



2025 MUNICIPAL BUDGET



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MESSAGE FROM THE MAYOR



MAYOR PETER KELLEY

Our municipality, like many across province, is facing fiscal challenges as we strive to maintain and improve our services, infrastructure, and overall quality of life. As you may be aware, the 2025 budget includes a necessary increase in property taxes. I am confident that this tax increase is necessary to both restore appropriate levels of investment in our capital/reserves and from provide appropriately deliver the operational services to support our community.

Over the past year, we have seen rising costs in essential services such as public safety, transportation, and maintenance of our parks and roads.

I pledge that every effort has been made to build our budget responsibly while maintaining the services you expect. This budget will allow us to invest in critical projects, including improving roads, and facilities, increasing public safety through the Muskoka Lakes Fire Department and creating more recreational opportunities for residents of all ages all while working to protect the environment.

We will continue to seek ways to be efficient with taxpayer dollars and encourage dialogue with our residents. Your input is invaluable as we move forward with this budget, and I am committed to keeping the lines of communication open.

Thank you for your continued trust and support as we work together to build a stronger, more resilient community for everyone!

MESSAGE FROM THE DIRECTOR OF FINANCIAL SERVICES/TREASURER



**MARK DONALDSON,
DIRECTOR OF FINANCE/TREASURER**

One of the most pressing risks to fiscal sustainability amongst Ontario municipalities is the failure to invest in the maintenance and modernization of existing infrastructure. Deferred maintenance – the practice of delaying repairs or upgrades – often leads to more expensive repairs down the line, exacerbating the fiscal burden. Making strategic, long-term investments in infrastructure will not only improve the quality of life for residents but will also lay the groundwork for financial stability in the years to come.

Municipalities use reserve funds as a financial safety net during times of crisis, such as natural disasters or a global pandemic, as well as supporting the funding of large, long-term capital projects, like road repairs and facility renewal. Having adequate reserve funds enhances resilience and helps keep tax rates stable while ensuring that essential services continue without interruption.

This budget directs further contributions to reserve funds to support important investments in infrastructure while also managing day-to-day operations with foresight and prudence. These investments by the Township of Muskoka Lakes will improve the ability to meet the evolving needs of its residents for generations to come.

ABOUT MUSKOKA LAKES

Located in the District Municipality of Muskoka, the Township of Muskoka Lakes is anchored by a number of small communities, with each offering unique experiences to both residents and visitors.

Muskoka Lakes offers the sophistication of a popular tourism destination, with the wholesomeness of country living and an abundance of natural beauty.



MUSKOKA LAKES QUICK FACTS

- 17 Parks
- 42 Public Water Access Locations
- 355 Kilometers of Roads
- 22 Bridges
- 10 Kilometers of Recreational Trails
- 1 Medical Centre
- 1 Township Office
- 3 Public Works Yards
- 2 Arenas
- 12 Cemeteries
- 13 Community Centres
- 10 Fire Halls
- 2 Libraries

The Township is made up 2 urban centres, Bala and Port Carling, and a number of hamlets including: Windermere, Walker's Point, Torrance, Hekkla, Ullswater, Utterson, Minett, Raymond, Glen Orchard, Foot's Bay and Milford Bay.

POPULATION

The Township of Muskoka Lakes has a year-round population of 7,652 and a seasonal population of approximately 27,000.



MUSKOKA LAKES STRATEGIC PLAN

The 2024 - 2028 Strategic Plan acts as a guiding document to support Council decisions and staff activities.

MISSION

Leaders in public service value, excellence and stewardship.

VISION

A thriving community where generations live and gather in a breathtaking natural environment worth protecting.

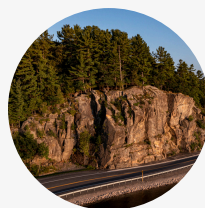
GOALS



Enhance Our Natural Environment



Deliver Sustainable Public Services and Infrastructure



Strengthen Our Cultural and Community Fabric

2025 BUDGET OVERVIEW



The Municipal Act, 2001 requires municipalities to prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality. A municipal budget is a policy and planning document that outlines the municipality's priorities, and is a balancing act between often competing priorities. The budget serves as a financial framework which guides department operations and planning for capital projects. The budget is also an accountability tool that allows for tracking variances between budgets and actual spending.

The 2025 budget has been developed with a commitment to ensuring the municipality can continue to maintain existing levels of service to the community while building for the future.

The operating budget provides the necessary resources to deliver programs and services to meet the needs of the growing community, and accommodates inflationary pressures. The operating budget is funded primarily through property taxes and user fees. The Capital Budget is funded through reserves, development charges, parkland fees and grants.

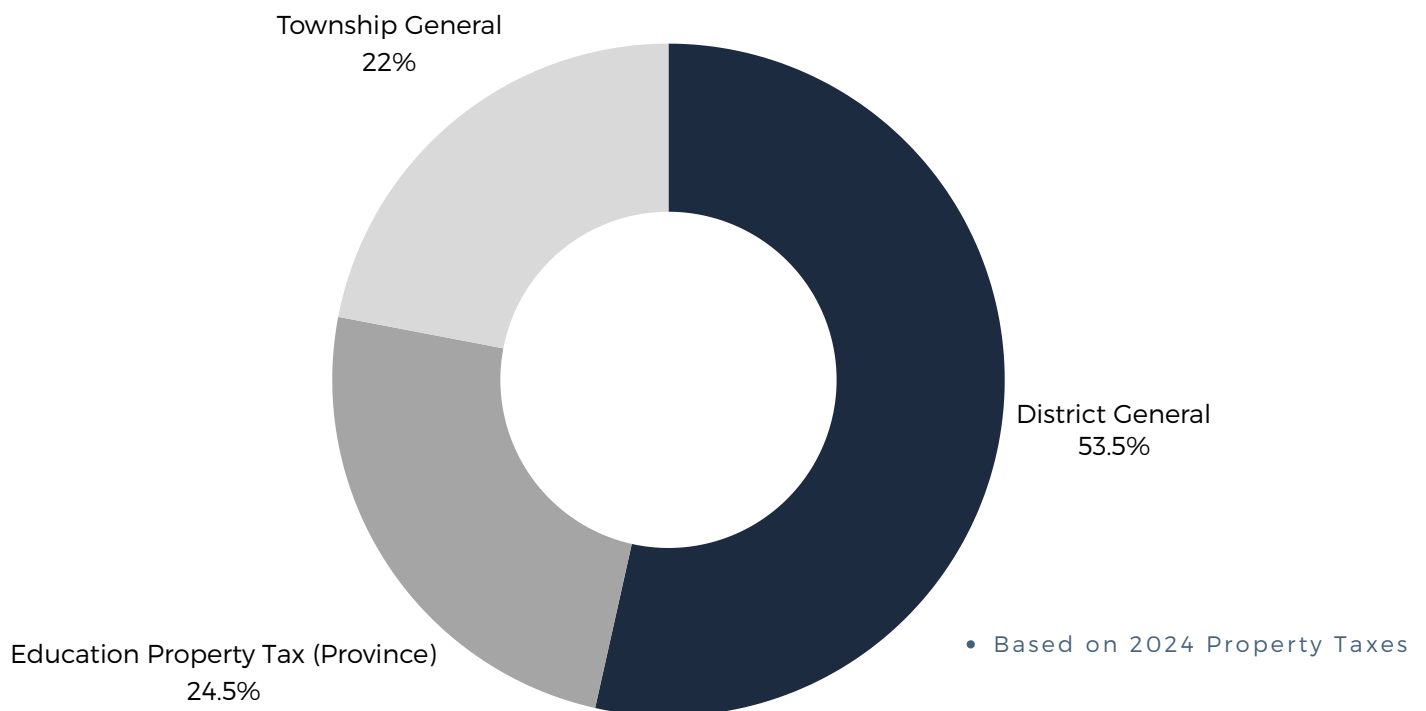
PROPERTY TAX

Property tax is a levy based on the assessed value of property, which is made of three components in the Township of Muskoka Lakes: the Township portion for services delivered by the Township, the District portion for service delivered by the District, and an education portion to fund the elementary and secondary education system in Ontario.

The rates for the Township and District portion of the tax are established by each respective Council, while the rates for the education portion of the tax are established by the Minister of Finance.

Property taxes are calculated using the Current Value Assessment of a property, as determined by the Municipal Property Assessment Corporation (MPAC), and multiplying it by the combined Township, District and education tax rates for the applicable class of property. Property assessments are based on the current value of properties as of a legislated valuation date, which is currently January 1, 2016. If certain types of changes occur on a property during a tax year, such as new construction or an ownership change, MPAC mails an updated assessment notice following the change.

BREAKDOWN OF MUNICIPAL TAXATION



MUNICIPAL SERVICES OVERVIEW



The powers and responsibilities which municipal governments may exercise are set out primarily in the Municipal Act 2001 though there are many other acts that apply to municipalities.

The Township of Muskoka Lakes delivers services to its residents through five main service areas:

- Administration
- Development Services and Environmental Sustainability
- Emergency Services
- Library
- Operational Services

PROPERTY TAX LEVY

The Corporation of the Township of Muskoka Lakes							Residential Tax Rate:	0.00161921
2025 Tax Levy Calculations								
CLASSIFICATION	2024 ASSESSMENT	2024 RATE	2024 TAX LEVY	2025 ASSESSMENT	2025 RATIO	2025 RATE	2025 TAX LEVY	
PROPERTY TAX LEVY:								
Commercial	260,412,189	0.163610%	\$ 426,060	273,551,410	1.1000	0.178113%	\$ 487,231	
- Excess Land	1,168,700	0.163610%	\$ 1,912	1,161,800	1.1000	0.178113%	\$ 2,069	
- Vacant Land	3,037,000	0.163610%	\$ 4,969	3,759,300	1.1000	0.178113%	\$ 6,696	
Industrial	7,110,473	0.163610%	\$ 11,633	6,953,873	1.1000	0.178113%	\$ 12,386	
- Excess Land	46,600	0.163610%	\$ 76	46,600	1.1000	0.178113%	\$ 83	
- Vacant Land	420,100	0.163610%	\$ 687	322,100	1.1000	0.178113%	\$ 574	
Residential/Multi-Residential	10,346,725,349	0.148736%	\$ 15,389,305	10,520,971,219	1.0000	0.161921%	\$ 17,035,662	
Farmlands	8,007,449	0.037184%	\$ 2,977	8,535,449	0.2500	0.040480%	\$ 3,455	
Managed Forest	49,289,400	0.037184%	\$ 18,328	51,573,700	0.2500	0.040480%	\$ 20,877	
TOTAL	10,676,217,260		\$ 15,855,949	10,866,875,451			\$ 17,569,032	
						Levy Requirement	\$ 17,569,000	
						Tax Rate Rounding	\$ 32	

	Weighted Assessment
Commercial	300,906,551
Industrial	7,649,260
Residential/Multi-Residential	10,520,971,219
Farmlands	2,133,866
Managed Forest	12,893,450
Total Assessment	10,850,373,127
Required Levy	\$ 17,569,000
Levy per \$ of assessment	\$ 0.00161921

Actual Tax Rate Change	2024	2025	%
Commercial and Industrial	0.16361%	0.17811%	8.9%
Residential	0.14874%	0.16192%	8.9%
Farmlands and Managed Forest	0.03718%	0.04048%	8.9%

Levy Comparison	2024	2025	%
Approved Levy	\$15,855,900	\$ 17,569,000	10.8%

Effective Tax Rate Comparison	2023	2024
Effective tax increase when considering MPAC reassessment and tax rate change	14.3%	8.9%
Effective annual tax increase per \$100,000 of property assessment	\$18.63	\$13.19

RESIDENTIAL PROPERTY TAX INCREASE

Township of Muskoka Lakes Impact of 2024 Assessment Increase and Township Tax Rate							
ASSESSMENT EXAMPLES	2024 Tax Rate	2024 Township Tax	2025 Assessment	2025 Tax Rate	2025 Township Tax	Dollar Increase	Percentage Increase
Per \$100,000 of Assessment	0.00148736	\$ 148.74	\$ 100,000	0.00161921	\$ 161.92	\$ 13.19	8.9%
\$200,000 Assessed Value	0.00148736	\$ 297.47	\$ 200,000	0.00161921	\$ 323.84	\$ 26.37	8.9%
\$250,000 Assessed Value	0.00148736	\$ 371.84	\$ 250,000	0.00161921	\$ 404.80	\$ 32.96	8.9%
\$350,000 Assessed Value	0.00148736	\$ 520.58	\$ 350,000	0.00161921	\$ 566.72	\$ 46.15	8.9%
\$500,000 Assessed Value	0.00148736	\$ 743.68	\$ 500,000	0.00161921	\$ 809.61	\$ 65.93	8.9%
\$750,000 Assessed Value	0.00148736	\$ 1,115.52	\$ 750,000	0.00161921	\$ 1,214.41	\$ 98.89	8.9%
\$1,000,000 Assessed Value	0.00148736	\$ 1,487.36	\$ 1,000,000	0.00161921	\$ 1,619.21	\$ 131.85	8.9%
\$1,500,000 Assessed Value	0.00148736	\$ 2,231.04	\$ 1,500,000	0.00161921	\$ 2,428.82	\$ 197.78	8.9%

OPERATING BUDGET

OPERATING BUDGET - SUMMARY

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget ¹	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	9,891,810	10,538,100	10,745,000	11,739,100	12,067,700	12,370,900	1,201,000	994,100
Contract Services, Materials, Equipment	2,107,280	1,961,400	2,244,200	2,087,700	2,249,000	2,488,000	126,300	(156,500)
Utilities and Facility Maintenance	987,646	980,900	1,037,200	1,085,700	1,120,700	1,158,900	104,800	48,500
Insurance	424,032	654,400	660,400	723,400	792,700	869,300	69,000	63,000
Professional Fees and Honouraria	504,716	995,100	923,400	1,018,400	1,016,200	903,800	23,300	95,000
Staff Development	347,375	426,600	459,200	356,200	374,000	385,600	(70,400)	(103,000)
IT Hardware and Software	445,802	548,800	527,900	637,600	651,600	682,400	88,800	109,700
Administration	249,132	252,300	235,400	263,100	273,600	284,000	10,800	27,700
Debt Repayment	134,052	134,100	134,100	134,100	134,100	134,100	0	0
Grants and Community Programs	217,012	285,400	219,000	307,700	309,800	311,800	22,300	88,700
Other Expenses	191,577	194,400	226,000	210,000	220,500	229,200	15,600	(16,000)
Operating Expenses	15,500,434	16,971,500	17,411,800	18,563,000	19,209,900	19,818,000	1,591,500	1,151,200
							9.38%	6.61%
Transfers to Reserves	7,488,948	7,881,300	8,830,000	9,558,900	10,323,100	10,908,100	1,677,600	728,900
Total Expenses	22,989,382	24,852,800	26,241,800	28,121,900	29,533,000	30,726,100	3,269,100	1,880,100
							13.15%	7.16%
Revenues								
User Fees	620,026	625,100	638,900	576,800	583,600	592,200	(48,300)	(62,100)
Other Tax Revenues	883,251	938,000	987,000	948,000	954,500	966,000	10,000	(39,000)
License, Permits and Rentals	2,027,548	2,437,000	2,227,350	3,247,100	3,263,700	3,303,600	810,100	1,019,750
Fines and Penalties	200,017	65,000	202,000	185,000	450,000	710,000	120,000	(17,000)
Cost Recoveries	894,077	1,355,400	1,444,250	1,390,900	1,431,100	1,455,200	35,500	(53,350)
Grants and Subsidies	2,491,615	2,420,200	2,637,000	2,694,800	2,661,700	2,674,400	274,600	57,800
Investment Income	1,713,904	935,000	1,422,000	1,265,500	1,265,900	1,266,400	330,500	(156,500)
Other Revenues	287,117	121,200	307,400	144,800	149,200	154,600	23,600	(162,600)
Operating Revenues	9,117,555	8,896,900	9,865,900	10,452,900	10,759,700	11,122,400	1,556,000	587,000
							17.49%	5.95%
Transfer from Reserves	122,012	100,000	40,000	100,000	220,000	117,000	0	60,000
Total Revenues	9,239,567	8,996,900	9,905,900	10,552,900	10,979,700	11,239,400	1,556,000	647,000
							17.29%	7.19%
NET LEVY REQUIREMENT	13,749,815	15,855,900	16,335,900	17,569,000	18,553,300	19,486,700	1,713,100	1,233,100
							10.80%	7.55%

¹ Adjusted to include the Canada Community-Benefit Fund in Grants and Subsidies (revenue) and Transfers to Reserves (expense) of \$240,600; no impact to levy

OPERATING BUDGET - BY DIVISION

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Council	367,112	395,400	389,900	401,200	409,100	417,700	5,800	11,300
Financing Charges	108,527	134,100	134,100	134,100	134,100	134,100	0	0
Human Resources/Health & Safety	326,784	434,400	463,300	463,600	474,700	485,200	29,200	300
Information Technology	466,401	597,600	537,600	696,900	735,400	764,500	99,300	159,300
Legislative Services	1,145,320	1,219,100	1,193,200	1,264,200	1,290,300	1,319,700	45,100	71,000
Treasury	458,178	465,400	441,900	582,300	724,700	743,700	116,900	140,400
ADMINISTRATION	2,872,322	3,246,000	3,160,000	3,542,300	3,768,300	3,864,900	296,300	382,300
							9.13%	12.10%
Building (Protective Inspection)	0	0	0	0	0	0	0	0
By-Law Enforcement	260,828	472,000	377,400	87,600	(249,000)	(485,400)	(384,400)	(289,800)
Economic Development	157,635	186,300	160,750	191,300	194,600	197,500	5,000	30,550
Grants	270,581	302,900	279,000	294,700	294,800	294,900	(8,200)	15,700
Planning & Zoning	700,220	895,200	821,600	1,033,300	1,006,000	1,010,100	138,100	211,700
DEVELOPMENT SERVICES AND	1,389,264	1,856,400	1,638,750	1,606,900	1,248,400	1,017,100	(249,500)	(31,850)
							(13.44%)	(1.94%)
Emergency Management	36,520	45,400	38,700	48,400	49,400	50,100	3,000	9,700
Fire Stations	2,467,920	2,768,200	2,695,000	3,743,500	3,959,900	4,042,600	975,300	1,048,500
FIRE AND EMERGENCY SERVICES	2,504,440	2,813,600	2,733,700	3,791,900	4,009,300	4,092,700	978,300	1,058,200
							34.77%	38.71%
Muskoka Lakes Public Library	444,051	420,400	469,900	541,500	555,100	568,200	121,100	71,600
MUSKOKA LAKES PUBLIC LIBRARY	444,051	420,400	469,900	541,500	555,100	568,200	121,100	71,600
							28.81%	15.24%
Arenas	819,809	844,700	823,600	918,600	980,200	1,174,000	73,900	95,000
Cemeteries	42,679	30,900	59,500	39,000	43,000	50,500	8,100	(20,500)
Community Centres	744,974	583,200	519,200	610,200	691,800	709,800	27,000	91,000
Dock Lighting	1,083	1,100	1,100	1,100	1,100	1,100	0	0
Facilities Maintenance	124,861	330,000	352,300	211,000	240,600	243,300	(119,000)	(141,300)
Parks	1,032,335	976,900	1,026,200	1,035,000	1,116,600	1,159,800	58,100	8,800
Port Carling Nursing Station/Health Hub	23,366	18,500	15,100	18,300	19,700	21,400	(200)	3,200
Private Signage	99	0	0	0	0	0	0	0
Public Works Admin	2,094,349	3,298,200	3,406,800	2,956,700	3,393,600	3,817,500	(341,500)	(450,100)
Roads	2,357,209	2,600,500	3,008,350	3,366,800	3,541,500	3,829,900	766,300	358,450
Street Lighting	29,523	33,300	23,300	32,900	34,200	35,000	(400)	9,600
Swimming	19,237	30,000	26,300	31,900	32,900	33,600	1,900	5,600
Trails	110,073	44,000	35,800	64,900	85,500	85,900	20,900	29,100
PUBLIC WORKS	7,399,597	8,791,300	9,297,550	9,286,400	10,180,700	11,161,800	495,100	(11,150)
							5.63%	(0.12%)
NET EXPENSES	14,609,674	17,127,700	17,299,900	18,769,000	19,758,800	20,704,700	1,641,300	1,489,100
							9.58%	8.49%
Other Tax Revenues	859,862	915,000	964,000	925,000	931,500	943,000	10,000	(39,000)
Salary - recovery	0	356,800	0	275,000	275,000	275,000	(81,800)	275,000
Transfer from Reserves	0	0	0	0	0	0	0	0
	859,862	1,271,800	964,000	1,200,000	1,206,500	1,218,000	(71,800)	236,000
							(5.65%)	24.48%
NET LEVY REQUIREMENT	13,749,812	15,855,900	16,335,900	17,569,000	18,553,300	19,486,700	1,713,100	1,233,100
							10.80%	7.55%

ADMINISTRATION



COUNCIL



The Township of Muskoka Lakes is governed by a ten-member elected Council, made up of a Mayor, and three Councillors per Ward, with 1 from each ward also sitting as a District Councillor.

The role of Council is to represent the public and to consider the well-being and interests of the Municipality. Council is responsible for developing and evaluating policies and programs for the Municipality, evaluating the services that the Municipality provides and maintaining the financial integrity of the Municipality. Council's role is to ensure that administrative policies, practices and procedures are in place to implement decisions made, and to ensure accountability and transparency of the operations of the Township of Muskoka Lakes.

OPERATING BUDGET - COUNCIL

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	352,051	367,000	364,200	373,700	380,400	387,800	6,700	9,500
Insurance	2,342	2,500	2,500	2,800	3,100	3,400	300	300
Staff Development	7,112	16,000	15,000	15,000	15,500	16,000	(1,000)	0
Administration	480	700	700	700	700	700	0	0
Other Expenses	5,127	9,200	7,500	9,000	9,400	9,800	(200)	1,500
Operating Expenses	367,112	395,400	389,900	401,200	409,100	417,700	5,800	11,300
							1.47%	2.90%
Total Expenses	367,112	395,400	389,900	401,200	409,100	417,700	5,800	11,300
							1.47%	2.90%
Revenues								
Operating Revenues	0	0	0	0	0	0	0	0
Total Revenues	0	0	0	0	0	0	0	0
NET LEVY REQUIREMENT	367,112	395,400	389,900	401,200	409,100	417,700	5,800	11,300
							1.47%	2.90%

HUMAN RESOURCES



Human Resources ensures that employees, departments and senior leaders of the Township receive professional support services which include: workplace health and safety; employee and labour relations; talent management and development; recruitment; compensation and benefits, job evaluation; organizational development; and policy development and implementation.

2025 Key Initiatives

- Increase WSIB Excellence Participation and Rebates
- Refresh Human Resources and Health and Safety Policies
- HR Strategic Plan Development (Internal)
- Employee Engagement Survey

HUMAN RESOURCES

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	274,297	362,600	362,600	387,600	394,800	402,800	25,000	25,000
Professional Fees and Honouraria	1,869	5,000	3,000	5,000	5,000	5,000	0	2,000
Staff Development	43,019	60,000	113,800	64,000	68,000	70,500	4,000	(49,800)
Administration	0	0	200	300	300	300	300	100
Other Expenses	1,399	800	800	800	800	800	0	0
Operating Expenses	320,584	428,400	480,400	457,700	468,900	479,400	29,300	(22,700)
							6.84%	(4.73%)
Transfers to Reserves	10,000	10,000	10,000	10,000	10,000	10,000	0	0
Total Expenses	330,584	438,400	490,400	467,700	478,900	489,400	29,300	(22,700)
							6.68%	(4.63%)
Revenues								
License, Permits and Rentals	0	0	0	0	0	0	0	0
Cost Recoveries	3,800	4,000	27,100	4,100	4,200	4,200	100	(23,000)
Grants and Subsidies	0	0	0	0	0	0	0	0
Operating Revenues	3,800	4,000	27,100	4,100	4,200	4,200	100	(23,000)
							2.50%	(84.87%)
Transfer from Reserves	0	0	0	0	0	0	0	0
Total Revenues	3,800	4,000	27,100	4,100	4,200	4,200	100	(23,000)
							2.50%	(84.87%)
NET LEVY REQUIREMENT	326,784	434,400	463,300	463,600	474,700	485,200	29,200	300
							6.72%	0.06%

LEGISLATIVE SERVICES

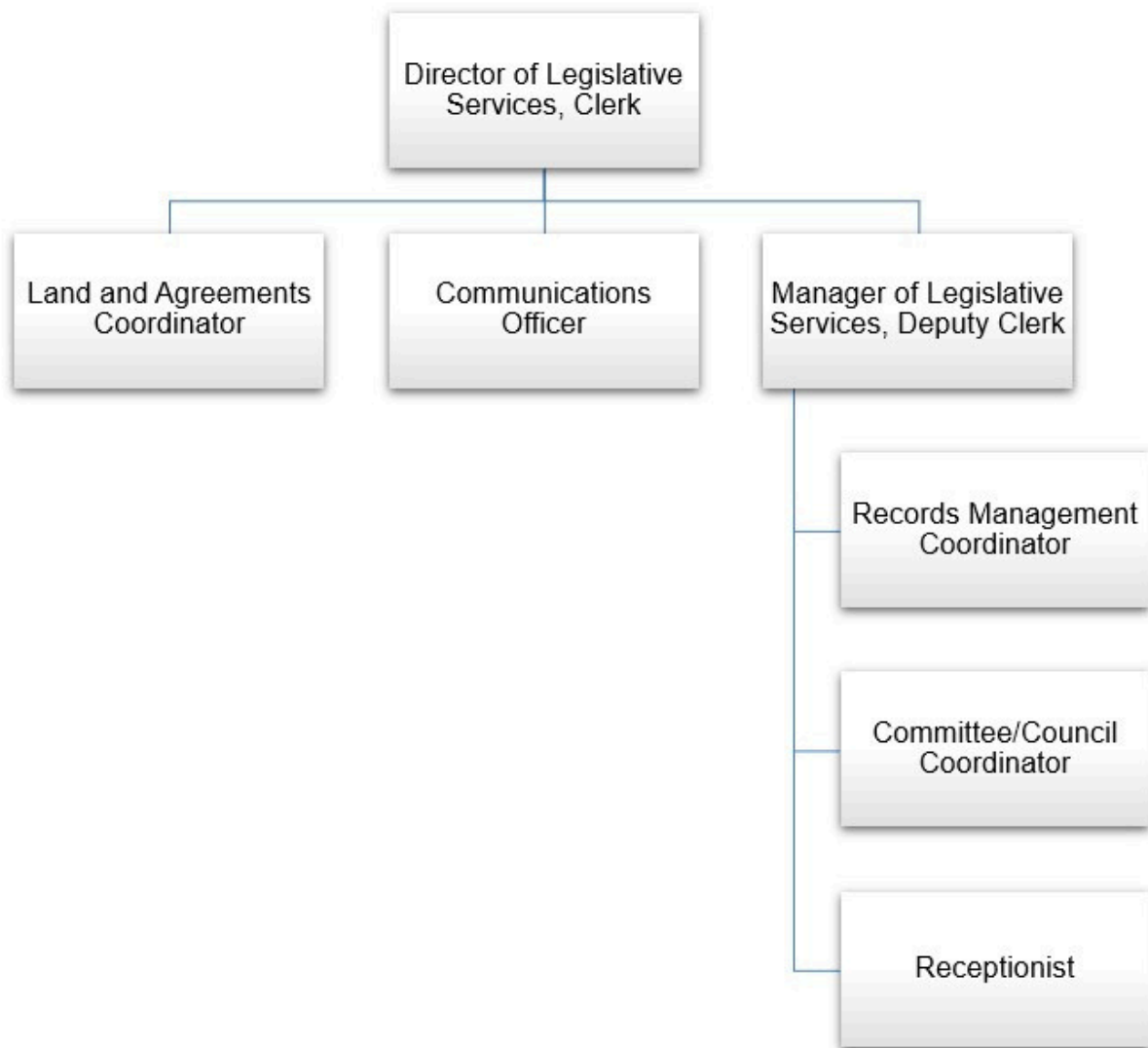


The Legislative Services Department prepares agendas and minutes, maintains municipal records, including by-laws and minutes and processes requests under the Municipal Freedom of Information and Protection of Privacy Act. Road allowance closures, license agreements, lottery licensing, vital statistics, tag days, delegation requests, and cemeteries are also among the administrative services provided.

