	30,500	31,200	4,500	4,000
Other Expenses	10,000	10,000	10,000	10,000	10,000	0	0
Amortization Expense	0	0	0	0	0	0	0
Operating Expenses	576,100	509,700	672,300	699,400	722,400	96,200	162,600
						16.70%	31.90%
Transfers to Reserves	0	0	50,000	50,000	50,000	50,000	50,000
Total Expenses	576,100	509,700	722,300	749,400	772,400	146,200	212,600
						25.38%	41.71%
Revenues							
Cost Recoveries	18,500	18,500	124,700	128,200	131,500	106,200	106,200
Grants and Subsidies	0	0	0	0	0	0	0
Operating Revenues	18,500	18,500	124,700	128,200	131,500	106,200	106,200
						574.05%	574.05%
Total Revenues	18,500	18,500	124,700	128,200	131,500	106,200	106,200
						574.05%	574.05%
NET LEVY REQUIREMENT	557,600	491,200	597,600	621,200	640,900	40,000	106,400
						7.17%	21.66%

OPERATING BUDGET - FINANCIAL SERVICES

FINANCIAL SERVICES

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	810,600	801,200	849,000	865,100	881,900	38,400	47,800
Contract Services, Materials, Equipment	0	0	0	0	0	0	0
Insurance	1,000	1,000	1,000	1,100	1,200	0	0
Professional Fees and Honouraria	35,500	26,200	47,500	49,500	51,500	12,000	21,300
Staff Development	9,000	9,700	8,200	11,700	10,800	(800)	(1,500)
Administration	51,000	49,000	40,200	33,200	31,200	(10,800)	(8,800)
Other Expenses	6,000	5,000	6,100	1,600	1,600	100	1,100
Operating Expenses	913,100	892,100	952,000	962,200	978,200	38,900	59,900
						4.26%	6.71%
Transfers to Reserves	1,363,200	1,563,200	1,115,000	990,700	962,900	(248,200)	(448,200)
Total Expenses	2,276,300	2,455,300	2,067,000	1,952,900	1,941,100	(209,300)	(388,300)
						(9.19%)	(15.81%)
Revenues							
User Fees	24,500	18,100	30,000	27,000	0	5,500	11,900
Other Tax Revenues	23,000	23,000	23,000	23,000	23,000	0	0
Cost Recoveries	6,500	6,500	8,000	8,300	8,400	1,500	1,500
Grants and Subsidies	598,200	598,200	545,000	550,000	560,000	(53,200)	(53,200)
Investment Income	1,000,000	1,200,000	920,000	608,200	570,400	(80,000)	(280,000)
Other Revenues	79,000	74,200	75,600	78,600	80,600	(3,400)	1,400
Operating Revenues	1,731,200	1,920,000	1,601,600	1,295,100	1,242,400	(129,600)	(318,400)
						(7.49%)	(16.58%)
Transfer from Reserves	0	0	0	0	0	0	0
Total Revenues	1,731,200	1,920,000	1,601,600	1,295,100	1,242,400	(129,600)	(318,400)
						(7.49%)	(16.58%)
NET LEVY REQUIREMENT	545,100	535,300	465,400	657,800	698,700	(79,700)	(69,900)
						(14.62%)	(13.06%)

FINANCING

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Other PSAB Adjustments	0	0	0	0	0	0	0
Debt Repayment	134,100	134,100	134,100	134,100	134,100	0	0
Operating Expenses	134,100	134,100	134,100	134,100	134,100	0	0
						0.00%	0.00%
Transfers to Reserves	0	0	0	0	0	0	0
Total Expenses	134,100	134,100	134,100	134,100	134,100	0	0
						0.00%	0.00%
Revenues							
Other Revenues	0	0	0	0	0	0	0
Operating Revenues	0	0	0	0	0	0	0
						N/A	N/A
Transfer from Reserves	0	0	0	0	0	0	0
Total Revenues	0	0	0	0	0	0	0
						N/A	N/A
NET LEVY REQUIREMENT	134,100	134,100	134,100	134,100	134,100	0	0
						0.00%	0.00%

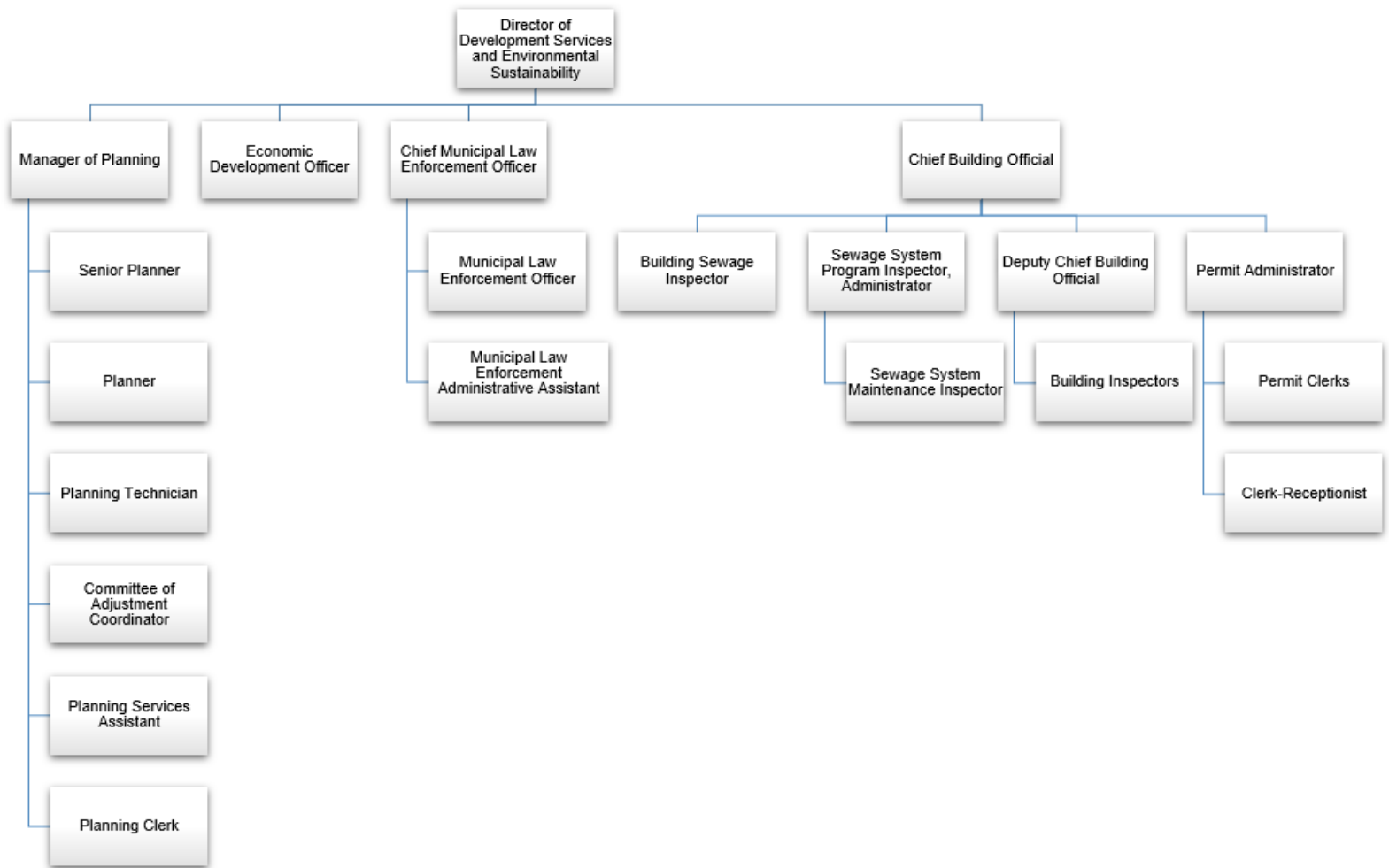
DEVELOPMENT SERVICES AND ENVIRONMENTAL SUSTAINABILITY



The Township of Muskoka Lakes Development Services and Environmental Sustainability includes:

- Economic Development and Community Grants
- Planning
- Building
- By-Law Enforcement

DEVELOPMENT SERVICES AND ENVIRONMENTAL SUSTAINABILITY



ECONOMIC DEVELOPMENT AND COMMUNITY GRANTS



Economic Development plays a role in creating prosperous conditions for economic growth and enhancing the well-being of the community. Economic Development places focus on improving the current conditions that exist throughout the municipality in an effort to create a more sustainable year round economy.

2024 Key Initiatives - Economic Development and Community Grants

- Implementation of Economic Development Strategy
- Continued implementation of Community Improvement Plan Public Realm Enhancements: Bala Gateway Signage
- Update Continue Implementation of Community Improvement Plan Private Sector Incentive Program
- Implementation of Community Grant Program
- Development of Chamber of Commerce Memorandum of Understanding Update and Extension

OPERATING BUDGET - ECONOMIC DEVELOPMENT

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	139,000	82,100	137,200	139,700	142,900	(1,800)	55,100
Contract Services, Materials, Equipment	0	0	0	0	0	0	0
Utilities and Facility Maintenance	5,000	3,600	0	0	0	(5,000)	(3,600)
Insurance	0	0	0	0	0	0	0
Professional Fees and Honouraria	0	0	5,000	5,000	5,000	5,000	5,000
Staff Development	3,500	3,453	4,600	5,000	5,100	1,100	1,147
Administration	700	250	1,400	1,400	1,500	700	1,150
Grants and Community Programs	9,000	9,000	11,000	9,000	9,000	2,000	2,000
Other Expenses	2,500	3,380	2,600	2,600	3,200	100	(780)
Operating Expenses	159,700	101,783	161,800	162,700	166,700	2,100	60,017
						1.31%	58.97%
Transfers to Reserves	25,000	25,000	25,000	25,000	25,000	0	0
Total Expenses	184,700	126,783	186,800	187,700	191,700	2,100	60,017
						1.14%	47.34%
Revenues							
License, Permits and Rentals	200	50	500	500	500	300	450
Grants and Subsidies	0	0	0	0	0	0	0
Other Revenues	0	0	0	0	0	0	0
Operating Revenues	200	50	500	500	500	300	450
						150.00%	900.00%
Total Revenues	200	50	500	500	500	300	450
						150.00%	900.00%
NET LEVY REQUIREMENT	184,500	126,733	186,300	187,200	191,200	1,800	59,567
						0.98%	47.00%

OPERATING BUDGET - GRANTS

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	19,300	10,000	20,000	20,500	21,000	700	10,000
Contract Services, Materials, Equipment	1,800	1,800	1,900	2,000	2,000	100	100
Grants and Community Programs	216,000	167,000	221,000	221,000	221,000	5,000	54,000
Operating Expenses	237,100	178,800	242,900	243,500	244,000	5,800	64,100
						2.45%	35.85%
Transfers to Reserves	150,000	150,000	160,000	165,000	175,000	10,000	10,000
Total Expenses	387,100	328,800	402,900	408,500	419,000	15,800	74,100
						4.08%	22.54%
Revenues							
Transfer from Reserves	100,000	0	100,000	100,000	100,000	0	100,000
Total Revenues	100,000	0	100,000	100,000	100,000	0	100,000
						0.00%	N/A
NET LEVY REQUIREMENT	287,100	328,800	302,900	308,500	319,000	15,800	(25,900)
						5.50%	(7.88%)

PLANNING DIVISION



The Planning Division is responsible for assisting Council and members of the public with matters related to land use planning. This helps to determine how the community is shaped, where homes and businesses should be built, and other essential services should be provided. Planning processes various land use planning and development applications including: official plan amendments, minor variances and zoning.

2024 Key Initiatives - Planning

- Comprehensive Zoning By-law Review/Community Planning Permit System By-law
- Site Plan Control By-law Update/Guidelines
- Climate Mitigation Plan
- Muskoka Housing Taskforce

OPERATING BUDGET - PLANNING

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	926,800	971,200	1,065,700	1,085,200	1,106,900	138,900	94,500
Contract Services, Materials, Equipment	2,000	1,500	3,000	3,000	3,000	1,000	1,500
Insurance	0	0	2,500	2,800	3,100	2,500	2,500
Professional Fees and Honouraria	233,000	98,000	167,000	145,000	135,000	(66,000)	69,000
Staff Development	16,500	13,500	19,500	20,500	20,500	3,000	6,000
Administration	4,400	1,750	5,100	5,100	5,200	700	3,350
Other Expenses	9,000	12,950	15,000	18,100	18,800	6,000	2,050
Operating Expenses	1,191,700	1,098,900	1,277,800	1,279,700	1,292,500	86,100	178,900
						7.22%	16.28%
Transfers to Reserves	20,000	20,000	50,000	57,500	20,000	30,000	30,000
Total Expenses	1,211,700	1,118,900	1,327,800	1,337,200	1,312,500	116,100	208,900
						9.58%	18.67%
Revenues							
User Fees	348,500	319,800	417,600	439,600	185,200	69,100	97,800
License, Permits and Rentals	3,000	0	1,200	1,200	2,400	(1,800)	1,200
Cost Recoveries	7,000	5,555	11,000	7,000	8,000	4,000	5,445
Grants and Subsidies	0	0	0	0	0	0	0
Other Revenues	2,800	2,800	2,800	2,800	2,800	0	0
Operating Revenues	361,300	328,155	432,600	450,600	198,400	71,300	104,445
						19.73%	31.83%
Transfer from Reserves	55,000	41,250	0	0	0	(55,000)	(41,250)
Total Revenues	416,300	369,405	432,600	450,600	198,400	16,300	63,195
						3.92%	17.11%
NET LEVY REQUIREMENT	795,400	749,495	895,200	886,600	1,114,100	99,800	145,705
						12.55%	19.44%

BUILDING DIVISION



The Building Division helps to guide and direct residents and builders through the building permit process. The building Division is responsible for the administration and enforcement of the Ontario Building Code as it relates to the construction or demolition of buildings and structures, and the installation and maintenance of private sewage systems.

2024 Key Initiatives - Building

- Rollout of Updated Sewage System Maintenance Inspection Program
- Continued Administration and Enforcement of Building Code Act and Ontario Building Code

OPERATING BUDGET - BUILDING

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	1,220,200	1,223,200	1,511,600	1,545,300	1,582,100	291,400	288,400
Contract Services, Materials, Equipment	25,000	25,000	25,000	25,000	27,500	0	0
Utilities and Facility Maintenance	100,000	100,000	152,200	155,100	158,000	52,200	52,200
Insurance	130,400	130,000	228,500	251,400	276,500	98,100	98,500
Professional Fees and Honouraria	50,000	25,000	430,000	430,000	430,000	380,000	405,000
Staff Development	24,000	18,000	26,000	26,000	26,000	2,000	8,000
Administration	6,500	3,000	7,500	7,500	8,000	1,000	4,500
Other Expenses	18,000	9,500	14,500	14,500	18,000	(3,500)	5,000
Amortization Expense	0	0	0	0	0	0	0
Operating Expenses	1,574,100	1,533,700	2,395,300	2,454,800	2,526,100	821,200	861,600
						52.17%	56.18%
Transfers to Reserves	0	0	0	0	0	0	0
Total Expenses	1,574,100	1,533,700	2,395,300	2,454,800	2,526,100	821,200	861,600
						52.17%	56.18%
Revenues							
User Fees	11,000	4,000	5,000	5,000	5,000	(6,000)	1,000
License, Permits and Rentals	1,563,100	1,529,700	1,990,300	2,049,800	2,121,100	427,200	460,600
Cost Recoveries	0	0	400,000	400,000	400,000	400,000	400,000
Grants and Subsidies	0	0	0	0	0	0	0
Operating Revenues	1,574,100	1,533,700	2,395,300	2,454,800	2,526,100	821,200	861,600
						52.17%	56.18%
Transfer from Reserves	0	0	0	0	0	0	0
Total Revenues	1,574,100	1,533,700	2,395,300	2,454,800	2,526,100	821,200	861,600
						52.17%	56.18%
NET LEVY REQUIREMENT	0	0	0	0	0	0	0
						N/A	N/A

BY-LAW ENFORCEMENT DIVISION



The By-Law Division is responsible for the enforcement of municipal regulatory by-laws, including, but not limited to: parking, noise, fireworks, property standards, tree conservation, site alteration, dark sky, business licensing and zoning.

2024 Key Initiatives - By-law Enforcement

- Consideration of Approval of Regulations Surrounding Short Term Rental Accommodations
- Enhanced Community Engagement and Education
- Regular By-Law Updates

OPERATING BUDGET - BY-LAW ENFORCEMENT

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	381,000	247,400	406,500	417,600	429,200	25,500	159,100
Contract Services, Materials, Equipment	6,000	7,500	8,000	8,500	8,500	2,000	500
Insurance	9,100	9,000	7,500	8,300	9,100	(1,600)	(1,500)
Professional Fees and Honouraria	82,000	77,000	85,000	75,000	70,000	3,000	8,000
Staff Development	8,500	4,343	8,300	8,300	8,300	(200)	3,957
Administration	1,000	1,000	5,000	5,000	5,200	4,000	4,000
Other Expenses	14,300	10,200	12,200	12,200	13,300	(2,100)	2,000
Operating Expenses	501,900	356,443	532,500	534,900	543,600	30,600	176,057
						6.10%	49.39%
Transfers to Reserves	10,000	10,000	10,000	10,000	10,000	0	0
Total Expenses	511,900	366,443	542,500	544,900	553,600	30,600	176,057
						5.98%	48.04%
Revenues							
User Fees	2,000	1,650	1,500	1,500	1,500	(500)	(150)
License, Permits and Rentals	2,500	3,300	3,000	3,000	3,000	500	(300)
Fines and Penalties	60,000	72,500	65,000	65,000	65,000	5,000	(7,500)
Grants and Subsidies	0	0	0	0	0	0	0
Other Revenues	2,000	0	1,000	1,000	1,000	(1,000)	1,000
Operating Revenues	66,500	77,450	70,500	70,500	70,500	4,000	(6,950)
						6.02%	(8.97%)
Transfer from Reserves	0	0	0	0	0	0	0
Total Revenues	66,500	77,450	70,500	70,500	70,500	4,000	(6,950)
						6.02%	(8.97%)
NET LEVY REQUIREMENT	445,400	288,993	472,000	474,400	483,100	26,600	183,007
						5.97%	63.33%

EMERGENCY SERVICES



The Emergency Services Department at the Township of Muskoka Lakes looks after both fire rescue as well as emergency management.

There are 10 fully equipped firehalls within the Township of Muskoka Lakes, with 115 volunteer firefighters who respond to their respective halls when a call comes in.

2024 Key Initiatives - Fire Service

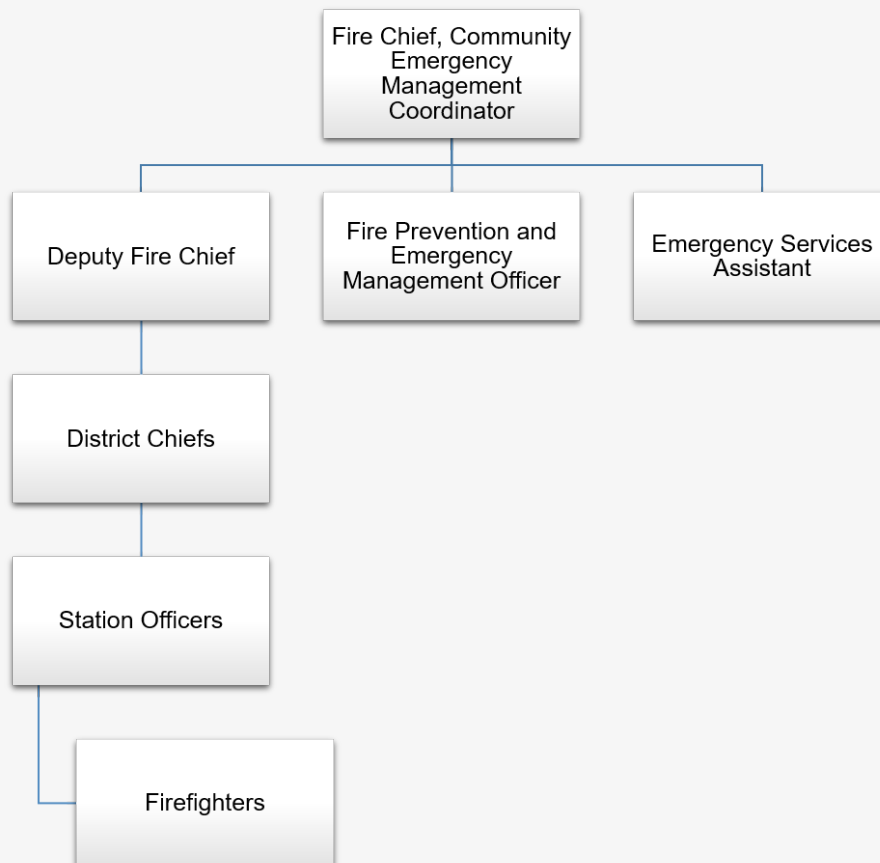
- Completion of a Community Risk Reduction Plan set on the CRA and FMP Recommendations
- Continue to Move Towards Firefighter Certification Regulations Compliance
- Fire Station Location Study

EMERGENCY SERVICES

The Muskoka Lakes Fire Department works based on three lines of defense to prevent fires in the Township, and protect our community: public education, fire inspections, and enforcement of the Fire Code, and emergency response.

Other services provided by the Fire Department include:

- Emergency Management Programing;
- Emergency Management Education and Training;
- Fire Suppression;
- Fire Investigation;
- Gas Leak and Spill Responses;
- Hazardous Material Responses;
- Fire Alarm Responses;
- Ice/Water Rescue Responses;
- Medical Aid Responses;
- Motor Vehicle Accident Responses;
- Mutual Aid Responses;
- Fire Education, Inspections and Code Enforcement; and
- Technical Rescues.



OPERATING BUDGET - EMERGENCY MANAGEMENT

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	33,100	32,263	34,300	34,900	35,700	1,200	2,037
Contract Services, Materials, Equipment	0	0	0	0	0	0	0
Staff Development	2,500	2,500	3,500	4,100	4,200	1,000	1,000
Administration	5,200	5,200	5,500	5,800	6,000	300	300
Grants and Community Programs	500	500	600	600	600	100	100
Other Expenses	1,800	1,800	1,500	1,500	1,500	(300)	(300)
Operating Expenses	43,100	42,263	45,400	46,900	48,000	2,300	3,137
						5.34%	7.42%
Transfers to Reserves	0	0	0	0	0	0	0
Total Expenses	43,100	42,263	45,400	46,900	48,000	2,300	3,137
						5.34%	7.42%
Revenues							
Transfer from Reserves	0	0	0	0	0	0	0
Total Revenues	0	0	0	0	0	0	0
						N/A	N/A
NET LEVY REQUIREMENT	43,100	42,263	45,400	46,900	48,000	2,300	3,137
						5.34%	7.42%

OPERATING BUDGET - FIRE SERVICE

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	1,130,100	1,092,860	1,197,900	1,229,800	1,273,600	67,800	105,040
Contract Services, Materials, Equipment	186,300	185,400	318,900	333,500	352,100	132,600	133,500
Utilities and Facility Maintenance	77,800	85,980	96,700	102,300	109,600	18,900	10,720
Insurance	101,000	101,000	70,800	77,900	85,400	(30,200)	(30,200)
Professional Fees and Honouraria	8,400	6,300	24,000	25,500	26,600	15,600	17,700
Staff Development	185,400	183,500	195,500	206,200	215,100	10,100	12,000
Administration	59,000	58,500	75,800	78,900	82,600	16,800	17,300
Grants and Community Programs	47,000	47,256	48,000	49,500	51,000	1,000	744
Other Expenses	34,500	32,286	33,500	35,500	37,500	(1,000)	1,214
Amortization Expense	0	0	0	0	0	0	0
Operating Expenses	1,829,500	1,793,082	2,061,100	2,139,100	2,233,500	231,600	268,018
						12.66%	14.95%
Transfers to Reserves	800,000	800,000	900,000	900,000	1,000,000	100,000	100,000
Total Expenses	2,629,500	2,593,082	2,961,100	3,039,100	3,233,500	331,600	368,018
						12.61%	14.19%
Revenues							
User Fees	38,100	19,900	27,600	27,600	2,800	(10,500)	7,700
License, Permits and Rentals	44,200	51,330	51,800	52,000	54,000	7,600	470
Cost Recoveries	134,100	86,000	113,000	113,000	25,000	(21,100)	27,000
Other Revenues	0	30,404	500	500	500	500	(29,904)
Operating Revenues	216,400	187,634	192,900	193,100	82,300	(23,500)	5,266
						(10.86%)	2.81%
Total Revenues	216,400	187,634	192,900	193,100	82,300	(23,500)	5,266
						(10.86%)	2.81%
NET LEVY REQUIREMENT	2,413,100	2,405,448	2,768,200	2,846,000	3,151,200	355,100	362,752
						14.72%	15.08%

LIBRARY



The Muskoka Lakes Public Library is committed to providing a diverse library collection and ensuring equitable access to all in a safe, positive, and welcoming environment. A community hub of engagement, knowledge, advancement, and enjoyment for the sustainable future.