Municipal elections are conducted pursuant to the Municipal Elections Act through this department and are held every four years.

Township Council Policies, the Municipal Act and other related legislation govern the Legislative Services Department.

LEGISLATIVE SERVICES



2025 Key Initiatives

- Review and Amend the OSRA and ORA Policies
- Review, Update and Implement an Acquisition and Disposition of Land Policy and Begin a Review of Township Owned Properties
- Review and Create Communications Policies and Best Practices
- Website Redesign
- Review and Amend Records Retention By-law and Records Management Policies
- Corporate Wide Implementation of the Electronic Management Software System and Review Next Phase

OPERATING BUDGET - LEGISLATIVE SERVICES

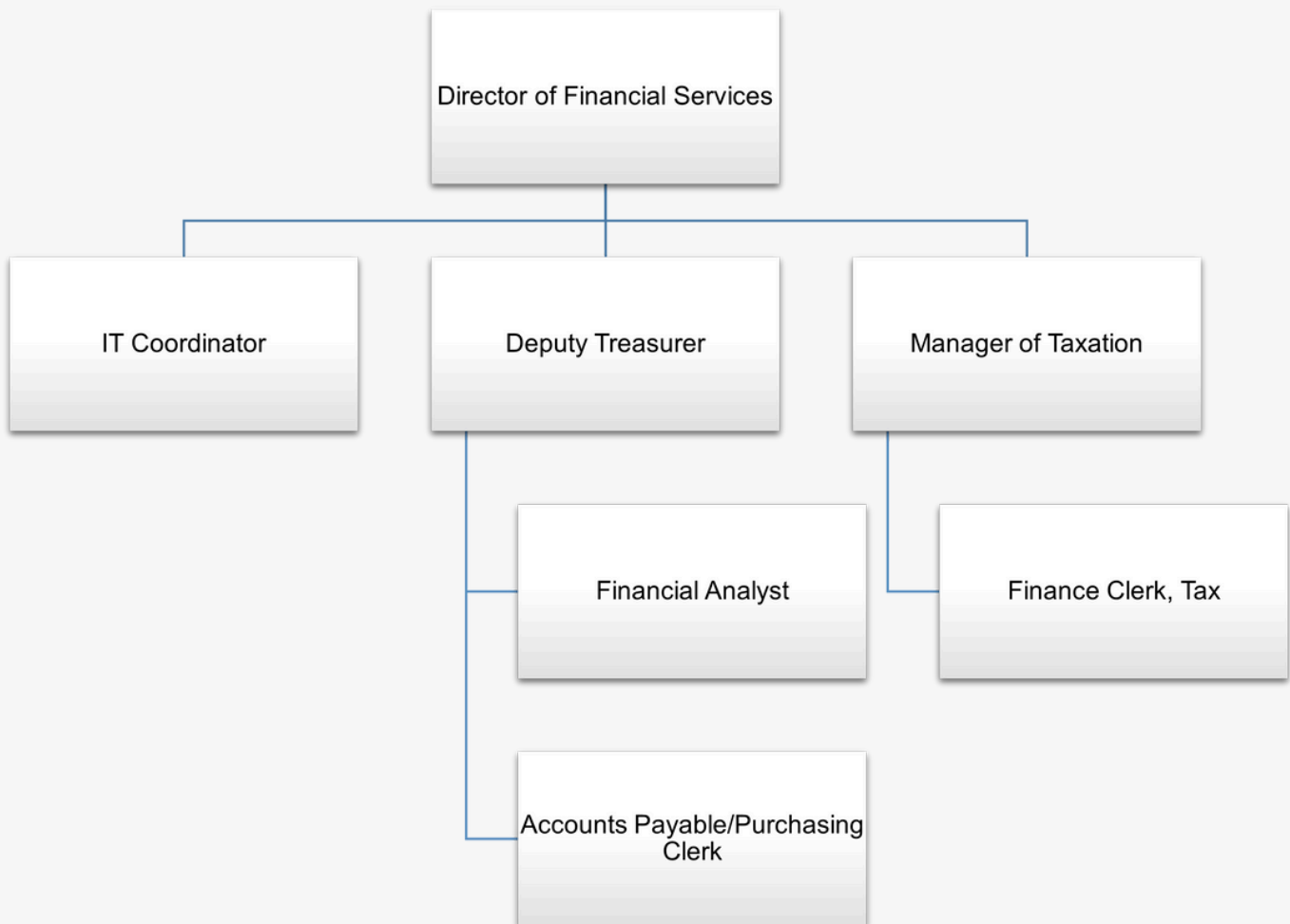
	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	1,013,853	1,083,700	1,084,600	1,161,300	1,182,900	1,207,000	77,600	76,700
Contract Services, Materials, Equipment	8,593	4,700	100	0	0	0	(4,700)	(100)
Utilities and Facility Maintenance	98,501	0	0	0	0	0	0	0
Insurance	(20,658)	43,500	43,500	47,900	52,700	58,000	4,400	4,400
Professional Fees and Honouraria	109,627	60,000	39,900	60,000	180,000	77,000	0	20,100
Staff Development	17,716	27,200	18,500	26,300	27,100	28,200	(900)	7,800
Administration	38,592	29,400	28,600	29,300	29,800	30,300	(100)	700
Grants and Community Programs	0	5,000	5,000	5,000	5,000	5,000	0	0
Other Expenses	14,887	14,000	14,000	19,700	20,700	21,700	5,700	5,700
Operating Expenses	1,281,111	1,267,500	1,234,200	1,349,500	1,498,200	1,427,200	82,000	115,300
							6.47%	9.34%
Transfers to Reserves	25,000	50,000	181,000	25,000	25,000	25,000	(25,000)	(156,000)
Total Expenses	1,306,111	1,317,500	1,415,200	1,374,500	1,523,200	1,452,200	57,000	(156,000)
							4.33%	(11.02%)
Revenues								
User Fees	15,900	20,000	14,000	18,000	18,000	18,000	(2,000)	4,000
License, Permits and Rentals	11,665	11,000	10,800	11,000	11,500	12,000	0	200
Cost Recoveries	105,777	64,600	64,900	65,300	65,400	65,500	700	400
Grants and Subsidies	0	0	0	13,500	14,400	15,300	13,500	13,500
Other Revenues	(90)	2,800	132,300	2,500	3,600	4,700	(300)	(129,800)
Operating Revenues	133,252	98,400	222,000	110,300	112,900	115,500	11,900	(111,700)
							12.09%	(50.32%)
Transfer from Reserves	27,539	0	0	0	120,000	17,000	0	0
Total Revenues	160,791	98,400	222,000	110,300	232,900	132,500	11,900	(111,700)
							12.09%	(50.32%)
NET LEVY REQUIREMENT	1,145,320	1,219,100	1,193,200	1,264,200	1,290,300	1,319,700	45,100	(44,300)
							3.70%	(3.71%)

TREASURY



The Treasury Department is responsible for corporate customer service and coordination of information technology. The Director of Financial Services is the appointed Treasurer and has a number of statutory responsibilities in accordance with the Municipal Act. The department is responsible for creating, implementing, and enforcing internal controls and policies that will safeguard the Municipality's financial assets. In addition, Treasury coordinates the annual budget process, the annual audit engagement, and provides support to all departments in regards to financial analysis.

TREASURY



2025 Key Initiatives - Information Technology

- Continue to Develop and Enhance Security Protocols
- Review Current Software Licenses; Needs Analysis and Product Review

2025 Key Initiatives - Financial Services

- Activate Ability to All Credit Card Payments for In-Person Transactions, Including Taxes
- Review Approaches to Risk Management Across the Township, Mitigation Strategies
- Procurement By-Law Update
- Asset Management Plan Financial Plan/ Level of Service Study

OPERATING BUDGET - INFORMATION TECHNOLOGY

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	0	98,800	57,200	109,100	111,100	113,100	10,300	51,900
Insurance	2,903	14,700	14,700	16,200	17,800	19,600	1,500	1,500
Professional Fees and Honouraria	14,079	2,500	2,200	2,500	3,000	3,200	0	300
Staff Development	0	0	0	2,000	2,100	2,200	2,000	2,000
IT Hardware and Software	426,570	516,300	495,000	613,700	627,200	656,900	97,400	118,700
Administration	29,382	30,000	25,500	30,500	31,200	32,700	500	5,000
Other Expenses	11,968	10,000	17,700	10,000	10,000	10,500	0	(7,700)
Operating Expenses	484,902	672,300	612,300	784,000	802,400	838,200	111,700	171,700
							16.61%	28.04%
Transfers to Reserves	0	50,000	50,000	50,000	75,000	75,000	0	0
Total Expenses	484,902	722,300	662,300	834,000	877,400	913,200	111,700	171,700
							15.46%	25.92%
Revenues								
Cost Recoveries	18,500	124,700	124,700	137,100	142,000	148,700	12,400	12,400
Operating Revenues	18,500	124,700	124,700	137,100	142,000	148,700	12,400	12,400
							9.94%	9.94%
Total Revenues	18,500	124,700	124,700	137,100	142,000	148,700	12,400	12,400
							9.94%	9.94%
NET LEVY REQUIREMENT	466,402	597,600	537,600	696,900	735,400	764,500	99,300	159,300
							16.62%	29.63%

OPERATING BUDGET - FINANCIAL SERVICES

FINANCIAL SERVICES

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	795,091	849,000	847,200	880,000	896,300	914,100	31,000	32,800
Contract Services, Materials, Equipment	0	0	0	0	0	0	0	0
Insurance	937	1,000	10,000	10,000	10,000	10,000	9,000	0
Professional Fees and Honouraria	25,640	47,500	60,000	57,500	59,500	60,500	10,000	(2,500)
Staff Development	8,373	8,200	9,200	9,900	10,400	10,900	1,700	700
Administration	52,236	40,200	54,000	58,200	61,700	64,500	18,000	4,200
Other Expenses	7,069	6,100	8,600	8,600	8,800	8,800	2,500	0
Operating Expenses	889,346	952,000	989,000	1,024,200	1,046,700	1,068,800	72,200	35,200
							7.58%	3.56%
Transfers to Reserves	1,994,223	1,115,000	1,738,000	1,730,800	1,820,000	1,820,000	615,800	(7,200)
Total Expenses	2,883,569	2,067,000	2,727,000	2,755,000	2,866,700	2,888,800	688,000	28,000
							33.28%	1.03%
Revenues								
User Fees	23,584	30,000	78,500	27,000	30,000	30,000	(3,000)	(51,500)
Other Tax Revenues	23,035	23,000	23,000	23,000	23,000	23,000	0	0
Cost Recoveries	6,500	8,000	8,000	8,300	8,400	8,500	300	300
Grants and Subsidies	598,223	545,000	688,000	785,800	750,000	750,000	240,800	97,800
Investment Income	1,693,750	920,000	1,400,000	1,250,000	1,250,000	1,250,000	330,000	(150,000)
Other Revenues	80,299	75,600	87,600	78,600	80,600	83,600	3,000	(9,000)
Operating Revenues	2,425,391	1,601,600	2,285,100	2,172,700	2,142,000	2,145,100	571,100	(112,400)
							35.66%	(4.92%)
Total Revenues	2,425,391	1,601,600	2,285,100	2,172,700	2,142,000	2,145,100	571,100	(112,400)
							35.66%	(4.92%)
NET LEVY REQUIREMENT	458,178	465,400	441,900	582,300	724,700	743,700	116,900	140,400
							25.12%	31.77%

FINANCING

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Debt Repayment	134,052	134,100	134,100	134,100	134,100	134,100	0	0
Operating Expenses	134,052	134,100	134,100	134,100	134,100	134,100	0	0
							0.00%	0.00%
Transfers to Reserves	0	0	0	0	0	0	0	0
Total Expenses	134,052	134,100	134,100	134,100	134,100	134,100	0	0
							0.00%	0.00%
Revenues								
Other Revenues	25,525	0	0	0	0	0	0	0
Operating Revenues	25,525	0	0	0	0	0	0	0
							N/A	N/A
Transfer from Reserves	0	0	0	0	0	0	0	0
Total Revenues	25,525	0	0	0	0	0	0	0
							N/A	N/A
NET LEVY REQUIREMENT	108,527	134,100	134,100	134,100	134,100	134,100	0	0
							0.00%	0.00%

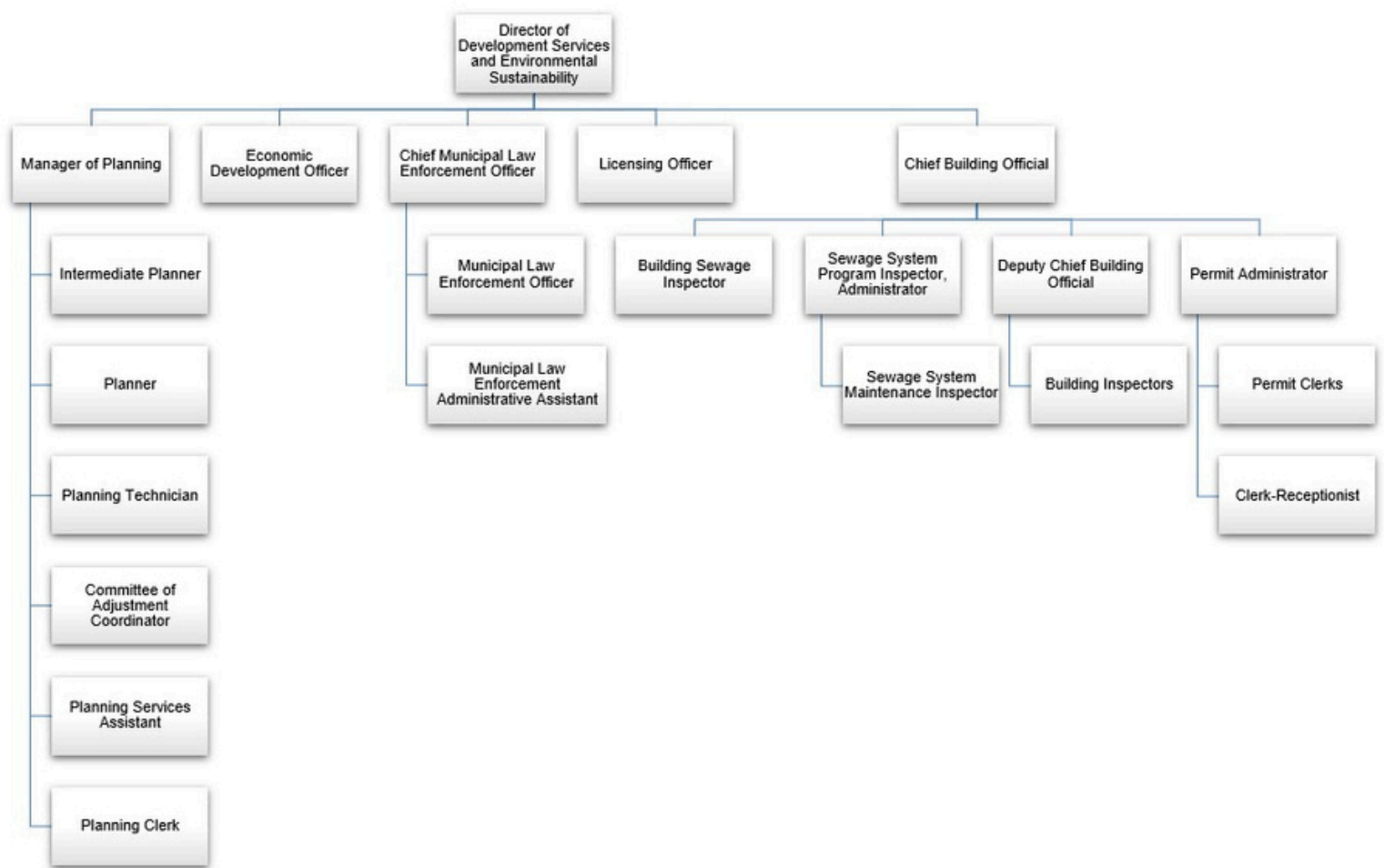
DEVELOPMENT SERVICES AND ENVIRONMENTAL SUSTAINABILITY



The Township of Muskoka Lakes Development Services and Environmental Sustainability includes:

- Economic Development and Community Grants
- Planning
- Building
- By-Law Enforcement

DEVELOPMENT SERVICES AND ENVIRONMENTAL SUSTAINABILITY



ECONOMIC DEVELOPMENT AND COMMUNITY GRANTS



Economic Development plays a role in creating prosperous conditions for economic growth and enhancing the well-being of the community. Economic Development places focus on improving the current conditions that exist throughout the municipality in an effort to create a more sustainable year round economy.

2025 Key Initiatives - Economic Development and Community Grants

- Update Economic Development Strategy
- Implementation of Community Improvement Plan Public Realm Initiatives
- Update of Community Improvement Plan to Expand Attainable and Employee Housing Program
- Review of Community Grant Program
- Implementation of Muskoka Regional Workforce Strategy

OPERATING BUDGET - ECONOMIC DEVELOPMENT

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	114,956	137,200	137,200	140,600	143,200	145,900	3,400	3,400
Contract Services, Materials, Equipment	0	0	0	0	0	0	0	0
Utilities and Facility Maintenance	3,573	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0
Professional Fees and Honouraria	0	5,000	5,000	5,000	5,000	5,000	0	0
Staff Development	2,453	4,600	8,400	7,800	7,900	8,100	3,200	(600)
Administration	215	1,400	600	1,400	1,500	1,500	0	800
Grants and Community Programs	8,413	11,000	10,000	9,000	9,000	9,000	(2,000)	(1,000)
Other Expenses	3,126	2,600	1,600	2,700	3,200	3,200	100	1,100
Operating Expenses	132,736	161,800	162,800	166,500	169,800	172,700	4,700	3,700
							2.90%	2.27%
Transfers to Reserves	95,916	25,000	100,000	25,000	25,000	25,000	0	(75,000)
Total Expenses	228,652	186,800	278,700	191,500	194,800	197,700	4,700	(71,300)
							2.52%	(25.58%)
Revenues								
License, Permits and Rentals	100	500	50	200	200	200	(300)	150
Cost Recoveries	34,406	0	102,000	0	0	0	0	(102,000)
Grants and Subsidies	36,510	0	0	0	0	0	0	0
Other Revenues	0	0	0	0	0	0	0	0
Operating Revenues	71,016	500	102,050	200	200	200	(300)	(101,850)
							(60.00%)	(99.80%)
Total Revenues	71,016	500	102,050	200	200	200	(300)	(101,850)
							(60.00%)	(99.80%)
NET LEVY REQUIREMENT	157,636	186,300	176,650	191,300	194,600	197,500	5,000	30,550
							2.68%	17.29%

OPERATING BUDGET - GRANTS

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	7,477	20,000	0	3,700	3,800	3,900	(16,300)	3,700
Contract Services, Materials, Equipment	1,465	1,900	0	0	0	0	(1,900)	0
Grants and Community Programs	162,339	221,000	159,000	241,000	241,000	241,000	20,000	82,000
Operating Expenses	171,281	242,900	159,000	244,700	244,800	244,900	1,800	85,700
							0.74%	53.90%
Transfers to Reserves	150,000	160,000	160,000	150,000	150,000	150,000	(10,000)	(10,000)
Total Expenses	321,281	402,900	319,000	394,700	394,800	394,900	(8,200)	75,700
							(2.04%)	23.73%
Revenues								
Other Revenues	2,590	0	0	0	0	0	0	0
Operating Revenues	2,590	0	0	0	0	0	0	0
							N/A	N/A
Transfer from Reserves	48,110	100,000	40,000	100,000	100,000	100,000	0	60,000
Total Revenues	50,700	100,000	40,000	100,000	100,000	100,000	0	60,000
							0.00%	150.00%
NET LEVY REQUIREMENT	270,581	302,900	279,000	294,700	294,800	294,900	(8,200)	15,700
							(2.71%)	5.63%

PLANNING DIVISION



The Planning Division is responsible for assisting Council and members of the public with matters related to land use planning. This helps to determine how the community is shaped, where homes and businesses should be built, and other essential services should be provided. Planning processes various land use planning and development applications including: official plan amendments, minor variances and zoning.

2025 Key Initiatives - Planning

- Comprehensive Zoning By-law Review
- Resolving Appeals to New Official Plan and Resort Village of Minett OPA
- Site Plan Control By-law Update
- Site Plan Control Guidelines
- Implementation of Minett OPA
- Muskoka Housing Taskforce

OPERATING BUDGET - PLANNING

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	967,997	1,065,700	1,029,700	1,105,600	1,125,000	1,145,800	39,900	75,900
Contract Services, Materials, Equipment	930	3,000	500	3,000	3,000	3,000	0	2,500
Insurance	0	2,500	2,500	2,800	3,100	3,400	300	300
Professional Fees and Honouraria	150,446	167,000	155,000	185,000	140,000	120,000	18,000	30,000
Staff Development	9,179	19,500	19,500	20,500	20,500	20,500	1,000	1,000
Administration	1,230	5,100	3,100	5,100	5,200	5,200	0	2,000
Other Expenses	11,059	15,000	15,800	20,600	24,600	26,600	5,600	4,800
Operating Expenses	1,140,841	1,277,800	1,226,100	1,342,600	1,321,400	1,324,500	64,800	116,500
							5.07%	9.50%
Transfers to Reserves	24,532	50,000	50,000	57,500	60,000	60,000	7,500	7,500
Total Expenses	1,165,373	1,327,800	1,276,100	1,400,100	1,381,400	1,384,500	72,300	124,000
							5.45%	9.72%
Revenues								
User Fees	383,073	417,600	380,300	352,600	352,200	355,200	(65,000)	(27,700)
License, Permits and Rentals	1,800	1,200	1,200	1,200	1,200	1,200	0	0
Cost Recoveries	10,781	11,000	71,000	11,000	20,000	16,000	0	(60,000)
Grants and Subsidies	4,532	0	0	0	0	0	0	0
Other Revenues	18,603	2,800	2,000	2,000	2,000	2,000	(800)	0
Operating Revenues	418,789	432,600	454,500	366,800	375,400	374,400	(65,800)	(87,700)
							(15.21%)	(19.30%)
Transfer from Reserves	46,383	0	0	0	0	0	0	0
Total Revenues	465,152	432,600	454,500	366,800	375,400	374,400	(65,800)	(87,700)
							(15.21%)	(19.30%)
NET LEVY REQUIREMENT	700,221	895,200	821,600	1,033,300	1,006,000	1,010,100	138,100	211,700
							15.43%	25.77%

BUILDING DIVISION



The Building Division helps to guide and direct residents and builders through the building permit process. The building Division is responsible for the administration and enforcement of the Ontario Building Code as it relates to the construction or demolition of buildings and structures, and the installation and maintenance of private sewage systems.

2025 Key Initiatives - Building

- Review and Update the Building By-law and Associated Building Permit Fees
- Review, Update and Coordination of Sale of Original Shore Road Allowance Policy and Building Permit Issuance Process Related to Permits for Structures on or Adjacent to Township Owned OSRA
- Continued Improvement of Cloud Permit and SSMIP Implementation and Delivery

OPERATING BUDGET - BUILDING

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	1,224,584	1,511,600	1,351,000	1,741,600	1,773,400	1,807,700	230,000	390,600
Contract Services, Materials, Equipment	32,640	25,000	35,000	35,000	35,000	35,000	10,000	0
Utilities and Facility Maintenance	100,000	152,200	152,200	173,200	177,600	183,200	21,000	21,000
Insurance	122,134	228,500	228,500	251,400	276,500	304,200	22,900	22,900
Professional Fees and Honouraria	34,657	451,900	345,000	418,700	395,500	390,000	(33,200)	73,700
Staff Development	18,765	26,000	18,000	21,000	22,000	23,000	(5,000)	3,000
Administration	3,062	7,500	5,000	7,500	8,000	8,100	0	2,500
Other Expenses	9,279	14,500	6,000	9,500	9,500	9,500	(5,000)	3,500
Operating Expenses	1,545,121	2,417,200	2,140,700	2,657,900	2,697,500	2,760,700	240,700	517,200
							9.96%	24.16%
Transfers to Reserves	11,194	0	0	0	0	0	0	0
Total Expenses	1,556,315	2,417,200	2,140,700	2,657,900	2,697,500	2,760,700	240,700	469,900
							9.96%	21.48%
Revenues								
User Fees	5,500	5,000	5,000	5,000	5,000	6,000	0	0
License, Permits and Rentals	1,539,620	2,012,200	1,885,700	2,302,900	2,342,500	2,404,700	290,700	417,200
Cost Recoveries	0	400,000	250,000	350,000	350,000	350,000	(50,000)	100,000
Grants and Subsidies	0	0	0	0	0	0	0	0
Other Revenues	11,194	0	0	0	0	0	0	0
Operating Revenues	1,556,314	2,417,200	2,140,700	2,657,900	2,697,500	2,760,700	240,700	517,200
							9.96%	24.16%
Transfer from Reserves	0	0	0	0	0	0	0	0
Total Revenues	1,556,314	2,417,200	2,140,700	2,657,900	2,697,500	2,760,700	240,700	517,200
							9.96%	24.16%
NET LEVY REQUIREMENT	1	0	0	0	0	0	0	0
							N/A	N/A

BY-LAW ENFORCEMENT DIVISION



The By-Law Division is responsible for the enforcement of municipal regulatory by-laws, including, but not limited to: parking, noise, fireworks, property standards, tree conservation, site alteration, dark sky, business licensing and zoning.

2025 Key Initiatives - By-law Enforcement

- Educating, Implementing and Monitoring Short Term Rental Accommodation Licensing Program
- Review and Update Noise By-law
- Onboarding New Licensing Officer and Seasonal Enforcement Officer to Support STR Licensing Program
- Utilize AMPS Program for By-law Contraventions, Implementing Best Practices/Continuous Improvement for Enforcement Matters

OPERATING BUDGET - BY-LAW ENFORCEMENT

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	322,908	406,500	407,600	581,700	592,300	603,800	175,200	174,100
Contract Services, Materials, Equipment	7,698	8,000	6,500	9,500	9,600	9,800	1,500	3,000
Insurance	8,523	7,500	7,500	8,300	9,100	10,000	800	800
Professional Fees and Honouraria	104,032	85,000	135,000	125,000	120,000	155,000	40,000	(10,000)
Staff Development	3,532	8,300	7,000	10,400	11,000	11,000	2,100	3,400
Administration	885	5,000	2,000	4,000	4,200	4,200	(1,000)	2,000
Other Expenses	10,577	12,200	12,100	14,200	15,300	16,300	2,000	2,100
Operating Expenses	458,155	532,500	577,700	753,100	761,500	810,100	220,600	175,400
							41.43%	30.36%
Transfers to Reserves	10,000	10,000	10,000	60,000	10,000	10,000	50,000	50,000
Total Expenses	468,155	542,500	587,700	813,100	771,500	820,100	270,600	225,400
							49.88%	38.35%
Revenues								
User Fees	2,060	1,500	700	2,000	2,000	2,000	500	1,300
License, Permits and Rentals	3,470	3,000	5,500	532,500	557,500	582,500	529,500	527,000
Fines and Penalties	200,017	65,000	202,000	185,000	450,000	710,000	120,000	(17,000)
Cost Recoveries	1,780	0	2,000	5,000	10,000	10,000	5,000	3,000
Grants and Subsidies	0	0	0	0	0	0	0	0
Other Revenues	0	1,000	100	1,000	1,000	1,000	0	900
Operating Revenues	207,327	70,500	210,300	725,500	1,020,500	1,305,500	655,000	515,200
							929.08%	244.98%
Transfer from Reserves	0	0	0	0	0	0	0	0
Total Revenues	207,327	70,500	210,300	725,500	1,020,500	1,305,500	655,000	515,200
							929.08%	244.98%
NET LEVY REQUIREMENT	260,828	472,000	377,400	87,600	(249,000)	(485,400)	(384,400)	(289,800)
							(81.44%)	(76.79%)

EMERGENCY SERVICES



The Emergency Services Department at the Township of Muskoka Lakes looks after both fire rescue as well as emergency management.

There are 10 fully equipped firehalls within the Township of Muskoka Lakes, with 115 volunteer firefighters who respond to their respective halls when a call comes in.

2025 Key Initiatives - Fire Service

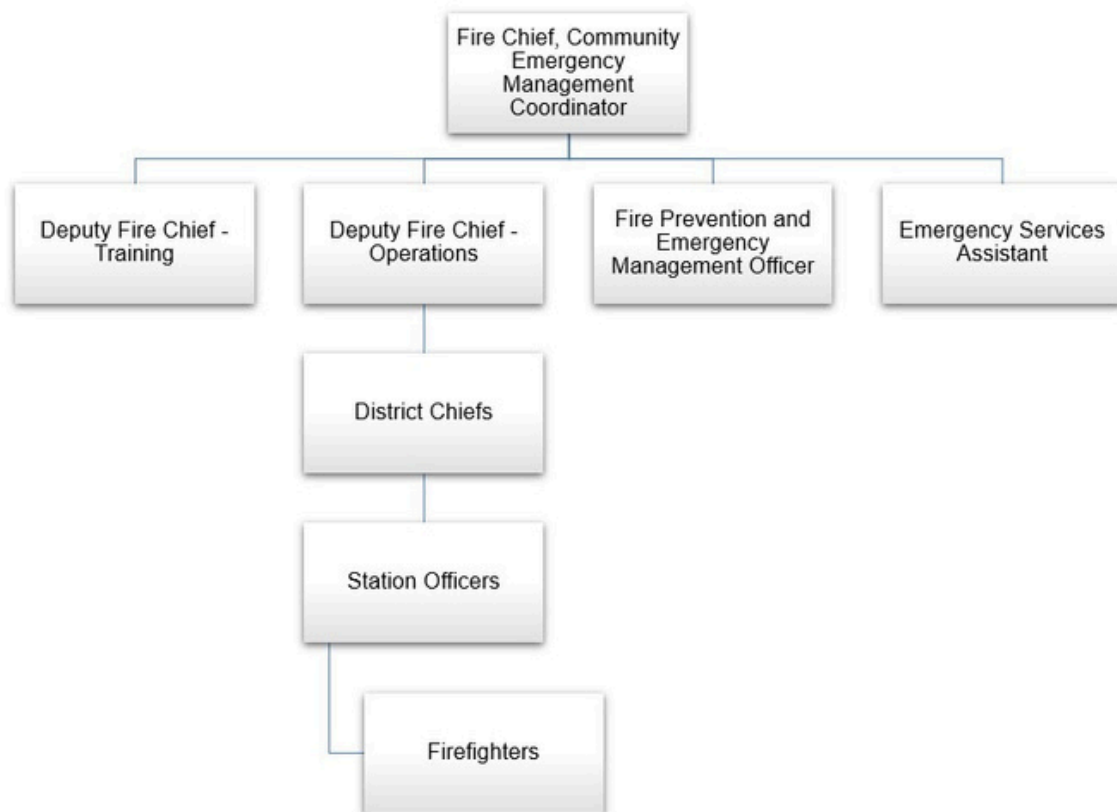
- Recruit and Onboard New Deputy Fire Chief Training
- Build a Live Fire Training Simulator
- Prepare and Present Design Plans for New Fire Stations
- Renew Fire Underwriters Survey Tanker Shuttle Accreditation

EMERGENCY SERVICES

The Muskoka Lakes Fire Department works based on three lines of defense to prevent fires in the Township, and protect our community: public education, fire inspections, and enforcement of the Fire Code, and emergency response.

Other services provided by the Fire Department include:

- Emergency Management Programing;
- Emergency Management Education and Training;
- Fire Suppression;
- Fire Investigation;
- Gas Leak and Spill Responses;
- Hazardous Material Responses;
- Fire Alarm Responses;
- Ice/Water Rescue Responses;
- Medical Aid Responses;
- Motor Vehicle Accident Responses;
- Mutual Aid Responses;
- Fire Education, Inspections and Code Enforcement; and
- Technical Rescues.



OPERATING BUDGET - EMERGENCY MANAGEMENT

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	32,088	34,300	34,300	36,500	37,200	37,800	2,200	2,200
Contract Services, Materials, Equipment	0	0	0	0	0	0	0	0
Staff Development	0	3,500	1,300	4,000	4,100	4,200	500	2,700
Administration	3,936	5,500	1,000	5,800	6,000	6,000	300	4,800
Grants and Community Programs	495	600	600	600	600	600	0	0
Other Expenses	0	1,500	1,500	1,500	1,500	1,500	0	0
Operating Expenses	36,519	45,400	38,700	48,400	49,400	50,100	3,000	9,700
							6.61%	25.06%
Transfers to Reserves	0	0	0	0	0	0	0	0
Total Expenses	36,519	45,400	38,700	48,400	49,400	50,100	3,000	9,700
							6.61%	25.06%
Revenues								
Transfer from Reserves	0	0	0	0	0	0	0	0
Total Revenues	0	0	0	0	0	0	0	0
							N/A	N/A
NET LEVY REQUIREMENT	36,519	45,400	38,700	48,400	49,400	50,100	3,000	9,700
							6.61%	25.06%

OPERATING BUDGET - FIRE SERVICE

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	1,187,963	1,197,900	1,222,100	1,349,800	1,386,300	1,441,200	151,900	127,700
Contract Services, Materials, Equipment	234,326	353,400	326,100	336,500	346,100	353,900	(16,900)	10,400
Utilities and Facility Maintenance	94,211	96,700	76,200	90,500	94,500	100,600	(6,200)	14,300
Insurance	84,558	70,800	67,800	72,100	77,400	83,200	1,300	4,300
Professional Fees and Honouraria	9,085	24,000	44,400	23,000	23,000	23,000	(1,000)	(21,400)
Staff Development	187,480	195,500	203,200	113,900	121,900	125,300	(81,600)	(89,300)
Administration	68,135	75,800	64,300	68,300	70,800	74,500	(7,500)	4,000
Grants and Community Programs	13,155	13,500	13,500	14,000	14,500	14,800	500	500
Other Expenses	47,292	33,500	33,400	37,200	37,400	38,500	3,700	3,800
Operating Expenses	1,926,205	2,061,100	2,051,000	2,105,300	2,171,900	2,255,000	44,200	54,300
							2.14%	2.65%
Transfers to Reserves	832,801	900,000	985,000	1,850,000	2,000,000	2,000,000	950,000	865,000
Total Expenses	2,759,006	2,961,100	3,036,000	3,955,300	4,171,900	4,255,000	994,200	919,300
							33.58%	30.28%
Revenues								
User Fees	28,220	27,600	27,300	27,600	27,800	28,200	0	300
License, Permits and Rentals	58,536	51,800	56,400	56,200	56,200	56,200	4,400	(200)
Cost Recoveries	147,773	113,000	159,400	113,000	113,000	113,000	0	(46,400)
Grants and Subsidies	0	0	72,500	0	0	0	0	(72,500)
Other Revenues	56,558	500	25,400	15,000	15,000	15,000	14,500	(10,400)
Operating Revenues	291,087	192,900	341,000	211,800	212,000	212,400	18,900	(129,200)
							9.80%	(37.89%)
Total Revenues	291,087	192,900	341,000	211,800	212,000	212,400	18,900	(129,200)
							9.80%	(37.89%)
NET LEVY REQUIREMENT	2,467,919	2,768,200	2,695,000	3,743,500	3,959,900	4,042,600	975,300	1,048,500
							35.23%	38.91%

LIBRARY



The Muskoka Lakes Public Library is committed to providing a diverse library collection and ensuring equitable access to all in a safe, positive, and welcoming environment. A community hub of engagement, knowledge, advancement, and enjoyment for the sustainable future.

2025 Key Initiatives

- Implement 2025-2029 MLPL Strategic Plan (In Development)
- Continue to Enhance Outreach Services
- Focus on Additional Adult Programming
- Archive Organization
- Identify and Pursue Outside Grant Opportunities and Self-Generated Revenue Where Possible (Room Rentals, New Printing Options, etc.)

OPERATING BUDGET - LIBRARY

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	408,904	407,500	407,500	443,500	450,400	456,700	36,000	36,000
Contract Services, Materials, Equipment	1,422	0	0	1,000	1,000	1,000	1,000	1,000
Utilities and Facility Maintenance	49,970	0	49,500	95,800	99,300	102,400	95,800	46,300
Staff Development	3,055	4,500	4,500	7,000	7,600	8,200	2,500	2,500
IT Hardware and Software	18,500	32,500	32,500	23,900	24,400	25,500	(8,600)	(8,600)
Administration	5,696	5,900	5,900	6,500	6,900	7,300	600	600
Grants and Community Programs	7,388	5,000	5,000	8,500	9,500	10,500	3,500	3,500
Other Expenses	15,596	26,100	26,100	22,200	23,300	24,300	(3,900)	(3,900)
Operating Expenses	510,531	481,500	531,000	608,400	622,400	635,900	126,900	77,400
							26.36%	14.58%
Transfers to Reserves	0	0	0	0	0	0	0	0
Total Expenses	510,531	481,500	531,000	608,400	622,400	635,900	126,900	77,400
							26.36%	14.58%
Revenues								
Grants and Subsidies	51,283	51,600	51,600	50,900	50,900	50,900	(700)	(700)
Investment Income	1	0	0	0	0	0	0	0
Other Revenues	15,196	9,500	9,500	16,000	16,400	16,800	6,500	6,500
Operating Revenues	66,480	61,100	61,100	66,900	67,300	67,700	5,800	5,800
							9.49%	9.49%
Total Revenues	66,480	61,100	61,100	66,900	67,300	67,700	5,800	5,800
							9.49%	9.49%
NET LEVY REQUIREMENT	444,051	420,400	469,900	541,500	555,100	568,200	121,100	71,600
							28.81%	15.24%

OPERATIONAL SERVICES

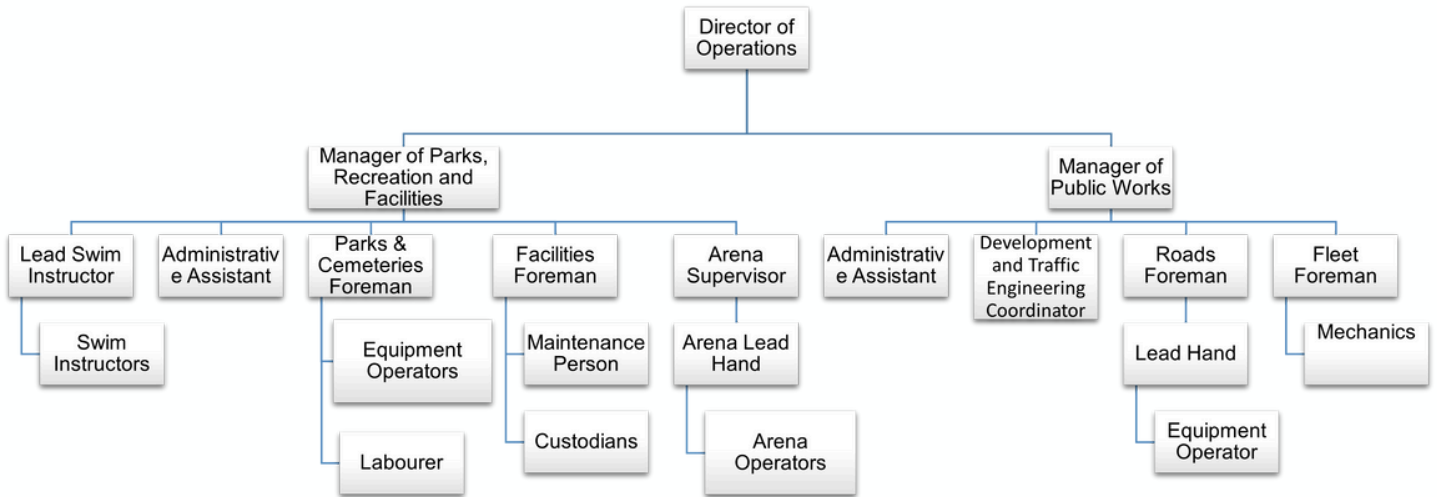


The Operational Services Department is responsible for the management of Municipal infrastructure and assets including Township roads, sidewalks, bridges, drainage systems, parks, cemeteries, buildings, fleet, signage and streetlights.

The responsibilities of the Operational Services Department include:

- Parking
- Roads and Sidewalks
- Road Closures
- Entrance Permits
- Sign Permits
- Arenas
- Community Centres
- Docks and Boat Launches
- Parks, Beaches and Picnic Areas
- Swimming
- Trails and Hiking

OPERATIONAL SERVICES



OPERATING BUDGET - OPERATIONAL SERVICES

TOWNSHIP OPERATIONS

2025 Key Initiatives - Operational Services Administration

- Completion and Implementation of the Assets Levels of Service Study
- Implementation of the Transportation Master Plan, Asset Management Plan and Parks and Recreation Master Plan
- Recruitment and Onboarding of Public Works Technician

OPERATING BUDGET - OPERATIONAL SERVICES ADMINISTRATION

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	539,575	779,500	779,500	1,062,400	1,103,400	1,122,000	282,900	282,900
Contract Services, Materials, Equipment	8,497	9,600	10,700	30,300	10,600	10,900	20,700	19,600
Utilities and Facility Maintenance	12	0	0	0	0	0	0	0
Insurance	121,137	170,700	170,700	187,800	206,600	227,300	17,100	17,100
Professional Fees and Honouraria	55,280	59,400	68,100	61,300	63,200	65,100	1,900	(6,800)
Staff Development	42,779	49,700	37,000	51,300	52,700	54,300	1,600	14,300
Administration	5,168	3,600	2,700	4,500	4,600	4,700	900	1,800
Grants and Community Programs	0	0	0	0	0	0	0	0
Other Expenses	15,052	15,800	17,700	17,500	18,100	18,600	1,700	(200)
Operating Expenses	787,500	1,088,300	1,086,400	1,415,100	1,459,200	1,502,900	326,800	328,700
							30.03%	30.26%
Transfers to Reserves	3,524,927	4,105,700	4,361,400	3,650,600	3,995,600	4,338,100	(455,100)	(710,800)
Total Expenses	4,312,427	5,194,000	5,447,800	5,065,700	5,454,800	5,841,000	(128,300)	(382,100)
							(2.47%)	(7.01%)
Revenues								
License, Permits and Rentals	346,877	312,800	202,800	264,400	214,800	165,300	(48,400)	61,600
Cost Recoveries	801	0	7,200	0	0	0	0	(7,200)
Grants and Subsidies	1,827,899	1,583,000	1,815,300	1,844,600	1,846,400	1,858,200	261,600	29,300
Other Revenues	42,500	0	15,700	0	0	0	0	(15,700)
Operating Revenues	2,218,077	1,895,800	2,041,000	2,109,000	2,061,200	2,023,500	213,200	68,000
							11.25%	3.33%
Total Revenues	2,218,077	1,895,800	2,041,000	2,109,000	2,061,200	2,023,500	213,200	68,000
							11.25%	3.33%
NET LEVY REQUIREMENT	2,094,350	3,298,200	3,406,800	2,956,700	3,393,600	3,817,500	(341,500)	(450,100)
							(10.35%)	(13.21%)

OPERATING BUDGET - OPERATIONAL SERVICES

PARKS, RECREATION AND FACILITIES



2025 Key Initiatives - Parks

- Implement New Parks & Trails Standards Manual and Classification System
- Increase Brushing Around Trails, Parks and Parking Areas

2025 Key Initiatives - Swimming

- Increase Number of Swimmers Involved in the Program
- Move from Hanna Park to Baycliffe Park

2025 Key Initiatives - Trails

- Routine Brushing

OPERATING BUDGET - CEMETERIES

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	58,776	30,800	63,300	37,800	42,900	51,300	7,000	(25,500)
Contract Services, Materials, Equipment	18,700	8,000	11,300	9,900	9,900	10,000	1,900	(1,400)
Utilities and Facility Maintenance	176	0	0	0	0	0	0	0
Staff Development	1,168	0	1,000	0	0	0	0	(1,000)
Other Expenses	0	400	200	400	400	400	0	200
Operating Expenses	78,820	39,200	75,800	48,100	53,200	61,700	8,900	(27,700)
							22.70%	(36.54%)
Transfers to Reserves	0	25,000	25,000	25,000	25,000	25,000	0	0
Total Expenses	78,820	64,200	100,800	73,100	78,200	86,700	8,900	(27,700)
							13.86%	(27.48%)
Revenues								
Investment Income	20,154	15,000	22,000	15,500	15,900	16,400	500	(6,500)
Other Revenues	15,988	18,300	19,300	18,600	19,300	19,800	300	(700)
Operating Revenues	36,142	33,300	41,300	34,100	35,200	36,200	800	(7,200)
							2.40%	(17.43%)
Total Revenues	36,142	33,300	41,300	34,100	35,200	36,200	800	(7,200)
							2.40%	(17.43%)
NET LEVY REQUIREMENT	42,678	30,900	59,500	39,000	43,000	50,500	8,100	(20,500)
							26.21%	(34.45%)

OPERATING BUDGET - FACILITIES

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	45,555	115,100	118,400	97,500	97,900	96,800	(17,600)	(20,900)
Contract Services, Materials, Equipment	12,031	4,900	15,500	8,400	8,600	8,800	3,500	(7,100)
Utilities and Facility Maintenance	7,987	152,500	152,900	154,500	160,600	166,300	2,000	1,600
Staff Development	2,145	2,600	1,000	2,700	2,800	2,800	100	1,700
Administration	1,389	4,100	4,700	4,800	5,100	5,200	700	100
Other Expenses	7,354	2,500	11,500	2,600	2,700	2,700	100	(8,900)
Operating Expenses	76,461	281,700	304,000	270,500	277,700	282,600	(11,200)	(33,500)
							(3.98%)	(11.02%)
Transfers to Reserves	50,000	50,000	50,000	50,000	75,000	75,000	0	0
Total Expenses	126,461	331,700	354,000	320,500	352,700	357,600	(11,200)	(33,500)
							(3.38%)	(9.46%)
Revenues								
License, Permits and Rentals	0	0	0	31,200	31,200	31,200	31,200	31,200
Cost Recoveries	1,600	1,700	1,700	78,300	80,900	83,100	76,600	76,600
Operating Revenues	1,600	1,700	1,700	109,500	112,100	114,300	107,800	107,800
							6341.18%	6341.18%
Total Revenues	1,600	1,700	1,700	109,500	112,100	114,300	107,800	107,800
							6341.18%	6341.18%
NET LEVY REQUIREMENT	124,861	330,000	352,300	211,000	240,600	243,300	(119,000)	(141,300)
							(36.06%)	(40.11%)

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	7,660	7,700	6,500	7,700	8,100	8,900	0	1,200
Contract Services, Materials, Equipment	2,466	3,500	1,300	2,200	2,400	2,500	(1,300)	900
Utilities and Facility Maintenance	29,199	24,200	24,200	25,400	26,200	27,000	1,200	1,200
Insurance	5,994	6,200	6,200	6,800	7,500	8,300	600	600
Administration	487	500	500	500	500	500	0	0
Other Expenses	0	0	0	0	0	0	0	0
Operating Expenses	45,806	42,100	38,700	42,600	44,700	47,200	500	3,900
							1.19%	10.08%
Transfers to Reserves	0	0	0	0	0	0	0	0
Total Expenses	45,806	42,100	38,700	42,600	44,700	47,200	500	3,900
							1.19%	10.08%
Revenues								
License, Permits and Rentals	22,440	23,600	23,600	24,300	25,000	25,800	700	700
Cost Recoveries	0	0	0	0	0	0	0	0
Other Revenues	0	0	0	0	0	0	0	0
Operating Revenues	22,440	23,600	23,600	24,300	25,000	25,800	700	700
							2.97%	2.97%
Total Revenues	22,440	23,600	23,600	24,300	25,000	25,800	700	700
							2.97%	2.97%
NET LEVY REQUIREMENT	23,366	18,500	15,100	18,300	19,700	21,400	(200)	3,200
							(1.08%)	21.19%

OPERATING BUDGET - ARENAS

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	246,692	261,700	242,400	256,000	271,300	274,900	(5,700)	13,600
Contract Services, Materials, Equipment	20,355	21,000	20,600	22,900	23,800	24,400	1,900	2,300
Utilities and Facility Maintenance	223,733	188,400	206,500	184,900	189,900	194,900	(3,500)	(21,600)
Insurance	23,480	31,000	31,000	34,200	37,600	41,400	3,200	3,200
Staff Development	599	1,000	400	400	400	400	(600)	0
Administration	10,978	7,400	6,500	7,500	7,900	8,000	100	1,000
Other Expenses	3,585	1,800	6,000	3,000	3,200	3,200	1,200	(3,000)
Operating Expenses	529,422	512,300	513,400	508,900	534,100	547,200	(3,400) (0.66%)	(4,500) (0.88%)
Transfers to Reserves	449,250	450,000	459,600	550,000	590,000	775,000	100,000	90,400
Total Expenses	978,672	962,300	973,000	1,058,900	1,124,100	1,322,200	96,600 10.04%	85,900 8.83%
Revenues								
User Fees	137,172	102,500	112,200	123,100	126,400	130,000	20,600	10,900
License, Permits and Rentals	19,075	14,300	22,200	16,400	16,700	17,400	2,100	(5,800)
Cost Recoveries	2,367	800	5,400	800	800	800	0	(4,600)
Grants and Subsidies	0	0	9,600	0	0	0	0	(9,600)
Other Revenues	250	0	0	0	0	0	0	0
Operating Revenues	158,864	117,600	149,400	140,300	143,900	148,200	22,700 19.30%	(9,100) (6.09%)
Transfer from Reserves	0	0	0	0	0	0	0	0
Total Revenues	158,864	117,600	149,400	140,300	143,900	148,200	22,700 19.30%	(9,100) (6.09%)
NET LEVY REQUIREMENT	819,808	844,700	823,600	918,600	980,200	1,174,000	73,900 8.75%	95,000 11.53%