2024 Key Initiatives

- Increase Staff Professional Development Opportunities
- Increase Membership through Campaigns Online, Schools, and Community Promotion
- Identify and Pursue Outside Grant Opportunities and Self-Generated Revenue Where Possible (Room Rentals, Exam Proctoring, Etc.)
- Explore and Promote Legacy and Giving Tree Donations
- Upgrade Technology / Furnishings Where Necessary

OPERATING BUDGET - LIBRARY

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	399,500	393,500	415,000	422,400	429,800	15,500	21,500
Contract Services, Materials, Equipment	0	1,700	0	0	0	0	(1,700)
Utilities and Facility Maintenance	61,700	42,500	49,500	50,700	52,100	(12,200)	7,000
Insurance	0	0	0	0	0	0	0
Staff Development	3,500	200	4,500	4,900	5,300	1,000	4,300
IT Hardware and Software	18,200	18,500	32,500	33,100	33,500	14,300	14,000
Administration	5,100	4,900	5,900	6,300	6,700	800	1,000
Grants and Community Programs	3,500	6,500	5,000	6,000	7,000	1,500	(1,500)
Other Expenses	27,400	19,500	26,100	27,600	29,000	(1,300)	6,600
Operating Expenses	518,900	487,300	538,500	551,000	563,400	19,600	51,200
						3.78%	10.51%
Transfers to Reserves	0	0	0	0	0	0	0
Total Expenses	518,900	487,300	538,500	551,000	563,400	19,600	51,200
						3.78%	10.51%
Revenues							
Grants and Subsidies	49,100	49,100	51,600	51,600	51,600	2,500	2,500
Investment Income	100	0	0	0	0	(100)	0
Other Revenues	7,500	12,200	9,500	10,300	11,100	2,000	(2,700)
Operating Revenues	56,700	61,300	61,100	61,900	62,700	4,400	(200)
						7.76%	(0.33%)
Transfer from Reserves	0	0	0	0	0	0	0
Total Revenues	56,700	61,300	61,100	61,900	62,700	4,400	(200)
						7.76%	(0.33%)
NET LEVY REQUIREMENT	462,200	426,000	477,400	489,100	500,700	15,200	51,400
						3.29%	12.07%

PUBLIC WORKS

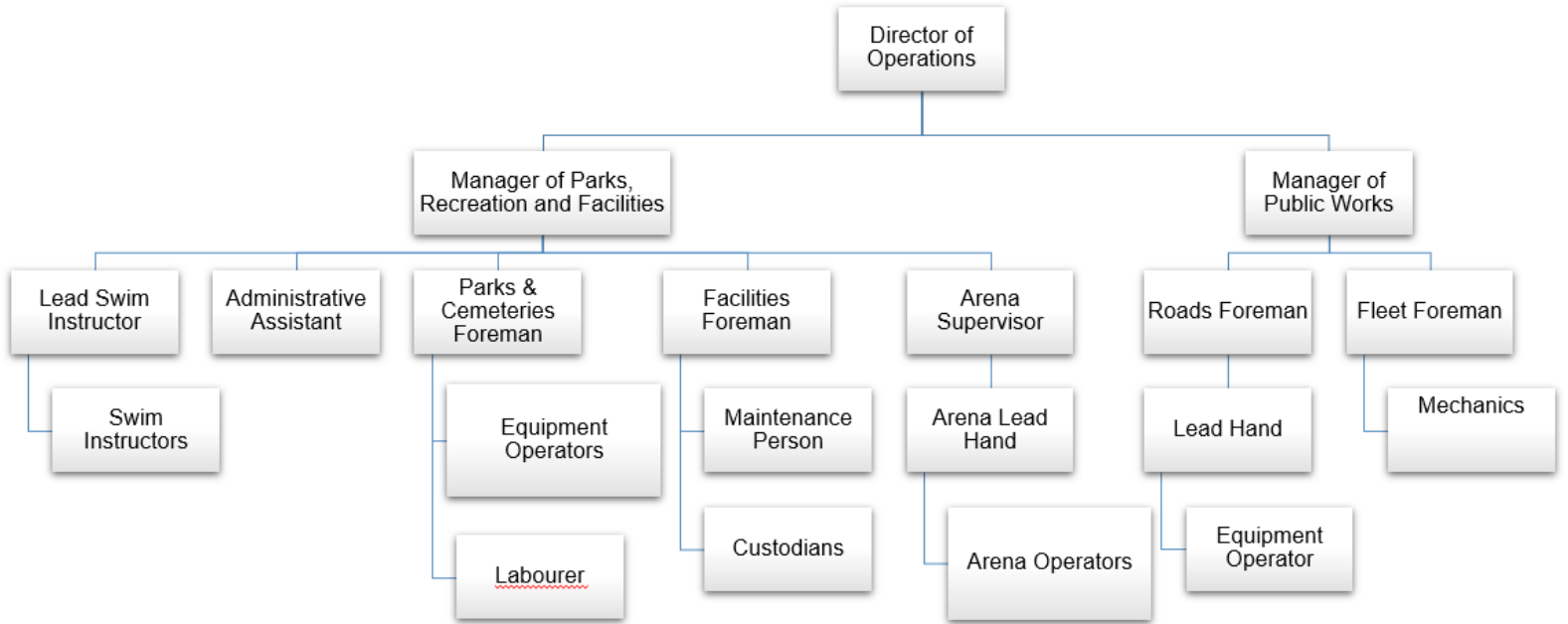


The Public Works Department is responsible for the management of Municipal infrastructure and assets including Township roads, sidewalks, bridges, drainage systems, parks, cemeteries, buildings, fleet, signage and streetlights.

The responsibilities of the Public Works Department include:

- Parking
- Roads and Sidewalks
- Road Closures
- Entrance Permits
- Sign Permits
- Arenas
- Community Centres
- Docks and Boat Launches
- Parks, Beaches and Picnic Areas
- Swimming
- Trails and Hiking

PUBLIC WORKS



OPERATING BUDGET - PUBLIC WORKS

TOWNSHIP OPERATIONS

2024 Key Initiatives - Cemeteries

- Develop New Policies and Procedures for Burials/Interments

2024 Key Initiatives - Facilities/Health Hub

- Support Completion of the Fire Station Location Study
- Feasibility Study to Identify Options for Replacement of Patterson Garage
- Office Security Upgrades

2024 Key Initiatives - Public Works Administration

- Focus on Development of Policies and Standards for the Municipality

OPERATING BUDGET - PUBLIC WORKS ADMINISTRATION

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	709,700	661,700	779,500	778,500	721,000	69,800	117,800
Contract Services, Materials, Equipment	0	100	200	200	200	200	100
Utilities and Facility Maintenance	2,100	0	0	0	0	(2,100)	0
Insurance	126,400	126,500	170,700	187,800	206,600	44,300	44,200
Professional Fees and Honouraria	38,600	31,800	59,400	46,200	47,100	20,800	27,600
Staff Development	35,100	32,500	49,700	53,400	56,900	14,600	17,200
Administration	3,600	5,300	3,600	3,700	3,800	0	(1,700)
Grants and Community Programs	4,600	7,200	9,400	9,600	9,800	4,800	2,200
Other Expenses	15,200	16,300	15,800	15,800	15,900	600	(500)
Operating Expenses	935,300	881,400	1,088,300	1,095,200	1,061,300	153,000	206,900
						16.36%	23.47%
Transfers to Reserves	3,225,700	3,225,700	4,105,700	4,875,700	5,225,700	(120,000)	(120,000)
Total Expenses	4,161,000	4,107,100	5,194,000	5,970,900	6,287,000	33,000	86,900
						0.79%	2.12%
Revenues							
License, Permits and Rentals	427,300	275,000	312,800	313,100	313,400	(114,500)	37,800
Cost Recoveries	0	0	0	0	0	0	0
Grants and Subsidies	1,580,500	1,575,700	1,583,000	1,583,000	1,583,000	2,500	7,300
Other Revenues	0	0	0	0	0	0	0
Operating Revenues	2,007,800	1,850,700	1,895,800	1,896,100	1,896,400	(112,000)	45,100
						(5.58%)	2.44%
Total Revenues	2,007,800	1,850,700	1,895,800	1,896,100	1,896,400	(112,000)	45,100
						(5.58%)	2.44%
NET LEVY REQUIREMENT	2,153,200	2,256,400	3,298,200	4,074,800	4,390,600	145,000	41,800
						6.73%	1.85%

OPERATING BUDGET - CEMETERIES

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	85,400	36,900	30,800	32,300	32,900	(54,600)	(6,100)
Contract Services, Materials, Equipment	14,300	9,500	8,000	8,200	8,400	(6,300)	(1,500)
Utilities and Facility Maintenance	0	0	0	0	0	0	0
Staff Development	0	1,200	0	0	0	0	(1,200)
Other Expenses	1,000	0	400	400	400	(600)	400
Operating Expenses	100,700	47,600	39,200	40,900	41,700	(61,500)	(8,400)
						(61.07%)	(17.65%)
Transfers to Reserves	0	0	25,000	25,000	25,000	25,000	25,000
Total Expenses	100,700	47,600	64,200	65,900	66,700	(36,500)	16,600
						(36.25%)	34.87%
Revenues							
Investment Income	10,500	18,500	15,000	15,400	15,700	4,500	(3,500)
Other Revenues	27,400	13,800	18,300	18,300	18,500	(9,100)	4,500
Operating Revenues	37,900	32,300	33,300	33,700	34,200	(4,600)	1,000
						(12.14%)	3.10%
Total Revenues	37,900	32,300	33,300	33,700	34,200	(4,600)	1,000
						(12.14%)	3.10%
NET LEVY REQUIREMENT	62,800	15,300	30,900	32,200	32,500	(31,900)	15,600
						(50.80%)	101.96%

OPERATING BUDGET - FACILITIES

FACILITY MAINTENANCE

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	102,500	78,100	80,400	78,000	85,800	(22,100)	2,300
Contract Services, Materials, Equipment	16,300	3,400	4,900	5,000	5,100	(11,400)	1,500
Utilities and Facility Maintenance	6,100	6,300	7,000	7,200	7,300	900	700
Insurance	0	0	0	0	0	0	0
Staff Development	0	1,500	2,600	2,700	2,800	2,600	1,100
Administration	1,400	1,400	1,600	1,600	1,600	200	200
Other Expenses	12,500	5,000	2,500	2,500	2,600	(10,000)	(2,500)
Operating Expenses	138,800	95,700	99,000	97,000	105,200	(39,800)	3,300
						(28.67%)	3.45%
Transfers to Reserves	50,000	50,000	50,000	50,000	50,000	0	0
Total Expenses	188,800	145,700	149,000	147,000	155,200	(39,800)	3,300
						(21.08%)	2.26%
Revenues							
Cost Recoveries	1,600	1,200	1,700	1,800	1,800	100	500
Operating Revenues	1,600	1,200	1,700	1,800	1,800	100	500
						6.25%	41.67%
Total Revenues	1,600	1,200	1,700	1,800	1,800	100	500
						6.25%	41.67%
NET LEVY REQUIREMENT	187,200	144,500	147,300	145,200	153,400	(39,900)	2,800
						(21.31%)	1.94%

HEALTH HUB

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	7,700	7,000	7,700	8,500	9,000	0	700
Contract Services, Materials, Equipment	3,500	3,000	3,500	3,700	4,000	0	500
Utilities and Facility Maintenance	22,200	24,100	24,200	25,200	26,200	2,000	100
Insurance	6,400	6,400	6,200	6,800	7,500	(200)	(200)
Administration	400	400	500	500	500	100	100
Other Expenses	200	0	0	0	0	(200)	0
Operating Expenses	40,400	40,900	42,100	44,700	47,200	1,700	1,200
						4.21%	2.93%
Transfers to Reserves	0	0	0	0	0	0	0
Total Expenses	40,400	40,900	42,100	44,700	47,200	1,700	1,200
						4.21%	2.93%
Revenues							
License, Permits and Rentals	23,000	23,000	23,600	24,700	25,500	600	600
Cost Recoveries	0	0	0	0	0	0	0
Operating Revenues	23,000	23,000	23,600	24,700	25,500	600	600
						2.61%	2.61%
Total Revenues	23,000	23,000	23,600	24,700	25,500	600	600
						2.61%	2.61%
NET LEVY REQUIREMENT	17,400	17,900	18,500	20,000	21,700	1,100	600
						6.32%	3.35%

OPERATING BUDGET - LIGHTING

STREET LIGHTING

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	2,100	0	1,300	1,400	1,500	(800)	1,300
Contract Services, Materials, Equipment	7,300	6,600	11,900	12,000	12,100	4,600	5,300
Utilities and Facility Maintenance	19,700	18,700	20,100	20,600	21,000	400	1,400
Operating Expenses	29,100	25,300	33,300	34,000	34,600	4,200	8,000
						14.43%	31.62%
Transfers to Reserves	0	0	0	0	0	0	0
Total Expenses	29,100	25,300	33,300	34,000	34,600	4,200	8,000
						14.43%	31.62%
Revenues							
Other Tax Revenues	0	0	0	0	0	0	0
Operating Revenues	0	0	0	0	0	0	0
						N/A	N/A
Total Revenues	0	0	0	0	0	0	0
						N/A	N/A
NET LEVY REQUIREMENT	29,100	25,300	33,300	34,000	34,600	4,200	8,000
						14.43%	31.62%

DOCK LIGHTING

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	0	0	0	0	0	0	0
Utilities and Facility Maintenance	1,300	1,300	1,100	1,100	1,100	(200)	(200)
Operating Expenses	1,300	1,300	1,100	1,100	1,100	(200)	(200)
						(15.38%)	(15.38%)
Transfers to Reserves	0	0	0	0	0	0	0
Total Expenses	1,300	1,300	1,100	1,100	1,100	(200)	(200)
						(15.38%)	(15.38%)
NET LEVY REQUIREMENT	1,300	1,300	1,100	1,100	1,100	(200)	(200)
						(15.38%)	(15.38%)

OPERATING BUDGET - PUBLIC WORKS

PARKS AND RECREATION

2024 Key Initiatives - Arenas

- Complete Arena Feasibility Study
- Initiate Implementation of Recommendations in Parks and Recreation Master Plan
- Update Operating Policies and Procedures

2024 Key Initiatives - Community Centres

- Review of Governance and Operations of the Halls
- Improve Effectiveness of Online Program Registration through Enhanced Booking Software

2024 Key Initiatives - Parks

- Develop Parks & Trails Standards Manual
- Park & Trail Classification System
- Maintenance & Design Standards
- Development Plans

2024 Key Initiatives - Swimming

- Advertise Swim Program on Social Media
- Advertise Water Safety on Website and Social Media
- Consider Night Lesson Time Slots

2024 Key Initiatives - Trails

- Develop Parks & Trails Standards Manual
- Park & Trail Classification System
- Maintenance & Design Standards
- Development Plans

OPERATING BUDGET - ARENAS

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	324,000	226,800	261,700	267,000	270,000	(62,300)	34,900
Contract Services, Materials, Equipment	40,200	16,800	21,000	21,500	10,700	(19,200)	4,200
Utilities and Facility Maintenance	156,300	174,000	188,400	196,400	204,200	32,100	14,400
Insurance	23,600	23,500	31,000	34,200	37,600	7,400	7,500
Staff Development	0	600	1,000	1,000	1,000	1,000	400
Administration	7,200	6,000	7,400	7,600	7,900	200	1,400
Other Expenses	400	3,200	1,800	2,100	2,100	1,400	(1,400)
Operating Expenses	551,700	450,900	512,300	529,800	533,500	(39,400) (7.14%)	61,400 13.62%
Transfers to Reserves	449,000	449,000	450,000	550,000	590,000	1,000	1,000
Total Expenses	1,000,700	899,900	962,300	1,079,800	1,123,500	(38,400) (3.84%)	62,400 6.93%
Revenues							
User Fees	96,400	96,000	102,500	107,000	112,700	6,100	6,500
License, Permits and Rentals	10,200	9,100	14,300	15,300	15,700	4,100	5,200
Cost Recoveries	900	1,200	800	700	700	(100)	(400)
Other Revenues	0	0	0	0	0	0	0
Operating Revenues	107,500	106,300	117,600	123,000	129,100	10,100 9.40%	11,300 10.63%
Transfer from Reserves	0	0	0	0	0	0	0
Total Revenues	107,500	106,300	117,600	123,000	129,100	10,100 9.40%	11,300 10.63%
NET LEVY REQUIREMENT	893,200	793,600	844,700	956,800	994,400	(48,500) (5.43%)	51,100 6.44%

OPERATING BUDGET - COMMUNITY CENTRES

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	152,000	227,000	189,300	195,500	200,500	37,300	(37,700)
Contract Services, Materials, Equipment	42,500	48,800	31,700	33,100	30,600	(10,800)	(17,100)
Utilities and Facility Maintenance	167,000	177,900	221,700	228,600	234,100	54,700	43,800
Insurance	65,100	64,800	12,600	13,900	15,300	(52,500)	(52,200)
Administration	14,900	16,300	21,700	22,100	22,200	6,800	5,400
Other Expenses	2,400	6,900	12,800	13,000	13,100	10,400	5,900
Operating Expenses	443,900	541,700	489,800	506,200	515,800	45,900	(51,900)
						10.34%	(9.58%)
Transfers to Reserves	155,000	155,000	100,000	135,000	150,000	(55,000)	(55,000)
Total Expenses	598,900	696,700	589,800	641,200	665,800	(9,100)	(106,900)
						(1.52%)	(15.34%)
Revenues							
License, Permits and Rentals	16,700	15,000	6,600	6,600	6,600	(10,100)	(8,400)
Cost Recoveries	1,800	2,500	0	0	0	(1,800)	(2,500)
Grants and Subsidies	0	0	0	0	0	0	0
Operating Revenues	18,500	17,500	6,600	6,600	6,600	(11,900)	(10,900)
						(64.32%)	(62.29%)
Transfer from Reserves	0	0	0	0	0	0	0
Total Revenues	18,500	17,500	6,600	6,600	6,600	(11,900)	(10,900)
						(10.27%)	(5.14%)
NET LEVY REQUIREMENT	580,400	679,200	583,200	634,600	659,200	2,800	(96,000)
						0.48%	(14.13%)

OPERATING BUDGET - PARKS

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023	2023	2024	2025	2026	2023	2023
	Budget	Forecast	Budget	Budget	Budget	Budget	Forecast
Expenses							
Salaries and Benefits	581,100	626,100	630,900	662,300	683,900	49,800	4,800
Contract Services, Materials, Equipment	242,500	205,100	257,000	262,700	268,200	14,500	51,900
Utilities and Facility Maintenance	29,900	46,300	34,400	35,900	37,900	4,500	(11,900)
Insurance	12,200	12,000	0	0	0	(12,200)	(12,000)
Staff Development	0	0	0	0	0	0	0
Administration	4,500	1,400	5,700	5,800	5,900	1,200	4,300
Grants and Community Programs	20,900	23,500	29,300	30,000	30,600	8,400	5,800
Other Expenses	16,500	12,500	10,900	11,900	12,900	(5,600)	(1,600)
Operating Expenses	907,600	926,900	968,200	1,008,600	1,039,400	60,600	41,300
						6.68%	4.46%
Transfers to Reserves	100,000	100,000	30,000	50,000	80,000	(70,000)	(70,000)
Total Expenses	1,007,600	1,026,900	998,200	1,058,600	1,119,400	(9,400)	(28,700)
						(0.93%)	(2.79%)
Revenues							
User Fees	20,000	20,000	20,900	22,500	0	900	900
License, Permits and Rentals	0	3,600	0	0	0	0	(3,600)
Cost Recoveries	600	400	400	400	400	(200)	0
Grants and Subsidies	0	0	0	0	0	0	0
Other Revenues	0	200	0	0	0	0	(200)
Operating Revenues	20,600	24,200	21,300	22,900	400	700	(2,900)
						3.40%	(11.98%)
Transfer from Reserves	0	0	0	0	0	0	0
Total Revenues	20,600	24,200	21,300	22,900	400	700	(2,900)
						3.40%	(11.98%)
NET LEVY REQUIREMENT	987,000	1,002,700	976,900	1,035,700	1,119,000	(10,100)	(25,800)
						(1.02%)	(2.57%)

OPERATING BUDGET - SWIMMING

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	40,600	27,900	38,200	38,900	39,700	(2,400)	10,300
Staff Development	0	0	0	0	0	0	0
Administration	0	0	0	0	0	0	0
Other Expenses	1,200	3,700	2,500	2,500	2,500	1,300	(1,200)
Operating Expenses	41,800	31,600	40,700	41,400	42,200	(1,100) (2.63%)	9,100 28.80%
Total Expenses	41,800	31,600	40,700	41,400	42,200	(1,100) (2.63%)	9,100 28.80%
Revenues							
Grants and Subsidies	0	0	0	0	0	0	0
Other Revenues	9,800	12,300	10,700	10,900	11,200	900	(1,600)
Operating Revenues	9,800	12,300	10,700	10,900	11,200	900 9.18%	(1,600) (13.01%)
Total Revenues	9,800	12,300	10,700	10,900	11,200	900 9.18%	(1,600) (13.01%)
NET LEVY REQUIREMENT	32,000	19,300	30,000	30,500	31,000	(2,000) (6.25%)	10,700 55.44%

OPERATING BUDGET - TRAILS

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	41,100	11,400	14,300	14,900	15,600	(26,800)	2,900
Contract Services, Materials, Equipment	16,100	3,400	8,000	8,300	8,700	(8,100)	4,600
Administration	0	0	0	0	0	0	0
Other Expenses	900	2,700	1,700	1,700	1,700	800	(1,000)
Operating Expenses	58,100	17,500	24,000	24,900	26,000	(34,100) (58.69%)	6,500 37.14%
Transfers to Reserves	50,000	50,000	20,000	50,000	70,000	(30,000)	(30,000)
Total Expenses	108,100	67,500	44,000	74,900	96,000	(64,100) (59.30%)	(23,500) (34.81%)
Revenues							
Grants and Subsidies	0	0	0	0	0	0	0
Operating Revenues	0	0	0	0	0	0 N/A	0 N/A
Total Revenues	0	0	0	0	0	0 N/A	0 N/A
NET LEVY REQUIREMENT	108,100	67,500	44,000	74,900	96,000	(64,100) (59.30%)	(23,500) (34.81%)

OPERATING BUDGET - PUBLIC WORKS

ROADS

2024 Key Initiatives - Roads

- Safe and Efficient Operation and Maintenance of Township Roads, Bridges and Sidewalks
- Update and Develop Policy and Procedures
- Completion of Various In-House Capital Work Projects
- Continue with the Implementation of the Traffic By-Law
- Continue Staged Implementation of Centre Line Painting Program on Township Roads
- Traffic Count and Road Condition Updates



OPERATING BUDGET ROADS - DISTRICT

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	170,700	170,700	185,000	190,500	194,400	14,300	14,300
Contract Services, Materials, Equipment	282,000	332,000	370,000	381,200	388,800	88,000	38,000
Operating Expenses	452,700	502,700	555,000	571,700	583,200	102,300	52,300
						22.60%	10.40%
Total Expenses	452,700	502,700	555,000	571,700	583,200	102,300	52,300
						22.60%	10.40%
Revenues							
Cost Recoveries	511,500	568,100	627,200	646,000	659,000	115,700	59,100
Operating Revenues	511,500	568,100	627,200	646,000	659,000	115,700	59,100
						22.62%	10.40%
Total Revenues	511,500	568,100	627,200	646,000	659,000	115,700	59,100
						22.62%	10.40%
NET LEVY REQUIREMENT	(58,800)	(65,400)	(72,200)	(74,300)	(75,800)	(13,400)	(6,800)
						22.79%	10.40%

OPERATING BUDGET - ROADS - FLEET

TOWNSHIP EQUIPMENT

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	154,700	115,000	129,000	125,000	125,000	(25,700)	14,000
Contract Services, Materials, Equipment	(840,600)	(810,000)	(876,500)	(900,900)	(923,100)	(35,900)	(66,500)
Insurance	0	0	50,400	55,400	60,900	50,400	50,400
Other Expenses	0	0	0	0	0	0	0
Operating Expenses	(685,900)	(695,000)	(697,100)	(720,500)	(737,200)	(11,200)	(2,100)
						1.63%	0.30%
Transfers to Reserves	0	0	490,000	540,000	500,000	490,000	490,000
Total Expenses	(685,900)	(695,000)	(207,100)	(180,500)	(237,200)	478,800	487,900
						(69.81%)	(70.20%)
NET LEVY REQUIREMENT	(685,900)	(695,000)	(207,100)	(180,500)	(237,200)	478,800	487,900
						(69.81%)	(70.20%)

GARAGES

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	68,800	66,000	69,500	71,500	74,000	700	3,500
Contract Services, Materials, Equipment	45,900	70,900	43,800	85,400	87,900	(2,100)	(27,100)
Utilities and Facility Maintenance	87,600	82,300	89,600	92,400	96,200	2,000	7,300
Insurance	0	0	12,500	13,800	15,100	12,500	12,500
IT Hardware and Software	5,500	800	0	0	0	(5,500)	(800)
Administration	2,800	2,300	2,800	2,900	2,900	0	500
Other Expenses	0	500	500	600	600	500	0
Operating Expenses	210,600	222,800	218,700	266,600	276,700	8,100	(4,100)
						3.85%	(1.84%)
Total Expenses	210,600	222,800	218,700	266,600	276,700	8,100	(4,100)
						3.85%	(1.84%)
NET LEVY REQUIREMENT	210,600	222,800	218,700	266,600	276,700	8,100	(4,100)
						3.85%	(1.84%)

OPERATING BUDGET - ROADS TOWNSHIP

ROADS MISC.

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	4,900	3,000	3,500	3,600	3,800	(1,400)	500
Contract Services, Materials, Equipment	16,500	15,600	17,000	17,000	18,200	500	1,400
Professional Fees and Honouraria	0	0	87,800	94,700	0	87,800	94,700
Operating Expenses	21,400	18,600	108,300	115,300	22,000	86,900	96,600
						406.07%	519.35%
Total Expenses	21,400	18,600	108,300	115,300	22,000	86,900	96,600
						406.07%	519.35%
NET LEVY REQUIREMENT	21,400	18,600	108,300	115,300	22,000	86,900	96,600
						406.07%	519.35%

SIDEWALK AGGREGATE SOURCE MAINTENANCE

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	1,500	0	1,000	1,000	1,000	(500)	1,000
Contract Services, Materials, Equipment	1,000	0	1,500	1,500	1,500	500	1,500
Operating Expenses	2,500	0	2,500	2,500	2,500	0	2,500
						0.00%	N/A
Total Expenses	2,500	0	2,500	2,500	2,500	0	2,500
						0.00%	N/A
NET LEVY REQUIREMENT	2,500	0	2,500	2,500	2,500	0	2,500
						0.00%	N/A

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	19,100	18,000	20,000	21,000	22,500	900	2,000
Contract Services, Materials, Equipment	50,200	44,500	55,000	57,700	59,500	4,800	10,500
Operating Expenses	69,300	62,500	75,000	78,700	82,000	5,700	12,500
						8.23%	20.00%
Total Expenses	69,300	62,500	75,000	78,700	82,000	5,700	12,500
						8.23%	20.00%
NET LEVY REQUIREMENT	69,300	62,500	75,000	78,700	82,000	5,700	12,500
						8.23%	20.00%

OPERATING BUDGET - ROADS TOWNSHIP

BRIDGES AND CULVERTS

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	33,400	19,900	31,000	26,900	28,500	(2,400)	11,100
Contract Services, Materials, Equipment	136,800	69,500	120,000	92,300	96,700	(16,800)	50,500
Operating Expenses	170,200	89,400	151,000	119,200	125,200	(19,200) (11.28%)	61,600 68.90%
Total Expenses	170,200	89,400	151,000	119,200	125,200	(19,200) (11.28%)	61,600 68.90%
NET LEVY REQUIREMENT	170,200	89,400	151,000	119,200	125,200	(19,200) (11.28%)	61,600 68.90%

ROADSIDE MAINTENANCE

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	93,500	65,800	103,300	90,300	94,100	9,800	37,500
Contract Services, Materials, Equipment	223,600	116,700	210,500	219,300	196,700	(13,100)	93,800
Operating Expenses	317,100	182,500	313,800	309,600	290,800	(3,300) (1.04%)	131,300 71.95%
Total Expenses	317,100	182,500	313,800	309,600	290,800	(3,300) (1.04%)	131,300 71.95%
NET LEVY REQUIREMENT	317,100	182,500	313,800	309,600	290,800	(3,300) (1.04%)	131,300 71.95%

PAVED MAINTENANCE

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023 Budget	2023 Forecast	2024 Budget	2025 Budget	2026 Budget	2023 Budget	2023 Forecast
Expenses							
Salaries and Benefits	184,900	169,000	171,000	193,500	206,500	(13,900)	2,000
Contract Services, Materials, Equipment	324,200	338,000	327,900	366,500	405,100	3,700	(10,100)
Operating Expenses	509,100	507,000	498,900	560,000	611,600	(10,200) (2.00%)	(8,100) (1.60%)
Total Expenses	509,100	507,000	498,900	560,000	611,600	(10,200) (2.00%)	(8,100) (1.60%)
NET LEVY REQUIREMENT	509,100	507,000	498,900	560,000	611,600	(10,200) (2.00%)	(8,100) (1.60%)

OPERATING BUDGET - ROADS TOWNSHIP

LOOSE TOP MAINTENANCE

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023	2023	2024	2025	2026	2023	2023
	Budget	Forecast	Budget	Budget	Budget	Budget	Forecast
Expenses							
Salaries and Benefits	89,100	60,500	75,500	76,500	80,400	(13,600)	15,000
Contract Services, Materials, Equipment	285,900	254,000	307,000	292,300	307,000	21,100	53,000
Operating Expenses	375,000	314,500	382,500	368,800	387,400	7,500	68,000
						2.00%	21.62%
Total Expenses	375,000	314,500	382,500	368,800	387,400	7,500	68,000
						2.00%	21.62%
NET LEVY REQUIREMENT	375,000	314,500	382,500	368,800	387,400	7,500	68,000
						2.00%	21.62%


WINTER CONTROL

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023	2023	2024	2025	2026	2023	2023
	Budget	Forecast	Budget	Budget	Budget	Budget	Forecast
Expenses							
Salaries and Benefits	484,800	488,000	478,500	520,800	543,000	(6,300)	(9,500)
Contract Services, Materials, Equipment	546,300	526,800	522,800	523,000	536,300	(23,500)	(4,000)
Operating Expenses	1,031,100	1,014,800	1,001,300	1,043,800	1,079,300	(29,800)	(13,500)
						(2.89%)	(1.33%)
Total Expenses	1,031,100	1,014,800	1,001,300	1,043,800	1,079,300	(29,800)	(13,500)
						(2.89%)	(1.33%)
NET LEVY REQUIREMENT	1,031,100	1,014,800	1,001,300	1,043,800	1,079,300	(29,800)	(13,500)
						(2.89%)	(1.33%)

SAFETY DEVICES

	PRIOR YEAR		BUDGET	OUTLOOK		CHANGE FROM PRIOR	
	2023	2023	2024	2025	2026	2023	2023
	Budget	Forecast	Budget	Budget	Budget	Budget	Forecast
Expenses							
Salaries and Benefits	18,600	8,000	17,000	18,600	20,200	(1,600)	9,000
Contract Services, Materials, Equipment	139,800	66,000	110,800	122,100	131,900	(29,000)	44,800
Operating Expenses	158,400	74,000	127,800	140,700	152,100	(30,600)	53,800
						(19.32%)	72.70%
Total Expenses	158,400	74,000	127,800	140,700	152,100	(30,600)	53,800
						(19.32%)	72.70%
NET LEVY REQUIREMENT	158,400	74,000	127,800	140,700	152,100	(30,600)	53,800
						(19.32%)	72.70%

CAPITAL BUDGET

A scenic view of a lake with a wooden dock extending into the water, surrounded by lush green trees under a clear blue sky. The dock is made of light-colored wood and leads to a concrete landing area in the foreground. The water is calm and reflects the sky. In the background, a dense line of trees marks the far shore of the lake. A small boat is visible on the left side of the lake.