OPERATING BUDGET - COMMUNITY CENTRES

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	257,312	189,300	175,400	201,300	207,900	214,300	12,000	25,900
Contract Services, Materials, Equipment	62,217	31,700	33,300	28,300	29,600	31,500	(3,400)	(5,000)
Utilities and Facility Maintenance	207,331	221,700	192,200	205,600	211,900	218,800	(16,100)	13,400
Insurance	61,257	12,600	12,600	13,900	15,300	16,800	1,300	1,300
Administration	17,759	21,700	19,100	18,500	19,300	20,200	(3,200)	(600)
Other Expenses	7,838	12,800	10,300	14,400	14,700	15,300	1,600	4,100
Operating Expenses	613,714	489,800	442,900	482,000	498,700	516,900	(7,800)	39,100
							(1.59%)	8.83%
Transfers to Reserves	155,000	100,000	100,000	135,000	200,000	200,000	35,000	35,000
Total Expenses	768,714	589,800	542,900	617,000	698,700	716,900	27,200	74,100
							4.61%	13.65%
Revenues								
License, Permits and Rentals	19,839	6,600	19,100	6,800	6,900	7,100	200	(12,300)
Cost Recoveries	3,900	0	4,600	0	0	0	0	(4,600)
Grants and Subsidies	0	0	0	0	0	0	0	0
Operating Revenues	23,739	6,600	23,700	6,800	6,900	7,100	200	(16,900)
							3.03%	(71.31%)
Transfer from Reserves	0	0	0	0	0	0	0	0
Total Revenues	23,739	6,600	23,700	6,800	6,900	7,100	200	(16,900)
							3.03%	(71.31%)
NET LEVY REQUIREMENT	744,975	583,200	519,200	610,200	691,800	709,800	27,000	91,000
							4.63%	17.53%

OPERATING BUDGET - PARKS

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	597,096	630,900	643,500	676,500	697,100	704,500	45,600	33,000
Contract Services, Materials, Equipment	248,034	257,000	260,000	247,900	256,900	265,800	(9,100)	(12,100)
Utilities and Facility Maintenance	59,697	34,400	54,100	34,500	35,900	37,200	100	(19,600)
Insurance	11,427	0	0	0	0	0	0	0
Staff Development	0	0	1,400	0	0	0	0	(1,400)
Administration	6,784	5,700	8,200	6,800	7,000	7,000	1,100	(1,400)
Grants and Community Programs	25,221	29,300	25,900	29,600	30,200	30,900	300	3,700
Other Expenses	13,418	10,900	22,100	11,200	11,700	12,200	300	(10,900)
Operating Expenses	961,677	968,200	1,015,200	1,006,500	1,038,800	1,057,600	38,300	(8,700)
							3.96%	(0.86%)
Transfers to Reserves	106,106	30,000	40,000	50,000	100,000	125,000	20,000	10,000
Total Expenses	1,067,783	998,200	1,055,200	1,056,500	1,138,800	1,182,600	58,300	1,300
							5.84%	0.12%
Revenues								
User Fees	24,517	20,900	20,900	21,500	22,200	22,800	600	600
License, Permits and Rentals	4,124	0	0	0	0	0	0	0
Cost Recoveries	500	400	400	0	0	0	(400)	(400)
Grants and Subsidies	0	0	0	0	0	0	0	0
Other Revenues	6,307	0	7,700	0	0	0	0	(7,700)
Operating Revenues	35,448	21,300	29,000	21,500	22,200	22,800	200	(7,500)
							0.94%	(25.86%)
Transfer from Reserves	0	0	0	0	0	0	0	0
Total Revenues	35,448	21,300	29,000	21,500	22,200	22,800	200	(7,500)
							0.94%	(25.86%)
NET LEVY REQUIREMENT	1,032,335	976,900	1,026,200	1,035,000	1,116,600	1,159,800	58,100	8,800
							5.95%	0.86%

OPERATING BUDGET - SWIMMING

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	27,642	38,200	30,700	40,300	41,300	42,300	2,100	9,600
Administration	0	0	0	0	0	0	0	0
Other Expenses	3,791	2,500	3,400	2,700	2,900	3,000	200	(700)
Operating Expenses	31,433	40,700	34,100	43,000	44,200	45,300	2,300	8,900
							5.65%	26.10%
Total Expenses	31,433	40,700	34,100	43,000	44,200	45,300	2,300	8,900
							5.65%	26.10%
Revenues								
Grants and Subsidies	0	0	0	0	0	0	0	0
Other Revenues	12,197	10,700	7,800	11,100	11,300	11,700	400	3,300
Operating Revenues	12,197	10,700	7,800	11,100	11,300	11,700	400	3,300
							3.74%	42.31%
Total Revenues	12,197	10,700	7,800	11,100	11,300	11,700	400	3,300
							3.74%	42.31%
NET LEVY REQUIREMENT	19,236	30,000	26,300	31,900	32,900	33,600	1,900	5,600
							6.33%	21.29%

OPERATING BUDGET - TRAILS

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	25,056	14,300	8,700	8,600	9,100	9,500	(5,700)	(100)
Contract Services, Materials, Equipment	5,446	8,000	3,900	4,600	4,600	4,600	(3,400)	700
Administration	0	0	0	0	0	0	0	0
Other Expenses	2,740	1,700	3,200	1,700	1,800	1,800	0	(1,500)
Operating Expenses	33,242	24,000	15,800	14,900	15,500	15,900	(9,100)	(900)
							(37.92%)	(5.70%)
Transfers to Reserves	50,000	20,000	20,000	50,000	70,000	70,000	30,000	30,000
Total Expenses	83,242	44,000	35,800	64,900	85,500	85,900	20,900	29,100
							47.50%	81.28%
Revenues								
Grants and Subsidies	(26,831)	0	0	0	0	0	0	0
Operating Revenues	(26,831)	0	0	0	0	0	0	0
							N/A	N/A
Total Revenues	(26,831)	0	0	0	0	0	0	0
							N/A	N/A
NET LEVY REQUIREMENT	110,073	44,000	35,800	64,900	85,500	85,900	20,900	29,100
							47.50%	81.28%

OPERATING BUDGET - OPERATIONAL SERVICES

ROADS

2025 Key Initiatives - Roads

- Safe and Efficient Operation and Maintenance of Township Roads, Bridges and Sidewalks
- Complete Updated Road Needs Study
- Complete Updated Traffic Count Study
- Update Road Capital Plan Based on Study Information



OPERATING BUDGET ROADS - DISTRICT

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	176,775	185,000	175,000	175,900	181,200	186,600	(9,100)	900
Contract Services, Materials, Equipment	354,839	370,000	351,400	371,000	387,100	398,500	1,000	19,600
Operating Expenses	531,614	555,000	526,400	546,900	568,300	585,100	(8,100) (1.46%)	20,500 3.89%
Total Expenses	531,614	555,000	526,400	546,900	568,300	585,100	(8,100) (1.46%)	20,500 3.89%
Revenues								
Cost Recoveries	555,592	627,200	615,850	618,000	636,400	655,400	(9,200)	2,150
Operating Revenues	555,592	627,200	615,850	618,000	636,400	655,400	(9,200) (1.47%)	2,150 0.35%
Total Revenues	555,592	627,200	615,850	618,000	636,400	655,400	(9,200) (1.47%)	2,150 0.35%
NET LEVY REQUIREMENT	(23,978)	(72,200)	(89,450)	(71,100)	(68,100)	(70,300)	1,100 (1.52%)	18,350 (20.51%)

OPERATING BUDGET - LIGHTING

STREET LIGHTING

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	731	1,300	200	500	500	500	(800)	300
Contract Services, Materials, Equipment	6,072	11,900	3,000	11,700	12,300	12,500	(200)	8,700
Utilities and Facility Maintenance	23,075	20,100	20,100	20,700	21,400	22,000	600	600
Operating Expenses	29,878	33,300	23,300	32,900	34,200	35,000	(400)	9,600
							(1.20%)	41.20%
Transfers to Reserves	0	0	0	0	0	0	0	0
Total Expenses	29,878	33,300	23,300	32,900	34,200	35,000	(400)	9,600
							(1.20%)	41.20%
Revenues								
Other Tax Revenues	355	0	0	0	0	0	0	0
Operating Revenues	355	0	0	0	0	0	0	0
							N/A	N/A
Total Revenues	355	0	0	0	0	0	0	0
							N/A	N/A
NET LEVY REQUIREMENT	29,523	33,300	23,300	32,900	34,200	35,000	(400)	9,600
							(1.20%)	41.20%

DOCK LIGHTING

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	0	0	0	0	0	0	0	0
Utilities and Facility Maintenance	1,083	1,100	1,100	1,100	1,100	1,100	0	0
Operating Expenses	1,083	1,100	1,100	1,100	1,100	1,100	0	0
							0.00%	0.00%
Transfers to Reserves	0	0	0	0	0	0	0	0
Total Expenses	1,083	1,100	1,100	1,100	1,100	1,100	0	0
							0.00%	0.00%
NET LEVY REQUIREMENT	1,083	1,100	1,100	1,100	1,100	1,100	0	0
							0.00%	0.00%

OPERATING BUDGET - ROADS - FLEET

TOWNSHIP EQUIPMENT

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	136,630	129,000	105,000	132,800	140,900	142,500	3,800	27,800
Contract Services, Materials, Equipment	(674,511)	(876,500)	(868,500)	(780,700)	(730,800)	(680,400)	95,800	87,800
Insurance	0	50,400	50,400	55,400	60,900	67,000	5,000	5,000
Other Expenses	0	0	6,500	0	0	0	0	(6,500)
Operating Expenses	(537,881)	(697,100)	(706,600)	(592,500)	(529,000)	(470,900)	104,600	114,100
							(15.01%)	(16.15%)
Transfers to Reserves	0	490,000	490,000	1,090,000	1,092,500	1,125,000	600,000	600,000
Total Expenses	(537,881)	(207,100)	(216,600)	497,500	563,500	654,100	704,600	714,100
							(340.22%)	(329.69%)
NET LEVY REQUIREMENT	(537,881)	(207,100)	(216,600)	497,500	563,500	654,100	704,600	714,100
							(340.22%)	(329.69%)

GARAGES

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	92,759	69,500	75,000	73,900	79,100	83,000	4,400	(1,100)
Contract Services, Materials, Equipment	69,803	43,800	33,600	52,900	54,700	56,400	9,100	19,300
Utilities and Facility Maintenance	89,098	89,600	107,700	99,500	102,300	105,400	9,900	(8,200)
Insurance	0	12,500	12,500	13,800	15,100	16,700	1,300	1,300
IT Hardware and Software	733	0	400	0	0	0	0	(400)
Administration	2,718	2,800	2,800	2,900	2,900	3,100	100	100
Other Expenses	420	500	0	500	500	500	0	500
Operating Expenses	255,531	218,700	232,000	243,500	254,600	265,100	24,800	11,500
							11.34%	4.96%
Total Expenses	255,531	218,700	232,000	243,500	254,600	265,100	24,800	11,500
							11.34%	4.96%
NET LEVY REQUIREMENT	255,531	218,700	232,000	243,500	254,600	265,100	24,800	11,500
							11.34%	4.96%

OPERATING BUDGET - ROADS TOWNSHIP

ROADS MISC.

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	7,424	3,500	3,200	5,500	5,900	6,300	2,000	2,300
Contract Services, Materials, Equipment	18,096	17,000	16,400	18,500	19,100	19,700	1,500	2,100
Professional Fees and Honouraria	0	87,800	65,800	75,400	22,000	0	(12,400)	9,600
Operating Expenses	25,520	108,300	85,400	99,400	47,000	26,000	(8,900) (8.22%)	14,000 16.39%
Total Expenses	25,520	108,300	85,400	99,400	47,000	26,000	(8,900) (8.22%)	14,000 16.39%
NET LEVY REQUIREMENT	25,520	108,300	85,400	99,400	47,000	26,000	(8,900) (8.22%)	14,000 16.39%

AGGREGATE SOURCE MAINTENANCE

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	990	1,000	500	1,000	1,000	1,000	0	500
Contract Services, Materials, Equipment	422	1,500	500	2,000	2,100	2,100	500	1,500
Operating Expenses	1,412	2,500	1,000	3,000	3,100	3,100	500 20.00%	2,000 200.00%
Total Expenses	1,412	2,500	1,000	3,000	3,100	3,100	500 20.00%	2,000 200.00%
NET LEVY REQUIREMENT	1,412	2,500	1,000	3,000	3,100	3,100	500 20.00%	2,000 200.00%

SIDEWALK MAINTENANCE

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	21,926	20,000	15,000	18,500	19,100	19,700	(1,500)	3,500
Contract Services, Materials, Equipment	60,564	55,000	50,000	55,600	57,200	58,900	600	5,600
Operating Expenses	82,490	75,000	65,000	74,100	76,300	78,600	(900) (1.20%)	9,100 14.00%
Total Expenses	82,490	75,000	65,000	74,100	76,300	78,600	(900) (1.20%)	9,100 14.00%
NET LEVY REQUIREMENT	82,490	75,000	65,000	74,100	76,300	78,600	(900) (1.20%)	9,100 14.00%

OPERATING BUDGET - ROADS TOWNSHIP

BRIDGES AND
CULVERTS

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	28,872	31,000	39,900	26,400	27,900	30,900	(4,600)	(13,500)
Contract Services, Materials, Equipment	103,788	120,000	182,800	118,700	102,200	137,800	(1,300)	(64,100)
Operating Expenses	132,660	151,000	222,700	145,100	130,100	168,700	(5,900) (3.91%)	(77,600) (34.85%)
Total Expenses	132,660	151,000	222,700	145,100	130,100	168,700	(5,900) (3.91%)	(77,600) (34.85%)
NET LEVY REQUIREMENT	132,660	151,000	222,700	145,100	130,100	168,700	(5,900) (3.91%)	(77,600) (34.85%)

ROADSIDE
MAINTENANCE

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	97,162	103,300	96,500	87,800	93,000	98,200	(15,500)	(8,700)
Contract Services, Materials, Equipment	160,187	210,500	253,800	192,400	218,800	248,900	(18,100)	(61,400)
Utilities and Facility Maintenance	0	0	500	0	0	0	0	(500)
Operating Expenses	257,349	313,800	350,800	280,200	311,600	347,100	(33,600) (10.71%)	(70,600) (20.13%)
Total Expenses	257,349	313,800	350,800	280,200	311,600	347,100	(33,600) (10.71%)	(70,600) (20.13%)
NET LEVY REQUIREMENT	257,349	313,800	350,800	280,200	311,600	347,100	(33,600) (10.71%)	(70,600) (20.13%)

PAVED
MAINTENANCE

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	220,258	171,000	253,000	197,600	214,100	235,600	26,600	(55,400)
Contract Services, Materials, Equipment	362,004	327,900	447,000	362,700	383,500	407,600	34,800	(84,300)
Operating Expenses	582,262	498,900	700,000	560,300	597,600	643,200	61,400 12.31%	(139,700) (19.96%)
Total Expenses	582,262	498,900	700,000	560,300	597,600	643,200	61,400 12.31%	(139,700) (19.96%)
NET LEVY REQUIREMENT	582,262	498,900	700,000	560,300	597,600	643,200	61,400 12.31%	(139,700) (19.96%)

OPERATING BUDGET - ROADS TOWNSHIP

LOOSE TOP
MAINTENANCE

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	72,096	75,500	116,500	81,900	86,400	90,500	6,400	(34,600)
Contract Services, Materials, Equipment	302,249	307,000	473,500	299,000	325,600	351,000	(8,000)	(174,500)
Other Expenses	0	0	0	0	0	0	0	0
Operating Expenses	374,345	382,500	590,000	380,900	412,000	441,500	(1,600) (0.42%)	(209,100) (35.44%)
Total Expenses	374,345	382,500	590,000	380,900	412,000	441,500	(1,600) (0.42%)	(209,100) (35.44%)
NET LEVY REQUIREMENT	374,345	382,500	590,000	380,900	412,000	441,500	(1,600) (0.42%)	(209,100) (35.44%)

WINTER CONTROL

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	516,265	478,500	476,500	495,800	523,400	544,500	17,300	19,300
Contract Services, Materials, Equipment	589,422	522,800	499,900	532,500	561,200	595,300	9,700	32,600
Operating Expenses	1,105,687	1,001,300	976,400	1,028,300	1,084,600	1,139,800	27,000 2.70%	51,900 5.32%
Total Expenses	1,105,687	1,001,300	976,400	1,028,300	1,084,600	1,139,800	27,000 2.70%	51,900 5.32%
NET LEVY REQUIREMENT	1,105,687	1,001,300	976,400	1,028,300	1,084,600	1,139,800	27,000 2.70%	51,900 5.32%

SAFETY
DEVICES

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2023 Actual	2024 Budget	2024 Forecast	2025 Budget	2026 Budget	2027 Budget	2024 Budget	2024 Forecast
Expenses								
Salaries and Benefits	12,392	17,000	15,100	13,700	14,100	14,500	(3,300)	(1,400)
Contract Services, Materials, Equipment	89,425	110,800	76,000	111,900	115,100	118,500	1,100	35,900
Operating Expenses	101,817	127,800	91,100	125,600	129,200	133,000	(2,200) (1.72%)	34,500 37.87%
Total Expenses	101,817	127,800	91,100	125,600	129,200	133,000	(2,200) (1.72%)	34,500 37.87%
NET LEVY REQUIREMENT	101,817	127,800	91,100	125,600	129,200	133,000	(2,200) (1.72%)	34,500 37.87%

An aerial photograph of a road and a forest. The road is on the left side, with a car driving on it. The forest is on the right side, with trees showing vibrant autumn colors (yellow, orange, red) and some bare trees. The text "CAPITAL BUDGET" is overlaid in the center of the image.

CAPITAL BUDGET

CAPITAL BUDGET - SUMMARY

The Township presents a 10-year capital budget and forecast to fund the assets that support the delivery of services to the community. The capital budget is funded from reserves and reserve funds, development charges, grants from other levels of government and by borrowing funds or taking on debt.

DIVISION	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
Council	-	-	-	90,000	-	-	-	101,000	-	-	191,000
Legislative Services	-	-	-	-	-	-	1,000,000	-	-	-	1,000,000
Treasury	50,000	50,000	-	-	-	-	-	-	-	-	100,000
Human Resources/Health & Safety	-	-	-	-	25,000	-	-	-	-	30,000	55,000
Information Technology	129,000	468,000	19,500	171,000	22,500	40,000	76,000	22,500	193,500	25,000	1,167,000
Administration	179,000	518,000	19,500	261,000	47,500	40,000	1,076,000	123,500	193,500	55,000	2,513,000
Economic Development	65,000	105,000	20,000	25,000	-	150,000	30,000	40,000	30,000	-	465,000
Building (Protective Inspection)	110,000	55,000	60,000	65,000	65,000	70,000	70,000	70,000	75,000	75,000	715,000
By-Law Enforcement	50,000	55,000	-	60,000	-	-	-	-	75,000	-	240,000
Planning & Zoning	-	-	-	-	-	-	-	250,000	-	-	250,000
Development Services and Environmental Sustainability	225,000	215,000	80,000	150,000	65,000	220,000	100,000	360,000	180,000	75,000	1,670,000
Fire Stations	1,197,900	1,115,500	1,299,000	1,146,600	1,613,700	1,814,500	1,895,400	2,043,400	435,900	1,442,700	14,004,600
Fire and Emergency Services	1,197,900	1,115,500	1,299,000	1,146,600	1,613,700	1,814,500	1,895,400	2,043,400	435,900	1,442,700	14,004,600
Muskoka Lakes Public Library	53,500	47,000	51,500	49,000	54,000	51,100	56,600	53,100	59,100	55,100	530,000
Muskoka Lakes Public Library	53,500	47,000	51,500	49,000	54,000	51,100	56,600	53,100	59,100	55,100	530,000
Cemeteries	23,000	20,000	10,000	20,000	45,000	15,000	30,000	7,500	20,000	50,000	240,500
Parks	920,000	1,080,000	900,000	599,000	565,000	670,000	765,000	2,060,000	725,000	1,185,000	9,469,000
Community Centres	439,500	240,000	225,000	165,000	140,500	150,500	199,000	155,000	290,000	261,000	2,265,500
Arenas	82,500	1,227,500	1,955,000	1,260,000	1,840,000	620,000	931,500	365,000	410,000	182,000	8,873,500
Facilities Maintenance	363,500	1,151,000	6,515,000	482,500	310,000	625,000	6,775,000	270,000	275,000	485,000	17,252,000
Trails	-	25,000	25,000	25,000	10,000	25,000	25,000	25,000	25,000	25,000	210,000
Township Equipment	1,122,100	1,105,900	1,039,800	1,020,000	1,100,000	1,098,500	1,057,600	1,254,000	915,000	1,502,200	11,215,100
Roads Capital Projects	5,226,000	5,637,400	4,885,000	4,579,300	5,932,800	5,331,800	5,678,200	4,183,100	4,208,100	4,528,600	50,190,300
Bridges and Culverts	3,130,000	338,900	599,000	857,900	1,137,300	623,000	519,300	683,000	1,587,500	950,000	10,425,900
Public Works	11,306,600	10,825,700	16,153,800	9,008,700	11,080,600	9,158,800	15,980,600	9,002,600	8,455,600	9,168,800	110,141,800
GRAND TOTAL	12,962,000	12,721,200	17,603,800	10,615,300	12,860,800	11,284,400	19,108,600	11,582,600	9,324,100	10,796,600	128,859,400

CAPITAL BUDGET - COUNCIL

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Council										
011100 - Council										
Plans and Reports										
28057 - 2028 Township Strategic Plan	-	-	-	85,000	-	-	-	-	-	-
32048 - 2032 Township Strategic Plan	-	-	-	-	-	-	-	95,000	-	-
28127 - Council Remuneration	-	-	-	5,000	-	-	-	-	-	-
32092 - Council Remuneration	-	-	-	-	-	-	-	6,000	-	-
Total Plans and Reports	-	-	-	90,000	-	-	-	101,000	-	-
Total 011100 - Council	-	-	-	90,000	-	-	-	101,000	-	-
	-	-	-	90,000	-	-	-	101,000	-	-

CAPITAL BUDGET - LEGISLATIVE SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Legislative Services										
012100 - Legislative Services										
Buildings										
31144 - Clerks - Document Storage and Digitization - to reserves	-	-	-	-	-	-	1,000,000	-	-	-
Total Buildings	-	-	-	-	-	-	1,000,000	-	-	-
Total 012100 - Legislative Services	-	-	-	-	-	-	1,000,000	-	-	-
	-	-	-	-	-	-	1,000,000	-	-	-

CAPITAL BUDGET - HUMAN RESOURCES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Human Resources/Health & Safety										
012500 - Human Resources/Health & Safety										
Plans and Reports										
29011 - 2029 Compensation review	-	-	-	-	25,000	-	-	-	-	-
34005 - 2034 Compensation Review	-	-	-	-	-	-	-	-	-	30,000
Total Plans and Reports	-	-	-	-	25,000	-	-	-	-	30,000
Total 012500 - Human Resources/Health & Safety	-	-	-	-	25,000	-	-	-	-	30,000
	-	-	-	-	25,000	-	-	-	-	30,000

CAPITAL BUDGET - FINANCIAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Financial Services										
012200 - Treasury										
Plans and Reports										
25123 - Lean Process Improvement Study - Part I	50,000	-	-	-	-	-	-	-	-	-
26027 - Lean Process Improvement Study - Part II	-	50,000	-	-	-	-	-	-	-	-
Total Plans and Reports	50,000	50,000	-	-	-	-	-	-	-	-
Total 012200 - Treasury	50,000	50,000	-	-	-	-	-	-	-	-
012600 - Information Technology										
Information Technology										
25006 - Access Points (AP) and Switches	34,500	-	-	-	-	-	-	-	-	-
30051 - Access Points (AP) and Switches	-	-	-	-	-	20,000	-	-	-	-
25004 - End-user Computer Hardware	19,500	-	-	-	-	-	-	-	-	-
26007 - End-user Computer Hardware	-	18,000	-	-	-	-	-	-	-	-
27014 - End-user Computer Hardware	-	-	19,500	-	-	-	-	-	-	-
28012 - End-user Computer Hardware	-	-	-	21,000	-	-	-	-	-	-
29008 - End-user Computer Hardware	-	-	-	-	22,500	-	-	-	-	-
30012 - End-user Computer Hardware	-	-	-	-	-	20,000	-	-	-	-
31005 - End-user Computer Hardware	-	-	-	-	-	-	21,000	-	-	-
32005 - End-user Computer Hardware	-	-	-	-	-	-	-	22,500	-	-
33002 - End-user Computer Hardware	-	-	-	-	-	-	-	-	23,500	-
34004 - End-user Computer Hardware	-	-	-	-	-	-	-	-	-	25,000
26119 - Implementation of new accounting system	-	400,000	-	-	-	-	-	-	-	-
28086 - Server Replacement	-	-	-	150,000	-	-	-	-	-	-
33065 - Server Replacement	-	-	-	-	-	-	-	-	170,000	-
26084 - Server Support Renewal - 2 years	-	50,000	-	-	-	-	-	-	-	-
31097 - Server Support Renewal - 2 years	-	-	-	-	-	-	55,000	-	-	-
25117 - VOIP phone system upgrade										
25117 - VOIP phone system upgrade	30,000	-	-	-	-	-	-	-	-	-
25080 - Website redevelopment - Govstack										
25080 - Website redevelopment - Govstack	45,000	-	-	-	-	-	-	-	-	-
Total Information Technology	129,000	468,000	19,500	171,000	22,500	40,000	76,000	22,500	193,500	25,000
Total 012600 - Information Technology	129,000	468,000	19,500	171,000	22,500	40,000	76,000	22,500	193,500	25,000
	179,000	518,000	19,500	171,000	22,500	40,000	76,000	22,500	193,500	25,000

CAPITAL BUDGET - DEVELOPMENT SERVICES AND ENVIRONMENTAL SUSTAINABILITY

Development Services and Environmental Sustainability

012307 - Economic Development

Buildings

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
26070 - Bala Falls Viewing Decks	-	45,000	-	-	-	-	-	-	-	-
31088 - Bartleman Island Pavilion	-	-	-	-	-	-	10,000	-	-	-
26127 - Lighting - Bala Falls	-	40,000	-	-	-	-	-	-	-	-
Total Buildings	-	85,000	-	-	-	-	10,000	-	-	-

Land Improvements

25012 - Bala Gateway Signage	35,000	-	-	-	-	-	-	-	-	-
32046 - Bike Racks / Stations	-	-	-	-	-	-	-	20,000	-	-
33024 - Downtown Interpretive Signage	-	-	-	-	-	-	-	-	30,000	-
26080 - Downtown Railings	-	10,000	-	-	-	-	-	-	-	-
31090 - Downtown Railings	-	-	-	-	-	-	10,000	-	-	-
30066 - Port Carling Wall Mural	-	-	-	-	-	150,000	-	-	-	-
26023 - Street Banners	-	10,000	-	-	-	-	-	-	-	-
31087 - Street Banners	-	-	-	-	-	-	10,000	-	-	-
28082 - Streetscape Improvements	-	-	-	25,000	-	-	-	-	-	-
27091 - Wayfinding Signage	-	-	20,000	-	-	-	-	-	-	-
32047 - Wayfinding Signage	-	-	-	-	-	-	-	20,000	-	-
Total Land Improvements	35,000	20,000	20,000	25,000	-	150,000	20,000	40,000	30,000	-

Plans and Reports

25134 - Economic Development Strategy	30,000	-	-	-	-	-	-	-	-	-
Total Plans and Reports	30,000	-	-	-	-	-	-	-	-	-

Total 012307 - Economic Development

	65,000	105,000	20,000	25,000	-	150,000	30,000	40,000	30,000	-
	65,000	105,000	20,000	25,000	-	150,000	30,000	40,000	30,000	-

CAPITAL BUDGET - DEVELOPMENT SERVICES AND ENVIRONMENTAL SUSTAINABILITY

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Development Services and Environmental Sustainability										
024100 - Building (Protective Inspection)										
Buildings										
25118 - Building Department Furniture	55,000	-	-	-	-	-	-	-	-	-
Total Buildings	55,000	-	-	-	-	-	-	-	-	-
Vehicles										
25066 - Replacement of Vehicle	55,000	-	-	-	-	-	-	-	-	-
26058 - Replacement of Vehicle	-	55,000	-	-	-	-	-	-	-	-
27057 - Replacement of Vehicle	-	-	60,000	-	-	-	-	-	-	-
28053 - Replacement of Vehicle	-	-	-	65,000	-	-	-	-	-	-
29024 - Replacement of Vehicle	-	-	-	-	65,000	-	-	-	-	-
30008 - Replacement of Vehicle	-	-	-	-	-	70,000	-	-	-	-
31106 - Replacement of Vehicle	-	-	-	-	-	-	70,000	-	-	-
32037 - Replacement of Vehicle	-	-	-	-	-	-	-	70,000	-	-
33050 - Replacement of Vehicle	-	-	-	-	-	-	-	-	75,000	-
34010 - Replacement of Vehicle	-	-	-	-	-	-	-	-	-	75,000
Total Vehicles	55,000	55,000	60,000	65,000	65,000	70,000	70,000	70,000	75,000	75,000
Total 024100 - Building (Protective Inspection)	110,000	55,000	60,000	65,000	65,000	70,000	70,000	70,000	75,000	75,000
Total Development Services and Environmental Sustainability	110,000	55,000	60,000	65,000	65,000	70,000	70,000	70,000	75,000	75,000

CAPITAL BUDGET - DEVELOPMENT SERVICES AND ENVIRONMENTAL SUSTAINABILITY

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Development Services and Environmental Sustainability										
025100 - By-Law Enforcement										
Vehicles										
25065 - Addition of new vehicle - Licensing Officer	50,000	-	-	-	-	-	-	-	-	-
26031 - Replacement of Vehicle 1	-	55,000	-	-	-	-	-	-	-	-
33043 - Replacement of Vehicle 1	-	-	-	-	-	-	-	-	75,000	-
28052 - Replacement of Vehicle 2	-	-	-	60,000	-	-	-	-	-	-
Total Vehicles	50,000	55,000	-	60,000	-	-	-	-	75,000	-
Total 025100 - By-Law Enforcement	50,000	55,000	-	60,000	-	-	-	-	75,000	-
Total Development Services and Environmental Sustainability	50,000	55,000	-	60,000	-	-	-	-	75,000	-

CAPITAL BUDGET - DEVELOPMENT SERVICES AND ENVIRONMENTAL SUSTAINABILITY

Development Services and Environmental Sustainability

081100 - Planning & Zoning

Plans and Reports

32039 - Official Plan Review

Total Plans and Reports

Total 081100 - Planning & Zoning

Total Development Services and Environmental Sustainability

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
32039 - Official Plan Review	-	-	-	-	-	-	-	250,000	-	-
Total Plans and Reports	-	-	-	-	-	-	-	250,000	-	-
Total 081100 - Planning & Zoning	-	-	-	-	-	-	-	250,000	-	-
Total Development Services and Environmental Sustainability	-	-	-	-	-	-	-	250,000	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Emergency Services										
021100 - Fire Stations										
Buildings										
25021 - Gear Racks for Fire Station	16,300	-	-	-	-	-	-	-	-	-
26008 - Gear Racks for Fire Station	-	17,100	-	-	-	-	-	-	-	-
27021 - Gear Racks for Fire Station	-	-	18,000	-	-	-	-	-	-	-
28016 - Gear Racks for Fire Station	-	-	-	19,000	-	-	-	-	-	-
29017 - Gear Racks for Fire Station	-	-	-	-	19,800	-	-	-	-	-
30014 - Gear Racks for Fire Station	-	-	-	-	-	20,800	-	-	-	-
31015 - Gear Racks for Fire Station	-	-	-	-	-	-	21,900	-	-	-
Total Buildings	16,300	17,100	18,000	19,000	19,800	20,800	21,900	-	-	-
Furniture & Equipment										
25040 - Accredited Superior Tanker Shuttle Testing	8,000	-	-	-	-	-	-	-	-	-
30011 - Accredited Superior Tanker Shuttle Testing	-	-	-	-	-	10,300	-	-	-	-
25071 - Breathing Air Compressor for Port Carling	75,000	-	-	-	-	-	-	-	-	-
27023 - Bunker Gear Washing Machines	-	-	38,600	-	-	-	-	-	-	-
30017 - Bunker Gear Washing Machines	-	-	-	-	-	45,000	-	-	-	-
26025 - Marine Nav updates (Sonar/Radar/Depth)	-	11,200	-	-	-	-	-	-	-	-
28017 - Marine Nav updates (Sonar/Radar/Depth)	-	-	-	12,400	-	-	-	-	-	-
30018 - Marine Nav updates (Sonar/Radar/Depth)	-	-	-	-	-	13,700	-	-	-	-
32016 - Marine Nav updates (Sonar/Radar/Depth)	-	-	-	-	-	-	-	15,000	-	-
25002 - PPE for Firefighters (20)	96,100	-	-	-	-	-	-	-	-	-
26002 - PPE for Firefighters (20)	-	100,900	-	-	-	-	-	-	-	-
27007 - PPE for Firefighters (20)	-	-	106,000	-	-	-	-	-	-	-
28011 - PPE for Firefighters (20)	-	-	-	111,300	-	-	-	-	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
29002 - PPE for Firefighters (20)	-	-	-	-	118,000	-	-	-	-	-
30005 - PPE for Firefighters (20)	-	-	-	-	-	123,900	-	-	-	-
31002 - PPE for Firefighters (20)	-	-	-	-	-	-	130,000	-	-	-
32006 - PPE for Firefighters (20)	-	-	-	-	-	-	-	136,500	-	-
33007 - PPE for Firefighters (20)	-	-	-	-	-	-	-	-	143,400	-
34003 - PPE for Firefighters (20)	-	-	-	-	-	-	-	-	-	150,500
25019 - Pumps, Generators and Fans	26,000	-	-	-	-	-	-	-	-	-
26011 - Pumps, Generators and Fans	-	27,300	-	-	-	-	-	-	-	-
27015 - Pumps, Generators and Fans	-	-	28,700	-	-	-	-	-	-	-
28014 - Pumps, Generators and Fans	-	-	-	28,700	-	-	-	-	-	-
29014 - Pumps, Generators and Fans	-	-	-	-	30,100	-	-	-	-	-
30013 - Pumps, Generators and Fans	-	-	-	-	-	31,700	-	-	-	-
31023 - Pumps, Generators and Fans	-	-	-	-	-	-	33,300	-	-	-
32007 - Pumps, Generators and Fans	-	-	-	-	-	-	-	34,900	-	-
33026 - Pumps, Generators, Fans	-	-	-	-	-	-	-	-	36,700	-
25073 - Self Contained Breathing Apparatus	176,100	-	-	-	-	-	-	-	-	-
26032 - Self Contained Breathing Apparatus	-	181,400	-	-	-	-	-	-	-	-
27018 - Self Contained Breathing Apparatus	-	-	186,800	-	-	-	-	-	-	-
28029 - Self Contained Breathing Apparatus	-	-	-	192,400	-	-	-	-	-	-
29039 - Self Contained Breathing Apparatus	-	-	-	-	198,200	-	-	-	-	-
30022 - Self Contained Breathing Apparatus	-	-	-	-	-	204,100	-	-	-	-
31027 - Self Contained Breathing Apparatus	-	-	-	-	-	-	210,200	-	-	-
32014 - Self Contained Breathing Apparatus	-	-	-	-	-	-	-	216,500	-	-
33051 - Self Contained Breathing Apparatus	-	-	-	-	-	-	-	-	223,000	-

CAPITAL BUDGET - EMERGENCY SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
34020 - Self Contained Breathing Apparatus	-	-	-	-	-	-	-	-	-	229,700
28067 - Swift Water Rescue Equipment	-	-	-	65,000	-	-	-	-	-	-
25018 - Vehicle Rescue Equipment	23,000	-	-	-	-	-	-	-	-	-
26022 - Vehicle Rescue Equipment	-	24,200	-	-	-	-	-	-	-	-
27019 - Vehicle Rescue Equipment	-	-	25,500	-	-	-	-	-	-	-
28021 - Vehicle Rescue Equipment	-	-	-	26,800	-	-	-	-	-	-
29020 - Vehicle Rescue Equipment	-	-	-	-	28,200	-	-	-	-	-
30023 - Vehicle Rescue Equipment	-	-	-	-	-	29,700	-	-	-	-
31028 - Vehicle Rescue Equipment	-	-	-	-	-	-	122,500	-	-	-
32015 - Vehicle Rescue Equipment	-	-	-	-	-	-	-	31,200	-	-
33052 - Vehicle Rescue Equipment	-	-	-	-	-	-	-	-	32,800	-
34018 - Vehicle Rescue Equipment	-	-	-	-	-	-	-	-	-	34,500
Total Furniture & Equipment	404,200	345,000	385,600	436,600	374,500	458,400	496,000	434,100	435,900	414,700
Plans and Reports										
27056 - Fire Master Plan and Community Risk Assessment Update	-	-	83,000	-	-	-	-	-	-	-
32002 - Fire Master Plan Update	-	-	-	-	-	-	-	89,000	-	-
Total Plans and Reports	-	-	83,000	-	-	-	-	89,000	-	-
Vehicles										
25070 - Car 1 - Chief	96,500	-	-	-	-	-	-	-	-	-
30015 - Car 1 - Chief	-	-	-	-	-	123,200	-	-	-	-
26045 - Car 2 - Deputy Chief	-	101,400	-	-	-	-	-	-	-	-
31105 - Car 2 - Deputy Chief	-	-	-	-	-	-	129,400	-	-	-
27042 - Car 3 - Fire Prevention	-	-	106,400	-	-	-	-	-	-	-
32083 - Car 3 - Fire Prevention	-	-	-	-	-	-	-	135,800	-	-
29005 - Marine 1 - Foot's Bay Fire Boat	-	-	-	-	388,400	-	-	-	-	-
31107 - Marine 4 - Torrance Fire Boat	-	-	-	-	-	-	412,100	-	-	-
30004 - Marine 5 Minett Fire Boat	-	-	-	-	-	400,100	-	-	-	-
32069 - Marine 9 Milford Bay Fire Boat	-	-	-	-	-	-	-	424,500	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
29056 - Pumper 44 - Walkers Point	-	-	-	-	712,000	-	-	-	-	-
25116 - Pumper 5 - Minett	662,000	-	-	-	-	-	-	-	-	-
34019 - Pumper 6 - Port Carling	-	-	-	-	-	-	-	-	-	1,028,000
32001 - Pumping Apparatus Fire	-	-	-	-	-	-	-	921,000	-	-
25079 - Remote Piloted Aircraft System Upgrade DJI Matrice M30T	18,900	-	-	-	-	-	-	-	-	-
27022 - Rope Rescue Gear	-	-	35,000	-	-	-	-	-	-	-
32030 - Rope Rescue Gear	-	-	-	-	-	-	-	39,000	-	-
27116 - Tanker 3 - Bala	-	-	671,000	-	-	-	-	-	-	-
26108 - Tanker 5 - Minett	-	652,000	-	-	-	-	-	-	-	-
30110 - Tanker 6 - Port Carling	-	-	-	-	-	734,000	-	-	-	-
28100 - Tanker 7 - Windermere	-	-	-	691,000	-	-	-	-	-	-
31124 - Tanker 9 - Milford Bay	-	-	-	-	-	-	755,000	-	-	-
29015 - Water Rescue Suits	-	-	-	-	74,000	-	-	-	-	-
30007 - Wildland 4 Walkers Point ATV and Trailer	-	-	-	-	-	78,000	-	-	-	-
31092 - Wildland 9 Milford Bay ATV and Trailer	-	-	-	-	-	-	81,000	-	-	-
29013 - Zodiac/Motor/Trailer Raymond	-	-	-	-	45,000	-	-	-	-	-
Total Vehicles	777,400	753,400	812,400	691,000	1,219,400	1,335,300	1,377,500	1,520,300	-	1,028,000
Total 021100 - Fire Stations	1,197,900	1,115,500	1,299,000	1,146,600	1,613,700	1,814,500	1,895,400	2,043,400	435,900	1,442,700
	1,197,900	1,115,500	1,299,000	1,146,600	1,613,700	1,814,500	1,895,400	2,043,400	435,900	1,442,700

CAPITAL BUDGET - LIBRARY

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Library										
072100 - Muskoka Lakes Public Library										
Buildings										
25096 - Office Furniture/Computers	3,000	-	-	-	-	-	-	-	-	-
27085 - Office Furniture/Computers	-	-	3,500	-	-	-	-	-	-	-
29114 - Office Furniture/Computers	-	-	-	-	4,000	-	-	-	-	-
31048 - Office Furniture/Computers	-	-	-	-	-	-	4,500	-	-	-
33079 - Office Furniture/Computers	-	-	-	-	-	-	-	-	5,000	-
Total Buildings	3,000	-	3,500	-	4,000	-	4,500	-	5,000	-
Plans and Reports										
25085 - Audio/Visual Materials	8,500	-	-	-	-	-	-	-	-	-
26035 - Audio/Visual Materials	-	7,100	-	-	-	-	-	-	-	-
27073 - Audio/Visual Materials	-	-	7,200	-	-	-	-	-	-	-
28062 - Audio/Visual Materials	-	-	-	7,300	-	-	-	-	-	-
29107 - Audio/Visual Materials	-	-	-	-	7,400	-	-	-	-	-
30120 - Audio/Visual Materials	-	-	-	-	-	7,600	-	-	-	-
31041 - Audio/Visual Materials	-	-	-	-	-	-	7,700	-	-	-
32043 - Audio/Visual Materials	-	-	-	-	-	-	-	7,800	-	-
33072 - Audio/Visual Materials	-	-	-	-	-	-	-	-	7,900	-
34027 - Audio/Visual Materials	-	-	-	-	-	-	-	-	-	8,000
25083 - Books	23,300	-	-	-	-	-	-	-	-	-
26036 - Books	-	21,800	-	-	-	-	-	-	-	-
27071 - Books	-	-	22,300	-	-	-	-	-	-	-
28060 - Books	-	-	-	22,800	-	-	-	-	-	-
29106 - Books	-	-	-	-	23,300	-	-	-	-	-
30112 - Books	-	-	-	-	-	23,800	-	-	-	-
31040 - Books	-	-	-	-	-	-	24,300	-	-	-
32042 - Books	-	-	-	-	-	-	-	24,800	-	-
33071 - Books	-	-	-	-	-	-	-	-	25,300	-

CAPITAL BUDGET - LIBRARY

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
34026 - Books	-	-	-	-	-	-	-	-	-	25,800
25087 - eResources/Databases	8,200	-	-	-	-	-	-	-	-	-
26030 - eResources/Databases	-	8,300	-	-	-	-	-	-	-	-
27077 - eResources/Databases	-	-	8,400	-	-	-	-	-	-	-
28068 - eResources/Databases	-	-	-	8,500	-	-	-	-	-	-
29109 - eResources/Databases	-	-	-	-	8,600	-	-	-	-	-
30122 - eResources/Databases	-	-	-	-	-	8,700	-	-	-	-
31043 - eResources/Databases	-	-	-	-	-	-	8,800	-	-	-
32045 - eResources/Databases	-	-	-	-	-	-	-	8,900	-	-
33074 - eResources/Databases	-	-	-	-	-	-	-	-	9,000	-
34029 - eResources/Databases	-	-	-	-	-	-	-	-	-	9,100
25088 - Library of Things	3,000	-	-	-	-	-	-	-	-	-
26040 - Library of Things	-	2,100	-	-	-	-	-	-	-	-
27078 - Library of Things	-	-	2,200	-	-	-	-	-	-	-
28069 - Library of Things	-	-	-	2,300	-	-	-	-	-	-
29110 - Library of Things	-	-	-	-	2,400	-	-	-	-	-
30123 - Library of Things	-	-	-	-	-	2,500	-	-	-	-
31044 - Library of Things	-	-	-	-	-	-	2,600	-	-	-
32050 - Library of Things	-	-	-	-	-	-	-	2,700	-	-
33075 - Library of Things	-	-	-	-	-	-	-	-	2,800	-
34030 - Library of Things	-	-	-	-	-	-	-	-	-	2,900
25086 - Periodicals	1,000	-	-	-	-	-	-	-	-	-
26029 - Periodicals	-	1,100	-	-	-	-	-	-	-	-
27074 - Periodicals	-	-	1,200	-	-	-	-	-	-	-
28063 - Periodicals	-	-	-	1,300	-	-	-	-	-	-
29108 - Periodicals	-	-	-	-	1,400	-	-	-	-	-
30121 - Periodicals	-	-	-	-	-	1,500	-	-	-	-
31042 - Periodicals	-	-	-	-	-	-	1,600	-	-	-
32044 - Periodicals	-	-	-	-	-	-	-	1,700	-	-
33073 - Periodicals	-	-	-	-	-	-	-	-	1,800	-

CAPITAL BUDGET - LIBRARY

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
34028 - Periodicals	-	-	-	-	-	-	-	-	-	1,900
25092 - Processing	5,500	-	-	-	-	-	-	-	-	-
26043 - Processing	-	5,500	-	-	-	-	-	-	-	-
27081 - Processing	-	-	5,500	-	-	-	-	-	-	-
28071 - Processing	-	-	-	5,500	-	-	-	-	-	-
29112 - Processing	-	-	-	-	5,500	-	-	-	-	-
30043 - Processing	-	-	-	-	-	5,500	-	-	-	-
31046 - Processing	-	-	-	-	-	-	5,500	-	-	-
32060 - Processing	-	-	-	-	-	-	-	5,500	-	-
33077 - Processing	-	-	-	-	-	-	-	-	5,500	-
34032 - Processing	-	-	-	-	-	-	-	-	-	5,500
25091 - Video Games	1,000	-	-	-	-	-	-	-	-	-
26042 - Video Games	-	1,100	-	-	-	-	-	-	-	-
27076 - Video Games	-	-	1,200	-	-	-	-	-	-	-
28070 - Video Games	-	-	-	1,300	-	-	-	-	-	-
29111 - Video Games	-	-	-	-	1,400	-	-	-	-	-
30124 - Video Games	-	-	-	-	-	1,500	-	-	-	-
31045 - Video Games	-	-	-	-	-	-	1,600	-	-	-
32052 - Video Games	-	-	-	-	-	-	-	1,700	-	-
33076 - Video Games	-	-	-	-	-	-	-	-	1,800	-
34031 - Video Games	-	-	-	-	-	-	-	-	-	1,900
Total Plans and Reports	50,500	47,000	48,000	49,000	50,000	51,100	52,100	53,100	54,100	55,100
Total 072100 - Muskoka Lakes Public Library	53,500	47,000	51,500	49,000	54,000	51,100	56,600	53,100	59,100	55,100
Total Library	53,500	47,000	51,500	49,000	54,000	51,100	56,600	53,100	59,100	55,100

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Public Works										
055000 - Cemeteries										
Buildings										
28006 - Glen Orchard Repaint Roof	-	-	-	10,000	-	-	-	-	-	-
Total Buildings	-	-	-	10,000	-	-	-	-	-	-
Land Improvements										
26001 - Cemetery Furniture	-	5,000	-	-	-	-	-	-	-	-
31022 - Cemetery Signage	-	-	-	-	-	-	30,000	-	-	-
27005 - Doherty-Fencing	-	-	10,000	-	-	-	-	-	-	-
26088 - Foot's Bay Cemetery Fencing	-	15,000	-	-	-	-	-	-	-	-
30009 - Glen Orchard Cemetery Fencing	-	-	-	-	-	15,000	-	-	-	-
32003 - Morinus Cemetery Fencing	-	-	-	-	-	-	-	7,500	-	-
29057 - Port Carling Cemetery Columbarium - #2	-	-	-	-	45,000	-	-	-	-	-
34022 - Port Carling Cemetery Columbarium - #3	-	-	-	-	-	-	-	-	-	50,000
28018 - Port Carling Cemetery Fencing	-	-	-	10,000	-	-	-	-	-	-
25068 - Torrance Cemetery Back Gate	5,000	-	-	-	-	-	-	-	-	-
33045 - Ufford Anglican Cemetery Fencing	-	-	-	-	-	-	-	-	10,000	-
33044 - Ufford United Cemetery Fencing	-	-	-	-	-	-	-	-	10,000	-
25046 - Ullswater Cemetery Fencing	18,000	-	-	-	-	-	-	-	-	-
Total Land Improvements	23,000	20,000	10,000	10,000	45,000	15,000	30,000	7,500	20,000	50,000
Total 055000 - Cemeteries	23,000	20,000	10,000	20,000	45,000	15,000	30,000	7,500	20,000	50,000
	23,000	20,000	10,000	20,000	45,000	15,000	30,000	7,500	20,000	50,000