CAPITAL BUDGET - SUMMARY

The Township presents a 10-year capital budget and forecast to fund the assets that support the delivery of services to the community. The capital budget is funded from reserves and reserve funds, development charges, grants from other levels of government and by borrowing funds or taking on debt.

DIVISION	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL
Council	75,000	-	-	-	85,000	-	-	-	95,000	-	255,000
Legislative Services	-	-	-	-	-	1,000,000	-	-	-	-	1,000,000
Treasury	40,000	50,000	50,000	-	-	-	-	-	-	-	140,000
Human Resources/Health & Safety	30,000	-	-	-	-	35,000	-	-	-	-	65,000
Information Technology	250,000	60,000	30,000	30,000	230,000	30,000	30,000	30,000	30,000	-	720,000
Administration	395,000	110,000	80,000	30,000	315,000	1,085,000	30,000	30,000	125,000	-	2,180,000
Economic Development	55,000	285,000	520,000	520,000	275,000	-	150,000	330,000	40,000	60,000	2,235,000
Building (Protective Inspection)	43,000	145,000	45,000	50,000	55,000	50,000	100,000	55,000	55,000	65,000	663,000
By-Law Enforcement	-	50,000	-	-	40,000	-	-	-	55,000	-	145,000
Planning & Zoning	100,000	100,000	-	-	-	-	-	100,000	100,000	-	400,000
Development Services and Environmental Sustainability	198,000	580,000	585,000	570,000	370,000	50,000	250,000	485,000	250,000	125,000	3,443,000
Fire and Emergency Services	1,045,800	1,121,200	1,094,600	1,262,200	1,125,900	1,377,400	1,529,700	1,811,400	1,589,300	373,400	12,110,900
Muskoka Lakes Public Library	38,000	41,500	39,000	43,000	40,000	44,500	41,000	48,000	42,000	47,500	422,500
Cemeteries	11,000	9,500	8,000	22,000	58,400	11,000	30,000	7,500	12,000	50,000	219,400
Parks	480,700	669,600	711,300	337,600	1,480,500	1,026,100	1,100,000	866,100	836,000	911,900	8,419,800
Community Centres	491,900	200,400	162,000	191,600	120,800	149,700	192,000	200,400	179,900	98,500	1,987,200
Arenas	149,000	163,000	2,317,300	1,800,600	894,100	1,247,800	331,000	544,600	220,600	215,300	7,883,300
Facilities Maintenance	44,200	305,500	337,200	2,249,000	177,200	115,300	171,800	2,387,000	7,725,000	98,000	13,610,200
Trails	-	25,000	30,400	25,000	25,000	-	50,000	-	-	50,000	205,400
Public Works Admin	150,000	-	-	-	-	-	-	-	-	-	150,000
Township Equipment	871,400	1,015,300	1,095,500	985,700	1,020,000	1,250,000	895,000	1,090,000	1,115,000	1,155,000	10,492,900
Miscellaneous	51,800	-	-	-	-	-	-	-	-	-	51,800
Roads Capital Projects	4,361,400	4,375,900	5,291,800	5,485,700	5,040,300	5,780,300	5,291,100	5,703,800	4,134,800	4,143,300	49,608,400
Bridges and Culverts	1,035,000	1,096,000	987,500	627,500	712,500	637,500	1,085,000	1,002,500	2,442,500	365,000	9,991,000
Public Works	7,846,400	7,860,200	10,941,000	11,724,700	9,528,800	10,217,700	9,145,900	11,801,900	16,685,800	7,087,000	102,619,400
GRAND TOTAL	9,323,200	9,712,900	12,719,600	13,629,900	11,379,700	12,754,600	10,998,600	13,974,300	18,652,100	7,632,900	120,775,800

CAPITAL BUDGET - COUNCIL

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Council										
011100 - Council										
Plans and Reports										
24092 - 2024 Township Strategic Plan	75,000	-	-	-	-	-	-	-	-	-
28057 - 2028 Township Strategic Plan	-	-	-	-	85,000	-	-	-	-	-
32048 - 2032 Township Strategic Plan	-	-	-	-	-	-	-	-	95,000	-
Total Plans and Reports	75,000	-	-	-	85,000	-	-	-	95,000	-
Total 011100 - Council	75,000	-	-	-	85,000	-	-	-	95,000	-
Total Council	75,000	-	-	-	85,000	-	-	-	95,000	-

CAPITAL BUDGET - LEGISLATIVE SERVICES

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Legislative Services										
012100 - Legislative Services										
Buildings										
29006 - Clerks - Document Storage - to reserves	-	-	-	-	-	1,000,000	-	-	-	-
Total Buildings	-	-	-	-	-	1,000,000	-	-	-	-
Total 012100 - Legislative Services	-	-	-	-	-	1,000,000	-	-	-	-
Total Legislative Services	-	-	-	-	-	1,000,000	-	-	-	-

CAPITAL BUDGET - HUMAN RESOURCES

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Human Resources/Health & Safety										
012500 - Human Resources/Health & Safety										
Plans and Reports										
24004 - HR - Comprehensive Compensation review and job evaluation	30,000	-	-	-	-	-	-	-	-	-
29011 - Job Evaluation and Compensation review	-	-	-	-	-	35,000	-	-	-	-
Total Plans and Reports	30,000	-	-	-	-	35,000	-	-	-	-
Total 012500 - Human Resources/Health & Safety	30,000	-	-	-	-	35,000	-	-	-	-
Total Human Resources/Health & Safety	30,000	-	-	-	-	35,000	-	-	-	-

CAPITAL BUDGET - FINANCIAL SERVICES

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Financial Services										
012200 - Treasury										
Plans and Reports										
24002 - 2024 Development Charges - Background Study	40,000	-	-	-	-	-	-	-	-	-
24101 - Lean Process Improvement Study	-	50,000	50,000	-	-	-	-	-	-	-
Total Plans and Reports	40,000	50,000	50,000	-	-	-	-	-	-	-
Total 012200 - Treasury	40,000	50,000	50,000	-	-	-	-	-	-	-
012600 - Information Technology										
Furniture & Equipment										
24184 - Photocopiers	50,000	-	-	-	-	-	-	-	-	-
Total Furniture & Equipment	50,000	-	-	-	-	-	-	-	-	-
Information Technology										
99115 - Computer Related	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	-
28094 - DataCentre servers	-	-	-	-	200,000	-	-	-	-	-
24186 - IT Projects	150,000	-	-	-	-	-	-	-	-	-
24100 - Tablets for Fire Service - Communication System	20,000	-	-	-	-	-	-	-	-	-
25117 - VOIP phone system upgrade	-	30,000	-	-	-	-	-	-	-	-
Total Information Technology	200,000	60,000	30,000	30,000	230,000	30,000	30,000	30,000	30,000	-
Total 012600 - Information Technology	250,000	60,000	30,000	30,000	230,000	30,000	30,000	30,000	30,000	-
Total Financial Services	290,000	110,000	80,000	30,000	230,000	30,000	30,000	30,000	30,000	-

CAPITAL BUDGET - DEVELOPMENT SERVICES AND ENVIRONMENTAL SUSTAINABILITY

Development Services and Environmental Sustainability

012307 - Economic Development

Buildings

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
24014 - Bala Bridge - Painting/Repairs	25,000	-	-	-	-	-	-	-	-	-
31133 - Island Pavilion	-	-	-	-	-	-	-	10,000	-	-
25089 - Light Up Falls	-	40,000	-	-	-	-	-	-	-	-
24099 - Viewing Decks	-	45,000	-	-	-	-	-	-	-	-
Total Buildings	25,000	85,000	-	-	-	-	-	10,000	-	-

Furniture & Equipment

24017 - Bala Gateway Signage	30,000	-	-	-	-	-	-	-	-	-
28081 - Bala Streetscapes	-	-	-	-	250,000	-	-	-	-	-
25090 - Bala Town Dock	-	200,000	-	-	-	-	-	-	-	-
28082 - Beautification	-	-	-	-	25,000	-	-	-	-	-
33023 - Downtown Interpretive Signage	-	-	-	-	-	-	-	-	-	30,000
33024 - Downtown Interpretive Signage	-	-	-	-	-	-	-	-	-	30,000
31132 - Downtown Railings	-	-	-	-	-	-	-	10,000	-	-
31130 - Port Carling Streetscapes	-	-	-	-	-	-	-	300,000	-	-
26023 - Street Banners	-	-	10,000	-	-	-	-	-	-	-
31134 - Street Banners	-	-	-	-	-	-	-	10,000	-	-
27091 - Wayfinding Signage	-	-	-	20,000	-	-	-	-	-	-
32047 - Wayfinding Signage	-	-	-	-	-	-	-	-	20,000	-
Total Furniture & Equipment	30,000	200,000	10,000	20,000	275,000	-	-	320,000	20,000	60,000

Land Improvements

26081 - Bala Boardwalk	-	-	500,000	-	-	-	-	-	-	-
32046 - Bike Racks / Stations	-	-	-	-	-	-	-	-	20,000	-
26080 - Downtown Railings	-	-	10,000	-	-	-	-	-	-	-
27151 - Port Carling Boardwalk	-	-	-	500,000	-	-	-	-	-	-

CAPITAL BUDGET - DEVELOPMENT SERVICES AND ENVIRONMENTAL SUSTAINABILITY

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
30066 - Port Carling Wall Mural	-	-	-	-	-	-	150,000	-	-	-
Total Land Improvements	-	-	510,000	500,000	-	-	150,000	-	20,000	-
Total 012307 - Economic Development	55,000	285,000	520,000	520,000	275,000	-	150,000	330,000	40,000	60,000
024100 - Building (Protective Inspection)										
Buildings										
25118 - Building Department Furniture	-	100,000	-	-	-	-	-	-	-	-
Total Buildings	-	100,000	-	-	-	-	-	-	-	-
Plans and Reports										
24106 - MNR Air photos	3,000	-	-	-	-	-	-	-	-	-
28055 - MNR Air Photos	-	-	-	-	5,000	-	-	-	-	-
33020 - MNR Air Photos	-	-	-	-	-	-	-	-	-	5,000
Total Plans and Reports	3,000	-	-	-	5,000	-	-	-	-	5,000
Vehicles										
24028 - Replacement of Vehicle	40,000	-	-	-	-	-	-	-	-	-
25066 - Replacement of Vehicle	-	45,000	-	-	-	-	-	-	-	-
26058 - Replacement of Vehicle	-	-	45,000	-	-	-	-	-	-	-
27057 - Replacement of Vehicle	-	-	-	50,000	-	-	-	-	-	-
28053 - Replacement of Vehicle	-	-	-	-	50,000	-	-	-	-	-
29024 - Replacement of Vehicle	-	-	-	-	-	50,000	-	-	-	-
30008 - Replacement of Vehicle	-	-	-	-	-	-	50,000	-	-	-
30016 - Replacement of Vehicle	-	-	-	-	-	-	50,000	-	-	-
31126 - Replacement of Vehicle	-	-	-	-	-	-	-	55,000	-	-
32037 - Replacement of Vehicle	-	-	-	-	-	-	-	-	55,000	-

CAPITAL BUDGET - DEVELOPMENT SERVICES AND ENVIRONMENTAL SUSTAINABILITY

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
33050 - Replacement of Vehicle	-	-	-	-	-	-	-	-	-	60,000
Total Vehicles	40,000	45,000	45,000	50,000	50,000	50,000	100,000	55,000	55,000	60,000
Total 024100 - Building (Protective Inspection)	43,000	145,000	45,000	50,000	55,000	50,000	100,000	55,000	55,000	65,000
025100 - By-Law Enforcement										
Vehicles										
25065 - Replacement of Vehicle 1	-	50,000	-	-	-	-	-	-	-	-
32036 - Replacement of Vehicle 1	-	-	-	-	-	-	-	-	55,000	-
28052 - Replacement of Vehicle 2	-	-	-	-	40,000	-	-	-	-	-
Total Vehicles	-	50,000	-	-	40,000	-	-	-	55,000	-
Total 025100 - By-Law Enforcement	-	50,000	-	-	40,000	-	-	-	55,000	-
081100 - Planning & Zoning										
Plans and Reports										
31121 - OP Review	-	-	-	-	-	-	-	100,000	100,000	-
23004 - Zoning By-Law Review	100,000	100,000	-	-	-	-	-	-	-	-
Total Plans and Reports	100,000	100,000	-	-	-	-	-	100,000	100,000	-
Total 081100 - Planning & Zoning	100,000	100,000	-	-	-	-	-	100,000	100,000	-
Total Development Services and Environmental Sustainability	198,000	580,000	565,000	570,000	370,000	50,000	250,000	485,000	250,000	125,000

CAPITAL BUDGET - EMERGENCY SERVICES

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Emergency Services										
021100 - Fire Stations										
Buildings										
98044 - Gear Racks for Fire Station	14,400	15,300	16,200	17,200	18,200	19,300	20,500	21,700	-	-
98045 - Water Rescue Suits	-	-	-	-	-	35,000	-	-	-	-
Total Buildings	14,400	15,300	16,200	17,200	18,200	54,300	20,500	21,700	-	-
Furniture & Equipment										
25040 - Accredited Superior Tanker Shuttle Testing	-	8,000	-	-	-	-	-	-	-	-
30011 - Accredited Superior Tanker Shuttle Testing	-	-	-	-	-	-	8,500	-	-	-
24183 - Air Cylinder Storage Carts Cancer checklist Recommendation #15	24,000	-	-	-	-	-	-	-	-	-
98032 - Bunker Gear Washing Machines Cancer Checklist Recommendation #48 and #53	-	-	-	24,000	-	-	24,000	-	-	-
98042 - Marine Nav updates (Sonar/Radar/Depth)	4,800	-	5,300	-	6,000	-	6,700	-	7,600	-
98034 - PPE for 20 Firefighters per year	93,300	96,100	99,000	102,000	105,100	108,300	111,500	114,800	118,200	121,700
98031 - Pumps Generators Fans	24,200	24,700	25,200	25,700	26,200	26,800	27,300	27,800	29,000	-
98035 - Self Contained Breathing Apparatus	171,000	176,100	181,400	186,800	192,400	198,200	204,100	210,200	216,500	223,000
28067 - Swift Water Rescue Equipment	-	-	-	-	65,000	-	-	-	-	-
98036 - Vehicle Rescue Equipment - NFPA 1006	75,100	18,000	19,000	21,000	22,000	22,800	24,100	112,900	27,000	28,700
Total Furniture & Equipment	392,400	322,900	329,900	359,500	416,700	356,100	406,200	465,700	398,300	373,400
Plans and Reports										
27056 - Fire Master Plan Update	-	-	-	83,000	-	-	-	-	-	-
32002 - Fire Master Plan Update	-	-	-	-	-	-	-	-	89,000	-
Total Plans and Reports	-	-	-	83,000	-	-	-	-	89,000	-
Vehicles										
25070 - Car 1 - Chief	-	96,500	-	-	-	-	-	-	-	-
30015 - Car 1 - Chief	-	-	-	-	-	-	119,000	-	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
26045 - Car 2 - Deputy Chief	-	-	96,500	-	-	-	-	-	-	-
31127 - Car 2 - Deputy Chief	-	-	-	-	-	-	-	119,000	-	-
27042 - Car 3 - Fire Prevention	-	-	-	96,500	-	-	-	-	-	-
32083 - Car 3 - Fire Prevention	-	-	-	-	-	-	-	-	122,000	-
29005 - Marine 1 - Foot's Bay Fire Boat	-	-	-	-	-	210,000	-	-	-	-
31125 - Marine 4 - Torrance Fire Boat	-	-	-	-	-	-	-	210,000	-	-
30004 - Marine 5 Minett Fire Boat	-	-	-	-	-	-	210,000	-	-	-
29056 - Pumper 44 - Walkers Point	-	-	-	-	-	712,000	-	-	-	-
25116 - Pumper 5 - Minett	-	662,000	-	-	-	-	-	-	-	-
32001 - Pumping Apparatus Fire	-	-	-	-	-	-	-	-	921,000	-
24005 - Rescue Boat Bala - Marine 3	60,000	-	-	-	-	-	-	-	-	-
98043 - Rope Rescue Gear - NFPA 1006	-	-	-	35,000	-	-	-	-	39,000	-
25005 - Sled/Trailer - Bala	-	24,500	-	-	-	-	-	-	-	-
24093 - Tanker 1 - Foot's Bay	579,000	-	-	-	-	-	-	-	-	-
27116 - Tanker 3 - Bala	-	-	-	671,000	-	-	-	-	-	-
26140 - Tanker 5 - Minett	-	-	652,000	-	-	-	-	-	-	-
30110 - Tanker 6 - Port Carling	-	-	-	-	-	-	734,000	-	-	-
28130 - Tanker 7	-	-	-	-	691,000	-	-	-	-	-
31124 - Tanker 9	-	-	-	-	-	-	-	755,000	-	-
30007 - Wildland 4/Trailer	-	-	-	-	-	-	40,000	-	-	-
31128 - Wildland 9/Trailer	-	-	-	-	-	-	-	40,000	-	-
29013 - Zodiac/Motor/Trailer Raymond	-	-	-	-	-	45,000	-	-	-	-
Total Vehicles	639,000	783,000	748,500	802,500	691,000	967,000	1,103,000	1,124,000	1,082,000	-
Total 021100 - Fire Stations	1,045,800	1,121,200	1,094,600	1,262,200	1,125,900	1,377,400	1,529,700	1,611,400	1,569,300	373,400
Total Emergency Services	1,045,800	1,121,200	1,094,600	1,262,200	1,125,900	1,377,400	1,529,700	1,611,400	1,569,300	373,400

CAPITAL BUDGET - LIBRARY

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Library										
072100 - Muskoka Lakes Public Library										
Furniture & Equipment										
99009 - Office Furniture	-	3,000	-	3,500	-	4,000	-	4,500	-	5,000
Total Furniture & Equipment	-	3,000	-	3,500	-	4,000	-	4,500	-	5,000
Plans and Reports										
99006 - Collection	38,000	38,500	39,000	39,500	40,000	40,500	41,000	41,500	42,000	42,500
Total Plans and Reports	38,000	38,500	39,000	39,500	40,000	40,500	41,000	41,500	42,000	42,500
Total 072100 - Muskoka Lakes Public Library	38,000	41,500	39,000	43,000	40,000	44,500	41,000	46,000	42,000	47,500
Total Library	38,000	41,500	39,000	43,000	40,000	44,500	41,000	46,000	42,000	47,500

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Public Works										
055000 - Cemeteries										
Buildings										
28006 - Glen Orchard Repair Roof	-	-	-	-	7,400	-	-	-	-	-
Total Buildings	-	-	-	-	7,400	-	-	-	-	-
Furniture & Equipment										
30068 - Cemetery Signage	-	-	-	-	-	-	30,000	-	-	-
Total Furniture & Equipment	-	-	-	-	-	-	30,000	-	-	-
Land Improvements										
25091 - Cemetery Furniture	-	5,000	-	-	-	-	-	-	-	-
25010 - Doherty-Fencing	-	4,500	-	-	-	-	-	-	-	-
26088 - Foot's Bay Cemetery Fencing	-	-	8,000	-	-	-	-	-	-	-
29058 - Glen Orchard Cemetery Fencing	-	-	-	-	-	11,000	-	-	-	-
24185 - Milford Bay Cemetery Fencing	11,000	-	-	-	-	-	-	-	-	-
31135 - Morinus Cemetery Fencing	-	-	-	-	-	-	-	7,500	-	-
27027 - Port Carling Cemetery Fencing	-	-	-	7,000	-	-	-	-	-	-
33003 - Port Carling Cemetery Columbarium - #3	-	-	-	-	-	-	-	-	-	50,000
28096 - Port Carling Cemetery Columbarium - #2	-	-	-	-	40,000	-	-	-	-	-
32050 - Ufford Anglican Cemetery Fencing	-	-	-	-	-	-	-	-	6,000	-
32052 - Ufford United Cemetery Fencing	-	-	-	-	-	-	-	-	6,000	-
27026 - Ullswater Cemetery Fencing	-	-	-	15,000	-	-	-	-	-	-
28097 - Ziska Cemetery Replace fence	-	-	-	-	11,000	-	-	-	-	-
Total Land Improvements	11,000	9,500	8,000	22,000	51,000	11,000	-	7,500	12,000	50,000
Total 055000 - Cemeteries	11,000	9,500	8,000	22,000	58,400	11,000	30,000	7,500	12,000	50,000

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Buildings										
24078 - Animal proof garbage receptacles Phase 4	20,000	-	-	-	-	-	-	-	-	-
30109 - Bala Cenotaph Washroom	-	-	-	-	-	-	300,000	-	-	-
25120 - Baycliffe Park Washroom Re-shingle	-	12,000	-	-	-	-	-	-	-	-
27001 - Baycliffe Park Washrooms	-	-	-	5,600	-	-	-	-	-	-
27024 - Grass Cutter 20905-2009 JD	-	-	-	15,000	-	-	-	-	-	-
24108 - Gregory Freight Shelter	8,000	-	-	-	-	-	-	-	-	-
31116 - Hanna Park Basketball Nets	-	-	-	-	-	-	-	10,000	-	-
28118 - Jaspen Park Change Rooms	-	-	-	-	175,000	-	-	-	-	-
31114 - Jaspen Park Washrooms	-	-	-	-	-	-	-	300,000	-	-
31102 - Milford Bay Tennis Courts	-	-	-	-	-	-	-	60,000	-	-
34001 - Muskoka Lakes Sports Park - Skate Park	-	-	-	-	-	-	-	-	-	-
27154 - Park Waste Receptacle Phase 2	-	-	-	20,000	-	-	-	-	-	-
28125 - Park Waste Receptacle Phase 3	-	-	-	-	20,000	-	-	-	-	-
28106 - Port Sandfield Park Washrooms	-	-	-	-	300,000	-	-	-	-	-
28013 - Sunset Park Washrooms	-	-	-	-	8,600	-	-	-	-	-
33037 - Torrance Basket Ball Court Resurface	-	-	-	-	-	-	-	-	-	75,000
25124 - Torrance/Milford Bay Ball Diamond - Infield Sand Replacement	-	15,000	-	-	-	-	-	-	-	-
33033 - Washroom Renovations Phase 10	-	-	-	-	-	-	-	-	-	36,900
25132 - Washroom Renovations Phase 3	-	31,100	-	-	-	-	-	-	-	-
26166 - Washroom Renovations Phase 4	-	-	31,800	-	-	-	-	-	-	-
31099 - Washroom Renovations Phase 8	-	-	-	-	-	-	-	35,100	-	-
32059 - Washroom Renovations Phase 9	-	-	-	-	-	-	-	-	36,000	-
Total Buildings	28,000	58,100	31,800	40,600	503,600	-	300,000	405,100	36,000	111,900
Furniture & Equipment										
26175 - Park Bench Phase 1	-	-	30,000	-	-	-	-	-	-	-
27152 - Park Bench Phase 2	-	-	-	30,000	-	-	-	-	-	-

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
27153 - Park Signage Phase 2	-	-	-	50,000	-	-	-	-	-	-
24091 - Sports Park - Refurbish Bleachers	5,200	-	-	-	-	-	-	-	-	-
Total Furniture & Equipment	5,200	-	30,000	80,000	-	-	-	-	-	-
Land Improvements										
27006 - Valley Green Beach Parking Area	-	-	-	5,900	-	-	-	-	-	-
25122 - Acton Island Docks	-	5,000	-	-	-	-	-	-	-	-
31113 - Adams Bay Dock Fence	-	-	-	-	-	-	-	31,000	-	-
26170 - Archdekin Park Shore Wall	-	-	15,000	-	-	-	-	-	-	-
27156 - Bala Falls Viewing - Cenotaph Park	-	-	-	20,000	-	-	-	-	-	-
27155 - Bala Town Dock Path Resurfacing	-	-	-	10,000	-	-	-	-	-	-
24016 - Baycliffe Park - Swim Dock Replace	7,500	-	-	-	-	-	-	-	-	-
28004 - Baycliffe Park Beach	-	-	-	-	6,900	-	-	-	-	-
25055 - Baycliffe Park Parking Lot	-	6,500	-	-	-	-	-	-	-	-
31136 - Beaumaris Wharf Design	-	-	-	-	-	-	-	200,000	-	-
24012 - Beaumaris Wharf rebuild crib dock	-	350,000	-	-	-	-	-	-	-	-
27145 - Beaumaris Wharf repair concrete pier	-	-	-	130,400	-	-	-	-	-	-
32075 - Beaumaris Wharf Replacement Phase 1	-	-	-	-	-	-	-	-	800,000	-
33004 - Beaumaris Wharf Replacement Phase 2	-	-	-	-	-	-	-	-	-	800,000
27054 - Church Rd. Dock replace floater	-	-	-	16,700	-	-	-	-	-	-
28076 - Foot's Bay Wharf Design	-	-	-	-	200,000	-	-	-	-	-
29061 - Foot's Bay Wharf Replacement Phase 1	-	-	-	-	-	800,000	-	-	-	-
30069 - Foot's Bay Wharf Replacement Phase 2	-	-	-	-	-	-	800,000	-	-	-
27005 - Gordon St. Dock rebuild crib dock	-	-	-	34,000	-	-	-	-	-	-
26165 - Hanna Park Parking Lot	-	-	11,500	-	-	-	-	-	-	-
28015 - Hanna Park Walking Trail	-	-	-	-	15,000	-	-	-	-	-

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
25056 - Hannah Park - Playground replacement Phase 1	-	50,000	175,000	-	-	-	-	-	-	-
24110 - Life Rings at Beaches	15,000	-	-	-	-	-	-	-	-	-
28123 - Milford Bay Replace Play Structures	-	-	-	-	150,000	-	-	-	-	-
28114 - Milford Manor Golf Course Well	-	-	-	-	25,000	-	-	-	-	-
31101 - Muskoka Lakes Sports Park-Playground	-	-	-	-	-	-	-	200,000	-	-
29076 - Nine Mile Lake Launch rebuild launch ramp	-	-	-	-	-	76,100	-	-	-	-
28124 - Park Bench Phase	-	-	-	-	30,000	-	-	-	-	-
26176 - Park Signage Phase 1	-	-	50,000	-	-	-	-	-	-	-
25097 - Parks Development Plans	-	50,000	-	-	-	-	-	-	-	-
24103 - Rosseau Lake Rd. 2 Dock Replacement	25,000	-	100,000	-	-	-	-	-	-	-
28100 - Skeleton Lake Rd.2 Dock replace pier dock	-	-	-	-	450,000	-	-	-	-	-
24104 - Sunset Park (Queen's Walk) Dock replace	350,000	-	-	-	-	-	-	-	-	-
28102 - Sunset Park Playground	-	-	-	-	100,000	-	-	-	-	-
29100 - Walker's Point CC Playground	-	-	-	-	-	150,000	-	-	-	-
31115 - Walker's Point Tennis Courts	-	-	-	-	-	-	-	30,000	-	-
26173 - Whiteside Dock Road Replace	-	-	48,000	-	-	-	-	-	-	-
25121 - Windermere Wharf Floating Docks Phase 1	-	150,000	-	-	-	-	-	-	-	-
26174 - Windermere Wharf Floating Docks Phase 2	-	-	250,000	-	-	-	-	-	-	-
Total Land Improvements	397,500	611,500	649,500	217,000	976,900	1,026,100	800,000	461,000	800,000	800,000
Plans and Reports										
24113 - Parks and Trails Standard Manual	50,000	-	-	-	-	-	-	-	-	-
Total Plans and Reports	50,000	-	-	-	-	-	-	-	-	-
Total 071100 - Parks	480,700	669,600	711,300	337,600	1,480,500	1,026,100	1,100,000	866,100	836,000	911,900

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Buildings										
26158 - Bala CC Convert to Propane	-	-	17,000	-	-	-	-	-	-	-
25133 - Bala CC Paint/Stain Facility	-	26,900	-	-	-	-	-	-	-	-
31109 - Bala CC Replace A/C Units	-	-	-	-	-	-	-	25,000	-	-
27142 - Bala CC Replace Kitchen Flooring	-	-	-	8,000	-	-	-	-	-	-
33034 - Foothills Bay CC - Dishwasher	-	-	-	-	-	-	-	-	-	25,800
31110 - Foothills Bay CC Repaint Siding	-	-	-	-	-	-	-	12,000	-	-
28003 - Glen Orchard 1890 School House Roof	-	-	-	-	6,000	-	-	-	-	-
32073 - Glen Orchard CC - Water Pump	-	-	-	-	-	-	-	-	8,900	-
27127 - Glen Orchard CC Replace Side Deck	-	-	-	8,500	-	-	-	-	-	-
32074 - Hekklia CC - Wood Siding	-	-	-	-	-	-	-	-	37,400	-
29072 - Milford Bay CC Basement Acoustics	-	-	-	-	-	15,000	-	-	-	-
28009 - Milford Bay CC Commercial Dishwasher	-	-	-	-	17,100	-	-	-	-	-
27139 - Milford Bay CC Ductless AC Unit	-	-	-	16,000	-	-	-	-	-	-
28101 - Milford Bay CC Generator	-	-	-	-	47,700	-	-	-	-	-
30111 - Milford Bay CC Re-paint Roof	-	-	-	-	-	-	15,000	-	-	-
27128 - Milford Bay CC replace Flooring	-	-	-	42,400	-	-	-	-	-	-
24163 - Milford Bay HVAC System	400,000	-	-	-	-	-	-	-	-	-
25119 - New- Windermere Kitchen Upgrades	-	150,000	-	-	-	-	-	-	-	-
24191 - Outdoor AED Stations	20,000	-	-	-	-	-	-	-	-	-
32072 - Pen Rec CC - Refrigerator	-	-	-	-	-	-	-	-	34,400	-
27138 - Pen Rec CC replace 3ton and 5ton AC	-	-	-	15,000	-	-	-	-	-	-
29071 - Peninsula CC Replace Accessible Ramp	-	-	-	-	-	25,000	-	-	-	-
25074 - Port Carling CC Hot Water Tank/Water Fountain	-	8,500	-	-	-	-	-	-	-	-
27013 - Port Carling CC Misc. Kitchen Eqpt.	-	-	-	18,000	-	-	-	-	-	-

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
26169 - Port Carling CC Redo Flat Roof	-	-	50,000	-	-	-	-	-	-	-
30112 - Port Carling CC Replace Paving Stones/Stairs	-	-	-	-	-	-	87,800	-	-	-
30105 - Port Carling CC Replace waterfall	-	-	-	-	-	-	59,400	-	-	-
33044 - Raymond CC - Accessible Ramp	-	-	-	-	-	-	-	-	-	33,000
33045 - Raymond CC - Septic System Pump	-	-	-	-	-	-	-	-	-	17,300
30104 - Raymond CC A/C Unit	-	-	-	-	-	-	5,700	-	-	-
30098 - Raymond CC Paint Kitchen Roof	-	-	-	-	-	-	7,500	-	-	-
33043 - Torrance CC - Stove	-	-	-	-	-	-	-	-	-	10,400
27147 - Torrance CC Automatic Door Openers	-	-	-	6,500	-	-	-	-	-	-
27039 - Torrance CC Convert Oil furnace to Propane	-	-	-	14,000	-	-	-	-	-	-
29077 - Torrance CC Replace Generator	-	-	-	-	-	39,000	-	-	-	-
29099 - Torrance CC Replace Paving Stone Walkway	-	-	-	-	-	20,600	-	-	-	-
29086 - Torrance CC Replace Septic System	-	-	-	-	-	20,600	-	-	-	-
32071 - Ullswater CC - Accessible Ramp	-	-	-	-	-	-	-	-	35,000	-
28110 - Ullswater CC Replace South Exit	-	-	-	-	17,400	-	-	-	-	-
28111 - Walkers Point CC Replace Septic System	-	-	-	-	32,600	-	-	-	-	-
24025 - Walkers Point CC - Replace Water Disinfection System	25,900	-	-	-	-	-	-	-	-	-
30099 - Walkers Point CC Ceiling Fans	-	-	-	-	-	-	8,000	-	-	-
31100 - Walkers Point CC Replace Main Hall Windows	-	-	-	-	-	-	-	21,100	-	-
32062 - Walkers Point CC Replace Vinyl Flooring	-	-	-	-	-	-	-	-	20,000	-
26149 - Walkers Point CC Upgrade to Electric Heaters	-	-	20,000	-	-	-	-	-	-	-
27125 - Windermere & Raymond CC Table & Chairs	-	-	-	15,000	-	-	-	-	-	-
27081 - Windermere CC Repaint siding / windows	-	-	-	8,000	-	-	-	-	-	-

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
27017 - Windermere CC Replace Rear Deck	-	-	-	8,000	-	-	-	-	-	-
27122 - Windermere CC Replace Septic Bed	-	-	-	15,500	-	-	-	-	-	-
29085 - Windermere CC Siding/Windows	-	-	-	-	-	8,000	-	-	-	-
32070 - Windermere CC Stacking Chairs	-	-	-	-	-	-	-	-	44,200	-
24115 - Windermere Village Hall Oil Tank	6,000	-	-	-	-	-	-	-	-	-
Total Buildings	451,900	185,400	87,000	174,900	120,800	128,200	183,400	58,100	179,900	86,500
Furniture & Equipment										
33035 - Hekkla CC - Stacking Chairs	-	-	-	-	-	-	-	-	-	12,000
30107 - Pen Rec CC Tables/Chairs	-	-	-	-	-	-	8,600	-	-	-
Total Furniture & Equipment	-	-	-	-	-	-	8,600	-	-	12,000
Land Improvements										
26151 - Bala CC Replace playground equipment	-	-	75,000	-	-	-	-	-	-	-
29089 - Milford Bay CC Parking Lot	-	-	-	-	-	21,500	-	-	-	-
25128 - Milford Bay CC Playground	-	15,000	-	-	-	-	-	-	-	-
31098 - Milford Bay CC Re-pave parking area	-	-	-	-	-	-	-	70,300	-	-
27002 - Port Carling CC Grounds	-	-	-	5,600	-	-	-	-	-	-
27137 - Port Carling CC Parking Lot	-	-	-	11,100	-	-	-	-	-	-
31111 - Port Carling CC Re-pave Parking Area	-	-	-	-	-	-	-	72,000	-	-
24045 - Torrance Basketball Court	40,000	-	-	-	-	-	-	-	-	-
Total Land Improvements	40,000	15,000	75,000	16,700	-	21,500	-	142,300	-	-
Total 071200 - Community Centres	491,900	200,400	162,000	191,600	120,800	149,700	192,000	200,400	179,900	98,500
071300 - Arenas										
Buildings										
24169 - Bala Arena - Compressor 1 Soft Start	5,500	-	-	-	-	-	-	-	-	-
31093 - Bala Arena AODA Compliance	-	-	-	-	-	-	-	265,300	-	-

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
29088 - Bala Arena -Bathroom Sinks	-	-	-	-	-	11,400	-	-	-	-
28115 - Bala Arena -Ceiling-Dropped	-	-	-	-	20,000	-	-	-	-	-
26177 - Bala Arena Ceiling-Low E	-	-	80,000	-	-	-	-	-	-	-
29090 - Bala Arena -Condenser	-	-	-	-	-	150,000	-	-	-	-
31095 - Bala Arena -Doors-Interior	-	-	-	-	-	-	-	20,000	-	-
28116 - Bala Arena -Double Showers	-	-	-	-	70,000	-	-	-	-	-
26150 - Bala Arena Floor - Rubber Phase 1	-	-	43,500	-	-	-	-	-	-	-
27059 - Bala Arena Floor -Concrete Phase II	-	-	-	1,756,100	-	-	-	-	-	-
26030 - Bala Arena Floor-Concrete Phase I	-	-	171,200	-	-	-	-	-	-	-
26074 - Bala Arena -Hot Water Tanks	-	-	10,000	-	-	-	-	-	-	-
33040 - Bala Arena -Infra Red-Eye System	-	-	-	-	-	-	-	-	-	8,600
32067 - Bala Arena Lighting-Banked	-	-	-	-	-	-	-	-	10,000	-
29075 - Bala Arena Main Steel Roof	-	-	-	-	-	600,000	-	-	-	-
26072 - Bala Arena MCC Panel Plant Room	-	-	60,000	-	-	-	-	-	-	-
28117 - Bala Arena Mechanical-Furnace	-	-	-	-	11,200	-	-	-	-	-
28105 - Bala Arena Rubber Floor Phase 2	-	-	-	-	41,400	-	-	-	-	-
28119 - Bala Arena -Score Clock	-	-	-	-	40,000	-	-	-	-	-
29087 - Bala Arena -Toilets	-	-	-	-	-	9,100	-	-	-	-
31108 - Bala Arena-Fire Alarm	-	-	-	-	-	-	-	12,000	-	-
29083 - PC Arena - Toilets	-	-	-	-	-	9,100	-	-	-	-
32069 - PC Arena .-Score Clock	-	-	-	-	-	-	-	-	40,000	-
31104 - PC Arena Ceiling-Dropped	-	-	-	-	-	-	-	40,000	-	-
26071 - PC Arena Ceiling-Low Emissivity	-	-	80,000	-	-	-	-	-	-	-
31096 - PC Arena Cladding-Eaves	-	-	-	-	-	-	-	21,700	-	-
32060 - PC Arena Cladding-Pre-finished Aluminum	-	-	-	-	-	-	-	-	43,200	-
31106 - PC Arena Cladding-Stucco	-	-	-	-	-	-	-	75,600	-	-
32061 - PC Arena -Compressor	-	-	-	-	-	-	-	-	74,400	-

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
24117 - PC Arena Condenser/Jacket Pumps	15,000	-	-	-	-	-	-	-	-	-
26034 - PC Arena Desiccant-Dehumidifier (2)	-	-	95,000	-	-	-	-	-	-	-
30102 - PC Arena -Diesel Tank	-	-	-	-	-	-	20,000	-	-	-
31103 - PC Arena -Double Showers	-	-	-	-	-	-	-	70,000	-	-
32066 - PC Arena Dressing Room Benches	-	-	-	-	-	-	-	-	8,000	-
29080 - PC Arena Floor - Rubber Phase 1	-	-	-	-	-	40,100	-	-	-	-
30106 - PC Arena Floor - Rubber Phase 2	-	-	-	-	-	-	45,700	-	-	-
26168 - PC Arena Floor -Concrete Phase II	-	-	1,671,100	-	-	-	-	-	-	-
25135 - PC Arena Floor-Concrete Phase I	-	163,000	-	-	-	-	-	-	-	-
27121 - PC Arena Glycol Cooling Head System	-	-	-	44,500	-	-	-	-	-	-
31107 - PC Arena Hot Water Tanks	-	-	-	-	-	-	-	15,000	-	-
32068 - PC Arena Lighting-Banked	-	-	-	-	-	-	-	-	20,000	-
28107 - PC Arena Main Steel Roof	-	-	-	-	600,000	-	-	-	-	-
33041 - PC Arena Misc.-Caulking	-	-	-	-	-	-	-	-	-	6,300
33031 - PC Arena Pre-finished Aluminum siding	-	-	-	-	-	-	-	-	-	90,000
26035 - PC Arena -Replace Furnace	-	-	25,000	-	-	-	-	-	-	-
26036 - PC Arena -Rooftop Unit	-	-	34,800	-	-	-	-	-	-	-
29081 - PC Arena Single Showers	-	-	-	-	-	16,700	-	-	-	-
29084 - PC Arena -Sinks	-	-	-	-	-	11,400	-	-	-	-
29082 - PC Arena -Stereo	-	-	-	-	-	20,000	-	-	-	-
33032 - PC Arena.-Floor Machine (Commercial)	-	-	-	-	-	-	-	-	-	12,000
31105 - PC Arena.-Lobby Seating	-	-	-	-	-	-	-	25,000	-	-
30094 - PC Arena-AODA Compliance	-	-	-	-	-	-	265,300	-	-	-
33042 - PC Arena-Discharge Pipe	-	-	-	-	-	-	-	-	-	98,400
28120 - PC Arena-Generator	-	-	-	-	111,500	-	-	-	-	-
26073 - PC Arena-Retaining Wall	-	-	46,700	-	-	-	-	-	-	-
24119 - Port Carling Arena Storage Shed	8,500	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Total Buildings	29,000	163,000	2,317,300	1,800,600	894,100	867,800	331,000	544,600	195,600	215,300
Furniture & Equipment										
24033 - Bala Arena Ice Resurfacers	95,000	-	-	-	-	-	-	-	-	-
Total Furniture & Equipment	95,000	-	-	-	-	-	-	-	-	-
Land Improvements										
32058 - Bala Arena-Asphalt Paving	-	-	-	-	-	-	-	-	25,000	-
29026 - PC Arena-Asphalt Paving	-	-	-	-	-	350,000	-	-	-	-
Total Land Improvements	-	-	-	-	-	350,000	-	-	25,000	-
Plans and Reports										
29007 - Arenas - Engineers Report	-	-	-	-	-	30,000	-	-	-	-
24030 - Both Arenas - Engineer Report	25,000	-	-	-	-	-	-	-	-	-
Total Plans and Reports	25,000	-	-	-	-	30,000	-	-	-	-
Total 071300 - Arenas	149,000	163,000	2,317,300	1,800,600	894,100	1,247,800	331,000	544,600	220,600	215,300
071800 - Facilities Maintenance										
Buildings										
33046 - Bala FH - Bay Doors	-	-	-	-	-	-	-	-	-	12,000
33047 - Bala FH - Kitchen Cabinets	-	-	-	-	-	-	-	-	-	13,200
33048 - Bala FH - Lights	-	-	-	-	-	-	-	-	-	20,000
33049 - Foothills Bay FH - Shingles	-	-	-	-	-	-	-	-	-	15,000
28103 - Foothills Bay FH Air Exchange	-	-	-	-	43,000	-	-	-	-	-
26162 - Glen Orchard FH Air Exchange	-	-	43,000	-	-	-	-	-	-	-
24125 - Library Tower Air Conditioning	8,000	-	-	-	-	-	-	-	-	-
25107 - Milford Bay Boat House Decking	-	25,000	-	-	-	-	-	-	-	-
24121 - Milford Bay Boat House Re-shingle	16,000	-	-	-	-	-	-	-	-	-
25127 - Milford Bay FH Air Exchange	-	43,000	-	-	-	-	-	-	-	-
25125 - Milford Bay FH Showers	-	20,000	-	-	-	-	-	-	-	-
30061 - Milford Bay Fire Hall - Convert Furnace	-	-	-	-	-	-	7,500	-	-	-

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
27003 - Minett Station - Station 5 - (1961) 60 years	-	-	-	2,118,500	-	-	-	-	-	-
25078 - Municipal Office - Replace A/C Units	-	6,500	-	-	-	-	-	-	-	-
27053 - Municipal Office HVAC Rooftop units above Council	-	-	-	50,200	-	-	-	-	-	-
30028 - Municipal Office new carpet	-	-	-	-	-	-	18,000	-	-	-
30108 - Municipal Office new carpet	-	-	-	-	-	-	45,700	-	-	-
26039 - Municipal Office New Carpet Clerks / Planning	-	-	43,500	-	-	-	-	-	-	-
28075 - Municipal office replace 5 ton AC Unit	-	-	-	-	6,900	-	-	-	-	-
24084 - Municipal Office Replace AC Units IT Room	5,200	-	-	-	-	-	-	-	-	-
28121 - Municipal Office Replace Aluminum Siding	-	-	-	-	31,200	-	-	-	-	-
30027 - Municipal Office Replace Roof	-	-	-	-	-	-	50,000	-	-	-
26167 - Municipal Office Replace Windows Parking lot side	-	-	50,000	-	-	-	-	-	-	-
31059 - NEW Milford Bay Fire Station	-	-	-	-	-	-	-	-	-	-
32056 - NEW Patterson Public Works Yard Building	-	-	-	-	-	-	-	-	7,500,000	-
25064 - Patterson Garage Fuel System Replacement	-	191,000	-	-	-	-	-	-	-	-
32055 - Patterson Public Works Yard Design	-	-	-	-	-	-	-	-	200,000	-
29070 - PC Fire Hall Replace Generator	-	-	-	-	-	25,900	-	-	-	-
28077 - PC Library replace HVAC units	-	-	-	-	59,400	-	-	-	-	-
26154 - Ranwood Garage Replace Roof- Steel	-	-	65,000	-	-	-	-	-	-	-
33036 - Raymond FH - Propane Furnace	-	-	-	-	-	-	-	-	-	7,800
30090 - Raymond FH - Siding	-	-	-	-	-	-	25,600	-	-	-
27141 - Raymond FH Air Exchange	-	-	-	44,000	-	-	-	-	-	-
27140 - Raymond FH Showers	-	-	-	16,300	-	-	-	-	-	-
26160 - Torrance FH Air Exchange	-	-	43,000	-	-	-	-	-	-	-

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
29028 - Torrance Fire Hall Replace Generator	-	-	-	-	-	41,000	-	-	-	-
31123 - Torrance Fire Station	-	-	-	-	-	-	-	2,337,000	-	-
31089 - Windermere FH - Shingles	-	-	-	-	-	-	-	25,000	-	-
Total Buildings	29,200	285,500	244,500	2,229,000	140,500	66,900	146,800	2,362,000	7,700,000	68,000
Furniture & Equipment										
95003 - Furniture and Fixtures	15,000	20,000	20,000	20,000	20,000	25,000	25,000	25,000	25,000	30,000
Total Furniture & Equipment	15,000	20,000	20,000	20,000	20,000	25,000	25,000	25,000	25,000	30,000
Land Improvements										
29023 - Glen Orchard Garage Parking Area - Asphalt Strip	-	-	-	-	-	23,400	-	-	-	-
26171 - Municipal Office Parking Area	-	-	12,500	-	-	-	-	-	-	-
26038 - Municipal Office Repave Parking Area	-	-	43,500	-	-	-	-	-	-	-
28122 - Municipal Office Repave Parking East side	-	-	-	-	16,700	-	-	-	-	-
26172 - PC Library Parking Lot	-	-	16,700	-	-	-	-	-	-	-
Total Land Improvements	-	-	72,700	-	16,700	23,400	-	-	-	-
Total 071800 - Facilities Maintenance	44,200	305,500	337,200	2,249,000	177,200	115,300	171,800	2,387,000	7,725,000	98,000
074100 - Trails										
Buildings										
28093 - 28 Trail Furniture - Benches Waste Receptacles	-	-	-	-	25,000	-	-	-	-	-
Total Buildings	-	-	-	-	25,000	-	-	-	-	-
Land Improvements										
33001 - 34 Hazelwood Trail Bridges	-	-	-	-	-	-	-	-	-	25,000
27110 - Fish Hatchery Trail Resurfacing	-	-	-	25,000	-	-	-	-	-	-
25123 - Hazelwood Trail resurfacing	-	25,000	-	-	-	-	-	-	-	25,000
26033 - Skeleton Lake Trail Improvements	-	-	5,400	-	-	-	-	-	-	-
30067 - Trails Directional Signage	-	-	-	-	-	-	50,000	-	-	-

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
26133 - Walker's Point Lookout Trail Brushing/Resurfacing	-	-	25,000	-	-	-	-	-	-	-
Total Land Improvements	-	25,000	30,400	25,000	-	-	50,000	-	-	50,000
Total 074100 - Trails	-	25,000	30,400	25,000	25,000	-	50,000	-	-	50,000
300130 - Public Works Admin										
Plans and Reports										
24161 - Level of Service Study	150,000	-	-	-	-	-	-	-	-	-
Total Plans and Reports	150,000	-	-	-	-	-	-	-	-	-
Total 300130 - Public Works Admin	150,000	-	-	-	-	-	-	-	-	-
300935 - Township Equipment										
Furniture & Equipment										
24182 - 2002 19-02 V-Plow - Boss 8'2 STL V-XT	13,000	-	-	-	-	-	-	-	-	-
24181 - 2005 JD X140SB String Trimmer	1,200	-	-	-	-	-	-	-	-	-
33027 - Backhoe 11101 Case	-	-	-	-	-	-	-	-	-	345,000
26147 - Backhoe 11503 (2015 Case)	-	-	300,000	-	-	-	-	-	-	-
30092 - Backhoe 11903 (2019 Case 590SN)	-	-	-	-	-	-	335,000	-	-	-
31091 - Backhoe Loader Tractor 22103 (2021 Kubota Tractor)	-	-	-	-	-	-	-	40,000	-	-
25126 - Chipper 10703 Woodsman (2007)	-	50,000	-	-	-	-	-	-	-	-
27051 - Chipper 11202 Vermeer (2012)	-	-	-	55,000	-	-	-	-	-	-
28099 - Excavator 10702 Volvo	-	-	-	-	450,000	-	-	-	-	-
31090 - Grader 11702 (2017 John Deere 770GP Motor Grader)	-	-	-	-	-	-	-	450,000	-	-
32012 - Grass Cutter (2022 Unit)	-	-	-	-	-	-	-	-	30,000	-
26152 - Grass Cutter 21203-2012 JD	-	-	25,000	-	-	-	-	-	-	-

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
24071 - Grass Cutter 21301-2013 JD	20,000	-	-	-	-	-	-	-	-	-
26163 - Grass Cutter 21406-2014 JD	-	-	25,000	-	-	-	-	-	-	-
26164 - Grass Cutter 21504-2015 JD	-	-	25,000	-	-	-	-	-	-	-
27136 - Grass Cutter 21505-2015 JD	-	-	-	25,000	-	-	-	-	-	-
24170 - New Diesel Plate Packer	26,000	-	-	-	-	-	-	-	-	-
33026 - Skidsteer 11804 (2018 CAT Skidsteer)	-	-	-	-	-	-	-	-	-	200,000
24055 - Steamer 19301 Thompson	25,000	-	-	-	-	-	-	-	-	-
26141 - Trailer 21103-2011 Weberlane Landscape	-	-	7,500	-	-	-	-	-	-	-
25061 - Trailer 30501 2005 Landscape Trailer	-	5,300	-	-	-	-	-	-	-	-
27067 - Turf Mntnce 2222- Unit 8 Sand Spreader (2017)	-	-	-	7,500	-	-	-	-	-	-
24011 - Turf Mntnce 2222- Unit 9 (2016)	5,200	-	-	-	-	-	-	-	-	-
27038 - Vibratory Plate Packer (2017)	-	-	-	30,000	-	-	-	-	-	-
26068 - V-Plow 2222 36-11 Boss	-	-	13,000	-	-	-	-	-	-	-
27075 - Water Tank (2018 2000 gal water tank)	-	-	-	11,200	-	-	-	-	-	-
27004 - Water Tank-900 L-Skid Mount	-	-	-	7,000	-	-	-	-	-	-
Total Furniture & Equipment	90,400	55,300	395,500	135,700	450,000	-	335,000	490,000	30,000	545,000
Vehicles										
32065 - 3/4 Ton (2024 Truck)	-	-	-	-	-	-	-	-	100,000	-
31118 - Snow Plow (2021 Western Star)	-	-	-	-	-	-	-	505,000	-	-
30089 - Sweeper (2017 Elgin Eagle)	-	-	-	-	-	-	400,000	-	-	-
31131 - 1/2 Ton (2024 Truck)	-	-	-	-	-	-	-	85,000	-	-
32010 - 1/2 Ton (2025 Truck)	-	-	-	-	-	-	-	-	85,000	-
32011 - 1/2 Ton (2025 Truck)	-	-	-	-	-	-	-	-	85,000	-
32064 - 3/4 Ton (2024 Truck)	-	-	-	-	-	-	-	-	100,000	-
26156 - Grass Cutter 20704-2007 JD	-	-	25,000	-	-	-	-	-	-	-
30058 - Half ton 2301 (2023 Chevrolet Silverado))	-	-	-	-	-	-	80,000	-	-	-