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Public Works										
071100 - Parks										
Buildings										
27031 - Bala Cenotaph Washroom	-	-	40,000	-	-	-	-	-	-	-
30086 - Baycliffe Park Washroom/Changeroom Renovation	-	-	-	-	-	75,000	-	-	-	-
31072 - Downtown Railing Painting	-	-	-	-	-	-	40,000	-	-	-
27140 - Hanna Park Washroom/Changeroom Renovation	-	-	75,000	-	-	-	-	-	-	-
26003 - Jaspen Park Washrooms	-	100,000	-	-	-	-	-	-	-	-
31113 - Muskoka Lakes Sports Park - Washroom/Changeroom Renovation	-	-	-	-	-	-	75,000	-	-	-
26078 - Port Sandfield Park Washrooms	-	100,000	-	-	-	-	-	-	-	-
28013 - Sunset Park Washrooms	-	-	-	40,000	-	-	-	-	-	-
30092 - Windermere Park Washroom/Changeroom Renovation	-	-	-	-	-	75,000	-	-	-	-
34008 - Windsor Park Washroom Renovation	-	-	-	-	-	-	-	-	-	40,000
Total Buildings	-	200,000	115,000	40,000	-	160,000	115,000	-	-	40,000
Docks and Wharfs										
30103 - Adams Bay Dock Fence	-	-	-	-	-	40,000	-	-	-	-
32054 - Appain Way Boat Launch Replacement	-	-	-	-	-	-	-	35,000	-	-
25104 - Appian Way Dock Replacement	-	30,000	-	-	-	-	-	-	-	-
34006 - Bala Bay Wharf Crib Replacement	-	-	-	-	-	-	-	-	-	1,000,000
30105 - Bala Bay Wharf Timber Resurfacing	-	-	-	-	-	150,000	-	-	-	-
27053 - Bala Town Dock Path Resurfacing	-	-	20,000	-	-	-	-	-	-	-
26087 - Beaumaris Wharf Concrete Repairs	-	100,000	-	-	-	-	-	-	-	-
25010 - Beaumaris Wharf Crib Dock Replacement	300,000	-	-	-	-	-	-	-	-	-
25098 - Birch Avenue Boat Ramp Replacement	40,000	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
33093 - Brandy Lake Boat Ramp Replacement	-	-	-	-	-	-	-	-	35,000	-
33067 - Church Dock Rd Boat Launch Replacement	-	-	-	-	-	-	-	-	35,000	-
34011 - Clear Lake Boat Ramp Replacement	-	-	-	-	-	-	-	-	-	35,000
27128 - Foot's Bay Boat Ramp Replacement	-	-	35,000	-	-	-	-	-	-	-
26089 - Foot's Bay Wharf Concrete Repairs	-	100,000	-	-	-	-	-	-	-	-
31037 - Foot's Bay Wharf Design	-	-	-	-	-	-	150,000	-	-	-
32041 - Foot's Bay Wharf Replacement	-	-	-	-	-	-	-	2,000,000	-	-
28039 - Gordon St. Dock rebuild crib dock	-	-	-	34,000	-	-	-	-	-	-
30073 - Gregory Dock Replace Decking	-	-	-	-	-	30,000	-	-	-	-
26086 - Hanna Park Wharf/Ramp Replacement	-	100,000	-	-	-	-	-	-	-	-
34009 - High Lake Boat Ramp Replacement	-	-	-	-	-	-	-	-	-	35,000
31123 - Hwy 141 Boat Launch Replacement	-	-	-	-	-	-	-	-	35,000	-
25105 - Jaspen Park Floating Dock Replacement	5,000	-	-	-	-	-	-	-	-	-
31117 - Leonard Lake Boat Ramp Replacement	-	-	-	-	-	-	35,000	-	-	-
33098 - Long Lake Launch Ramp Replacement	-	-	-	-	-	-	-	-	35,000	-
31025 - Nine Mile Lake Launch rebuild launch ramp	-	-	-	-	-	-	35,000	-	-	-
30104 - Queens Walk Rd Boat Launch Replacement	-	-	-	-	-	45,000	-	-	-	-
29115 - River St Boat Ramp Replacement	-	-	-	-	35,000	-	-	-	-	-
31141 - River St Dock Replacement	-	-	-	-	-	-	30,000	-	-	-
26068 - Rosseau Lake Rd. 2 Dock Replacement	-	100,000	-	-	-	-	-	-	-	-
25052 - Shea Road Boat Ramp Replacement	35,000	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
28085 - Skeleton Bay Dock Cribbing/Re-decking	-	-	-	60,000	-	-	-	-	-	-
31121 - Skeleton Lake Rd 3 Boat Ramp Replacement	-	-	-	-	-	-	35,000	-	-	-
33099 - Skeleton Lake Rd 3 Dock Replacement	-	-	-	-	-	-	-	-	50,000	-
27060 - Skeleton Lake Rd.2 Dock replace pier dock	-	-	400,000	-	-	-	-	-	-	-
28095 - Walker's Point Beach Floater Replacement	-	-	-	5,000	-	-	-	-	-	-
34012 - Walker's Point Boat Launch Replacement	-	-	-	-	-	-	-	-	-	35,000
28077 - Weismiller Street Boat Ramp Replacement	-	-	-	35,000	-	-	-	-	-	-
28079 - Weismiller Street Dock Replace Decking	-	-	-	30,000	-	-	-	-	-	-
31142 - West St Boat Launch Replacement	-	-	-	-	-	-	35,000	-	-	-
33097 - West St Dock Replacement	-	-	-	-	-	-	-	-	25,000	-
28073 - Wharf Inspections	-	-	-	25,000	-	-	-	-	-	-
32091 - Wharf Inspections	-	-	-	-	-	-	-	25,000	-	-
28092 - Wharf Inspections with Underwater	-	40,000	-	-	-	-	-	-	-	-
30072 - Wharf Inspections with Underwater	-	-	-	-	-	40,000	-	-	-	-
34007 - Wharf Inspections with Underwater	-	-	-	-	-	-	-	-	-	40,000
25043 - Whiteside Dock Road Replace	60,000	-	-	-	-	-	-	-	-	-
31143 - Whittings Rd Boat Launch Replacement	-	-	-	-	-	-	35,000	-	-	-
26090 - Windermere Wharf Concrete Repairs	-	100,000	-	-	-	-	-	-	-	-
25121 - Windermere Wharf Floating Docks Replacement	425,000	-	-	-	-	-	-	-	-	-
27137 - Windsor Park Dock Rehabilitation/Replace Deck Boards	-	-	125,000	-	-	-	-	-	-	-
Total Docks and Wharfs	865,000	670,000	580,000	189,000	35,000	305,000	355,000	2,060,000	215,000	1,145,000
Land Improvements										
31126 - Archdekin Beach Repairs	-	-	-	-	-	-	10,000	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
29116 - Bala CC Playground Replacement	-	-	-	-	75,000	-	-	-	-	-
28074 - Baycliffe Beach Repairs	-	-	-	15,000	-	-	-	-	-	-
29060 - Baycliffe Park Parking Lot	-	-	-	-	75,000	-	-	-	-	-
33066 - Birch Avenue Parking Lot Resurfacing	-	-	-	-	-	-	-	-	50,000	-
29118 - Four Mile Point Beach Repairs	-	-	-	-	15,000	-	-	-	-	-
27111 - Hanna Beach Repairs	-	-	15,000	-	-	-	-	-	-	-
31032 - Hanna Park Parking Lot	-	-	-	-	-	-	70,000	-	-	-
30036 - Hanna Park Walking Trail/Basketball Resurfacing	-	-	-	-	-	60,000	-	-	-	-
26065 - Hannah Park - Playground Replacement	-	225,000	-	-	-	-	-	-	-	-
31127 - Indian Crescent Beach Repairs	-	-	-	-	-	-	10,000	-	-	-
27122 - Jaspen Beach Repairs	-	-	15,000	-	-	-	-	-	-	-
33095 - Milford Bay Baseball Diamond Refurbishment	-	-	-	-	-	-	-	-	100,000	-
28123 - Milford Bay Playground Replacement	-	-	-	150,000	-	-	-	-	-	-
29067 - Milford Bay Tennis Courts	-	-	-	-	100,000	-	-	-	-	-
28114 - Milford Manor Golf Course Well	-	-	-	30,000	-	-	-	-	-	-
33062 - Muskoka Lakes Sports Park - Skate Park	-	-	-	-	-	-	-	-	100,000	-
31115 - Muskoka Lakes Sports Park Parking Lot Resurfacing	-	-	-	-	-	-	100,000	-	-	-
29103 - Muskoka Lakes Sports Park-Playground	-	-	-	-	150,000	-	-	-	-	-
25044 - Park Bench Replacement	-	40,000	-	-	-	-	-	-	-	-
25045 - Park Signage Replacement	35,000	-	-	-	-	-	-	-	-	-
31012 - Park Waste Receptacle Replacement	-	-	-	-	-	-	20,000	-	-	-
30098 - Shea Rd Boat Launch Parking Expansion	-	-	-	-	-	100,000	-	-	-	-
29117 - Skeleton Lake Beach Repairs	-	-	-	-	15,000	-	-	-	-	-
28076 - Sunset Beach Repairs	-	-	-	15,000	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
33032 - Sunset Park Parking lot Resurfacing	-	-	-	-	-	-	-	-	40,000	-
27061 - Sunset Park Playground	-	-	150,000	-	-	-	-	-	-	-
33090 - Torrance Ball Diamond Refurbishment	-	-	-	-	-	-	-	-	150,000	-
31033 - Torrance Basket Ball Court Resurface	-	-	-	-	-	-	75,000	-	-	-
28019 - Valley Green Beach Parking Area	-	-	-	10,000	-	-	-	-	-	-
31125 - Valley Green Beach Repairs	-	-	-	-	-	-	10,000	-	-	-
30068 - Walker's Point Beach Repairs	-	-	-	-	-	15,000	-	-	-	-
28051 - Walker's Point CC Playground	-	-	-	150,000	-	-	-	-	-	-
29076 - Walker's Point Tennis Courts	-	-	-	-	100,000	-	-	-	-	-
26093 - Windermere Beach Repairs	-	25,000	-	-	-	-	-	-	-	-
33037 - Windsor Park Parking lot Resurfacing	-	-	-	-	-	-	-	-	50,000	-
Total Land Improvements	35,000	290,000	180,000	370,000	630,000	175,000	295,000	-	490,000	-
Plans and Reports										
25097 - Parks Development Plans - Phase 1	20,000	-	-	-	-	-	-	-	-	-
26120 - Parks Development Plans - Phase 2	-	20,000	-	-	-	-	-	-	-	-
30071 - Trails & Cycling Network Plan	-	-	-	-	-	40,000	-	-	-	-
27102 - Tree Management Plan	-	-	25,000	-	-	-	-	-	-	-
Total Plans and Reports	20,000	20,000	25,000	-	-	40,000	-	-	-	-
Roads and Bridges										
33008 - Snowmobile Bridge	-	-	-	-	-	-	-	-	20,000	-
Total Roads and Bridges	-	-	-	-	-	-	-	-	20,000	-
Total 071100 - Parks	920,000	1,080,000	900,000	599,000	665,000	670,000	765,000	2,060,000	725,000	1,185,000
	920,000	1,080,000	900,000	599,000	665,000	670,000	765,000	2,060,000	725,000	1,185,000

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Public Works										
071300 - Arenas										
Buildings										
31093 - Bala Arena AODA Compliance	-	-	-	-	-	-	250,000	-	-	-
30060 - Bala Arena Beam/Base Plate Painting	-	-	-	-	-	60,000	-	-	-	-
26017 - Bala Arena Block Repairs	-	30,000	-	-	-	-	-	-	-	-
30109 - Bala Arena Changeroom Renovations	-	-	-	-	-	150,000	-	-	-	-
33040 - Bala Arena Cladding Pre-finished Aluminum	-	-	-	-	-	-	-	-	50,000	-
26095 - Bala Arena -Condenser	-	125,000	-	-	-	-	-	-	-	-
31030 - Bala Arena Drop Ceiling/Rooftop Unit	-	-	-	-	-	-	60,000	-	-	-
26018 - Bala Arena Exhaust Fan	-	7,500	-	-	-	-	-	-	-	-
29077 - Bala Arena Exterior Doors	-	-	-	-	25,000	-	-	-	-	-
31095 - Bala Arena Exterior Painting	-	-	-	-	-	-	50,000	-	-	-
33041 - Bala Arena Exterior Lighting	-	-	-	-	-	-	-	-	25,000	-
28056 - Bala Arena Floor-Concrete Phase I	-	-	-	175,000	-	-	-	-	-	-
29105 - Bala Arena Floor-Concrete Phase II	-	-	-	-	1,700,000	-	-	-	-	-
27020 - Bala Arena Floor-Rubber Phase 1	-	-	80,000	-	-	-	-	-	-	-
31001 - Bala Arena -Hot Water Tanks	-	-	-	-	-	-	10,000	-	-	-
34072 - Bala Arena HVAC - Room 5 & 6	-	-	-	-	-	-	-	-	-	40,000
27008 - Bala Arena Ice Surface Slab Crack Sealing	-	-	10,000	-	-	-	-	-	-	-
28043 - Bala Arena Interior Painting	-	-	-	40,000	-	-	-	-	-	-
25055 - Bala Arena Jacket Pump	7,500	-	-	-	-	-	-	-	-	-
33055 - Bala Arena Lighting-Banked	-	-	-	-	-	-	-	-	50,000	-
32056 - Bala Arena Lobby Seating	-	-	-	-	-	-	-	25,000	-	-
28059 - Bala Arena Main Steel Roof	-	-	-	750,000	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
26072 - Bala Arena MCC Panel Plant Room	-	60,000	-	-	-	-	-	-	-	-
31020 - Bala Arena Mechanical-Furnace	-	-	-	-	-	-	25,000	-	-	-
25016 - Bala Arena Mold Removal - Room 5	10,000	-	-	-	-	-	-	-	-	-
28007 - Bala Arena Repaint Steel Girders	-	-	-	60,000	-	-	-	-	-	-
25017 - Bala Arena Roof Repairs	10,000	-	-	-	-	-	-	-	-	-
25053 - Bala Arena -Score Clock	25,000	-	-	-	-	-	-	-	-	-
29069 - Bala Arena Sound System	-	-	-	-	20,000	-	-	-	-	-
30027 - Bala Arena Washroom Renovation	-	-	-	-	-	100,000	-	-	-	-
32066 - Bala Arena Window Replacement	-	-	-	-	-	-	-	30,000	-	-
30077 - PC Arena Beam/Base Plate Painting	-	-	-	-	-	60,000	-	-	-	-
26016 - PC Arena Block Repairs	-	30,000	-	-	-	-	-	-	-	-
31104 - PC Arena Ceiling-Dropped	-	-	-	-	-	-	40,000	-	-	-
33053 - PC Arena Cladding-Pre-finished Aluminum	-	-	-	-	-	-	-	-	50,000	-
33091 - PC Arena Cladding-Stucco	-	-	-	-	-	-	-	-	80,000	-
33054 - PC Arena -Compressor	-	-	-	-	-	-	-	-	80,000	-
28047 - PC Arena Desiccant-Dehumidifier (2)	-	-	-	75,000	-	-	-	-	-	-
31017 - PC Arena -Diesel Tank	-	-	-	-	-	-	20,000	-	-	-
33047 - PC Arena Exterior Lighting	-	-	-	-	-	-	-	-	25,000	-
31096 - PC Arena Exterior Painting	-	-	-	-	-	-	50,000	-	-	-
27058 - PC Arena Floor- Rubber Phase 1	-	-	-	120,000	-	-	-	-	-	-
26073 - PC Arena Floor-Concrete Phase I	-	175,000	-	-	-	-	-	-	-	-
27143 - PC Arena Floor-Concrete Phase II	-	-	1,700,000	-	-	-	-	-	-	-
26015 - PC Arena Generator Room Dehumidification/Repairs	-	30,000	-	-	-	-	-	-	-	-
32004 - PC Arena Hot Water Tanks	-	-	-	-	-	-	-	15,000	-	-
25011 - PC Arena Ice Surface Slab Crack Sealing	10,000	-	-	-	-	-	-	-	-	-
28061 - PC Arena Interior Painting	-	-	-	40,000	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
33056 - PC Arena Lighting-Banked	-	-	-	-	-	-	-	-	50,000	-
26079 - PC Arena Main Steel Roof	-	750,000	-	-	-	-	-	-	-	-
29072 - PC Arena Mechanical Frame Repainting	-	-	-	-	15,000	-	-	-	-	-
25007 - PC Arena Mold Removal - Room 6	10,000	-	-	-	-	-	-	-	-	-
31019 - PC Arena -Replace Furnace	-	-	-	-	-	-	25,000	-	-	-
31024 - PC Arena -Rooftop Unit	-	-	-	-	-	-	40,000	-	-	-
25008 - PC Arena Rooftop Unit Sealing/Roof Repairs	10,000	-	-	-	-	-	-	-	-	-
26006 - PC Arena Sound System	-	20,000	-	-	-	-	-	-	-	-
32059 - PC Arena Window Replacement	-	-	-	-	-	-	-	30,000	-	-
34021 - PC Arena.-Floor Machine (Commercial)	-	-	-	-	-	-	-	-	-	12,000
32013 - PC Arena.-Lobby Seating	-	-	-	-	-	-	-	25,000	-	-
31035 - PC Arena-AODA Compliance	-	-	-	-	-	-	250,000	-	-	-
34023 - PC Arena-Discharge Pipe	-	-	-	-	-	-	-	-	-	100,000
31034 - PC Arena-Generator	-	-	-	-	-	-	111,500	-	-	-
27025 - PC Arena-Retaining Wall	-	-	75,000	-	-	-	-	-	-	-
29045 - PC Arena-Score Clock	-	-	-	-	25,000	-	-	-	-	-
29081 - Port Arena Exterior Doors	-	-	-	-	25,000	-	-	-	-	-
30119 - Port Carling Arena Changeroom Renovations	-	-	-	-	-	150,000	-	-	-	-
30095 - Port Carling Arena Washroom Renovation	-	-	-	-	-	100,000	-	-	-	-
Total Buildings	82,500	1,227,500	1,865,000	1,260,000	1,810,000	620,000	931,500	125,000	410,000	152,000
Land Improvements										
32058 - Bala Arena-Asphalt Paving	-	-	-	-	-	-	-	40,000	-	-
27002 - PC Arena Drainage System	-	-	90,000	-	-	-	-	-	-	-
32036 - PC Arena-Asphalt Paving	-	-	-	-	-	-	-	200,000	-	-
Total Land Improvements	-	-	90,000	-	-	-	-	240,000	-	-
Plans and Reports										
29007 - Arenas - Engineers Report	-	-	-	-	30,000	-	-	-	-	-
34013 - Arenas - Engineers Report	-	-	-	-	-	-	-	-	-	30,000
Total Plans and Reports	-	-	-	-	30,000	-	-	-	-	30,000
Total 071900 - Arenas	82,500	1,227,500	1,955,000	1,260,000	1,840,000	620,000	931,500	365,000	410,000	182,000
	82,500	1,227,500	1,955,000	1,260,000	1,840,000	620,000	931,500	365,000	410,000	182,000

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Public Works										
071200 - Community Centres										
Buildings										
25041 - Bala CC Convert to Propane	15,000	-	-	-	-	-	-	-	-	-
27136 - Bala CC Paint/Stain Facility	-	-	25,000	-	-	-	-	-	-	-
32093 - Bala CC Replace A/C Units	-	-	-	-	-	-	-	25,000	-	-
29025 - Bala CC Replace Kitchen Flooring	-	-	-	-	8,000	-	-	-	-	-
25058 - Community Centre Tables/Chairs	20,000	-	-	-	-	-	-	-	-	-
26126 - Foot's Bay CC Commercial Kitchen	-	175,000	-	-	-	-	-	-	-	-
33034 - Foot's Bay CC Dishwasher	-	-	-	-	-	-	-	-	15,000	-
32034 - Foot's Bay CC Heating - Electric	-	-	-	-	-	-	-	15,000	-	-
30028 - Foot's Bay CC Interior Flooring	-	-	-	-	-	15,000	-	-	-	-
30034 - Foot's Bay CC Plumbing Upgrades	-	-	-	-	-	15,000	-	-	-	-
31110 - Foot's Bay CC Repaint Siding	-	-	-	-	-	-	20,000	-	-	-
29028 - Glen Orchard 1890 School House Roof	-	-	-	-	10,000	-	-	-	-	-
33059 - Glen Orchard CC - Water Pump	-	-	-	-	-	-	-	-	10,000	-
28004 - Hekkla CC Generator	-	-	-	20,000	-	-	-	-	-	-
33060 - Hekkla CC Wood Siding	-	-	-	-	-	-	-	-	40,000	-
29034 - Milford Bay CC Commercial Dishwasher	-	-	-	-	17,000	-	-	-	-	-
28101 - Milford Bay CC Generator	-	-	-	80,000	-	-	-	-	-	-
31018 - Milford Bay CC Re-paint Roof	-	-	-	-	-	-	20,000	-	-	-
30035 - Milford Bay CC replace Flooring	-	-	-	-	-	45,000	-	-	-	-
29004 - Peninsula CC Chest Freezer	-	-	-	-	5,000	-	-	-	-	-
29010 - Peninsula CC Commercial Stove	-	-	-	-	15,000	-	-	-	-	-
33058 - Peninsula CC Refrigerator	-	-	-	-	-	-	-	-	15,000	-
25051 - Peninsula CC Replace 3ton and 5ton AC Units	7,000	-	-	-	-	-	-	-	-	-
26044 - Peninsula CC Replace Accessible Ramp	-	25,000	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2020	2027	2028	2020	2030	2031	2032	2033	2034
31139 - Peninsula CC Siding Replacement	-	-	-	-	-	-	25,000	-	-	-
25067 - Peninsula CC Sound System Upgrade	12,500	-	-	-	-	-	-	-	-	-
27046 - Port Carling CC Redo Flat Roof	-	-	80,000	-	-	-	-	-	-	-
31031 - Port Carling CC Replace waterfall	-	-	-	-	-	-	60,000	-	-	-
25063 - Port Carling CC Sound System Upgrade	25,000	-	-	-	-	-	-	-	-	-
34015 - Raymond CC - Accessible Ramp	-	-	-	-	-	-	-	-	-	33,000
34016 - Raymond CC - Septic System Pump	-	-	-	-	-	-	-	-	-	18,000
29019 - Raymond CC A/C Unit	-	-	-	-	7,500	-	-	-	-	-
29026 - Raymond CC Paint Kitchen Roof	-	-	-	-	10,000	-	-	-	-	-
34014 - Torrance CC - Stove	-	-	-	-	-	-	-	-	-	15,000
30001 - Torrance CC Automatic Door Openers	-	-	-	-	-	10,000	-	-	-	-
31008 - Torrance CC Convert Oil furnace to Propane	-	-	-	-	-	-	14,000	-	-	-
33031 - Torrance CC Exterior Painting	-	-	-	-	-	-	-	-	40,000	-
28040 - Torrance CC Generator	-	-	-	45,000	-	-	-	-	-	-
31021 - Torrance CC Replace Septic System	-	-	-	-	-	-	25,000	-	-	-
33057 - Ullswater CC - Accessible Ramp	-	-	-	-	-	-	-	-	35,000	-
25138 - Ullswater CC Commercial Kitchen	175,000	-	-	-	-	-	-	-	-	-
29037 - Ullswater CC Replace South Exit	-	-	-	-	18,000	-	-	-	-	-
30033 - Walkers Point CC Replace Septic System	-	-	-	-	-	35,000	-	-	-	-
25062 - Walkers Point CC & Old Fire Hall - Asbestos Remediation	10,000	-	-	-	-	-	-	-	-	-
31100 - Walkers Point CC Replace Main Hall Windows	-	-	-	-	-	-	20,000	-	-	-
33092 - Walkers Point CC Replace Vinyl Flooring	-	-	-	-	-	-	-	-	20,000	-
26094 - Walker's Point CC Sound System Upgrade	-	20,000	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
26128 - Walkers Point CC Upgrade to Electric Heaters	-	20,000	-	-	-	-	-	-	-	-
32055 - Windermere CC Heating - Electric	-	-	-	-	-	-	-	15,000	-	-
30003 - Windermere CC Repaint siding / windows	-	-	-	-	-	15,000	-	-	-	-
30010 - Windermere CC Replace Septic Bed	-	-	-	-	-	15,500	-	-	-	-
25137 - Windermere Kitchen Upgrades	175,000	-	-	-	-	-	-	-	-	-
Total Buildings	439,500	240,000	105,000	145,000	90,500	150,500	184,000	55,000	175,000	66,000
Land Improvements										
28002 - Bala CC Chain Fence	-	-	-	20,000	-	-	-	-	-	-
34069 - Bala CC Parking Lot Resurfacing	-	-	-	-	-	-	-	-	-	40,000
34017 - Milford Bay CC Parking Lot	-	-	-	-	-	-	-	-	-	75,000
33035 - Peninsula CC Parking Lot Resurfacing	-	-	-	-	-	-	-	-	40,000	-
32033 - Port Carling CC Parking Lot	-	-	-	-	-	-	-	100,000	-	-
27064 - Port Carling CC Replace Paving Stones/Stairs	-	-	120,000	-	-	-	-	-	-	-
33033 - Raymond CC Parking lot Resurfacing	-	-	-	-	-	-	-	-	75,000	-
29080 - Torrance CC Parking Lot Fence Replacement	-	-	-	-	30,000	-	-	-	-	-
34070 - Torrance CC Parking Lot Resurfacing	-	-	-	-	-	-	-	-	-	40,000
29099 - Torrance CC Replace Paving Stone Walkway	-	-	-	-	20,000	-	-	-	-	-
34002 - Walker's Point CC Parking Lot Resurfacing	-	-	-	-	-	-	-	-	-	40,000
31009 - Walkers Point CC Paving Stone Walkway	-	-	-	-	-	-	15,000	-	-	-
Total Land Improvements	-	-	120,000	20,000	50,000	-	15,000	100,000	115,000	195,000
Total 071200 - Community Centres	439,500	240,000	225,000	165,000	140,500	150,500	199,000	155,000	290,000	261,000
Total Public Works	439,500	240,000	225,000	165,000	140,500	150,500	199,000	155,000	290,000	261,000

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Public Works										
071800 - Facilities Maintenance										
Buildings										
33046 - Bala FH - Bay Doors	-	-	-	-	-	-	-	-	25,000	-
26024 - Bala FH Diesel Recapture Units	-	60,000	-	-	-	-	-	-	-	-
28103 - Bala FH Minor Repairs	-	-	-	60,000	-	-	-	-	-	-
32070 - Bala FH Plumbing Upgrades	-	-	-	-	-	-	-	15,000	-	-
25076 - Bala Library - Rear Door	8,500	-	-	-	-	-	-	-	-	-
33049 - Foots Bay FH - Shingles	-	-	-	-	-	-	-	-	25,000	-
31131 - Foot's Bay FH Minor Repairs	-	-	-	-	-	-	20,000	-	-	-
25077 - Foot's Bay FH Siding Repairs	15,000	-	-	-	-	-	-	-	-	-
30099 - Foot's Bay Fire Station Design	-	-	-	-	-	250,000	-	-	-	-
31099 - Foot's Bay Station - Station 1 - (1978)	-	-	-	-	-	-	6,500,000	-	-	-
26037 - GO Garage Salt Building	-	125,000	-	-	-	-	-	-	-	-
26069 - Milford Bay Boat House Decking	-	100,000	-	-	-	-	-	-	-	-
29083 - Milford Bay FH Diesel Recapture Units	-	-	-	-	60,000	-	-	-	-	-
28120 - Milford Bay FH Minor Repairs	-	-	-	100,000	-	-	-	-	-	-
30021 - Milford Bay FH Showers	-	-	-	-	-	25,000	-	-	-	-
33015 - Milford Bay Fire Hall - Convert Furnace	-	-	-	-	-	-	-	-	10,000	-
35003 - Milford Bay Fire Station - Station 9 - (1976)	-	-	-	-	-	-	-	-	-	-
34071 - Milford Bay Fire Station Design	-	-	-	-	-	-	-	-	-	250,000
28107 - Minett FH Minor Repairs	-	-	-	60,000	-	-	-	-	-	-
26028 - Minett Fire Station Design	-	250,000	-	-	-	-	-	-	-	-
27003 - Minett Station - Station 5 - (1961)	-	-	6,000,000	-	-	-	-	-	-	-
27066 - Municipal Office - Re-shingle/Vent	-	-	125,000	-	-	-	-	-	-	-
25075 - Municipal Office - Washroom Renovations	-	15,000	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
31140 - Municipal Office & Library - Building Heat Cables	-	-	-	-	-	-	25,000	-	-	-
20021 - Municipal Office HVAC Rooftop units above Council	-	40,000	-	-	-	-	-	-	-	-
27142 - Municipal Office HVC Rebalancing	-	-	20,000	-	-	-	-	-	-	-
28075 - Municipal office replace 5 ton AC Unit	-	-	-	7,500	-	-	-	-	-	-
28121 - Municipal Office Replace Aluminum Siding	-	-	-	35,000	-	-	-	-	-	-
25014 - Municipal Office Replace Carpet Front Desk	15,000	-	-	-	-	-	-	-	-	-
28041 - Municipal Office Replace Windows Parking lot side	-	-	-	50,000	-	-	-	-	-	-
25133 - Office Furniture	10,000	-	-	-	-	-	-	-	-	-
20121 - Office Furniture	-	10,000	-	-	-	-	-	-	-	-
27157 - Office Furniture	-	-	10,000	-	-	-	-	-	-	-
28128 - Office Furniture	-	-	-	10,000	-	-	-	-	-	-
29120 - Office Furniture	-	-	-	-	10,000	-	-	-	-	-
30126 - Office Furniture	-	-	-	-	-	10,000	-	-	-	-
31145 - Office Furniture	-	-	-	-	-	-	10,000	-	-	-
32094 - Office Furniture	-	-	-	-	-	-	-	10,000	-	-
33100 - Office Furniture	-	-	-	-	-	-	-	-	10,000	-
34073 - Office Furniture	-	-	-	-	-	-	-	-	-	10,000
26083 - Patterson Garage - Exterior Renovations	-	150,000	-	-	-	-	-	-	-	-
27141 - Patterson Garage - Interior Renovations	-	-	300,000	-	-	-	-	-	-	-
25064 - Patterson Garage Fuel System Replacement	-	191,000	-	-	-	-	-	-	-	-
26019 - PC Fire Hall Replace Generator	-	40,000	-	-	-	-	-	-	-	-
29059 - PC Library replace HVAC units	-	-	-	-	60,000	-	-	-	-	-
25072 - Port Carling FH Diesel Recapture Units	115,000	-	-	-	-	-	-	-	-	-
31135 - Port Carling FH Minor Repairs	-	-	-	-	-	-	20,000	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
34025 - Ranwood - Exterior Renovations	-	-	-	-	-	-	-	-	-	200,000
30084 - Ranwood Garage - Interior Renovations	-	-	-	-	-	300,000	-	-	-	-
33036 - Raymond FH - Propane Furnace	-	-	-	-	-	-	-	-	10,000	-
33017 - Raymond FH - Siding	-	-	-	-	-	-	-	-	30,000	-
28083 - Raymond FH Diesel Recapture Units	-	-	-	60,000	-	-	-	-	-	-
28102 - Raymond FH Minor Repairs	-	-	-	40,000	-	-	-	-	-	-
30032 - Raymond FH Showers	-	-	-	-	-	25,000	-	-	-	-
29085 - Torrance FH Diesel Recapture Units	-	-	-	-	60,000	-	-	-	-	-
31132 - Torrance FH Minor Repairs	-	-	-	-	-	-	20,000	-	-	-
33009 - Torrance Fire Hall Replace Generator	-	-	-	-	-	-	-	-	40,000	-
30079 - Walker's Point FH 5 Ton AC Unit	-	-	-	-	-	15,000	-	-	-	-
27009 - Walker's Point FH Diesel Recapture Units	-	-	60,000	-	-	-	-	-	-	-
31133 - Walker's Point FH Minor Repairs	-	-	-	-	-	-	20,000	-	-	-
28084 - Windermere FH Diesel Recapture Units	-	-	-	60,000	-	-	-	-	-	-
32075 - Windermere FH Interior Flooring	-	-	-	-	-	-	-	15,000	-	-
31134 - Windermere FH Minor Repairs	-	-	-	-	-	-	20,000	-	-	-
Total Buildings	163,600	981,000	6,615,000	482,500	190,000	626,000	6,636,000	40,000	160,000	460,000
Land Improvements										
31137 - Bala FH Parking Lot Resurfacing	-	-	-	-	-	-	80,000	-	-	-
29075 - Foot's Bay FH Parking Lot Resurfacing	-	-	-	-	60,000	-	-	-	-	-
34024 - Glen Orchard Garage Parking Area - Asphalt Strip	-	-	-	-	-	-	-	-	-	25,000
29100 - Milford Bay FH Parking Lot Resurfacing	-	-	-	-	60,000	-	-	-	-	-
26038 - Municipal Office Repave Parking Area	-	150,000	-	-	-	-	-	-	-	-
26082 - PC Library Lower Level Walkway - Replace Pavers	-	20,000	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
32035 - PC Library Parking Lot	-	-	-	-	-	-	-	150,000	-	-
33061 - Port Carling FH Parking Lot Resurfacing	-	-	-	-	-	-	-	-	125,000	-
32071 - Raymond FH Parking Lot Resurfacing	-	-	-	-	-	-	-	80,000	-	-
31101 - Windermere FH Parking Lot Resurfacing	-	-	-	-	-	-	60,000	-	-	-
Total Land Improvements	-	170,000	-	-	120,000	-	140,000	230,000	125,000	25,000
Plans and Reports										
25069 - Building Condition Assessments	200,000	-	-	-	-	-	-	-	-	-
Total Plans and Reports	200,000	-	-	-	-	-	-	-	-	-
Total 071800 - Facilities Maintenance	363,600	1,161,000	6,616,000	482,600	310,000	626,000	6,776,000	270,000	276,000	486,000
	363,600	1,161,000	6,616,000	482,600	310,000	626,000	6,776,000	270,000	276,000	486,000