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
27079 - Half ton (2020 Truck)	-	-	-	70,000	-	-	-	-	-	-
29097 - Half ton (2021 Truck)	-	-	-	-	-	80,000	-	-	-	-
28104 - Half Ton 12101 (2021 Chevrolet 1500)	-	-	-	-	75,000	-	-	-	-	-
30059 - Half ton 2301 (2023 Chevrolet Silverado)	-	-	-	-	-	-	80,000	-	-	-
31092 - Landscape Trailer 21605 (2016 Werberlane Landscape Trailer)	-	-	-	-	-	-	-	10,000	-	-
32057 - One Ton 22203 (2022 Chevrolet 3500)	-	-	-	-	-	-	-	-	125,000	-
24075 - Snow Plow 10902 (2009 Sterling)	400,000	-	-	-	-	-	-	-	-	510,000
25054 - Snow Plow 11402 (2014 Western)	-	440,000	-	-	-	-	-	-	-	-
25136 - Snow Plow 11502 (2015 Western)	-	440,000	-	-	-	-	-	-	-	-
26143 - Snow Plow 11602 (2016 Western)	-	-	475,000	-	-	-	-	-	-	-
27120 - Snow Plow 11603 (2016 Freightliner)	-	-	-	485,000	-	-	-	-	-	-
28064 - Snow Plow 11801 (2018 Freightliner)	-	-	-	-	495,000	-	-	-	-	-
29029 - Snow Plow 11901 (2019 Freightliner)	-	-	-	-	-	495,000	-	-	-	-
29068 - Snow Plow 11906 (2019 Freightliner)	-	-	-	-	-	495,000	-	-	-	-
32008 - Tandem Plow Truck 12202 (2022 Wester Star)	-	-	-	-	-	-	-	-	505,000	-
33025 - Three Quarter Ton (2024 3/4 Ton)	-	-	-	-	-	-	-	-	-	100,000
24187 - Tractor 20906-Trackless Sidewalk	240,000	-	-	-	-	-	-	-	-	-
24188 - Trailer 10602 Tri Axle Float	66,000	-	-	-	-	-	-	-	-	-
24054 - Trailer 18001 Single Axle Culvert	5,000	-	-	-	-	-	-	-	-	-
24074 - Trailer 18101 Single Axle Culvert	5,000	-	-	-	-	-	-	-	-	-
24059 - Trailer 18102 Single Axle Culvert	5,000	-	-	-	-	-	-	-	-	-
24032 - Truck 11501-1/2 T (2015 Chev)	60,000	-	-	-	-	-	-	-	-	-
26060 - Truck 11601-1 T (2016 Ford)	-	-	100,000	-	-	-	-	-	-	-
26142 - Truck 11701-1 T (2017 Ford)	-	-	100,000	-	-	-	-	-	-	-
27132 - Truck 11703-1/2 T (2017 Chev)	-	-	-	70,000	-	-	-	-	-	-

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
29079 - Truck 11902-1/2 T (2019 Ford)	-	-	-	-	-	80,000	-	-	-	-
29067 - Truck 11905-1 T (2019 Ford)	-	-	-	-	-	100,000	-	-	-	-
32051 - Vehicle - 2023 compact pickup	-	-	-	-	-	-	-	-	85,000	-
25134 - Vehicle 21604-3/4 T (2016 Ford)	-	80,000	-	-	-	-	-	-	-	-
27124 - Vehicle 21704-3/4 T (2017 GMC)	-	-	-	85,000	-	-	-	-	-	-
27130 - Vehicle 31806-1/2 T (2018 Chev)	-	-	-	70,000	-	-	-	-	-	-
27150 - Vehicle 31904-1/2 T (2019 Ford)	-	-	-	70,000	-	-	-	-	-	-
Total Vehicles	781,000	960,000	700,000	850,000	570,000	1,250,000	560,000	600,000	1,085,000	610,000
Total 300935 - Township Equipment	871,400	1,015,300	1,095,500	985,700	1,020,000	1,250,000	895,000	1,090,000	1,115,000	1,155,000
325132 - Miscellaneous										
Buildings										
24066 - Patrol Yard Rationalization	51,800	-	-	-	-	-	-	-	-	-
Total Buildings	51,800	-	-	-	-	-	-	-	-	-
Total 325132 - Miscellaneous	51,800	-	-	-	-	-	-	-	-	-
360051 - Roads Capital Projects										
Land Improvements										
96047 - Municipal Parking	51,800	53,100	54,300	55,800	57,100	58,600	60,000	61,500	63,100	-
Total Land Improvements	51,800	53,100	54,300	55,800	57,100	58,600	60,000	61,500	63,100	-
Roads and Bridges										
24129 - Torrance Rd. - Surface Treatment Rehabilitation and slurry seal 0.83km	270,500	25,000	-	-	-	-	-	-	-	-
27112 - 1000 Kendon Rd. - Hallet Rd.	-	-	-	74,900	7,000	-	-	-	-	-
33015 - 1011 Portage St. - End (Dock)	-	-	-	-	-	-	-	-	-	24,000
33011 - 1022 Elgin House Road - Surface Treatment Rehabilitation and Slurry Seal 0.38km	-	-	-	-	-	-	-	-	-	122,100
33016 - 1110 Bruce Lake Dr. - End	-	-	-	-	-	-	-	-	-	13,500

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
32077 - 1158 Shea Rd. - Unit 15	-	-	-	-	-	-	-	-	98,800	-
33030 - 1234 Shea Rd. - Unit # 30	-	-	-	-	-	-	-	-	-	56,800
26159 - Aberdeen St - hot mix resurfacing 0.37km	-	-	149,500	-	-	-	-	-	-	-
30045 - Acton Island Rd - surface treatment resurfacing 0.52km	-	-	-	-	-	-	1,783,400	164,900	-	-
27117 - Ann St - Surface Treatment Resurfacing 0.09km	-	-	-	48,500	-	-	-	-	-	-
28065 - Ashforth Dr - surface treatment resurfacing 2.36km	-	-	-	-	768,500	71,100	-	-	-	-
30087 - Bailey St. - HM Rehab	-	-	-	-	-	-	207,200	-	-	-
30085 - Barlochan Rd. -Broadley Rd.	-	-	-	-	-	-	172,600	16,000	-	-
24085 - Bear Cave Rd - gravel resurfacing 4.14km	268,000	250,000	350,000	200,000	-	-	-	-	-	-
24152 - Beatrice Townline - Surface Treatment Resurfacing and Slurry Seal 1.03km	257,000	31,000	-	-	-	-	-	-	-	-
25129 - Big Joe Rd - surface treatment resurfacing and slurry seal 1.04km	-	339,600	31,400	-	-	-	-	-	-	-
25113 - Birch Ave.	-	339,600	-	-	-	-	-	-	-	-
29093 - Bluff Rd - surface treatment resurfacing 0.23km	-	-	-	-	-	141,400	130,700	-	-	-
29065 - Bower Ln. - St Rehab	-	-	-	-	-	141,400	-	-	-	-
33010 - Brackenrig Centre Rd.	-	-	-	-	-	-	-	-	-	475,400
29098 - Bradley Rd - surface treatment resurfacing 2.04km	-	-	-	-	-	284,800	-	-	-	-
29094 - Brandy Crest Rd - gravel resurfacing 1.13km	-	-	-	-	-	238,200	-	-	-	-
33017 - Broadley Rd. - ST Rehab	-	-	-	-	-	-	-	-	-	221,500
28112 - Burgess Av - hot mix resurfacing 0.31km	-	-	-	-	39,900	83,800	-	-	-	-
27148 - Burns St - hot mix resurfacing 0.16km	-	-	-	63,800	-	-	-	-	-	-
25034 - Butter & Egg Rd - surface treatment resurfacing 0.11km	-	27,500	3,400	-	-	-	-	-	-	-

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
24189 - Butterfly Rd - surface treatment rehabilitation and slurry seal 1.56km	508,000	47,000	-	-	-	-	-	-	-	-
31117 - Buttler Rd - slurry seal 0.84km	-	-	-	-	-	-	-	28,900	-	-
24190 - Buttler Rd - surface treatment and slurry seal 0.84	273,500	25,300	-	-	-	-	-	-	-	-
28113 - Camel Lake Extension Road gravel resurfacing 0.26km	-	-	-	-	1,066,900	72,000	-	-	-	-
31112 - Camp Jackson Rd - gravel resurfacing 2.0km	-	-	-	-	-	-	-	807,200	-	-
30114 - Cardwell Lake Rd - reconstruction 1.15km	-	-	-	-	-	-	374,500	34,700	-	-
25131 - Carlo Enterprise Rd -surface treatment rehabilitation and slurry seal 0.47km	-	153,100	14,200	-	-	-	-	-	-	-
32076 - Carl's Rd.	-	-	-	-	-	-	-	-	337,000	-
32081 - Center Rd. - Gr Rehab	-	-	-	-	-	-	-	-	67,300	-
24056 - Cherokee Crescent - slurry seal 0.55km	17,000	-	-	-	-	-	-	-	-	-
32082 - Chown Rd.	-	-	-	-	-	-	-	-	195,500	-
29044 - Church Dock Rd - reconstruction 0.17km	-	-	-	-	-	35,800	-	-	-	-
33039 - Clear Lake Rd. - Gr. Rehab	-	-	-	-	-	-	-	-	-	333,200
32080 - Clear Lake Rd. - ST Rehab	-	-	-	-	-	-	-	-	683,800	63,300
31082 - Clearwater Shores Bv - surface treatment resurfacing 1.63km	-	-	-	-	-	-	-	530,800	49,100	-
31061 - Coate Rd.	-	-	-	-	-	-	-	530,800	-	-
32078 - Coate Rd.	-	-	-	-	-	-	-	-	166,100	-
33012 - Corbett Rd. - End	-	-	-	-	-	-	-	-	-	63,100
25115 - Craigie Lea Rd. - Gr Rec	-	207,300	-	-	-	-	-	-	-	-
33028 - Cranberry Rd - reconstruction 1.58km	-	-	-	-	-	-	-	-	-	75,700
33038 - Crawford St.	-	-	-	-	-	-	-	-	-	525,500
31120 - Currie St - hot mix resurfacing (0.5km)	-	-	-	-	-	-	-	207,300	-	-

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
26145 - Dark Bay Rd -hot mix resurfacing 0.17km	-	-	67,800	-	-	-	-	-	-	-
30088 - Deewood Dr. - Gr. Rehab	-	-	-	-	-	-	145,100	-	-	-
96046 - Drainage Improvements	51,800	53,100	54,300	55,800	57,100	58,600	60,000	61,500	63,100	-
28038 - Duke St - hot mix resurfacing 0.19km	-	-	-	-	78,800	-	-	-	-	-
24018 - East Bay Rd - slurry seal 1.85km	56,000	-	-	-	-	-	-	-	-	-
27129 - Echo Beach Rd - surface treatment resurfacing 0.82km	-	-	-	65,200	29,200	-	-	-	-	-
27149 - Elizabeth St - surface treatment resurfacing 0.24km	-	-	-	78,200	7,300	-	-	-	-	-
27131 - Elm St - hot mix resurfacing 0.21km	-	-	-	83,800	-	-	-	-	-	-
24060 - Fair Lee Park Road - slurry seal 1.03km	31,000	-	-	-	-	-	-	-	-	-
32063 - Falkenburg Rd - surface treatment resurfacing 3.9km	-	-	-	-	-	-	-	-	830,300	76,800
26148 - Ferndale Rd - surface treatment resurfacing 1.02km	-	-	175,900	-	-	-	-	-	154,700	-
26144 - Ferndale Rd. surface treatment rehabilitation and slurry seal 1.02km	-	-	175,900	16,300	-	-	-	-	154,700	14,300
29078 - Fish Hatchery Rd - surface treatment resurfacing 4.88km	-	-	-	-	-	1,406,100	146,900	-	-	-
32079 - Fry Rd.	-	-	-	-	-	-	-	-	76,800	-
31083 - Glen Gordon Rd - gravel resurfacing 2.08km	-	-	-	-	-	-	-	437,300	-	-
33013 - Gordon St. - HM Rehab	-	-	-	-	-	-	-	-	-	165,100
33014 - Gordon St. - Gr Rehab	-	-	-	-	-	-	-	-	-	25,300
33018 - Gostick Rd.	-	-	-	-	-	-	-	-	-	50,500
29074 - Grey St - hot mix resurfacing 0.36km	-	-	-	-	-	142,700	-	-	-	-
28126 - Gross Rd - surface treatment resurfacing 0.5km	-	-	-	-	162,800	15,100	-	-	-	-
96045 - Guiderail various locations	20,700	21,200	21,800	22,300	22,800	23,400	24,000	24,600	25,200	-
32019 - Gullwing Lake Rd - surface treatment resurfacing 0.77km	-	-	-	-	-	-	-	-	286,600	26,500

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
25044 - Hallets Road - surface treatment resurfacing 0.99km	-	322,400	29,800	-	-	-	-	-	-	-
31119 - Hamill's Point Rd - surface treatment resurfacing	-	-	-	-	-	-	-	706,600	65,400	-
30113 - Hardy Lake Rd - gravel resurfacing 1.2km	-	-	-	-	-	-	252,300	-	-	-
29035 - Harris St - hot mix resurfacing 0.85km	-	-	-	-	-	167,800	-	-	24,300	190,100
33022 - Hekkla Rd. - Gr Rehab	-	-	-	-	-	-	-	-	-	113,600
27123 - Hemlock Point Rd - surface treatment rehabilitation and slurry seal 2.91 km	-	-	-	796,400	48,200	-	-	-	-	-
28127 - Henshaw Lake Rd - slurry seal 0.63km	-	-	-	-	97,700	19,000	-	-	-	-
29091 - Hesners Lake Rd - gravel resurfacing 0.54km	-	-	-	-	-	113,600	-	-	-	-
31087 - Hill Rd - gravel resurfacing 0.19km	-	-	-	-	-	-	-	40,400	-	-
30091 - Hunt Rd. - Gr Rehab	-	-	-	-	-	-	56,800	-	-	-
33019 - Hurling Point Rd. - Gr Rehab	-	-	-	-	-	-	-	-	-	227,100
32049 - Hydro Rd. - Gr Rehab	-	-	-	-	-	-	-	-	56,800	-
31122 - Innisfree Rd - surface treatment resurfacing (3.6km)	-	-	-	-	-	-	-	423,300	39,200	-
27048 - Inverness Road - gravel resurfacing 0.54km	-	-	-	113,600	-	-	-	-	-	-
24058 - Islander Avenue - slurry seal 0.62km	19,000	-	-	-	-	-	-	-	-	-
28028 - James Bartleman Way - hot mix resurfacing 0.04km	-	-	-	-	11,900	-	-	-	-	-
27119 - Johnston St - hot mix resurfacing 0.25km	-	-	-	99,700	-	-	-	-	-	-
26155 - Juddhaven Rd. - Hot Mix Resurfacing 2.02km	-	-	805,200	-	-	-	-	-	-	-
26157 - Juddhaven Rd. - Surface Treatment Rehabilitation & Slurry Seal 2.12km	-	-	690,300	63,900	-	-	-	-	-	-
27135 - Kendon Road - surface treatment resurfacing 1.6km	-	-	-	521,000	48,200	-	-	-	-	-

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
26055 - Kidd St - surface treatment resurfacing 0.24km	-	-	115,000	-	-	-	-	-	-	-
27032 - King St - slurry seal 0.35km	-	-	-	10,600	-	-	-	-	-	-
26052 - King St - surface treatment resurfacing 0.35km	-	-	114,000	-	-	-	-	-	-	-
31084 - Kingsett Rd - surface treatment resurfacing 0.8km	-	-	-	-	-	-	-	241,000	22,300	-
25130 - Kirrie Glen Rd surface treatment rehabilitation and slurry seal 0.20km	-	65,200	6,100	-	-	-	-	-	-	-
30115 - Lakeview Rd - surface treatment resurfacing 0.36km	-	-	-	-	-	-	117,300	10,900	-	-
32022 - Lee Valley Dr - hot mix asphalt resurfacing 0.42	-	-	-	-	-	-	-	-	137,700	-
24150 - Leonard Lake 2 Rd. Rock Removal	110,000	-	-	-	-	-	-	-	-	-
31088 - Lionel Av - gravel resurfacing 0.14km	-	-	-	-	-	-	-	41,000	-	-
27115 - Lock St. E. - HM Rehab	-	-	-	31,900	-	-	-	-	-	-
29092 - Long Lake Rd - gravel resurfacing 0.82km	-	-	-	-	-	114,500	-	-	-	-
25003 - Long Point Rd - surface treatment rehabilitation and slurry seal 0.455km	-	148,200	13,700	-	-	-	-	-	-	-
33008 - Longhurst Rd.	-	-	-	-	-	-	-	-	-	172,600
30097 - Luckey Road - gravel resurfacing 3.49km	-	-	-	-	-	-	607,300	-	-	-
29066 - MacDonald Rd. - Gr Rec	-	-	-	-	-	86,800	-	-	-	-
30101 - Maple Ave - hot mix resurfacing 0.25km	-	-	-	-	-	-	77,800	-	-	-
24151 - Maple Sidewalk Repair	35,000	-	-	-	-	-	-	-	-	-
33006 - Marina Rd.	-	-	-	-	-	-	-	-	-	690,300
24162 - Marquis Lane - Surface Treatment Rehabilitation and Slurry Seal 0.23km	74,900	7,000	-	-	-	-	-	-	-	-
27146 - Matthews Dr - hot mix resurfacing 0.36km	-	-	-	143,500	-	-	-	-	-	-
26161 - McLeod Road - surface treatment resurfacing 0.85km	-	-	234,200	14,200	-	-	-	-	-	-

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
27134 - McMullen Dr - hot mix resurfacing 0.31km	-	-	-	123,600	-	-	-	-	-	-
31060 - McPherson Point Rd.	-	-	-	-	-	-	-	33,300	3,100	-
29095 - Medora Lake Rd - surface treatment resurfacing 1.3km	-	-	-	-	-	827,100	76,500	-	-	-
25024 - Milford Manor Road - surface treatment resurfacing 0.13km	-	42,400	4,000	-	-	-	-	-	-	-
30100 - Mill St - hot mix resurfacing 0.23km	-	-	-	-	-	-	91,700	-	-	-
29073 - Minto St - hot mix resurfacing 0.22km	-	-	-	-	-	87,700	-	-	-	-
27037 - Musquash Rd - hot mix resurfacing 0.06km	-	-	-	22,000	-	-	-	-	-	-
27114 - Nicholls Rd. - Gr Resurf	-	-	-	95,000	-	-	-	-	-	-
28131 - Nine Mile Lake Rd - surface treatment resurfacing (2.0km)	-	-	-	-	664,300	61,500	-	-	-	-
28128 - Nixon Rd - surface treatment resurfacing 0.09km	-	-	-	-	29,400	2,800	-	-	-	-
25031 - North Burgess Av - hot mix resurfacing 0.22km	-	87,700	-	-	-	-	-	-	-	-
29051 - North Dr - surface treatment resurfacing 1.18km	-	-	-	-	-	294,000	35,600	-	-	-
26020 - North Shore Rd - surface treatment resurfacing 4.26km	-	-	1,609,800	139,700	-	-	-	-	-	-
27113 - Orange Lodge Rd.	-	-	-	48,400	-	-	-	-	-	-
27050 - Paignton House Rd - gravel resurfacing 0.56km	-	-	-	59,300	-	-	-	-	-	-
30096 - Park Rd - surface treatment resurfacing 0.37km	-	-	-	-	-	-	51,700	-	-	-
30062 - Patterson Rd - slurry seal 0.27km	-	-	-	-	-	-	9,100	-	-	-
28098 - Patterson Rd - surface treatment resurfacing 0.27km	-	-	-	-	139,600	-	-	-	-	-
27044 - Penney Rd - gravel resurfacing 0.4km	-	-	-	84,100	-	-	-	-	-	-
27126 - Pine Needle Point Rd - surface treatment rehabilitation 0.75km	-	-	-	244,200	22,600	-	-	-	-	-
27133 - Pine Ridge Road - surface treatment resurfacing 0.35km	-	-	-	114,000	10,600	-	-	-	-	-

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
27144 - Purdy Rd - gravel resurfacing 2.2km	-	-	-	462,500	-	-	-	-	-	-
31094 - Redwood Rd - surface treatment resurfacing 2.03km	-	-	-	-	-	-	-	661,000	61,100	-
27062 - River St - hot mix resurfacing 1.64km	-	-	-	836,400	-	-	-	-	-	-
32053 - Robert Johnson Rd.	-	-	-	-	-	-	-	-	390,000	36,000
96050 - Rock Removal	31,100	31,800	32,600	33,500	34,300	35,100	36,000	36,900	37,800	-
31097 - Rosseau Lake Rd 1 - hot mix resurfacing -0.1km & 0.16km	-	-	-	-	-	-	-	452,600	41,900	-
28045 - Rosseau Lake Rd 3 - gravel resurfacing 1.15km	-	-	-	-	124,800	-	-	-	-	-
28047 - Rostrevor Rd - slurry seal 3.37km	-	-	-	-	107,800	-	-	-	-	-
27063 - Rostrevor Rd - surface treatment resurfacing 3.37km	-	-	-	530,000	625,200	103,000	-	-	-	-
30103 - Roy Klingbeil Rd - gravel resurfacing 0.17km	-	-	-	-	-	-	35,800	-	-	-
24095 - Russ Hammel Road - slurry seal 3.76km	113,200	-	-	-	-	-	-	-	-	-
24061 - Sagamo Boulevard - slurry seal 1.2km	36,200	-	-	-	-	-	-	-	-	-
29018 - Sands Rd - gravel resurfacing 1.2km	-	-	-	-	-	133,500	-	-	-	-
28109 - Sandwood Rd - surface treatment resurfacing 1.68km	-	-	-	-	547,100	50,600	-	-	-	-
24086 - Scarcliffe Rd - reconstruction 1.37km	567,500	41,300	-	-	-	-	-	-	-	-
29003 - Sherwood Rd - surface treatment resurfacing 0.76km	-	-	-	-	-	245,900	22,800	-	-	-
28035 - Silver St - hot mix resurfacing 0.15km	-	-	-	-	59,800	-	-	-	-	-
29048 - Skeleton Lake Rd 3 - surface treatment resurfacing 1.22km	-	-	-	-	-	175,900	169,400	36,800	-	-
29050 - Smith Rd - surface treatment resurfacing 0.34km	-	-	-	-	-	143,100	14,200	-	-	-
26139 - South Monck Rd. - Gr Rehab	-	-	395,200	-	-	-	-	-	-	-
24019 - Spring St - Slurry seal 0.13km	4,000	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
30054 - Strachan Point Rd - gravel resurfacing 0.54km	-	-	-	-	-	-	75,400	-	-	-
33009 - Strathdee Rd.	-	-	-	-	-	-	-	-	-	381,000
30093 - Sutton Rd - surface treatment resurfacing and slurry seal 0.45km	-	-	-	-	-	-	146,600	13,600	-	-
30084 - Sutton Rd.	-	-	-	-	-	-	146,600	13,600	-	-
31085 - Tamarack Tr - gravel resurfacing 0.26km	-	-	-	-	-	-	-	54,700	-	-
29046 - Three Mile Lake 1 Rd - surface treatment resurfacing 2.76km	-	-	-	-	-	315,900	29,200	-	-	-
30052 - Tom Greer Rd - gravel resurfacing 0.64km	-	-	-	-	-	-	134,600	-	-	-
27118 - Tom Wroe Rd - gravel resurfacing 0.14km	-	-	-	29,500	-	-	-	-	-	-
29096 - Trafalgar Bay Rd - gravel resurfacing 1.84km	-	-	-	-	-	29,500	-	-	-	-
31086 - Walker Ln - surface treatment resurfacing 0.1km	-	-	-	-	-	-	-	32,600	3,100	-
24068 - Walkers Point Rd - surface treatment rehabilitation and slurry seal 4.81km	1,565,200	144,700	-	-	-	-	-	-	-	-
27045 - Wares Rd - gravel resurfacing 0.5km	-	-	-	104,100	-	-	-	-	-	-
28129 - West St - hot mix resurfacing 0.43	-	-	-	-	171,400	-	-	-	-	-
25114 - Whiteside Rd. - Surface Treatment Rehabilitation and slurry seal 1.58km	-	514,500	47,600	-	-	-	-	-	-	-
25028 - Wray Road - hot mix resurfacing 0.18km	-	58,700	5,500	-	-	-	-	-	-	-
25048 - Ziska Rd - reconstruction 3.0km	-	1,339,200	90,300	-	-	-	-	-	-	-
Total Roads and Bridges	4,309,600	4,322,800	5,237,500	5,429,900	4,983,200	5,721,700	5,231,100	5,642,300	4,071,700	4,143,300
Total 360051 - Roads Capital Projects	4,361,400	4,375,900	5,291,800	5,485,700	5,040,300	5,780,300	5,291,100	5,703,800	4,134,800	4,143,300

CAPITAL BUDGET - PUBLIC WORKS

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Roads and Bridges										
24096 - Burgess Dam Rehabilitation/Replacement	1,035,000	1,061,000	-	-	-	-	-	-	-	-
27143 - Medora Lake Road Bridge - Rehabilitate	-	-	-	65,000	662,500	-	-	-	-	-
31129 - Bala Bay Dock Bridge Rehabilitation	-	-	-	-	-	-	-	240,000	2,412,500	-
26146 - Beatrice Townline Bridge 1-Design	-	-	55,000	562,500	-	-	-	-	-	-
28025 - Clear Lake Rd Bridge Rehabilitation	-	35,000	337,500	-	-	-	-	-	-	-
26153 - Dark Bay Road Culvert 201 - Rehabilitation	-	-	595,000	-	-	-	-	-	-	-
30095 - Dee River Bridge - Repairs	-	-	-	-	-	-	75,000	762,500	-	-
28108 - Doherty Road Bridge - Repairs	-	-	-	-	50,000	537,500	-	-	-	-
29069 - Gross Road Culvert 203 Replacement	-	-	-	-	-	100,000	1,010,000	-	-	-
32054 - Island Park Rd. Bridge	-	-	-	-	-	-	-	-	30,000	277,500
33029 - Rosseau Lake Road 3 Bridge Rehabilitation B09	-	-	-	-	-	-	-	-	-	87,500
Total Roads and Bridges	1,035,000	1,096,000	987,500	627,500	712,500	637,500	1,085,000	1,002,500	2,442,500	365,000
Total 370040 - Bridges and Culverts	1,035,000	1,096,000	987,500	627,500	712,500	637,500	1,085,000	1,002,500	2,442,500	365,000
Total Public Works	7,646,400	7,860,200	10,941,000	11,724,700	9,528,800	10,217,700	9,145,900	11,801,900	16,665,800	7,087,000

ADMINISTRATION

CAPITAL BUDGET - ADMINISTRATION

24092 - 2024 Township Strategic Plan: Main

Project Number	24092	Title	2024 Township Strategic Plan	Lock Status	Unlocked
Asset Type	504 - Strategic Plan	Division	011100 - Council		
Start Date		Completion Date		Year Identified	2024
Manager		Partner			
Regions					
Description	Township Council updates its Strategic Plan every four years to set the goals and priorities for the Corporation.				
Comments					
Justification					

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	75,000	-	-	-	-	-	-	-	-	-
099978 - Studies and Reviews	75,000	-	-	-	-	-	-	-	-	-
Total Funding Source	75,000	-	-	-	-	-	-	-	-	-
Expenditure										
06536 - Consultants Fees	75,000	-	-	-	-	-	-	-	-	-
Total Expenditure	75,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ADMINISTRATION

24002 - 2024 Development Charges - Background Study: Main

Project Number	24002	Title	2024 Development Charges - Background Study	Lock Status	Unlocked
Asset Type	505 - Service Master Plan	Division	012.200 - Treasury	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Every five years, area municipalities contract out professional services to conduct a background study to support the updating of development charges.				
Comments					
Justification					

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07808 - Development Charges Earned	40,000	-	-	-	-	-	-	-	-	-
099983 - Development Charges	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ADMINISTRATION

24004 - HR - Comprehensive Compensation review and job evaluation: Main

Project Number	24004	Title	HR - Comprehensive Compensation review and job evaluation	Lock Status	Unlocked
Asset Type	502 - Compensation Survey	Division	012500 - Human Resources/Health & Safety	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Every five years, a comprehensive review and job evaluation exercise is conducted to ensure staff compensation and job duties remain current and competitive.				
Comments					
Justification					

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	30,000	-	-	-	-	-	-	-	-	-
099978 - Studies and Reviews	30,000	-	-	-	-	-	-	-	-	-
Total Funding Source	30,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	30,000	-	-	-	-	-	-	-	-	-
Total Expenditure	30,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ADMINISTRATION

24184 - Photocopiers: Main

Project Number	24184	Title	Photocopiers	Lock Status	Unlocked
Asset Type	201 - Office Equipment	Division	012600 - Information Technology	Year Identified	2023
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	The current fleet of copiers were leased in 2017. They are now at end of life and require replacement to sustain efficiency and limit further repairs due to breakdowns. Due to current interest rates, the recommendation is to purchase the machines outright rather than lease. It is fully expected the replacement machines will be retained for their full service life and the service and warranty is unaffected whether purchased or leased.				
Comments	Staff are pursuing options under provincial group purchasing arrangements to secure advantageous pricing. The cost difference to purchase over leasing will save nearly 20% over the useful life (5 years).				
Justification	The current machines have become increasingly unreliable. Technology over the past several years lend itself to more energy efficient solutions.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	50,000	-	-	-	-	-	-	-	-	-
099981 - Information Technology	50,000	-	-	-	-	-	-	-	-	-
Total Funding Source	50,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	50,000	-	-	-	-	-	-	-	-	-
Total Expenditure	50,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ADMINISTRATION

99115 - Computer Related: Main

Project Number 99115
Asset Type 303 - Computer Software
Start Date
Manager
Regions
Description
Comments
Justification

Title Computer Related
Division 012600 - Information Technology
Completion Date
Partner

Lock Status Unlocked
Year Identified

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsfr Fr Reserve	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	-
099981 - Information Technology	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	-
Total Funding Source	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	-
Expenditure										
06915 - Contract Services	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	-
Total Expenditure	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ADMINISTRATION

24186 - IT Projects: Main

Project Number	24186	Title	IT Projects	Lock Status	Unlocked
Asset Type	303 - Computer Software	Division	012600 - Information Technology	Year Identified	2024
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	The Township will need to undertake further modernization projects during the year which will optimize existing software applications through additional implementation and enhance operational efficiencies. Such projects being identified for 2024 include the expanded use of MS365 functions, such as OneDrive and Teams, the migration of the library servers to MS365, the implementation of Laserfiche, and further testing and modifications for Cityworks.				
Comments	IT projects require further application training and configuration after installation. Through use, additional modifications may be needed to ensure the software provides the support and functionality envisioned when the product was selected.				
Justification	By delaying implementation, the return on the investments made in such applications such as MS365, Cityworks, Questica budgeting, Laserfiche and others will be diminished.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	150,000	-	-	-	-	-	-	-	-	-
099981 - Information Technology	150,000	-	-	-	-	-	-	-	-	-
Total Funding Source	150,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	150,000	-	-	-	-	-	-	-	-	-
Total Expenditure	150,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ADMINISTRATION

24100 - Tablets for Fire Service - Communication System: Main

Project Number	24100	Title	Tablets for Fire Service - Communication System	Lock Status	Unlocked
Asset Type	301 - Communications Infrastructure	Division	012600 - Information Technology		
Start Date		Completion Date		Year Identified	2023
Manager		Partner			
Regions					
Description					
Comments					
Justification					

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	20,000	-	-	-	-	-	-	-	-	-
099973 - Fire and Emergency Services	20,000	-	-	-	-	-	-	-	-	-
Total Funding Source	20,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	20,000	-	-	-	-	-	-	-	-	-
Total Expenditure	20,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

DEVELOPMENT SERVICES AND ENVIRONMENTAL SUSTAINABILITY

CAPITAL BUDGET - DSES

24014 - Bala Bridge - Painting/Repairs: Main

Project Number	24014	Title	Bala Bridge - Painting/Repairs	Lock Status	Unlocked
Asset Type	112 - Structures	Division	012307 - Economic Development	Year Identified	2023
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	CN Rail to paint the three train bridges in Bala to the Township's Cranberry Red colour. Contingent on receiving permission from CN				
Comments	This project was approved in 2023 but not undertaken. This project is proposed to be funded from funds designated for Bala received from Swift River Energy Ltd. included in the Community Improvement Reserve.				
Justification	Included in CIP				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	25,000	-	-	-	-	-	-	-	-	-
099990 - Community Improvement	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - DSES

24017 - Bala Gateway Signage: Main

Project Number	24017	Title	Bala Gateway Signage	Lock Status	Unlocked
Asset Type	111 - Signage and Fixtures	Division	012307 - Economic Development		
Start Date		Completion Date		Year Identified	2023
Manager		Partner			
Regions					
Description	The addition of new signage at entryways into and around Bala to welcome visitors to the community				
Comments					
Justification	Identified in Council approved CIP				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	30,000	-	-	-	-	-	-	-	-	-
099990 - Community Improvement	30,000	-	-	-	-	-	-	-	-	-
Total Funding Source	30,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	30,000	-	-	-	-	-	-	-	-	-
Total Expenditure	30,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - DSES

24106 - MNR Air photos: Main

Project Number	24106	Title	MNR Air photos	Lock Status	Unlocked
Asset Type	505 - Service Master Plan	Division	024100 - Building (Protective Inspection)	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	The Ministry completes a flyover on a 5 year cycle of the surrounding region to capture aerial photographs of the Township. Imagery is uploaded by the District to the Muskoka GeoHub for Township and public use. Costs are split between the District and area municipalities				
Comments	Flyover delayed in 2023 due to leaf out conditions				
Justification					

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	3,000	-	-	-	-	-	-	-	-	-
099978 - Studies and Reviews	3,000	-	-	-	-	-	-	-	-	-
Total Funding Source	3,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	3,000	-	-	-	-	-	-	-	-	-
Total Expenditure	3,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - DSES

24028 - Replacement of Vehicle: Main

Project Number	24028	Title	Replacement of Vehicle	Lock Status	Unlocked
Asset Type	701 - Light trucks	Division	024100 - Building (Protective Inspection)	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Vehicle utilized by Building Inspector for completion of inspections. Township vehicles have an expected service life of up to seven years. Vehicle are well maintained and provided for trade-in to offset the cost of replacement.				
Comments	2016 Chevy Colorado (61601)				
Justification					

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	40,000	-	-	-	-	-	-	-	-	-
099977 - Building Services	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - DSES

23004 - Zoning By-Law Review: Main

Project Number	23004	Title	Zoning By-Law Review	Lock Status	Unlocked
Asset Type	501 - Official Plan	Division	081100 - Planning & Zoning		
Start Date		Completion Date		Year Identified	2022
Manager		Partner			
Regions					
Description	Retention of consultant(s) to complete the review and update of Comprehensive Zoning By-law 2014-14. Update to implement new Official Plan policies as required under the Planning Act to ensure responsible development continues in the Township				
Comments	This is an on-going project which was first approved in 2023.				
Justification	Requirement of Planning Act to update Zoning By-law within 1 year of updated Official Plan policies				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	50,000	100,000	-	-	-	-	-	-	-	-
099978 - Studies and Reviews	50,000	100,000	-	-	-	-	-	-	-	-
07808 - Development Charges Earned	50,000	-	-	-	-	-	-	-	-	-
099983 - Development Charges	50,000	-	-	-	-	-	-	-	-	-
Total Funding Source	100,000	100,000	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	100,000	100,000	-	-	-	-	-	-	-	-
Total Expenditure	100,000	100,000	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

EMERGENCY SERVICES

CAPITAL BUDGET - EMERGENCY SERVICES

98044 - Gear Racks for Fire Station: Main

Project Number	98044	Title	Gear Racks for Fire Station	Lock Status	Unlocked
Asset Type	103 - Fire Halls	Division	021100 - Fire Stations		
Start Date	12/31/2022 12:00:00 AM	Completion Date	12/31/2031 12:00:00 AM	Year Identified	2023
Manager		Partner			

Description GearGrid's Standard Mobile & Free Standing Lockers offer the strength, durability and open design of our original Wall Mount Lockers while adding unlimited placement flexibility. You can move the racks where the need is and where they will fit.

Comments The purchase of turnout gear represents a substantial investment in the safety of your personnel. The turnout gear you've purchased will be fit for duty when needed and will have a longer life through a systematic approach to its care and maintenance, particularly how it's stored between uses.

Justification Firefighters around the world put faith in their personal protective equipment, particularly their structural firefighting ensemble. The collective costs of the individual items that make up the turnout gear ensemble are one of the costlier purchases for any fire department. Along with proper prescribed cleaning and drying, properly storing turnout gear can greatly extend the life of the structural firefighting ensemble. Specially designed hangers for coats, gloves and pants to promote circulation of air for faster drying. Specially designed helmet stand to keep pressure off the helmet's suspension ratcheting system.

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	14,400	15,300	16,200	17,200	18,200	19,300	20,500	21,700	-	-
099973 - Fire and Emergency Services	14,400	15,300	16,200	17,200	18,200	19,300	20,500	21,700	-	-
Total Funding Source	14,400	15,300	16,200	17,200	18,200	19,300	20,500	21,700	-	-
Expenditure										
06705 - Capital Equipment	14,400	15,300	16,200	17,200	18,200	19,300	20,500	21,700	-	-
Total Expenditure	14,400	15,300	16,200	17,200	18,200	19,300	20,500	21,700	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

24183 - Air Cylinder Storage Carts Cancer checklist Recommendation #15: Main

Project Number	24183	Title	Air Cylinder Storage Carts Cancer checklist Recommendation #15	Lock Status	Unlocked
Asset Type	210 - Fire Equipment	Division	021100 - Fire Stations	Year Identified	2023
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Mobile Cylinder Storage System is designed to accommodate up to 24 SCBA Cylinders. We have a need for a storage solution to accommodate the cylinders we fill and maintain in our fire stations, especially a safe method to store cylinders following an event where many have been used for training or at an incident. These carts offer a safe way to secure the cylinders that are not contained in the holders on the fire vehicles.				
Comments					
Justification	SCBA compressed air cylinders, if damaged, can fail catastrophically at the valve or the cylinder body when under pressure or when being filled. Catastrophic failures can result in serious injury to firefighters due to the cylinder becoming a projectile. There may also be a sound pressure wave that can damage hearing or internal organs. Such failures have been known to damage or demolish fire service vehicles, buildings or fill-stations. Protection from physical damage may include the prevention of a fall to a hard surface, damaging contact with other equipment or vehicle doors, or contact with chemicals that may cause physical damage. The valve protection cap will prevent contaminants from entering the open connection and potentially contaminating the air supply or damaging the (SCBAs) regulator. The valve protection cap should be left in place whenever the cylinder is not in use.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	24,000	-	-	-	-	-	-	-	-	-
099973 - Fire and Emergency Services	24,000	-	-	-	-	-	-	-	-	-
Total Funding Source	24,000	-	-	-	-	-	-	-	-	-
Expenditure										
06705 - Capital Equipment	24,000	-	-	-	-	-	-	-	-	-
Total Expenditure	24,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

98042 - Marine Nav updates (Sonar/Radar/Depth): Main

Project Number	98042	Title	Marine Nav updates (Sonar/Radar/Depth)	Lock Status	Unlocked
Asset Type	210 - Fire Equipment	Division	021100 - Fire Stations	Year Identified	
Start Date		Completion Date			
Manager		Partner			

Description Radar for a Marine vessel allows the vessel to determine where it is relevant to other vessels which is helpful in reduced visibility as are usually the conditions that our rescue vessels are called upon to be involved. Radar is also used for collision avoidance and for distress signal location. Our four vessels are equipped with advanced radar, however this needs to be regularly updated to gain value. There are now side scanning sonar sets that will aid in locating victims of water emergencies and allow our fire staff to navigate in varied depths that can be tied into radar and infrared cameras to help when searching.

Comments

Justification

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	4,800	-	5,300	-	6,000	-	6,700	-	7,600	-
099973 - Fire and Emergency Services	4,800	-	5,300	-	6,000	-	6,700	-	7,600	-
Total Funding Source	4,800	-	5,300	-	6,000	-	6,700	-	7,600	-
Expenditure										
06915 - Contract Services	4,800	-	5,300	-	6,000	-	6,700	-	7,600	-
Total Expenditure	4,800	-	5,300	-	6,000	-	6,700	-	7,600	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

98034 - PPE for 20 Firefighters per year: Main

Project Number	98034	Title	PPE for 20 Firefighters per year	Lock Status	Unlocked
Asset Type	210 - Fire Equipment	Division	021100 - Fire Stations		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	Firefighters are exposed to hazards during the course of their work and require appropriate structural firefighting protective garments for use during interior structural fire suppression duties. The common term 'bunker gear' refers to the coat, trousers and coverall elements of the protective ensemble. Other parts of the ensemble include the helmet, hood, boots and gloves.				
Comments	Muskoka Lakes Fire Department currently owns 142 sets of Innotex Bunker Gear custom configured to be NFPA compliant for our active 123 members. Staff have identified 20 sets that are required per year in the 10 year plan to ensure all gear is under the 10 year life and to leave enough spare gear to facilitate the required testing and maintain coverage. We currently purchase bunker gear, gloves, balaclavas, helmets, coveralls, auto rescue gloves, safety glasses, and chainsaw firefighting boots from this fund. We are obligated to keep all PPE that a firefighter wears in "good condition" as per the manufacturer AND under the 10 year service life as per NFPA. This requires an intense amount of inventory control measures and testing to ensure that the PPE performance is maintained for all our staff.				
Justification	Employers of municipal firefighters in Ontario must ensure that protective equipment provided is maintained in "good condition" as per clause 25(1)(b) of the Occupational Health and Safety Act, further as per Ontario Regulation 714/94 section 5(1) employers "shall provide firefighters with structural protective garments that meet NFPA 1971 and NFPA 1851". The Ontario Fire Service Advisory Committee on Occupational Health & Safety under Section 21 of the Occupational Health & Safety Act makes recommendations on matters relating to the occupational health and safety of all firefighters in the Province of Ontario. Section 21 Guidance Note 4-1 considers bunker gear, noting the life expectancy considers the NFPA 1851 Standard on "Selection, care and maintenance of protective ensembles for structural fire fighting" which indicates a 10-year life cycle for all PPE components.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsfr Fr Reserve	93,300	96,100	99,000	102,000	105,100	108,300	111,500	114,800	118,200	121,700
099973 - Fire and Emergency Services	93,300	96,100	99,000	102,000	105,100	108,300	111,500	114,800	118,200	121,700
Total Funding Source	93,300	96,100	99,000	102,000	105,100	108,300	111,500	114,800	118,200	121,700
Expenditure										
06915 - Contract Services	93,300	96,100	99,000	102,000	105,100	108,300	111,500	114,800	118,200	121,700
Total Expenditure	93,300	96,100	99,000	102,000	105,100	108,300	111,500	114,800	118,200	121,700
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

98031 - Pumps Generators Fans: Main

Project Number	98031	Title	Pumps Generators Fans	Lock Status	Unlocked
Asset Type	210 - Fire Equipment	Division	021100 - Fire Stations		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					

Description This capital line is to accommodate a new portable pump, a wajax fire pump, a generator for lighting and a ventilation fan. The portable pump is a pump that can provide water from a lake, river, or stream directly to the fire apparatus. The pump is rated for 400 GPM which is half the capacity of the truck, the pump from the Station tanker would provide the other half of the required flow. Wajax pumps are used in wildland firefighting, they are lightweight and easy to use in rough terrain and designed to offer high pressure with low flow. Generators are used to provide remote power to units for lighting, power back up for radio systems and electrical tools. Fans provide ventilation to assist in the firefight and provide high airflows among positive pressure ventilation fans and great for ventilating areas that have built up post fire atmospheric contaminants. Firefighting fans deliver a high tolerance for extreme heat and are built to hold up to the rigors of firefighting.

Comments

Justification

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	24,200	24,700	25,200	25,700	26,200	26,800	27,300	27,800	29,000	-
099973 - Fire and Emergency Services	24,200	24,700	25,200	25,700	26,200	26,800	27,300	27,800	29,000	-
Total Funding Source	24,200	24,700	25,200	25,700	26,200	26,800	27,300	27,800	29,000	-
Expenditure										
06915 - Contract Services	24,200	24,700	25,200	25,700	26,200	26,800	27,300	27,800	29,000	-
Total Expenditure	24,200	24,700	25,200	25,700	26,200	26,800	27,300	27,800	29,000	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

98035 - Self Contained Breathing Apparatus: Main

Project Number	98035	Title	Self Contained Breathing Apparatus	Lock Status	Unlocked
Asset Type	210 - Fire Equipment	Division	021100 - Fire Stations		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	<p>Firefighters, as a condition of their work, may be exposed to airborne hazards such as particulates (smoke, dusts, mists or fumes), gases, vapours and oxygen-deficient atmospheres. Where respiratory hazards cannot be avoided, or effectively controlled, employers must provide an appropriate respirator to protect the workers from exposure. The Self contained breathing apparatus (SCBA), is the foundational tool that provides the greatest amount of airway protection from toxic gas and harmful particulates resulting from fire. It's essential for modern firefighting and today's complex fire grounds that appropriate SCBA designed for firefighting be provided.</p> <p>The Muskoka Lakes Fire Department currently owns and uses one hundred (100) NFPA 1981 compliant Scott Safety SCBAs that are replaced 10 / year. The 10 year plan will accommodate the fifteen year life of the two hundred (200) cylinders and one hundred (100) SCBA to ensure all equipment is in good condition as required by Ontario Regulation 833 and NFPA 1981.</p>				
Comments	<p>SCBA used today are from Scott Safety a division of 3M. Our cylinders and SCBA are compatible with our neighbour fire services in Gravenhurst and Bracebridge, who are a part of our mutual aid response areas.</p>				
Justification	<p>Pursuant to the Occupational and Safety Act, employers in Ontario who provide an SCBA must comply with the respiratory protection requirements contained in Ontario Regulation 833, including ensuring that respirators provided are "maintained in good condition". If an SCBA is used for firefighting purposes, then a National Fire Protection Association (NFPA) 1981 compliant SCBA is necessary and most appropriate.</p>				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	171,000	176,100	181,400	186,800	192,400	198,200	204,100	210,200	216,500	223,000
099973 - Fire and Emergency Services	171,000	176,100	181,400	186,800	192,400	198,200	204,100	210,200	216,500	223,000
Total Funding Source	171,000	176,100	181,400	186,800	192,400	198,200	204,100	210,200	216,500	223,000
Expenditure										
06915 - Contract Services	171,000	176,100	181,400	186,800	192,400	198,200	204,100	210,200	216,500	223,000
Total Expenditure	171,000	176,100	181,400	186,800	192,400	198,200	204,100	210,200	216,500	223,000
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

98036 - Vehicle Rescue Equipment - NFPA 1006: Main

Project Number	98036	Title	Vehicle Rescue Equipment - NFPA 1006	Lock Status	Unlocked
Asset Type	210 - Fire Equipment	Division	021100 - Fire Stations		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	Battery Powered Cutters, Spreaders, Chocks, Struts and Ram for vehicle extrication that are capable of water submersion and meet NFPA 1936 2020 edition for performance.				
Comments	Muskoka Lakes Fire Department is set up to support 3 extrications occurring at the same time. The heavy rescue tools are located in Foot's Bay on Rescue 1, in Port Carling on Rescue 6 and in Raymond on Rescue 77.				
Justification	As per by law 2016-125, the Fire Department is authorized to provide rescue services including vehicle extrication using heavy hydraulic tools as required. The best practice for this application is NFPA 1006 technical rescue standards for passenger vehicle rescue and heavy vehicle rescue. The tool list includes hydraulic cutters/rams/spreaders/jacks and struts. Occupational Health and Safety Act clause 25(1)(b) for maintaining equipment in good condition including hydraulic powered and electro hydraulic hybrid extrication tools, read NFPA 1936 Standard on powered rescue tools, 2020 Edition.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsr Fr Reserve	75,100	18,000	19,000	21,000	22,000	22,800	24,100	112,900	27,000	28,700
099973 - Fire and Emergency Services	75,100	18,000	19,000	21,000	22,000	22,800	24,100	112,900	27,000	28,700
Total Funding Source	75,100	18,000	19,000	21,000	22,000	22,800	24,100	112,900	27,000	28,700
Expenditure										
06915 - Contract Services	75,100	18,000	19,000	21,000	22,000	22,800	24,100	112,900	27,000	28,700
Total Expenditure	75,100	18,000	19,000	21,000	22,000	22,800	24,100	112,900	27,000	28,700
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

24005 - Rescue Boat Bala - Marine 3: Main

Project Number	24005	Title	Rescue Boat Bala - Marine 3	Lock Status	Unlocked
Asset Type	712 - Marine and Boating	Division	021100 - Fire Stations		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	Rigid Bottom Inflatable vessel capable of providing a rescue team a platform for water/ice/watercraft rescue operations as per NFPA 1006. Although this is not a "FIRE BOAT" as per NFPA, this same vessel can also transport a four person firefighting crew plus small portable pump to water access properties for firefighting as per NFPA 1001.				
Comments	Water rescue response today for any of the 44 inland lake/waterbodies in the Township of Muskoka Lakes occurs from Marine 6, it is highly recommended that we have a second inflatable rescue boat able to provide redundant response to water emergencies. Having 2 RIB's would meet the requirement to have "crew integrity" and rescue capability for our employees as per Section 21 Guidance Note for health and safety 2-2. The purpose of crew integrity is to ensure that if firefighters become injured, trapped, separated or unconscious, a team member will be available to assist or call for help. This new RIB would allow the Township to meet its obligations under the Occupational Health and Safety Act clause 25(2)(h) for taking every precaution reasonable to protect workers.				
Justification	As per the Establish and Regulate a Fire Department By law 2016-125 Special technical rescue services provided by the Fire Department shall include water / ice rescue. Page 131 in Community Risk Assessment 2022 recommends evaluating the need for more ice / water rescue equipment and suggests maintaining current levels of water rescue. Public Fire Safety Guideline 04-83-01 for Selecting a Water/Ice Rescue Capability to guide and assist municipalities in developing the level of water and ice rescue responses provided to the public recommends watercraft to assist with such emergencies.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	60,000	-	-	-	-	-	-	-	-	-
099973 - Fire and Emergency Services	60,000	-	-	-	-	-	-	-	-	-
Total Funding Source	60,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	60,000	-	-	-	-	-	-	-	-	-
Total Expenditure	60,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

24093 - Tanker 1 - Foot's Bay: Main

Project Number	24093	Title	Tanker 1 - Foot's Bay	Lock Status	Unlocked
Asset Type	707 - Tanker	Division	021100 - Fire Stations	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	A Tanker is a vehicle designed primarily for transporting (pickup, transporting, and delivering) water to fire emergency scenes to be applied by other vehicles or pumping equipment. In Muskoka Lakes we set up our Tankers to provide back up capability to the fire pumpers by adding fire pumps capable of meeting the minimum pumping requirement of 4,700 L / min.				
Comments	Our goal is to have similar fire tankers in our fleet , this uniformity will assist fire commanders in their approach to any firefight. We have 8 Tankers in our fleet with the following capacities: Tanker 1 - Foots Bay (6,800 L), Tanker 3 - Bala (6,800 L), Tanker 4 (7,570 L), Tanker 5 (6,800 L), Tanker 6 (6,800 L), Tanker 7 (6,800 L), Tanker 77 (7,570 L), and Tanker 9 (6,800 L).				
Justification	<p>Fire Protection and Prevention Act, 1997, S.O. 1997, c. 4 Part II 5(1) allows a municipality to create a fire department and to set the service level. Muskoka Lakes follows the Fire Underwriters Survey requirements for Fire Apparatus replacement at 20 Years, set in by law 2016-125.</p> <p>Additionally, Council received the Fire Master Plan in 2022 which identified the need to continue to maintain the fleet to the Fire Underwriters Survey standard including the NFPA replacement cycles. Selection of fire Apparatus is based upon FPPA Part II 9(1)(d) Fire Marshal Public Fire Safety Guideline 04-07-12 which provides options for small municipalities to consider for fire apparatus and requires CAN/ULC-S515, Standard for Automobile Firefighting Apparatus and NFPA 1901, Standard For Pumper Fire Apparatus as best practices. Currently the majority of Muskoka Lakes has attained the Fire Underwriters grade of 3B and S for shuttle. For each fire hall with a Dwelling Protection Grade 3B, fire apparatus must include:</p> <ul style="list-style-type: none"> a minimum of one triple combination pumper rated at not less than 3000 LPM (625 lpm at 150 psi), AND a minimum of one mobile water supply apparatus with: a minimum rated water carrying capacity of 4000 L (880 l.gal), AND <p>For full credit apparatus must be designed in accordance with Underwriters' Laboratories of Canada (ULC) S515 Automobile Fire Fighting Apparatus, or National Fire Protection Association (NFPA) 1901 Standard for Automotive Fire Apparatus</p> <p>In addition, the combined water carrying capacity of the 2 units (noted above) must be at least 6800 Litres (1500 Lgal) total and the fire department must have a transfer system capable of supplying the pumper with water as needed. This may be accomplished by pump or dump valve to a portable tank of at least 4550 Litres (1000 Lgal) capacity.</p>				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	579,000	-	-	-	-	-	-	-	-	-
099973 - Fire and Emergency Services	579,000	-	-	-	-	-	-	-	-	-
Total Funding Source	579,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	579,000	-	-	-	-	-	-	-	-	-
Total Expenditure	579,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

LIBRARY

CAPITAL BUDGET - LIBRARY

99006 - Collection: M

Project Number	99006	Title	Collection	Lock Status	Unlocked
Asset Type	506 - Collection	Division	072100 - Muskoka Lakes Public Library	Year Identified	2020
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Funds are used to update and replace collection materials. Such materials can include periodicals, books, subscriptions and other public library resources.				
Comments					
Justification					

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsfr Fr Reserve	34,200	34,600	35,100	35,500	36,000	36,400	36,900	37,300	37,800	38,300
072107 - Library	34,200	34,600	35,100	35,500	36,000	36,400	36,900	37,300	37,800	38,300
07808 - Development Charges Earned	3,800	3,900	3,900	4,000	4,000	4,100	4,100	4,200	4,200	4,200
099983 - Development Charges	3,800	3,900	3,900	4,000	4,000	4,100	4,100	4,200	4,200	4,200
Total Funding Source	38,000	38,500	39,000	39,500	40,000	40,500	41,000	41,500	42,000	42,500
Expenditure										
06915 - Contract Services	38,000	38,500	39,000	39,500	40,000	40,500	41,000	41,500	42,000	42,500
Total Expenditure	38,000	38,500	39,000	39,500	40,000	40,500	41,000	41,500	42,000	42,500
Net Total	-	-	-	-	-	-	-	-	-	-

CEMETERIES, RECREATION, PARKS AND FACILITIES

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24185 - Milford Bay Cemetery Fencing: Main

Project Number	24185	Title	Milford Bay Cemetery Fencing	Lock Status	Unlocked
Asset Type	406 - Fences	Division	055000 - Cemeteries		
Start Date		Completion Date		Year Identified	2023
Manager		Partner			
Regions					
Description	Replace current barb wire fence with black chain link fence. Add approximately 300m of new fence and gate entrance.				
Comments	Bring the cemetery in line with the Township standards with regards to fencing.				
Justification	Current fencing is barb wire with a condition rating of 4 and is over 20 years old. Visually the barb wire is not attractive and is not effective. Chain link fence is the preferred standard as has been updated on recent cemeteries such as Ziska in 2023.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsfr Fr Reserve	11,000	-	-	-	-	-	-	-	-	-
099984 - Cemeteries	11,000	-	-	-	-	-	-	-	-	-
Total Funding Source	11,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	11,000	-	-	-	-	-	-	-	-	-
Total Expenditure	11,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24078 - Animal proof garbage receptacles Phase 4: Main