Public Works

074100 - Trails

Furniture & Equipment

28093 - Trail Furniture

-	-	-	25,000	-	-	-	-	-	-	-
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Total Furniture & Equipment

-	-	-	25,000	-	-	-	-	-	-	-
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Land Improvements

27110 - Fish Hatchery Trail Resurfacing/Brushing

-	-	25,000	-	-	-	-	-	-	-	-
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33001 - Hazelwood Trail Bridges

-	-	-	-	-	-	-	-	-	25,000	-
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26009 - Hazelwood Trail Resurfacing/Brushing

-	25,000	-	-	-	-	-	-	-	-	-
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31138 - Huckleberry Trail Resurfacing/Brushing

-	-	-	-	-	-	-	25,000	-	-	-
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32090 - Raymond Trail Resurfacing/Brushing

-	-	-	-	-	-	-	-	25,000	-	-
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30067 - Trail Signage

-	-	-	-	-	-	25,000	-	-	-	-
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29030 - Walker's Point Lookout Trail Brushing/Resurfacing

-	-	-	-	-	10,000	-	-	-	-	-
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34034 - Weir Lake Trail Resurfacing/Brushing

-	-	-	-	-	-	-	-	-	-	25,000
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Total Land Improvements

-	25,000	25,000	-	10,000	25,000	25,000	25,000	25,000	25,000	25,000
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Total 074100 - Trails

-	25,000	25,000	25,000	10,000	25,000	25,000	25,000	25,000	25,000	25,000
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-	25,000	25,000	25,000	10,000	25,000	25,000	25,000	25,000	25,000	25,000
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CAPITAL BUDGET - OPERATIONAL SERVICES

Capital Project Summary - 10 Years

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Public Works										
300935 - Township Equipment										
Furniture & Equipment										
26097 - Backhoe 11101 (2011 Case)	-	300,000	-	-	-	-	-	-	-	-
30116 - Backhoe 11503 (2015 Case)	-	-	-	-	-	325,000	-	-	-	-
31038 - Backhoe 11903 (2019 Case 590SN)	-	-	-	-	-	-	325,000	-	-	-
33081 - Backhoe 2304 (2023 CAT)	-	-	-	-	-	-	-	-	330,000	-
31074 - Backhoe Loader Tractor 22103 (2021 Kubota Tractor)	-	-	-	-	-	-	40,000	-	-	-
25126 - Chipper 10703 Woodsman (2007)	130,000	-	-	-	-	-	-	-	-	-
27051 - Chipper 11202 Vermeer (2012)	-	-	135,000	-	-	-	-	-	-	-
31050 - Culvert Steamer 11403 (2014 Thompson)	-	-	-	-	-	-	30,000	-	-	-
28099 - Excavator 10702 Volvo	-	-	-	450,000	-	-	-	-	-	-
31049 - Excavator Brusher attachment 12102 (2021 Seppi)	-	-	-	-	-	-	40,000	-	-	-
31075 - Grader 11702 (2017 John Deere 770GP Motor Grader)	-	-	-	-	-	-	500,000	-	-	-
33080 - Grader 11807 (2018 John Deere)	-	-	-	-	-	-	-	-	550,000	-
29033 - Grass Cutter 20905 (John Deere Lawn Tractor)	-	-	12,500	-	-	-	-	-	-	-
27024 - Grass Cutter 20905-2009 JD	-	-	15,000	-	-	-	-	-	-	-
26115 - Grass Cutter 21203-2012 JD	-	12,100	-	-	-	-	-	-	-	-
25042 - Grass Cutter 21406-2014 JD lawn tractor	12,100	-	-	-	-	-	-	-	-	-
26114 - Grass Cutter 21504-2015 JD zero turn	-	25,000	-	-	-	-	-	-	-	-
26048 - Grass Cutter 21505-2015 JD zero turn	-	25,000	-	-	-	-	-	-	-	-
32012 - Grass Cutter 2201 - 2022 John Deere zero turn	-	-	-	-	-	-	-	25,000	-	-
33082 - Grass Cutter 2306 - 2023 JD zero turn	-	-	-	-	-	-	-	-	25,000	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
34048 - Grass Cutter 2406 - JD lawn tractor	-	-	-	-	-	-	-	-	-	12,500
26125 - Saw	-	33,800	-	-	-	-	-	-	-	-
32038 - Skidsteer 11804 (2018 CAT Skidsteer)	-	-	-	-	-	-	-	200,000	-	-
27067 - Turf Mntnce 2222- Unit 8 Sand Spreader (2017)	-	-	7,500	-	-	-	-	-	-	-
27038 - Vibratory Plate Packer (2017)	-	-	30,000	-	-	-	-	-	-	-
27075 - Water Tank (2018 2000 gal water tank)	-	-	11,200	-	-	-	-	-	-	-
27004 - Water Tank-900 L-Skid Mount	-	-	7,000	-	-	-	-	-	-	-
Total Furniture & Equipment	142,100	395,900	218,200	450,000	-	325,000	935,000	225,000	905,000	12,500
Vehicles										
34044 - Sidewalk Plow 2404 (2024 Trackless)	-	-	-	-	-	-	-	-	-	225,000
30089 - Sweeper (2017 Elgin Eagle)	-	-	-	-	-	400,000	-	-	-	-
32062 - Tandem Float Trailer 12201 (2022 JC Trailer)	-	-	-	-	-	-	-	45,000	-	-
25054 - Tandem Plow Truck (2014 Western)	430,000	-	-	-	-	-	-	-	-	-
26101 - Tandem Plow Truck (2015 Western)	-	450,000	-	-	-	-	-	-	-	-
27120 - Tandem Plow Truck (2016 Freightliner)	-	-	475,000	-	-	-	-	-	-	-
26107 - Tandem Plow Truck (2016 Western)	430,000	-	-	-	-	-	-	-	-	-
28064 - Tandem Plow Truck (2018 Freightliner)	-	-	-	495,000	-	-	-	-	-	-
29029 - Tandem Plow Truck (2019 Freightliner)	-	-	-	-	495,000	-	-	-	-	-
29068 - Tandem Plow Truck (2019 Western)	-	-	-	-	495,000	-	-	-	-	-
32008 - Tandem Plow Truck 12202 (2022 Wester Star)	-	-	-	-	-	-	-	505,000	-	-
34042 - Tandem Plow Truck 2401 (2024 Wester Star)	-	-	-	-	-	-	-	-	-	505,000

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
34043 - Tandem Plow Truck 2402 (2024 Wester Star)	-	-	-	-	-	-	-	-	-	505,000
25024 - Trailer 20803 (2008 Weberlane Landscape)	10,000	-	-	-	-	-	-	-	-	-
26109 - Trailer 21103-2011 Weberlane Landscape	-	7,500	-	-	-	-	-	-	-	-
31076 - Trailer 21605 (2016 Werberlane Landscape Trailer)	-	-	-	-	-	-	10,000	-	-	-
33083 - Trailer 2303 (2023 5 Ton low bed trailer)	-	-	-	-	-	-	-	-	10,000	-
26060 - Truck - 1 Ton (2016 Ford Truck)	-	120,000	-	-	-	-	-	-	-	-
26110 - Truck - 1 Ton (2017 Ford Truck)	-	120,000	-	-	-	-	-	-	-	-
30102 - Truck - 1 Ton (2019 Ford)	-	-	-	-	-	135,000	-	-	-	-
32057 - Truck - 1 Ton 22203 (2022 Chevrolet 3500)	-	-	-	-	-	-	-	125,000	-	-
30058 - Truck - 1/2 Ton 2301 (2023 Chevrolet Silverado))	-	-	-	-	-	80,000	-	-	-	-
27132 - Truck - 1/2 Ton (2017 Chev Truck)	-	-	70,000	-	-	-	-	-	-	-
34045 - Truck - 1/2 Ton (2027 Truck)	-	-	-	-	-	-	-	-	-	80,000
34046 - Truck - 1/2 Ton (2027 Truck)	-	-	-	-	-	-	-	-	-	80,000
34047 - Truck - 1/2 Ton (2027 Truck)	-	-	-	-	-	-	-	-	-	80,000
28104 - Truck - 1/2 Ton 12101 (2021 Chevrolet 1500)	-	-	-	75,000	-	-	-	-	-	-
30059 - Truck - 1/2 Ton 2302 (2023 Chevrolet Silverado)	-	-	-	-	-	80,000	-	-	-	-
31091 - Truck - 1/2 Ton 2401 (2024 Truck)	-	-	-	-	-	-	85,000	-	-	-
32010 - Truck - 1/2 Ton 2411 (2024 Chev Silverado reg cab)	-	-	-	-	-	-	-	80,000	-	-
32011 - Truck - 1/2 Ton 2412 (2024 Chev Silverado reg cab)	-	-	-	-	-	-	-	80,000	-	-
32051 - Truck - 1/2 Ton 2413 (2024 Chev Silverado reg cab)	-	-	-	-	-	-	-	80,000	-	-
25027 - Truck - 3/4 Ton (2016 Ford)	110,000	-	-	-	-	-	-	-	-	-
27124 - Truck - 3/4 Ton (2017 GMC)	-	-	110,000	-	-	-	-	-	-	-
29079 - Truck - 3/4 Ton (2019 Ford)	-	-	-	-	110,000	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
32064 - Truck - 3/4 Ton 2403 (2024 Chev Silverado)	-	-	-	-	-	-	-	100,000	-	-
30047 - Truck - Compact Pickup 2305 (2023 Chev Colorado)	-	-	-	-	-	65,000	-	-	-	-
27130 - Truck -1/2 Ton (2018 Chev)	-	-	70,000	-	-	-	-	-	-	-
27049 - Truck -1/2 Ton (2019 Ford)	-	-	70,000	-	-	-	-	-	-	-
30069 - V-Plow for 2025 3/4 T truck	-	-	-	-	-	13,500	-	-	-	-
31128 - V-Plow for 2026 1 Ton Truck	-	-	-	-	-	-	13,800	-	-	-
31129 - V-Plow for 2026 1 Ton Truck	-	-	-	-	-	-	13,800	-	-	-
32089 - V-Plow for 2027 3/4 T truck	-	-	-	-	-	-	-	14,000	-	-
34061 - V-Plow for 2029 3/4 T Truck	-	-	-	-	-	-	-	-	-	14,700
27098 - V-Plow for 3/4 Ton Truck (2024 Chev Silverado)	-	-	13,300	-	-	-	-	-	-	-
26005 - V-Plow for One Ton truck (2019 Ford)	-	12,500	-	-	-	-	-	-	-	-
27096 - V-Plow for One Ton truck (2022 Chevrolet 3500)	-	-	13,300	-	-	-	-	-	-	-
Total Vehicles	980,000	710,000	821,600	570,000	1,100,000	773,500	122,600	1,029,000	10,000	1,489,700
Total 300935 - Township Equipment	1,122,100	1,105,900	1,039,800	1,020,000	1,100,000	1,098,500	1,057,600	1,254,000	915,000	1,502,200
	1,122,100	1,105,900	1,039,800	1,020,000	1,100,000	1,098,500	1,057,600	1,254,000	915,000	1,502,200