Project Number	24078	Title	Animal proof garbage receptacles Phase 4	Lock Status	Unlocked
Asset Type	112 - Structures	Division	071100 - Parks	Year Identified	2024
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Final phase of updating the waste receptacles in downtown Port Carling and Bala. Replace remaining 5 waste receptacles in downtown Bala. New style of waste receptacle that is bear proof.				
Comments	Staff have slowly updated the downtown waste receptacles to a larger style that is bear proof.				
Justification	Final phase to ensure all waste receptacles in the downtown are matching.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	20,000	-	-	-	-	-	-	-	-	-
099979 - Parks, Recreation and Trails	20,000	-	-	-	-	-	-	-	-	-
Total Funding Source	20,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	20,000	-	-	-	-	-	-	-	-	-
Total Expenditure	20,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24108 - Gregory Freight Shelter: Main

Project Number	24108	Title	Gregory Freight Shelter	Lock Status	Unlocked
Asset Type	112 - Structures	Division	071100 - Parks		
Start Date	5/6/2024 12:00:00 AM	Completion Date	6/28/2024 12:00:00 AM	Year Identified	2023
Manager		Partner			
Regions					
Description	Reconstruct posts of the Gregory Freight Shed on the existing dock.				
Comments					
Justification	The supporting posts are rotted and must be replaced.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	8,000	-	-	-	-	-	-	-	-	-
099979 - Parks, Recreation and Trails	8,000	-	-	-	-	-	-	-	-	-
Total Funding Source	8,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	8,000	-	-	-	-	-	-	-	-	-
Total Expenditure	8,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24091 - Sports Park - Refurbish Bleachers: Main

Project Number	24091	Title	Sports Park - Refurbish Bleachers	Lock Status	Unlocked
Asset Type	111 - Signage and Fixtures	Division	071100 - Parks		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	Replace wood decking on the existing bleacher stands. Work to be completed by Township staff.				
Comments	Current wood decking is weathered and in need of replacement.				
Justification	Wood decking is beginning to crack/break and is safety concern.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07807 - Parkland Dedication Earned	5,200	-	-	-	-	-	-	-	-	-
099971 - Parkland Dedication	5,200	-	-	-	-	-	-	-	-	-
Total Funding Source	5,200	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	5,200	-	-	-	-	-	-	-	-	-
Total Expenditure	5,200	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24016 - Baycliffe Park - Swim Dock Replace: Main

Project Number	24016	Title	Baycliffe Park - Swim Dock Replace	Lock Status	Unlocked
Asset Type	401 - Docks and Wharfs	Division	071100 - Parks		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	Replace existing floating docks at Baycliffe Park. The floating docks are approximately 8ftx12ft in size and is taken out every fall by the Parks crew.				
Comments	Replaced Windermere floater the year before. Time for standard replacement. Wood boards starting to crack/break. Potential for injury.				
Justification	Current floater has reached the end of its life and is a safety concern.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07807 - Parkland Dedication Earned	7,500	-	-	-	-	-	-	-	-	-
099971 - Parkland Dedication	7,500	-	-	-	-	-	-	-	-	-
Total Funding Source	7,500	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	7,500	-	-	-	-	-	-	-	-	-
Total Expenditure	7,500	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24110 - Life Rings at Beaches: Main

Project Number	24110	Title	Life Rings at Beaches	Lock Status	Unlocked
Asset Type	401 - Docks and Wharfs	Division	071100 - Parks		
Start Date	4/1/2024 12:00:00 AM	Completion Date	6/28/2024 12:00:00 AM	Year Identified	2023
Manager		Partner			
Regions					
Description	Provide life ring safety devices at the 11 beach locations throughout the Township. Currently the beaches do not have life safety rings available.				
Comments	The safety rings can be purchased and installed by Township staff.				
Justification	Life safety rings are used to facilitate safe rescue of swimmers in distress at Township facilities. Currently the Township beaches do not have life safety rings available for the public to use.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	15,000	-	-	-	-	-	-	-	-	-
099979 - Parks, Recreation and Trails	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24103 - Rosseau Lake Rd. 2 Dock Replacement: Main

Project Number	24103	Title	Rosseau Lake Rd. 2 Dock Replacement	Lock Status	Unlocked
Asset Type	401 - Docks and Wharfs	Division	071100 - Parks		
Start Date	5/1/2022 12:00:00 AM	Completion Date	10/31/2022 12:00:00 AM	Year Identified	2019
Manager		Partner			
Regions					
Description	Remove existing dock from water				
Comments					
Justification	Dock is currently cordoned off from public use due to safety issues. Replacement was put off for several years.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07807 - Parkland Dedication Earned	25,000	-	100,000	-	-	-	-	-	-	-
099979 - Parks, Recreation and Trails	25,000	-	100,000	-	-	-	-	-	-	-
Total Funding Source	25,000	-	100,000	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	25,000	-	100,000	-	-	-	-	-	-	-
Total Expenditure	25,000	-	100,000	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24104 - Sunset Park (Queen's Walk) Dock replace: Main

Project Number	24104	Title	Sunset Park (Queen's Walk) Dock replace	Lock Status	Unlocked
Asset Type	401 - Docks and Wharfs	Division	071100 - Parks	Year Identified	2020
Start Date	5/1/2022 12:00:00 AM	Completion Date	10/31/2022 12:00:00 AM		
Manager		Partner			
Regions					
Description	Replace existing wood pile dock with new steel dock design. Cost shall include design work, removal of existing structure and installation of a new dock. The dock is 150ft long by 15ft wide and was constructed in 1971. The expected lifespan of this type of dock is 40 years. The current condition rating is a 2 being very poor. Attempts were made to affect major repairs in 2022. Consensus was that the dock is beyond repair and replacement is required.				
Comments	Attempts were made to affect major repairs in 2022. Consensus was that the dock is beyond repair and replacement is required.				
Justification	The dock has lasted well beyond its expected life of 40 years. The dock was damaged during the floods in 2019. At that time the dock sustained considerable damaged including the deck and superstructure separating from the foundations. Many of the connections in the structure are deteriorating and rotted and represent a safety concern.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	245,000	-	-	-	-	-	-	-	-	-
099979 - Parks, Recreation and Trails	245,000	-	-	-	-	-	-	-	-	-
07807 - Parkland Dedication Earned	105,000	-	-	-	-	-	-	-	-	-
099971 - Parkland Dedication	105,000	-	-	-	-	-	-	-	-	-
Total Funding Source	350,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	350,000	-	-	-	-	-	-	-	-	-
Total Expenditure	350,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24113 - Parks and Trails Standard Manual: Main

Project Number	24113	Title	Parks and Trails Standard Manual	Lock Status	Unlocked
Asset Type	505 - Service Master Plan	Division	071100 - Parks	Year Identified	2023
Start Date	4/1/2024 12:00:00 AM	Completion Date	9/27/2024 12:00:00 AM		
Manager		Partner			
Regions					
Description	Consultant assignment to develop policies and standards to guide the classification, design, construction operation and maintenance of parks and trails throughout the Township.				
Comments	Recommendation from the Parks and Recreation Master Plan.				
Justification	Will establish standards for future work such as; Parks/Trails Enhancement Planning, Designs Standards, Replacement Standards, Public Input Guidelines, Parks Classification System, etc.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	50,000	-	-	-	-	-	-	-	-	-
099979 - Parks, Recreation and Trails	50,000	-	-	-	-	-	-	-	-	-
Total Funding Source	50,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	50,000	-	-	-	-	-	-	-	-	-
Total Expenditure	50,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24163 - Milford Bay HVAC System: Main

Project Number	24163	Title	Milford Bay HVAC System	Lock Status	Unlocked
Asset Type	105 - HVAC and Generators	Division	071200 - Community Centres		
Start Date	3/4/2024 12:00:00 AM	Completion Date	9/27/2024 12:00:00 AM	Year Identified	2023
Manager		Partner			
Regions					
Description	Replacement of the existing oil fired forced air and individual AC units HVAC system with a high efficiency air source heat pump system in accordance with the recommendations of Tatham Engineering Consultant.				
Comments					
Justification	The Milford Bay Community Centre has the highest usage rate of any community centre in the system. The existing HVAC system is antiquated and in need of replacement due to end of life cycle issues and difficulties with insurability due to the presence of single wall oil tanks. The building would benefit from enhanced insulation to make it more efficient.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	400,000	-	-	-	-	-	-	-	-	-
099974 - Building and Facilities	400,000	-	-	-	-	-	-	-	-	-
Total Funding Source	400,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	400,000	-	-	-	-	-	-	-	-	-
Total Expenditure	400,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24191 - Outdoor AED Stations: Main

Project Number	24191	Title	Outdoor AED Stations	Lock Status	Unlocked
Asset Type	102 - Community Centres	Division	071200 - Community Centres		
Start Date		Completion Date		Year Identified	2024
Manager		Partner			
Regions					
Description	The Township currently has 18 AED's in place at community centres, libraries, arenas and the municipal office. These AED's are located inside the Township operated facilities where they can only be accessed while the facility is open. The Township does not currently operate any outdoor AED stations. During the 2024 hall board budget requests, both Milford Bay and Walker's Point identified a desire for outdoor AED stations. These facilities are the only Township properties that have outdoor sport courts available.				
Comments					
Justification	The installation of these units makes these lifesaving devices more readily available for participants in outdoor activities at these locations.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	20,000	-	-	-	-	-	-	-	-	-
099974 - Building and Facilities	20,000	-	-	-	-	-	-	-	-	-
Total Funding Source	20,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	20,000	-	-	-	-	-	-	-	-	-
Total Expenditure	20,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24025 - Walkers Point CC - Replace Water Disinfection System: Main

Project Number	24025	Title	Walkers Point CC - Replace Water Disinfection System	Lock Status	Unlocked
Asset Type	102 - Community Centres	Division	071200 - Community Centres	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replace the existing water disinfections system. The water system eliminates iron, rust and hardness of the well water provided to service the facility.				
Comments					
Justification	The current system has reached the end of useful life. Water at Township facilities is tested monthly and needs to meet certain requirements. Without a new system the Township runs the possibility of failing future water tests which would results in closure of the facility.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	25,900	-	-	-	-	-	-	-	-	-
099974 - Building and Facilities	25,900	-	-	-	-	-	-	-	-	-
Total Funding Source	25,900	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	25,900	-	-	-	-	-	-	-	-	-
Total Expenditure	25,900	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24115 - Windermere Village Hall Oil Tank: Main

Project Number	24115	Title	Windermere Village Hall Oil Tank	Lock Status	Unlocked
Asset Type	102 - Community Centres	Division	071200 - Community Centres	Year Identified	2023
Start Date	1/8/2024 12:00:00 AM	Completion Date	3/1/2024 12:00:00 AM		
Manager		Partner			
Regions					
Description	Replace existing single wall fuel oil tank with a new propane-fueled heating system to comply with requirements of Township insurers.				
Comments					
Justification	Single walled tanks are no longer acceptable without secondary containment and will not be serviced by fuel suppliers due to insurance liabilities. Township's insurers will not insure sites for environmental coverage with single wall tanks.				

Project Forecast

SL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	6,000	-	-	-	-	-	-	-	-	-
099974 - Building and Facilities	6,000	-	-	-	-	-	-	-	-	-
Total Funding Source	6,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	6,000	-	-	-	-	-	-	-	-	-
Total Expenditure	6,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24045 - Torrance Basketball Court: Main

Project Number	24045	Title	Torrance Basketball Court	Lock Status	Unlocked
Asset Type	108 - Playgrounds	Division	071200 - Community Centres	Year Identified	2023
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Permanent nets, pickleball basketball lines - PARKS				
Comments					
Justification					

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07807 - Parkland Dedication Earned	40,000	-	-	-	-	-	-	-	-	-
099971 - Parkland Dedication	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24169 - Bala Arena - Compressor 1 Soft Start: Main

Project Number	24169	Title	Bala Arena - Compressor 1 Soft Start							Lock Status	Unlocked
Asset Type	101 - Arenas	Division	071300 - Arenas							Year Identified	2023
Start Date		Completion Date									
Manager		Partner									
Regions											
Description											
Comments											
Justification											
Project Forecast											
GL Account		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source											
07804 - Trsf Fr Reserve		5,500	-	-	-	-	-	-	-	-	-
099974 - Building and Facilities		5,500	-	-	-	-	-	-	-	-	-
Total Funding Source		5,500	-	-	-	-	-	-	-	-	-
Expenditure											
06915 - Contract Services		5,500	-	-	-	-	-	-	-	-	-
Total Expenditure		5,500	-	-	-	-	-	-	-	-	-
Net Total		-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24117 - PC Arena Condenser/Jacket Pumps: Main

Project Number	24117	Title	PC Arena Condenser/Jacket Pumps	Lock Status	Unlocked
Asset Type	101 - Arenas	Division	071300 - Arenas	Year Identified	2023
Start Date	5/6/2024 12:00:00 AM	Completion Date	8/15/2024 12:00:00 AM		
Manager		Partner			
Regions					
Description	Replace original recirculating pump in plant room.				
Comments					
Justification	Pump is original (50+ years old) and has been giving indications of being unreliable.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	15,000	-	-	-	-	-	-	-	-	-
099979 - Parks, Recreation and Trails	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24119 - Port Carling Arena Storage Shed: Main

Project Number	24119	Title	Port Carling Arena Storage Shed	Lock Status	Unlocked
Asset Type	101 - Arenas	Division	071300 - Arenas	Year Identified	2023
Start Date	6/3/2024 12:00:00 AM	Completion Date	8/16/2024 12:00:00 AM		
Manager		Partner			
Regions					
Description	Remove mold growth in storage shed.				
Comments	Shed structure itself is still in good condition.				
Justification	Existing shed has mold growth and is a health concern for staff. Removal of the mold is required for future use.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	8,500	-	-	-	-	-	-	-	-	-
099979 - Parks, Recreation and Trails	8,500	-	-	-	-	-	-	-	-	-
Total Funding Source	8,500	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	8,500	-	-	-	-	-	-	-	-	-
Total Expenditure	8,500	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24033 - Bala Arena Ice Resurfacer: Main

Project Number	24033	Title	Bala Arena Ice Resurfacer	Lock Status	Unlocked
Asset Type	209 - Maintenance Equipment	Division	071300 - Arenas	Year Identified	2020
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replace Olympia (ice resurfacer) for 2024. Ability to purchase an electric version for \$40k more.				
Comments	Bala received Port Carling's old machine when a new machine was purchased for Port Carling in 2019.				
Justification	Ice Resurfacer will be 23 years old in 2024. Machine is powered by propane and there would be a concern regarding emission levels within the Arena. Health concern for public and staff. Ten months for delivery.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	95,000	-	-	-	-	-	-	-	-	-
099979 - Parks, Recreation and Trails	95,000	-	-	-	-	-	-	-	-	-
Total Funding Source	95,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	95,000	-	-	-	-	-	-	-	-	-
Total Expenditure	95,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24030 - Both Arenas - Engineer Report: Main

Project Number	24030	Title	Both Arenas - Engineer Report	Lock Status	Unlocked
Asset Type	505 - Service Master Plan	Division	071300 - Arenas		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	Conduct visual inspection of the building system and structural elements of the Bala and Port Carling Arenas. The purpose of the inspection is to review the major exposed components of the roof, walls, floors, foundations and other building systems to determine if maintenance or upgrading work is required and provide recommendations for structural or remedial maintenance work considered necessary to maintain the current level of service.				
Comments					
Justification	Arena buildings have typically been inspected at regular intervals (every 5 years) in the province of Ontario. Arena buildings are subject to significant changes in temperature and humidity throughout each season, and deterioration of the structural components can occur more readily in arena type buildings, compared to more typical structures that do not experience temperature/humidity changes.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	25,000	-	-	-	-	-	-	-	-	-
099974 - Building and Facilities	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24125 - Library Tower Air Conditioning: Main

Project Number	24125	Title	Library Tower Air Conditioning	Lock Status	Unlocked
Asset Type	106 - Library	Division	071800 - Facilities Maintenance		
Start Date	4/1/2024 12:00:00 AM	Completion Date	6/28/2024 12:00:00 AM	Year Identified	2023
Manager		Partner			
Regions					
Description	Replace Library Tower Air Conditioning as the existing unit has reached end of life unit.				
Comments	Library is a designated cooling centre during extreme temperature events.				
Justification	To ensure that library can continue to operate at comfortable temperatures without interruption.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsfr Fr Reserve	8,000	-	-	-	-	-	-	-	-	-
099974 - Building and Facilities	8,000	-	-	-	-	-	-	-	-	-
Total Funding Source	8,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	8,000	-	-	-	-	-	-	-	-	-
Total Expenditure	8,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24121 - Milford Bay Boat House Re-shingle: Main

Project Number	24121	Title	Milford Bay Boat House Re-shingle	Lock Status	Unlocked
Asset Type	103 - Fire Halls	Division	071800 - Facilities Maintenance	Year Identified	2023
Start Date	7/1/2024 12:00:00 AM	Completion Date	9/27/2024 12:00:00 AM		
Manager		Partner			
Regions					
Description	Re-shingle roof with new 15 year asphalt shingles.				
Comments					
Justification	Existing shingles beyond end of life.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	16,000	-	-	-	-	-	-	-	-	-
099974 - Building and Facilities	16,000	-	-	-	-	-	-	-	-	-
Total Funding Source	16,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	16,000	-	-	-	-	-	-	-	-	-
Total Expenditure	16,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24084 - Municipal Office Replace AC Units IT Room: Main

Project Number	24084	Title	Municipal Office Replace AC Units IT Room	Lock Status	Unlocked
Asset Type	113 - Township Hall	Division	071800 - Facilities Maintenance		
Start Date		Completion Date		Year Identified	2021
Manager		Partner			
Regions					
Description	Replace existing AC Unit in basement IT Room to ensure equipment does not overheat.				
Comments					
Justification	AC Units provide dependable spot cooling for high-value electronics — computers, servers, and telecom equipment. Helps avoid equipment failures and communication outages.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	5,200	-	-	-	-	-	-	-	-	-
099974 - Building and Facilities	5,200	-	-	-	-	-	-	-	-	-
Total Funding Source	5,200	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	5,200	-	-	-	-	-	-	-	-	-
Total Expenditure	5,200	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

95003 - Furniture and Fixtures: Main

Project Number	95003	Title	Furniture and Fixtures	Lock Status	Unlocked
Asset Type	203 - Furniture	Division	071800 - Facilities Maintenance	Year Identified	2020
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	This is a general allocation for furnishing that may be required from time to time. The amount shown is an estimate and not related to a specific plan or request. If not additional furnishings are required, the amount will not be spent.				
Comments					
Justification	On occasion, additional furnishing may be required related to health and safety concerns and/or employee accommodation for specific needs.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsfr Fr Reserve	15,000	20,000	20,000	20,000	20,000	25,000	25,000	25,000	25,000	30,000
099974 - Building and Facilities	15,000	20,000	20,000	20,000	20,000	25,000	25,000	25,000	25,000	30,000
Total Funding Source	15,000	20,000	20,000	20,000	20,000	25,000	25,000	25,000	25,000	30,000
Expenditure										
06915 - Contract Services	15,000	20,000	20,000	20,000	20,000	25,000	25,000	25,000	25,000	30,000
Total Expenditure	15,000	20,000	20,000	20,000	20,000	25,000	25,000	25,000	25,000	30,000
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - CEMETERIES, PARKS, RECREATION AND FACILITIES

24161 - Level of Service Study: Main

Project Number	24161	Title	Level of Service Study	Lock Status	Unlocked
Asset Type	505 - Service Master Plan	Division	300130 - Public Works Admin		
Start Date	1/7/2024 12:00:00 AM	Completion Date	8/30/2024 12:00:00 AM	Year Identified	2024
Manager		Partner			
Regions					
Description	A consultant led initiative to assist Council in identifying the appropriate levels of service in each asset category to meet the needs of the community.				
Comments	The study will set the level of service in each asset category for asset management purposes.				
Justification	The information is required to inform the asset management plan and facilitate the development of a financial strategy to meet the Townships needs over the long term.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	150,000	-	-	-	-	-	-	-	-	-
099978 - Studies and Reviews	150,000	-	-	-	-	-	-	-	-	-
Total Funding Source	150,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	150,000	-	-	-	-	-	-	-	-	-
Total Expenditure	150,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

FLEET

CAPITAL BUDGET - FLEET

24182 - 2002 19-02 V-Plow - Boss 8'2 STL V-XT: Main

Project Number	24182	Title	2002 19-02 V-Plow - Boss 8'2 STL V-XT	Lock Status	Unlocked
Asset Type	209 - Maintenance Equipment	Division	300935 - Township Equipment		
Start Date		Completion Date		Year Identified	2023
Manager		Partner			
Regions					
Description	Replace 2002 V Plow for one of the medium duty trucks.				
Comments	The unit is required to provide winter plowing services to several of the Township's parking areas and low volume roadways.				
Justification	The unit is 21 years old and typically has a life between five and seven years. The unit is beyond the end of its useful life and can no longer be economically maintained.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	13,000	-	-	-	-	-	-	-	-	-
099986 - Fleet and Equipment	13,000	-	-	-	-	-	-	-	-	-
Total Funding Source	13,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	13,000	-	-	-	-	-	-	-	-	-
Total Expenditure	13,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - FLEET

24181 - 2005 JD X140SB String Trimmer: Main

Project Number	24181	Title	2005 JD X140SB String Trimmer	Lock Status	Unlocked
Asset Type	209 - Maintenance Equipment	Division	300935 - Township Equipment	Year Identified	2023
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replacement of a 2005 String trimmer with an equivalent model				
Comments					
Justification	Current unit beyond its useful life and cannot be economically maintained.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	1,200	-	-	-	-	-	-	-	-	-
099986 - Fleet and Equipment	1,200	-	-	-	-	-	-	-	-	-
Total Funding Source	1,200	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	1,200	-	-	-	-	-	-	-	-	-
Total Expenditure	1,200	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - FLEET

24071 - Grass Cutter 21301-2013 JD: Main

Project Number	24071	Title	Grass Cutter 21301-2013 JD	Lock Status	Unlocked
Asset Type	206 - Mowers and Turf Care	Division	300935 - Township Equipment	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replacement of ride on lawn mower				
Comments					
Justification	The mower is a 2013 model year with >750 hours. The unit is in poor condition and requires replacement prior to older model year mowers in the Township fleet due to condition of this unit. The unit is past its estimated service life.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	20,000	-	-	-	-	-	-	-	-	-
099986 - Fleet and Equipment	20,000	-	-	-	-	-	-	-	-	-
Total Funding Source	20,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	20,000	-	-	-	-	-	-	-	-	-
Total Expenditure	20,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - FLEET

24170 - New Diesel Plate Packer: Main

Project Number	24170	Title	New Diesel Plate Packer	Lock Status	Unlocked
Asset Type	207 - Small Tools	Division	300935 - Township Equipment	Year Identified	2023
Start Date	1/1/2024 12:00:00 AM	Completion Date	3/29/2024 12:00:00 AM		
Manager		Partner			
Regions					
Description	New compactor to be used in conjunction with construction of new culvert crossings.				
Comments					
Justification	Currently have one unit in the inventory and rent a second unit to keep up with work load. Annual rental charges exceed 30% of the cost of purchase of a new unit. Purchase of second unit will reduce costs within less than 50% of the life of the unit which is typically 10 years.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	26,000	-	-	-	-	-	-	-	-	-
099986 - Fleet and Equipment	26,000	-	-	-	-	-	-	-	-	-
Total Funding Source	26,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	26,000	-	-	-	-	-	-	-	-	-
Total Expenditure	26,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - FLEET

24055 - Steamer 19301 Thompson: Main

Project Number	24055	Title	Steamer 19301 Thompson	Lock Status	Unlocked
Asset Type	209 - Maintenance Equipment	Division	300935 - Township Equipment		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	Replacement of one of the two culvert steamers.				
Comments					
Justification	This culvert steamer is 30 years old and has been refurbished once already. The equipment is past its estimated service life.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	25,000	-	-	-	-	-	-	-	-	-
099986 - Fleet and Equipment	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - FLEET

24011 - Turf Mntnce 2222- Unit 9 (2016): Main

Project Number	24011	Title	Turf Mntnce 2222- Unit 9 (2016)	Lock Status	Unlocked
Asset Type	206 - Mowers and Turf Care	Division	300935 - Township Equipment		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description					
Comments					
Justification					

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	5,200	-	-	-	-	-	-	-	-	-
099906 - Fleet and Equipment	5,200	-	-	-	-	-	-	-	-	-
Total Funding Source	5,200	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	5,200	-	-	-	-	-	-	-	-	-
Total Expenditure	5,200	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - FLEET

24075 - Snow Plow 10902 (2009 Sterling): Main

Project Number	24075	Title	Snow Plow 10902 (2009 Sterling)	Lock Status	Unlocked
Asset Type	705 - Snow Plow	Division	300935 - Township Equipment	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	A new tandem axle plow truck to replace unit 10902 (44-09) which is a 2009 Sterling single axle plow truck.				
Comments					
Justification	The truck has an odometer reading of 245,000 km and is in poor condition. This unit is past its estimated service life.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	400,000	-	-	-	-	-	-	-	-	510,000
099986 - Fleet and Equipment	400,000	-	-	-	-	-	-	-	-	510,000
Total Funding Source	400,000	-	-	-	-	-	-	-	-	510,000
Expenditure										
06915 - Contract Services	400,000	-	-	-	-	-	-	-	-	510,000
Total Expenditure	400,000	-	-	-	-	-	-	-	-	510,000
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - FLEET

24187 - Tractor 20906-Trackless Sidewalk: Main

Project Number	24187	Title	Tractor 20906-Trackless Sidewalk	Lock Status	Unlocked
Asset Type	713 - Tractor	Division	300935 - Township Equipment	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	New sidewalk machine to replace the current sidewalk machine 20906 which is a 2008 Trackless MT6 sidewalk tractor				
Comments					
Justification	The current unit is in poor condition and has significant wear and tear and structural damage due to rust. The unit is past the estimated service life.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	240,000	-	-	-	-	-	-	-	-	-
099986 - Fleet and Equipment	240,000	-	-	-	-	-	-	-	-	-
Total Funding Source	240,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	240,000	-	-	-	-	-	-	-	-	-
Total Expenditure	240,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - FLEET

24188 - Trailer 10602 Tri Axle Float: Main

Project Number	24188	Title	Trailer 10602 Tri Axle Float	Lock Status	Unlocked
Asset Type	708 - Trailer	Division	300935 - Township Equipment		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	New float trailer to replace 10602 (121-04) which is a 2006 Eager beaver 25XPT/3 tag-a-long triaxle float trailer.				
Comments					
Justification	The trailer is needed to move Township equipment to and from job site locations. The existing unit is in poor condition with significant structural damage due to rusting on the frame and body.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	66,000	-	-	-	-	-	-	-	-	-
099986 - Fleet and Equipment	66,000	-	-	-	-	-	-	-	-	-
Total Funding Source	66,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	66,000	-	-	-	-	-	-	-	-	-
Total Expenditure	66,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - FLEET

24054 - Trailer 18001 Single Axle Culvert: Main

Project Number	24054	Title	Trailer 18001 Single Axle Culvert	Lock Status	Unlocked
Asset Type	708 - Trailer	Division	300935 - Township Equipment		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	Replace culvert trailer at one of the three Township yards.				
Comments					
Justification	The trailers were built in 1980 and are past the estimated service life.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsfr Fr Reserve	5,000	-	-	-	-	-	-	-	-	-
099986 - Fleet and Equipment	5,000	-	-	-	-	-	-	-	-	-
Total Funding Source	5,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	5,000	-	-	-	-	-	-	-	-	-
Total Expenditure	5,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - FLEET

24074 - Trailer 18101 Single Axle Culvert: Main

Project Number	24074	Title	Trailer 18101 Single Axle Culvert	Lock Status	Unlocked
Asset Type	708 - Trailer	Division	300935 - Township Equipment	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replace culvert trailer at one of the three Township yards.				
Comments					
Justification	The trailers was built in 1981 and is well past the estimated service life.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	5,000	-	-	-	-	-	-	-	-	-
099986 - Fleet and Equipment	5,000	-	-	-	-	-	-	-	-	-
Total Funding Source	5,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	5,000	-	-	-	-	-	-	-	-	-
Total Expenditure	5,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - FLEET

24059 - Trailer 18102 Single Axle Culvert: Main

Project Number	24059	Title	Trailer 18102 Single Axle Culvert	Lock Status	Unlocked
Asset Type	708 - Trailer	Division	300935 - Township Equipment		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	Replace culvert trailer at one of the three Township yards.				
Comments					
Justification	The trailer was built in 1981 and is past the estimated service life.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsfr Fr Reserve	5,000	-	-	-	-	-	-	-	-	-
099986 - Fleet and Equipment	5,000	-	-	-	-	-	-	-	-	-
Total Funding Source	5,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	5,000	-	-	-	-	-	-	-	-	-
Total Expenditure	5,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - FLEET

24032 - Truck 11501-1/2 T (2015 Chev): Main

Project Number	24032	Title	Truck 11501-1/2 T (2015 Chev)	Lock Status	Unlocked
Asset Type	701 - Light trucks	Division	300935 - Township Equipment		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	To replace 11501 (35-15) which is a 2015 Chevrolet Silverado 1500 1/2 ton pickup truck				
Comments					
Justification	The truck has current mileage of 345,000km and is past its estimated service life.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsfr Fr Reserve	60,000	-	-	-	-	-	-	-	-	-
099986 - Fleet and Equipment	60,000	-	-	-	-	-	-	-	-	-
Total Funding Source	60,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	60,000	-	-	-	-	-	-	-	-	-
Total Expenditure	60,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - FLEET

24066 - Patrol Yard Rationalization: Main

Project Number	24066	Title	Patrol Yard Rationalization	Lock Status	Unlocked
Asset Type	104 - Garage	Division	325132 - Miscellaneous		
Start Date		Completion Date		Year Identified	2023
Manager		Partner			
Regions					
Description	Patrol Yard Rationalization				
Comments					
Justification					

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	51,800	-	-	-	-	-	-	-	-	-
099975 - Roads, Bridges and Major Infrastructure	51,800	-	-	-	-	-	-	-	-	-
Total Funding Source	51,800	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	51,800	-	-	-	-	-	-	-	-	-
Total Expenditure	51,800	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

ROADS AND BRIDGES

CAPITAL BUDGET - ROADS AND BRIDGES

96047 - Municipal Parking: Main

Project Number	96047	Title	Municipal Parking	Lock Status	Unlocked
Asset Type	403 - Parking Lots and Grounds	Division	360051 - Roads Capital Projects	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description					
Comments					
Justification					

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	51,800	53,100	54,300	55,800	57,100	58,600	60,000	61,500	63,100	-
099975 - Roads, Bridges and Major Infrastructure	51,800	53,100	54,300	55,800	57,100	58,600	60,000	61,500	63,100	-
Total Funding Source	51,800	53,100	54,300	55,800	57,100	58,600	60,000	61,500	63,100	-
Expenditure										
06915 - Contract Services	51,800	53,100	54,300	55,800	57,100	58,600	60,000	61,500	63,100	-
Total Expenditure	51,800	53,100	54,300	55,800	57,100	58,600	60,000	61,500	63,100	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

24129 - Torrance Rd. - Surface Treatment Rehabilitation and slurry seal 0.83km: Main

Project Number	24129	Title	Torrance Rd. - Surface Treatment Rehabilitation and slurry seal 0.83km	Lock Status	Unlocked
Asset Type	609 - Road Rehabilitation	Division	360051 - Roads Capital Projects	Year Identified	2023
Start Date	4/1/2024 12:00:00 AM	Completion Date	9/27/2024 12:00:00 AM		
Manager		Partner			
Regions					
Description	From West Black Lake Road to Muskoka Road 169				
Comments	Completion of the Torrance/East Bay Road project commenced in 2023. Resurfacing of the road from the eastern intersection with DMM Rd 169 to the intersection with West Black Lake Road, a distance of 0.83 km. Project will include pulverizing, brushing and ditching, additional base granular and base stabilization and application of a double surface treatment. The road will be slurry sealed in 2025.				
Justification	The road is in fair condition. Traffic volumes are in the range of 200 to 399 vpd. The road was last resurfaced in 1999.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	270,500	25,000	-	-	-	-	-	-	-	-
099975 - Roads, Bridges and Major Infrastructure	270,500	25,000	-	-	-	-	-	-	-	-
Total Funding Source	270,500	25,000	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	270,500	25,000	-	-	-	-	-	-	-	-
Total Expenditure	270,500	25,000	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

24085 - Bear Cave Rd - gravel resurfacing 4.14km: Main

Project Number	24085	Title	Bear Cave Rd - gravel resurfacing 4.14km	Lock Status	Unlocked
Asset Type	607 - Road Improvements	Division	360051 - Roads Capital Projects	Year Identified	2021
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	From 4.49km south of Twp Boundary southerly for 4.14 km				
Comments	2024 limits: 4.49 km south of the Township Boundary to Draycott Lake Rd (1.92km)				
Justification	Project will include brushing, ditching, culverts and gravel resurfacing. The road is in poor condition in the section identified for 2024. Traffic volumes in this same section are 0-49 vpd.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	268,000	250,000	350,000	200,000	-	-	-	-	-	-
099975 - Roads, Bridges and Major Infrastructure	268,000	250,000	350,000	200,000	-	-	-	-	-	-
Total Funding Source	268,000	250,000	350,000	200,000	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	268,000	250,000	350,000	200,000	-	-	-	-	-	-
Total Expenditure	268,000	250,000	350,000	200,000	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

24152 - Beatrice Townline - Surface Treatment Resurfacing and Slurry Seal 1.03km: Main

Project Number	24152	Title	Beatrice Townline - Surface Treatment Resurfacing and Slurry Seal 1.03km	Lock Status	Unlocked
Asset Type	606 - Resurfacing	Division	360051 - Roads Capital Projects	Year Identified	2023
Start Date	7/7/2024 12:00:00 AM	Completion Date	8/30/2024 12:00:00 AM		
Manager		Partner			
Regions					
Description	From MR 47 to 1690 Beatrice Townline Road (excluding Cook's Swamp) for a distance of 1.03 km Length. Application of double surface treatment and slurry seal in 2025				
Comments	Road was previously surface treated and returned to a gravel surface due to a lack of funding as an interim measure. Residents are requested that the road be returned to a surface treated status				
Justification	The road qualifies for surface treatment based on traffic volumes. Other portions of the road are already surface treated.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsfr Fr Reserve	257,000	31,000	-	-	-	-	-	-	-	-
099975 - Roads, Bridges and Major Infrastructure	257,000	31,000	-	-	-	-	-	-	-	-
Total Funding Source	257,000	31,000	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	257,000	31,000	-	-	-	-	-	-	-	-
Total Expenditure	257,000	31,000	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

24189 - Butterfly Rd - surface treatment rehabilitation and slurry seal 1.56km: Main

Project Number	24189	Title	Butterfly Rd - surface treatment rehabilitation and slurry seal 1.56km	Lock Status	Unlocked
Asset Type	607 - Road Improvements	Division	360051 - Roads Capital Projects	Year Identified	2021
Start Date		Completion Date			
Manager		Partner			
Regions	From Muskoka Road 169 to End (1159 Butterfly Road)				
Description	Project will include pulverizing, brushing, ditching, culverts, additional granular base, base stabilization and double surface treatment in 2024. In 2025, a follow-up slurry seal treatment will be applied.				
Comments					
Justification	The road is in very poor condition with a traffic count of 50-199 vpd.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsfr Fr Reserve	508,000	47,000	-	-	-	-	-	-	-	-
099975 - Roads, Bridges and Major Infrastructure	508,000	47,000	-	-	-	-	-	-	-	-
Total Funding Source	508,000	47,000	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	508,000	47,000	-	-	-	-	-	-	-	-
Total Expenditure	508,000	47,000	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

24190 - Buttler Rd - surface treatment and slurry seal 0.84: Main

Project Number	24190	Title	Buttler Rd - surface treatment and slurry seal 0.84	Lock Status	Unlocked
Asset Type	610 - Road Slurry Seal	Division	360051 - Roads Capital Projects	Year Identified	2021
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	From Falkenburg Rd to Phylimar Lane				
Comments	Project will include pulverizing, brushing, ditching, culverts, additional granular base, base stabilization and double surface treatment in 2024. In 2025, a follow-up slurry seal treatment will be applied.				
Justification	This road is in very poor condition and has traffic count of 50-199 vpd.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	273,500	25,300	-	-	-	-	-	-	-	-
099975 - Roads, Bridges and Major Infrastructure	273,500	25,300	-	-	-	-	-	-	-	-
Total Funding Source	273,500	25,300	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	273,500	25,300	-	-	-	-	-	-	-	-
Total Expenditure	273,500	25,300	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

24056 - Cherokee Crescent - slurry seal 0.55km: Main

Project Number	24056	Title	Cherokee Crescent - slurry seal 0.55km	Lock Status	Unlocked
Asset Type	610 - Road Slurry Seal	Division	360051 - Roads Capital Projects	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	From Fairlee Park Rd to Sagamo Blvd				
Comments	The road will be slurry sealed in 2024.				
Justification	This road has had a double surface treatment applied in 2023. The planned slurry seal in 2024 is a routine follow-up treatment for surface treatment application to extend the life of the road.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsfr Fr Reserve	17,000	-	-	-	-	-	-	-	-	-
099975 - Roads, Bridges and Major Infrastructure	17,000	-	-	-	-	-	-	-	-	-
Total Funding Source	17,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	17,000	-	-	-	-	-	-	-	-	-
Total Expenditure	17,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

96046 - Drainage Improvements: Main

Project Number	96046	Title	Drainage Improvements	Lock Status	Unlocked
Asset Type	604 - Drainage Improvement	Division	360051 - Roads Capital Projects		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	Additional work for 2023 quoted by Tatham				
Comments	2023: Portage St, Milford Bay Rd, Windermere, Bailey St, Arena Parking Lot, Donald Dr, River St				
Justification					

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	51,800	53,100	54,300	55,800	57,100	58,600	60,000	61,500	63,100	-
099975 - Roads, Bridges and Major Infrastructure	51,800	53,100	54,300	55,800	57,100	58,600	60,000	61,500	63,100	-
Total Funding Source	51,800	53,100	54,300	55,800	57,100	58,600	60,000	61,500	63,100	-
Expenditure										
06915 - Contract Services	51,800	53,100	54,300	55,800	57,100	58,600	60,000	61,500	63,100	-
Total Expenditure	51,800	53,100	54,300	55,800	57,100	58,600	60,000	61,500	63,100	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

24018 - East Bay Rd - slurry seal 1.85km: Main

Project Number	24018	Title	East Bay Rd - slurry seal 1.85km	Lock Status	Unlocked
Asset Type	610 - Road Slurry Seal	Division	360051 - Roads Capital Projects	Year Identified	2023
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	From Whittings Rd to Packer's Bay Road				
Comments	The road will be slurry sealed in 2024.				
Justification	This road has had a double surface treatment applied in 2023. The planned slurry seal in 2024 is a routine follow-up treatment for surface treatment application to extend the life of the road.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	56,000	-	-	-	-	-	-	-	-	-
099975 - Roads, Bridges and Major Infrastructure	56,000	-	-	-	-	-	-	-	-	-
Total Funding Source	56,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	56,000	-	-	-	-	-	-	-	-	-
Total Expenditure	56,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

24060 - Fair Lee Park Road - slurry seal 1.03km: Main

Project Number	24060	Title	Fair Lee Park Road - slurry seal 1.03km	Lock Status	Unlocked
Asset Type	610 - Road Slurry Seal	Division	360051 - Roads Capital Projects	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	From Juddhaven Rd to Sagamo Blvd				
Comments	The road will be slurry sealed in 2024.				
Justification	This road has had a double surface treatment applied in 2023. The planned slurry seal in 2024 is a routine follow-up treatment for surface treatment application to extend the life of the road.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsfr Fr Reserve	31,000	-	-	-	-	-	-	-	-	-
099975 - Roads, Bridges and Major Infrastructure	31,000	-	-	-	-	-	-	-	-	-
Total Funding Source	31,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	31,000	-	-	-	-	-	-	-	-	-
Total Expenditure	31,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

96045 - Guiderail various locations: Main

Project Number	96045	Title	Guiderail various locations	Lock Status	Unlocked
Asset Type	605 - Guiderail	Division	360051 - Roads Capital Projects	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description					
Comments					
Justification					

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	20,700	21,200	21,800	22,300	22,800	23,400	24,000	24,600	25,200	-
099975 - Roads, Bridges and Major Infrastructure	20,700	21,200	21,800	22,300	22,800	23,400	24,000	24,600	25,200	-
Total Funding Source	20,700	21,200	21,800	22,300	22,800	23,400	24,000	24,600	25,200	-
Expenditure										
06915 - Contract Services	20,700	21,200	21,800	22,300	22,800	23,400	24,000	24,600	25,200	-
Total Expenditure	20,700	21,200	21,800	22,300	22,800	23,400	24,000	24,600	25,200	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

24058 - Islander Avenue - slurry seal 0.62km: Main

Project Number	24058	Title	Islander Avenue - slurry seal 0.62km	Lock Status	Unlocked
Asset Type	610 - Road Slurry Seal	Division	360051 - Roads Capital Projects	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	From Juddhaven Rd to Juddhaven Rd				
Comments	The road will be slurry sealed in 2024.				
Justification	This road has had a double surface treatment applied in 2023. The planned slurry seal in 2024 is a routine follow-up treatment for surface treatment application to extend the life of the road.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	19,000	-	-	-	-	-	-	-	-	-
099975 - Roads, Bridges and Major Infrastructure	19,000	-	-	-	-	-	-	-	-	-
Total Funding Source	19,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	19,000	-	-	-	-	-	-	-	-	-
Total Expenditure	19,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

24150 - Leonard Lake 2 Rd. Rock Removal: Main

Project Number	24150	Title	Leonard Lake 2 Rd. Rock Removal	Lock Status	Unlocked
Asset Type	607 - Road Improvements	Division	360051 - Roads Capital Projects		
Start Date	10/1/2024 12:00:00 AM	Completion Date	11/29/2024 12:00:00 AM	Year Identified	2023
Manager		Partner			
Regions					
Description	Leonard Lake 2 Rd. From Muskoka Rd. 118 W to End (1084 Leonard Lake 2 Rd.) 790m. Road Allowance Survey, Utility Relocation and Rock Removal.				
Comments					
Justification	Rock interferes with routine maintenance activities that have damaged equipment in the past.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	110,000	-	-	-	-	-	-	-	-	-
099975 - Roads, Bridges and Major Infrastructure	110,000	-	-	-	-	-	-	-	-	-
Total Funding Source	110,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	110,000	-	-	-	-	-	-	-	-	-
Total Expenditure	110,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

24151 - Maple Sidewalk Repair: Main

Project Number	24151	Title	Maple Sidewalk Repair	Lock Status	Unlocked
Asset Type	607 - Road Improvements	Division	360051 - Roads Capital Projects		
Start Date		Completion Date		Year Identified	2023
Manager		Partner			
Regions					
Description	99 Maple Street (Muskoka Emporium) - Widening of pedestrian ramp and replacement of railing.				
Comments	Railing has been damaged several times. Base can no longer be repaired and requires replacement. Widening of the ramp will ensure that it can be maintained without the risk of damage. Work is being coordinated with the construction of the pedestrian crossing across DMM Rd 118 at Maple St.				
Justification	The ramp is too narrow for winter maintenance equipment. The existing ramp can no longer be repaired.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	35,000	-	-	-	-	-	-	-	-	-
099975 - Roads, Bridges and Major Infrastructure	35,000	-	-	-	-	-	-	-	-	-
Total Funding Source	35,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	35,000	-	-	-	-	-	-	-	-	-
Total Expenditure	35,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

24162 - Marquis Lane - Surface Treatment Rehabilitation and Slurry Seal 0.23km: Main

Project Number	24162	Title	Marquis Lane - Surface Treatment Rehabilitation and Slurry Seal 0.23km	Lock Status	Unlocked
Asset Type	609 - Road Rehabilitation	Division	360051 - Roads Capital Projects	Year Identified	2023
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	From Scarcliffe Road to End (1030 Marquis Ln)				
Comments	Project will include pulverizing, brushing, ditching, culverts, additional granular base, base stabilization and double surface treatment in 2024. In 2025, a follow-up slurry seal treatment will be applied.				
Justification	The road is in fair condition with a traffic count of 50-199 vpd. Construction work planned on Scarcliffe Road is expected to result in further deterioration of the road surface, especially at the intersection of Marquis Lane with Scarcliffe Road. Completion of this project in conjunction with Scarcliffe Road will result in some project savings due to economies of scale.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	74,900	7,000	-	-	-	-	-	-	-	-
099975 - Roads, Bridges and Major Infrastructure	74,900	7,000	-	-	-	-	-	-	-	-
Total Funding Source	74,900	7,000	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	74,900	7,000	-	-	-	-	-	-	-	-
Total Expenditure	74,900	7,000	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

96050 - Rock Removal: Main

Project Number	96050	Title	Rock Removal	Lock Status	Unlocked
Asset Type	604 - Drainage Improvement	Division	360051 - Roads Capital Projects	Year Identified	2020
Start Date		Completion Date			
Manager		Partner			
Regions					
Description					
Comments					
Justification					

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsfr Fr Reserve	31,100	31,800	32,600	33,500	34,300	35,100	36,000	36,900	37,800	-
099975 - Roads, Bridges and Major Infrastructure	31,100	31,800	32,600	33,500	34,300	35,100	36,000	36,900	37,800	-
Total Funding Source	31,100	31,800	32,600	33,500	34,300	35,100	36,000	36,900	37,800	-
Expenditure										
06915 - Contract Services	31,100	31,800	32,600	33,500	34,300	35,100	36,000	36,900	37,800	-
Total Expenditure	31,100	31,800	32,600	33,500	34,300	35,100	36,000	36,900	37,800	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

24095 - Russ Hammel Road - slurry seal 3.76km: Main

Project Number	24095	Title	Russ Hammel Road - slurry seal 3.76km	Lock Status	Unlocked
Asset Type	610 - Road Slurry Seal	Division	360051 - Roads Capital Projects	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	From Hwy 141 to End (1357 Russ Hammel Rd)				
Comments	The road will be slurry sealed in 2024.				
Justification	This road has had a double surface treatment applied in 2023. The planned slurry seal in 2024 is a routine follow-up treatment for surface treatment application to extend the life of the road.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	113,200	-	-	-	-	-	-	-	-	-
099975 - Roads, Bridges and Major Infrastructure	113,200	-	-	-	-	-	-	-	-	-
Total Funding Source	113,200	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	113,200	-	-	-	-	-	-	-	-	-
Total Expenditure	113,200	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

24061 - Sagamo Boulevard - slurry seal 1.2km: Main

Project Number	24061	Title	Sagamo Boulevard - slurry seal 1.2km	Lock Status	Unlocked
Asset Type	610 - Road Slurry Seal	Division	360051 - Roads Capital Projects		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	From Fairlee Park Rd to Cherokee Crescent				
Comments	The road will be slurry sealed in 2024.				
Justification	This road has had a double surface treatment applied in 2023. The planned slurry seal in 2024 is a routine follow-up treatment for surface treatment application to extend the life of the road.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	36,200	-	-	-	-	-	-	-	-	-
099975 - Roads, Bridges and Major Infrastructure	36,200	-	-	-	-	-	-	-	-	-
Total Funding Source	36,200	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	36,200	-	-	-	-	-	-	-	-	-
Total Expenditure	36,200	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

24086 - Scarcliffe Rd - reconstruction 1.37km: Main

Project Number	24086	Title	Scarcliffe Rd - reconstruction 1.37km	Lock Status	Unlocked
Asset Type	607 - Road Improvements	Division	360051 - Roads Capital Projects		
Start Date		Completion Date		Year Identified	2021
Manager		Partner			
Regions					
Description	From MR 118 W to End (1121 Scarcliffe Rd)				
Comments	Project will include pulverizing, brushing, ditching, culverts, rock removal and safety improvements, additional granular base, base stabilization and double surface treatment in 2024. In 2025, a follow-up slurry seal treatment will be applied.				
Justification	The road sections are in poor to fair condition. The traffic volume is 50-199 vpd.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsf Fr Reserve	567,500	41,300	-	-	-	-	-	-	-	-
099975 - Roads, Bridges and Major Infrastructure	567,500	41,300	-	-	-	-	-	-	-	-
Total Funding Source	567,500	41,300	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	567,500	41,300	-	-	-	-	-	-	-	-
Total Expenditure	567,500	41,300	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

24019 - Spring St - Slurry seal 0.13km: Main

Project Number	24019	Title	Spring St - Slurry seal 0.13km	Lock Status	Unlocked
Asset Type	610 - Road Slurry Seal	Division	360051 - Roads Capital Projects	Year Identified	2023
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	From Highway 141 to Russ Hammell Rd				
Comments	The road will be slurry sealed in 2024.				
Justification	This road has had a double surface treatment applied in 2023. The planned slurry seal in 2024 is a routine follow-up treatment for surface treatment application to extend the life of the road.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	4,000	-	-	-	-	-	-	-	-	-
099975 - Roads, Bridges and Major Infrastructure	4,000	-	-	-	-	-	-	-	-	-
Total Funding Source	4,000	-	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	4,000	-	-	-	-	-	-	-	-	-
Total Expenditure	4,000	-	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

24068 - Walkers Point Rd - surface treatment rehabilitation and slurry seal 4.81km: Main

Project Number	24068	Title	Walkers Point Rd - surface treatment rehabilitation and slurry seal 4.81km	Lock Status	Unlocked
Asset Type	608 - Road Reconstruction	Division	360051 - Roads Capital Projects	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	MR 30 to End (1837 Walkers Point Road)				
Comments	Project will include pulverizing, brushing, ditching, culverts, rock removal, additional granular base, base stabilization and double surface treatment to occur in 2024. In 2025, a follow-up slurry seal treatment will be applied.				
Justification	All road sections are in fair condition. Traffic volumes range from 50-399 vpd.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trnsfr Fr Reserve	1,347,200	144,700	-	-	-	-	-	-	-	-
099975 - Roads, Bridges and Major Infrastructure	1,347,200	144,700	-	-	-	-	-	-	-	-
07909 - Gas Tax Revenue Earned	218,000	-	-	-	-	-	-	-	-	-
099904 - Canada Community Building Fund (Gas Tax)	218,000	-	-	-	-	-	-	-	-	-
Total Funding Source	1,565,200	144,700	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	1,565,200	144,700	-	-	-	-	-	-	-	-
Total Expenditure	1,565,200	144,700	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ROADS AND BRIDGES

24096 - Burgess Dam Rehabilitation/Replacement: Main

Project Number	24096	Title	Burgess Dam Rehabilitation/Replacement	Lock Status	Unlocked
Asset Type	601 - Bridges	Division	370040 - Bridges and Culverts		
Start Date		Completion Date		Year Identified	2021
Manager		Partner			
Regions					
Description	Rehabilitation of the dam and power house structures				
Comments	The structure is over 105 years old and was last rehabilitated in the mid 1980's. The dam was damaged during the floods of 2019. A dam safety analysis was completed in 2020 and the dam was found to have serious structural deficiencies. A Class EA was completed in 2023 recommending rehabilitation of the dam and power house in order to maintain the dam in service.				
Justification	The rehabilitation is required to ensure safe continued operation of the dam.				

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
07804 - Trsr Fr Reserve	1,035,000	1,061,000	-	-	-	-	-	-	-	-
099975 - Roads, Bridges and Major Infrastructure	1,035,000	1,061,000	-	-	-	-	-	-	-	-
Total Funding Source	1,035,000	1,061,000	-	-	-	-	-	-	-	-
Expenditure										
06915 - Contract Services	1,035,000	1,061,000	-	-	-	-	-	-	-	-
Total Expenditure	1,035,000	1,061,000	-	-	-	-	-	-	-	-
Net Total	-	-	-	-	-	-	-	-	-	-

A photograph of a forest path in autumn. The path is covered in fallen leaves, and the trees are in various stages of fall color, including green, yellow, and red. A prominent white-barked tree is on the left. The sky is blue and visible through the canopy.

RESERVE BALANCE FORECAST

RESERVE BALANCE FORECAST

Reserves and reserve funds are funds that have been set aside to meet future funding requirements, established by Council by-law, legislation or agreement. Reserves and reserve funds are a critical financial tool for increasing sustainability and flexibility while reducing vulnerability and are a key component of the Township's long-term financial strategy. They provide options to respond to unexpected issues, phase-in funding impacts over-time as well as reduce reliance on debt.

Budget Year: 2024

	Opening Balance (Forecast)	Requirements		Contributions			Internal Reallocation	Closing Balance (Forecast)
		Capital	Operating	Tax Levy	Grants and Other Sources	Interest		
Development Charges	1,115,700	93,800	-	-	300,000	35,000		1,356,900
Parkland Dedication	1,967,300	157,700	-	-	150,000	60,000		2,019,600
Canada Community Benefit Fund	0	218,000	-	-	218,000	-		0
Building Inspection	5,568,600	40,000	340,300	-	-	150,000		5,338,300
OBLIGATORY RESERVE FUNDS	8,651,600	509,500	340,300	0	668,000	245,000		8,714,800
Library	68,700	34,200	-	-	-	2,000		36,500
Fire and Emergency Services	182,900	1,065,800	-	900,000	-	5,000		22,100
Building and Facilities	(454,000)	526,600	-	600,000	-	-	405,000	24,400
Roads, Bridges and Major Infrastructure	3,059,600	5,230,200	-	2,580,000	2,070,700	100,000		2,580,100
Parks, Recreation and Trails	495,500	481,500	-	50,000	-	15,000		79,000
Information Technology	1,054,300	230,000	-	50,000	-	30,000	(505,000)	399,300
Cemeteries	64,700	11,000	-	25,000	-	2,000		80,700
Port Carling Mural	132,600	-	-	-	-	3,500		136,100
Fleet and Equipment	726,300	871,400	-	500,000	-	20,000		374,900
Community Improvement Plan	435,700	55,000	100,000	150,000	-	11,000		441,700
Climate Change	25,800	-	-	25,000	-	1,000		51,800
DISCRETIONARY RESERVE FUNDS	5,792,100	8,505,700	100,000	4,880,000	2,070,700	189,500	(100,000)	4,226,600
Tax Stabilization	4,688,100	-	-	-	-	125,000		4,813,100
Studies and Reviews	192,200	308,000	-	100,000	-	5,000	100,000	89,200
Election	106,100	-	-	10,000	-	3,000		119,100
Attainable Housing	84,100	-	-	10,000	-	2,500		96,600
DISCRETIONARY RESERVES	5,070,500	308,000	0	120,000	0	135,500	100,000	5,118,000
TOTAL RESERVES	19,514,200	9,323,200	440,300	5,000,000	2,738,700	570,000	0	18,059,400



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