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Public Works										
360051 - Roads Capital Projects										
Land Improvements										
25056 - Municipal Parking	53,100	-	-	-	-	-	-	-	-	-
26039 - Municipal Parking	-	54,300	-	-	-	-	-	-	-	-
27039 - Municipal Parking	-	-	55,800	-	-	-	-	-	-	-
28066 - Municipal Parking	-	-	-	57,100	-	-	-	-	-	-
29071 - Municipal Parking	-	-	-	-	58,600	-	-	-	-	-
30042 - Municipal Parking	-	-	-	-	-	60,000	-	-	-	-
31094 - Municipal Parking	-	-	-	-	-	-	61,500	-	-	-
32020 - Municipal Parking	-	-	-	-	-	-	-	63,100	-	-
33027 - Municipal Parking	-	-	-	-	-	-	-	-	66,200	-
34068 - Municipal Parking	-	-	-	-	-	-	-	-	-	69,500
Total Land Improvements	53,100	54,300	55,800	57,100	58,600	60,000	61,500	63,100	66,200	69,500
Plans and Reports										
25135 - Roads Needs Study	40,000	-	-	-	-	-	-	-	-	-
25136 - Traffic Count Study	15,000	-	-	-	-	-	-	-	-	-
Total Plans and Reports	55,000	-	-	-	-	-	-	-	-	-
Roads and Bridges										
28003 - 1000 Kendon Rd. - slurry - 0.23km	-	-	-	7,000	-	-	-	-	-	-
27112 - 1000 Kendon Rd. - Surface Treatment Rehabilitation - 0.23km	-	-	74,900	-	-	-	-	-	-	-
34040 - 1011 Portage St. - End (Dock)	-	-	-	-	-	-	-	-	-	74,000
34060 - 1022 Elgin House Rd. - slurry seal - 0.38km	-	-	-	-	-	-	-	-	-	38,000
33011 - 1022 Elgin House Road - Surface Treatment Rehabilitation - 0.38km	-	-	-	-	-	-	-	-	122,100	-
26033 - 1059 Big Joe Rd - slurry seal 0.24km	-	7,800	-	-	-	-	-	-	-	-
33016 - 1110 Bruce Lake Dr. - gravel resurfacing - 0.06km	-	-	-	-	-	-	-	-	13,500	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
32077 - 1158 Shea Rd. - gravel reconstruction - 0.26km	-	-	-	-	-	-	-	98,800	-	-
33030 - 1234 Shea Rd. - gravel resurfacing - 0.45km	-	-	-	-	-	-	-	-	56,800	-
25113 - 2025 Drainage Improvements	53,100	-	-	-	-	-	-	-	-	-
25127 - 2025 Guiderail	21,200	-	-	-	-	-	-	-	-	-
25125 - 2025 Rock Removal	31,800	-	-	-	-	-	-	-	-	-
26054 - 2026 Drainage Improvements	-	54,300	-	-	-	-	-	-	-	-
26059 - 2026 Guiderail	-	21,800	-	-	-	-	-	-	-	-
26056 - 2026 Rock Removal	-	32,600	-	-	-	-	-	-	-	-
27087 - 2027 Drainage Improvements	-	-	55,800	-	-	-	-	-	-	-
27093 - 2027 Guiderail	-	-	22,300	-	-	-	-	-	-	-
27088 - 2027 Rock Removal	-	-	33,500	-	-	-	-	-	-	-
28111 - 2028 Drainage Improvements	-	-	-	57,100	-	-	-	-	-	-
28117 - 2028 Guiderail	-	-	-	22,800	-	-	-	-	-	-
28115 - 2028 Rock Removal	-	-	-	34,300	-	-	-	-	-	-
29041 - 2029 Drainage Improvements	-	-	-	-	58,600	-	-	-	-	-
29082 - 2029 Guiderail	-	-	-	-	23,400	-	-	-	-	-
29070 - 2029 Rock Removal	-	-	-	-	35,100	-	-	-	-	-
30056 - 2030 Drainage Improvements	-	-	-	-	-	60,000	-	-	-	-
30065 - 2030 Guiderail	-	-	-	-	-	24,000	-	-	-	-
30061 - 2030 Rock Removal	-	-	-	-	-	36,000	-	-	-	-
31062 - 2031 Drainage Improvements	-	-	-	-	-	-	61,500	-	-	-
31071 - 2031 Guiderail	-	-	-	-	-	-	24,600	-	-	-
31063 - 2031 Rock Removal	-	-	-	-	-	-	36,900	-	-	-
32073 - 2032 Drainage Improvements	-	-	-	-	-	-	-	63,100	-	-
32084 - 2032 Guiderail	-	-	-	-	-	-	-	25,200	-	-
32074 - 2032 Rock Removal	-	-	-	-	-	-	-	37,800	-	-
33085 - 2033 Drainage Improvements	-	-	-	-	-	-	-	-	65,000	-
33090 - 2033 Guiderail	-	-	-	-	-	-	-	-	25,800	-
33089 - 2033 Rock Removal	-	-	-	-	-	-	-	-	38,700	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
34051 - 2034 Drainage Improvements	-	-	-	-	-	-	-	-	-	67,000
34053 - 2034 Guiderail	-	-	-	-	-	-	-	-	-	26,400
34052 - 2034 Rock Removal	-	-	-	-	-	-	-	-	-	39,700
26066 - Aberdeen St - hot mix resurfacing 0.37km	-	149,500	-	-	-	-	-	-	-	-
31011 - Acton Island Road - slurry seal (4.96 km)	-	-	-	-	-	-	164,900	-	-	-
31003 - Acton Island Road - slurry seal 0.52km	-	-	-	-	-	-	16,900	-	-	-
30046 - Acton Island Road - surface treatment resurfacing (4.96 km)	-	-	-	-	-	1,625,000	-	-	-	-
30045 - Acton Island Road - surface treatment resurfacing 0.52km	-	-	-	-	-	169,000	-	-	-	-
28126 - Ann St - Slurry Seal - 0.09km	-	-	-	5,000	-	-	-	-	-	-
27117 - Ann St - Surface Treatment Resurfacing - 0.09km	-	-	48,500	-	-	-	-	-	-	-
29038 - Ashforth Dr - slurry seal 2.36km	-	-	-	-	71,100	-	-	-	-	-
28065 - Ashforth Dr - surface treatment resurfacing 2.36km	-	-	-	768,500	-	-	-	-	-	-
30111 - Bailey St - hot mix resurfacing 0.42km	-	-	-	-	-	207,200	-	-	-	-
31085 - Barlochan Rd. - slurry seal - 0.54km	-	-	-	-	-	-	16,000	-	-	-
30085 - Barlochan Rd. - surface treatment rehabilitation - 0.54km	-	-	-	-	-	172,600	-	-	-	-
27094 - Bear Cave Rd - gravel resurfacing 1.4 km	-	-	230,000	-	-	-	-	-	-	-
25119 - Bear Cave Rd - gravel resurfacing 1.75 km	250,000	-	-	-	-	-	-	-	-	-
26064 - Bear Cave Rd - gravel resurfacing 2.45 km	-	350,000	-	-	-	-	-	-	-	-
25030 - Beatrice Townline - Slurry Seal 1.03km	33,500	-	-	-	-	-	-	-	-	-
26063 - Big Joe Rd - slurry seal 1.04km	-	31,400	-	-	-	-	-	-	-	-
25129 - Big Joe Rd - surface treatment resurfacing 1.04km	339,600	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
32040 - Birch Ave - gravel reconstruction - 0.27km	-	-	-	-	-	-	-	339,600	-	-
29021 - Bluff Rd - slurry seal 0.43km	-	-	-	-	-	14,000	-	-	-	-
29093 - Bluff Rd - surface treatment resurfacing 0.41km	-	-	-	-	133,300	-	-	-	-	-
29085 - Bower Ln. - Surface Treatment Rehabilitation - 0.1km	-	-	-	-	141,400	-	-	-	-	-
34037 - Brackenrig Centre Rd. - slurry seal	-	-	-	-	-	-	-	-	-	44,000
33069 - Brackenrig Centre Rd. - surface treatment	-	-	-	-	-	-	-	-	475,400	-
30125 - Bradley Rd - slurry seal 2.04km	-	-	-	-	-	66,300	-	-	-	-
29098 - Bradley Rd - surface treatment resurfacing 2.04km	-	-	-	-	284,800	-	-	-	-	-
29094 - Brandy Crest Rd - gravel resurfacing 1.13km	-	-	-	-	238,200	-	-	-	-	-
34039 - Broadley Rd. - slurry seal - 2.02km	-	-	-	-	-	-	-	-	-	20,500
33084 - Broadley Rd. - Surface Treatment Rehabilitation - 2.02km	-	-	-	-	-	-	-	-	221,500	-
34058 - Buckeye Rd. - surface treatment rehabilitation - 0.96km	-	-	-	-	-	-	-	-	-	312,000
28112 - Burgess Av - hot mix resurfacing 0.33km	-	-	-	-	131,400	-	-	-	-	-
27063 - Burns St - hot mix resurfacing 0.16km	-	-	63,800	-	-	-	-	-	-	-
25034 - Butter & Egg Rd - hot mix resurfacing 0.11km	97,500	-	-	-	-	-	-	-	-	-
34056 - Butter & Egg Rd. - hot mix resurfacing -0.42km	-	-	-	-	-	-	-	-	-	168,400
25036 - Butterfly Rd - slurry seal 1.56km	50,700	-	-	-	-	-	-	-	-	-
25031 - Buttler Rd - slurry seal 0.84	27,300	-	-	-	-	-	-	-	-	-
28113 - Camel Lake Extension Road - gravel resurfacing - 0.26km	-	-	-	54,600	-	-	-	-	-	-
29102 - Camel Lake Rd - reconstruction 3.49km	-	-	-	1,134,500	-	-	-	-	-	-
30041 - Camel Lake Rd - slurry seal 3.49km	-	-	-	-	113,500	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
31112 - Camp Jackson Rd - gravel resurfacing 2.0km	-	-	-	-	-	-	807,200	-	-	-
34063 - Campbells Rd. - surface treatment rehabilitation- 1.14km	-	-	-	-	-	-	-	-	-	370,200
30114 - Cardwell Lake Rd - reconstruction 1.15km	-	-	-	-	-	374,500	-	-	-	-
31086 - Cardwell Lake Rd - slurry seal 1.15km	-	-	-	-	-	-	34,700	-	-	-
26116 - Carlo Enterprise Rd - hot mix resurfacing 0.17km	105,000	-	-	-	-	-	-	-	-	-
34001 - Carlo Enterprise Rd - slurry seal 0.47km	-	-	-	-	-	-	-	-	-	14,200
33003 - Carlo Enterprise Rd - surface treatment rehabilitation 0.47km	-	-	-	-	-	-	-	-	93,500	-
32076 - Carl's Rd. - surface treatment rehabilitation - 1.04km	-	-	-	-	-	-	-	337,000	-	-
32081 - Center Rd. - Gr Rehab	-	-	-	-	-	-	-	67,300	-	-
32082 - Chown Rd. - gravel resurfacing - 0.92km	-	-	-	-	-	-	-	195,500	-	-
29044 - Church Dock Rd - reconstruction 0.17km	-	-	-	-	35,800	-	-	-	-	-
33039 - Clear Lake Rd. - Gr. Rehab	-	-	-	-	-	-	-	-	333,200	-
33088 - Clear Lake Rd. - slurry seal - 2.12km	-	-	-	-	-	-	-	-	63,300	-
32080 - Clear Lake Rd. - Surface Treatment Rehabilitation - 2.12km	-	-	-	-	-	-	-	683,800	-	-
32088 - Clearwater Shores Bv - slurry seal 1.63km	-	-	-	-	-	-	-	49,100	-	-
31082 - Clearwater Shores Bv - surface treatment resurfacing 1.63km	-	-	-	-	-	-	530,800	-	-	-
31061 - Coate Rd. - gravel reconstruction - 0.81km	-	-	-	-	-	-	530,800	-	-	-
32078 - Coate Rd. - gravel resurfacing - 0.80km	-	-	-	-	-	-	-	166,100	-	-
33012 - Corbett Rd. - End	-	-	-	-	-	-	-	-	63,100	-
33028 - Cranberry Rd - reconstruction 1.58km	-	-	-	-	-	-	-	-	75,700	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
33038 - Crawford St. - gravel resurfacing - 2.43km	-	-	-	-	-	-	-	-	525,500	-
31120 - Currie St - hot mix resurfacing (0.5km)	-	-	-	-	-	-	207,300	-	-	-
26112 - Dark Bay Rd -hot mix resurfacing 0.17km	-	67,800	-	-	-	-	-	-	-	-
30088 - Deewood Dr. - Gr. Rehab	-	-	-	-	-	145,100	-	-	-	-
34064 - Dudley Rd. - surface treatment rehabilitation -1.65km	-	-	-	-	-	-	-	-	-	353,300
26038 - Duke St - hot mix resurfacing 0.19km	-	-	-	78,800	-	-	-	-	-	-
26027 - Echo Beach Rd - slurry seal 0.82km	-	-	-	29,200	-	-	-	-	-	-
27129 - Echo Beach Rd - surface treatment resurfacing 0.82km	-	-	65,200	-	-	-	-	-	-	-
28009 - Elizabeth St - slurry seal 0.24km	-	-	-	7,300	-	-	-	-	-	-
27026 - Elizabeth St - surface treatment resurfacing 0.24km	-	-	78,200	-	-	-	-	-	-	-
27131 - Elm St - hot mix resurfacing 0.21km	-	-	83,800	-	-	-	-	-	-	-
33029 - Falkenburg Rd - slurry seal 3.9km	-	-	-	-	-	-	-	-	76,800	-
32063 - Falkenburg Rd - surface treatment resurfacing 3.9km	-	-	-	-	-	-	-	830,300	-	-
27028 - Ferndale Rd. slurry seal 1.02km	-	-	33,200	-	-	-	-	-	-	-
26034 - Ferndale Rd. surface treatment rehabilitation 1.02km	-	331,500	-	-	-	-	-	-	-	-
30040 - Fish Hatchery Rd - slurry seal 4.88km	-	-	-	-	-	146,900	-	-	-	-
29078 - Fish Hatchery Rd - surface treatment resurfacing 4.88km	-	-	-	-	1,586,000	-	-	-	-	-
32079 - Fry Rd. - gravel resurfacing - 0.37km	-	-	-	-	-	-	-	76,800	-	-
31083 - Glen Gordon Rd - gravel resurfacing 2.08km	-	-	-	-	-	-	437,300	-	-	-
33013 - Gordon St. - HM Rehab	-	-	-	-	-	-	-	-	165,100	-
33014 - Gordon St. - Gr Rehab	-	-	-	-	-	-	-	-	25,300	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
33018 - Gostick Rd. - Gravel Resurfacing - 0.25km	-	-	-	-	-	-	-	-	50,500	-
29074 - Grey St - hot mix resurfacing 0.36km	-	-	-	-	142,700	-	-	-	-	-
29023 - Gross Rd - slurry seal 0.5km	-	-	-	-	15,100	-	-	-	-	-
28108 - Gross Rd - surface treatment resurfacing 0.5km	-	-	-	162,800	-	-	-	-	-	-
33086 - Gullwing Lake Rd - slurry seal 0.77km	-	-	-	-	-	-	-	-	26,500	-
32019 - Gullwing Lake Rd - surface treatment resurfacing 0.77km	-	-	-	-	-	-	-	286,600	-	-
27029 - Halletts Road - surface treatment resurfacing 0.99km	-	-	322,400	-	-	-	-	-	-	-
28031 - Halletts Road -slurry seal 0.99km	-	-	-	29,800	-	-	-	-	-	-
32025 - Hamill's Point Rd - slurry seal 2.17km	-	-	-	-	-	-	-	65,400	-	-
31119 - Hamill's Point Rd - surface treatment resurfacing	-	-	-	-	-	-	706,600	-	-	-
30113 - Hardy Lake Rd - gravel resurfacing 1.2km	-	-	-	-	-	252,300	-	-	-	-
29035 - Harris St - hot mix resurfacing 0.85km	-	-	-	-	338,300	-	-	-	-	-
33022 - Hekkla Rd. - Gr Rehab	-	-	-	-	-	-	-	-	113,600	-
26026 - Hemlock Point Rd - slurry seal 1.6km	-	48,200	-	-	-	-	-	-	-	-
25050 - Hemlock Point Rd - surface treatment rehabilitation 1.6 km	520,000	-	-	-	-	-	-	-	-	-
29040 - Henshaw Lake Rd - slurry seal 0.63km	-	-	-	-	19,000	-	-	-	-	-
28050 - Henshaw Lake Rd - surface treatment resurfacing 0.63km	-	-	-	97,700	-	-	-	-	-	-
29091 - Hesners Lake Rd - gravel resurfacing 0.54km	-	-	-	-	113,600	-	-	-	-	-
31078 - Hill Rd - gravel resurfacing 0.19km	-	-	-	-	-	-	40,400	-	-	-
30091 - Hunt Rd. - Gr Rehab	-	-	-	-	-	56,800	-	-	-	-
33019 - Hurling Point Rd. - Gr Rehab	-	-	-	-	-	-	-	-	227,100	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
32040 - Hydro Rd. - Gr Rehab	-	-	-	-	-	-	-	56,800	-	-
32023 - Innisfree Rd - slurry seal (3.6km)	-	-	-	-	-	-	-	39,200	-	-
31122 - Innisfree Rd - surface treatment resurfacing (3.6km)	-	-	-	-	-	-	423,300	-	-	-
27048 - Inverness Road - gravel resurfacing 0.54km	-	-	113,600	-	-	-	-	-	-	-
28028 - James Bartleman Way - hot mix resurfacing 0.04km	-	-	-	11,900	-	-	-	-	-	-
34041 - Joe River Rd - surface treatment (2.56km)	-	-	-	-	-	-	-	-	-	830,000
27119 - Johnston St - hot mix resurfacing 0.25km	-	-	99,700	-	-	-	-	-	-	-
25023 - Juddhaven Rd - hot mix resurfacing - 2.02 km	-	804,000	-	-	-	-	-	-	-	-
27043 - Juddhaven Rd. - slurry Seal 2.12km	-	-	63,900	-	-	-	-	-	-	-
26117 - Juddhaven Rd. - Surface Treatment Rehabilitation 2.12km	-	690,300	-	-	-	-	-	-	-	-
28015 - Kendon Road - slurry seal 1.6km	-	-	-	48,200	-	-	-	-	-	-
27135 - Kendon Road - surface treatment resurfacing 1.6km	-	-	521,000	-	-	-	-	-	-	-
27030 - Kidd St - slurry seal 0.24km	-	-	7,800	-	-	-	-	-	-	-
26055 - Kidd St - surface treatment resurfacing 0.24km	-	115,000	-	-	-	-	-	-	-	-
27032 - King St - slurry seal 0.35km	-	-	10,600	-	-	-	-	-	-	-
26052 - King St - surface treatment resurfacing 0.35km	-	114,000	-	-	-	-	-	-	-	-
32087 - Kingsett Rd - slurry seal 0.8km	-	-	-	-	-	-	-	22,300	-	-
31081 - Kingsett Rd - surface treatment resurfacing 0.8km	-	-	-	-	-	-	241,000	-	-	-
26041 - Kirrie Glen Rd - slurry seal 0.2km	-	6,100	-	-	-	-	-	-	-	-
25111 - Kirrie Glen Rd surface treatment rehabilitation 0.20km	65,200	-	-	-	-	-	-	-	-	-
31007 - Lakeview Rd - slurry seal 0.36km	-	-	-	-	-	-	10,900	-	-	-
30115 - Lakeview Rd - surface treatment resurfacing 0.36km	-	-	-	-	-	117,300	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
34062 - Lawrence Pit Rd. - surface treatment rehabilitation - 1.04km	-	-	-	-	-	-	-	-	-	337,700
32022 - Lee Valley Dr - hot mix asphalt resurfacing 0.42	-	-	-	-	-	-	-	137,700	-	-
34050 - Lee Valley Dr. - hot mix resurfacing - 0.42km	-	-	-	-	-	-	-	-	-	166,000
24150 - Leonard Lake 2 Rd. Rock Removal	50,000	-	-	-	-	-	-	-	-	-
31077 - Lionel Av - gravel resurfacing 0.14km	-	-	-	-	-	-	41,000	-	-	-
27115 - Lock St E - Hot Mix Rehabilitation	-	-	31,900	-	-	-	-	-	-	-
29092 - Long Lake Rd - gravel resurfacing 0.82km	-	-	-	-	114,500	-	-	-	-	-
28023 - Long Point Rd - slurry seal 0.455km	-	-	-	13,700	-	-	-	-	-	-
27138 - Long Point Rd - surface treatment rehabilitation 0.455km	-	-	148,200	-	-	-	-	-	-	-
34067 - Longhurst Rd. - slurry seal	-	-	-	-	-	-	-	-	-	16,000
33063 - Longhurst Rd. - surface reconstruction	-	-	-	-	-	-	-	-	172,600	-
30097 - Luckey Road - gravel resurfacing 3.49km	-	-	-	-	-	607,300	-	-	-	-
29066 - MacDonald Rd. - Gr Rec	-	-	-	-	86,800	-	-	-	-	-
30101 - Maple Ave - hot mix resurfacing 0.25km	-	-	-	-	-	77,800	-	-	-	-
26111 - Maple Sidewalk Repair	75,000	-	-	-	-	-	-	-	-	-
34036 - Marina Rd. - slurry seal - 2.11km	-	-	-	-	-	-	-	-	-	63,800
33070 - Marina Rd. - surface treatment rehabilitation - 2.11km	-	-	-	-	-	-	-	-	690,300	-
25033 - Marquis Lane - Slurry Seal 0.23km	8,500	-	-	-	-	-	-	-	-	-
27080 - Matthews Dr - hot mix resurfacing 0.30km	-	-	143,500	-	-	-	-	-	-	-
27006 - McLeod Road - slurry seal 0.85km	-	-	14,200	-	-	-	-	-	-	-
20004 - McLeod Road - surface treatment resurfacing 0.85km	-	234,200	-	-	-	-	-	-	-	-
27134 - McMullen Dr - hot mix resurfacing 0.31km	-	-	123,600	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
32086 - McPherson Point Rd. - slurry seal - 0.11km	-	-	-	-	-	-	-	3,100	-	-
31060 - McPherson Point Rd. - surface treatment rehabilitation - 0.11km	-	-	-	-	-	-	33,300	-	-	-
29095 - Medora Lake Rd - surface treatment resurfacing 1.3km	-	-	-	-	827,100	-	-	-	-	-
30090 - Medora Lake Rd -slurry seal 1.3km	-	-	-	-	-	76,500	-	-	-	-
33006 - Milford Manor Road - slurry seal 0.13km	-	-	-	-	-	-	-	-	4,000	-
32018 - Milford Manor Road - surface treatment resurfacing 0.13km	-	-	-	-	-	-	-	42,400	-	-
30100 - Mill St - hot mix resurfacing 0.23km	-	-	-	-	-	91,700	-	-	-	-
29073 - Minto St - hot mix resurfacing 0.22km	-	-	-	-	87,700	-	-	-	-	-
34065 - Mortimers Point Rd. - surface treatment rehabilitation-1.65km	-	-	-	-	-	-	-	-	-	535,300
27037 - Musquash Rd - hot mix resurfacing 0.06km	-	-	22,000	-	-	-	-	-	-	-
27114 - Nicholls Rd. - Gr Resurf	-	-	95,000	-	-	-	-	-	-	-
29101 - Nine Mile Lake Rd - slurry seal (2.0km)	-	-	-	-	61,500	-	-	-	-	-
28048 - Nine Mile Lake Rd - surface treatment resurfacing (2.0km)	-	-	-	664,300	-	-	-	-	-	-
29016 - Nixon Rd - slurry seal 0.09km	-	-	-	-	2,800	-	-	-	-	-
28106 - Nixon Rd - surface treatment resurfacing 0.09km	-	-	-	29,400	-	-	-	-	-	-
27059 - North Burgess Av - hot mix resurfacing 0.22km	-	-	87,700	-	-	-	-	-	-	-
30038 - North Dr - slurry seal 1.18km	-	-	-	-	-	35,600	-	-	-	-
29051 - North Dr - surface treatment resurfacing 1.18km	-	-	-	-	294,000	-	-	-	-	-
26096 - North Shore Rd - hot mix resurfacing 0.14km & 0.1km	-	135,500	-	-	-	-	-	-	-	-
27036 - North Shore Rd - slurry seal 4.26km	-	-	139,700	-	-	-	-	-	-	-
26020 - North Shore Rd - surface treatment resurfacing 4.26km	-	1,009,800	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
27113 - Orange Lodge Rd. - gravel resurfacing - 0.22km	-	-	48,400	-	-	-	-	-	-	-
27050 - Paignton House Rd - gravel resurfacing 0.56km	-	-	59,300	-	-	-	-	-	-	-
30006 - Park Rd - gravel resurfacing - 0.37km	-	-	-	-	-	51,700	-	-	-	-
30062 - Patterson Rd - slurry seal 0.27km	-	-	-	-	-	9,100	-	-	-	-
28098 - Patterson Rd - surface treatment resurfacing 0.27km	-	-	-	139,600	-	-	-	-	-	-
27044 - Penney Rd - gravel resurfacing 0.4km	-	-	84,100	-	-	-	-	-	-	-
34057 - Penwood Rd. - hot mix resurfacing 0.35km	-	-	-	-	-	-	-	-	-	139,300
28025 - Pine Needle Point Rd - slurry seal 0.75km	-	-	-	22,600	-	-	-	-	-	-
27126 - Pine Needle Point Rd - surface treatment rehabilitation 0.75km	-	-	244,200	-	-	-	-	-	-	-
28022 - Pine Ridge Road - slurry seal 0.35km	-	-	-	10,600	-	-	-	-	-	-
27133 - Pine Ridge Road - surface treatment resurfacing 0.35km	-	-	114,000	-	-	-	-	-	-	-
27123 - Purdy Rd - gravel resurfacing 2.2km	-	-	462,500	-	-	-	-	-	-	-
32032 - Redwood Rd - slurry seal 2.03km	-	-	-	-	-	-	-	61,100	-	-
31073 - Redwood Rd - surface treatment resurfacing 2.03km	-	-	-	-	-	-	661,000	-	-	-
27062 - River St - hot mix resurfacing 1.64km	-	-	836,400	-	-	-	-	-	-	-
33087 - Robert Johnson Rd. - slurry seal - 1.10km	-	-	-	-	-	-	-	-	36,000	-
32053 - Robert Johnson Rd. - surface treatment rehabilitation - 1.10km	-	-	-	-	-	-	-	390,000	-	-
28049 - Rosseau Lake Rd 1 - hot mix resurfacing - 0.1km & 0.16km	-	-	-	189,400	-	-	-	-	-	-
32027 - Rosseau Lake Rd 1 - slurry seal (1.4km)	-	-	-	-	-	-	-	41,900	-	-
31014 - Rosseau Lake Rd 1 - surface treatment resurfacing (1.4km)	-	-	-	-	-	-	452,600	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
28045 - Rosseau Lake Rd 3 - gravel resurfacing 1.15km	-	-	-	124,800	-	-	-	-	-	-
RB25999 - Rosseau Lake Rd 3 - Hot mix resurfacing - 0.15km	-	85,000	-	-	-	-	-	-	-	-
26074 - Rostrevor Rd - slurry seal 2.54km	-	82,600	-	-	-	-	-	-	-	-
25049 - Rostrevor Rd - surface treatment resurfacing 2.54km	825,500	-	-	-	-	-	-	-	-	-
30044 - Roy Klingbeil Rd - gravel resurfacing 0.17km	-	-	-	-	-	35,800	-	-	-	-
29018 - Sands Rd - gravel resurfacing 1.2km	-	-	-	-	133,500	-	-	-	-	-
29058 - Sandwood Rd - slurry seal 1.68km	-	-	-	-	50,600	-	-	-	-	-
28109 - Sandwood Rd - surface treatment resurfacing 1.68km	-	-	-	547,100	-	-	-	-	-	-
25029 - Scarcliffe Rd - slurry seal 0.91km	29,600	-	-	-	-	-	-	-	-	-
30024 - Sherwood Rd - slurry seal 0.76km	-	-	-	-	-	22,800	-	-	-	-
29003 - Sherwood Rd - surface treatment resurfacing 0.76km	-	-	-	-	245,900	-	-	-	-	-
34055 - Silver Maple Rd. - hot mix resurfacing - 0.14km	-	-	-	-	-	-	-	-	-	57,000
28035 - Silver St - hot mix resurfacing 0.15km	-	-	-	59,800	-	-	-	-	-	-
31029 - Skeleton Lake Rd 3 - slurry seal - 1.20km	-	-	-	-	-	-	36,800	-	-	-
30117 - Skeleton Lake Rd 3 - surface treatment resurfacing - 1.20km	-	-	-	-	-	396,500	-	-	-	-
30039 - Smith Rd - slurry seal 0.34km	-	-	-	-	-	14,200	-	-	-	-
29050 - Smith Rd - surface treatment resurfacing 0.34km	-	-	-	-	143,100	-	-	-	-	-
26103 - South Monck Rd. - Gr Rehab	-	395,200	-	-	-	-	-	-	-	-
30054 - Strachan Point Rd - gravel resurfacing 0.54km	-	-	-	-	-	75,400	-	-	-	-
34038 - Strathdee Rd. - slurry seal	-	-	-	-	-	-	-	-	-	35,300
33068 - Strathdee Rd. - surface treatment	-	-	-	-	-	-	-	-	381,000	-
27040 - Stroud Beach Road - gravel resurfacing 0.12km	-	-	25,200	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
34066 - Sunset Bay Rd. - surface treatment rehabilitation - 1.32km	-	-	-	-	-	-	-	-	-	427,400
31084 - Sutton Rd - slurry seal 0.45km	-	-	-	-	-	-	13,600	-	-	-
30093 - Sutton Rd - surface treatment resurfacing 0.45km	-	-	-	-	-	146,600	-	-	-	-
31080 - Tamarack Tr - gravel resurfacing 0.26km	-	-	-	-	-	-	54,700	-	-	-
30020 - Three Mile Lake 1 Rd - slurry seal 2.70km	-	-	-	-	-	29,200	-	-	-	-
29046 - Three Mile Lake 1 Rd - surface treatment resurfacing 2.70km	-	-	-	-	315,900	-	-	-	-	-
30052 - Tom Greer Rd - gravel resurfacing 0.64km	-	-	-	-	-	134,600	-	-	-	-
27118 - Tom Wroe Rd - gravel resurfacing 0.14km	-	-	29,500	-	-	-	-	-	-	-
25032 - Torrance Rd. - Slurry seal 0.83km	27,000	-	-	-	-	-	-	-	-	-
29096 - Trafalgar Bay Rd - gravel resurfacing 1.84km	-	-	-	-	29,500	-	-	-	-	-
33010 - Tribble Rd - hot mix resurfacing - 0.15km	-	-	87,500	-	-	-	-	-	-	-
32085 - Walker Ln - slurry seal 0.1km	-	-	-	-	-	-	-	3,100	-	-
31079 - Walker Ln - surface treatment resurfacing 0.1km	-	-	-	-	-	-	32,600	-	-	-
25015 - Walkers Point Rd - slurry seal 4.81km	156,400	-	-	-	-	-	-	-	-	-
27045 - Wares Rd - gravel resurfacing 0.5km	-	-	104,100	-	-	-	-	-	-	-
28119 - West St - hot mix resurfacing 0.43	-	-	-	171,400	-	-	-	-	-	-
26062 - Whiteside Rd. - Slurry seal 1.58km	-	47,600	-	-	-	-	-	-	-	-
25114 - Whiteside Rd. - Surface Treatment Rehabilitation 1.58km	514,500	-	-	-	-	-	-	-	-	-
34054 - Windsor Dr. - hot mix resurfacing 0.81km	-	-	-	-	-	-	-	-	-	323,600
25028 - Wray Road - hot mix resurfacing 0.18km	127,000	-	-	-	-	-	-	-	-	-
26057 - Ziska Rd - slurry seal 5.26km	-	168,900	-	-	-	-	-	-	-	-

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
25048 - Ziska Rd - surface treatment reconstruction 5.26km	1,709,500	-	-	-	-	-	-	-	-	-
Total Roads and Bridges	5,117,900	5,683,100	4,829,200	4,622,200	5,874,200	5,271,800	5,616,700	4,120,000	4,141,900	4,469,100
Total 360061 - Roads Capital Projects	5,226,000	5,637,400	4,885,000	4,679,300	5,932,800	5,331,800	5,678,200	4,183,100	4,208,100	4,628,600
	5,226,000	5,637,400	4,885,000	4,679,300	5,932,800	5,331,800	5,678,200	4,183,100	4,208,100	4,628,600

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Public Works										
370040 - Bridges and Culverts										
Roads and Bridges										
25107 - Burgess Dam Rehabilitation/Replacement	2,560,000	-	-	-	-	-	-	-	-	-
32067 - Bala Bay Dock Bridge (RDS-BRDG-B023) - Design	-	-	-	-	-	-	-	150,000	-	-
26050 - Bala Bay Dock Bridge (RDS-BRDG-B023) - Repairs	-	46,000	-	-	-	-	-	-	-	-
33042 - Bala Bay Dock Bridge (RDS-BRDG-B023) - Replacement	-	-	-	-	-	-	-	-	1,500,000	-
31051 - Bear Cave Culvert (RDS-BRDG-C010) - Design	-	-	-	-	-	-	40,300	-	-	-
32072 - Bear Cave Culvert (RDS-BRDG-C010) - Replacement	-	-	-	-	-	-	-	403,000	-	-
34050 - Bear Cave Culvert (RDS-BRDG-C011) - Design	-	-	-	-	-	-	-	-	-	45,000
35001 - Bear Cave Culvert (RDS-BRDG-C011) - Replacement	-	-	-	-	-	-	-	-	-	-
29119 - Beatrice Townline Bridge 1 (RDS-BRDG-B016) - Design	-	-	-	-	58,300	-	-	-	-	-
30118 - Beatrice Townline Bridge 1 (RDS-BRDG-B016) - Replacement	-	-	-	-	-	583,000	-	-	-	-
32068 - Beaumaris Bridge (RDS-BRDG-B005) - Minor Rehab	-	-	-	-	-	-	-	130,000	-	-
30057 - Clear Lake Rd Bridge (RDS-BRDG-B022) - Design	-	-	-	-	-	40,000	-	-	-	-
31039 - Clear Lake Rd Bridge (RDS-BRDG-B022) - Replacement	-	-	-	-	-	-	400,000	-	-	-
25038 - Dark Bay Road Culvert (RDS-BRDG-C001) - Replacement	570,000	-	-	-	-	-	-	-	-	-
27060 - Dee River Bridge (RDS-BRDG-B007) - Minor Rehab	-	-	95,000	-	-	-	-	-	-	-
28096 - Doherty Road Bridge (RDS-BRDG-B006) - Design	-	-	-	107,900	-	-	-	-	-	-
29104 - Doherty Road Bridge (RDS-BRDG-B006) - Replacement	-	-	-	-	1,079,000	-	-	-	-	-
26047 - Gross Road Culvert (RDS-BRDG-C003) - Design	-	42,900	-	-	-	-	-	-	-	-
27070 - Gross Road Culvert (RDS-BRDG-C003) - Replacement	-	-	429,000	-	-	-	-	-	-	-
34049 - Island Park Road Bridge (RDS-BRDG-B020) - Design	-	-	-	-	-	-	-	-	-	30,000
35002 - Island Park Road Bridge (RDS-BRDG-B020) - Minor Rehab	-	-	-	-	-	-	-	-	-	-
27086 - Medora Lake Road Bridge (RDS-BRDG-B003) - Design	-	-	75,000	-	-	-	-	-	-	-
28058 - Medora Lake Road Bridge (RDS-BRDG-B003) - Replacement	-	-	-	750,000	-	-	-	-	-	-
26053 - Milford Bay Rd Culvert (RDS-BRDG-C002) - Minor Rehab	-	75,000	-	-	-	-	-	-	-	-
33084 - Rosseau Lake Road 3 Bridge (RDS-BRDG-B009) - Design	-	-	-	-	-	-	-	-	87,500	-
26051 - Rosseau Lake Road 3 Bridge (RDS-BRDG-B009) - Minor Rehab	-	175,000	-	-	-	-	-	-	-	-
34035 - Rosseau Lake Road 3 Bridge (RDS-BRDG-B009) - Replacement	-	-	-	-	-	-	-	-	-	875,000
31109 - Rosseau River Bridge (RDS-BRDG-B011) - Minor Rehab	-	-	-	-	-	-	79,000	-	-	-
Total Roads and Bridges	3,130,000	338,900	599,000	857,900	1,137,300	623,000	519,300	683,000	1,587,500	950,000
Total 370040 - Bridges and Culverts	3,130,000	338,900	599,000	857,900	1,137,300	623,000	519,300	683,000	1,587,500	950,000
	3,130,000	338,900	599,000	857,900	1,137,300	623,000	519,300	683,000	1,587,500	950,000

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Public Works										
370040 - Bridges and Culverts										
Roads and Bridges										
25107 - Burgess Dam Rehabilitation/Replacement	2,560,000	-	-	-	-	-	-	-	-	-
32067 - Bala Bay Dock Bridge (RDS-BRDG-B023) - Design	-	-	-	-	-	-	-	150,000	-	-
26050 - Bala Bay Dock Bridge (RDS-BRDG-B023) - Repairs	-	46,000	-	-	-	-	-	-	-	-
33042 - Bala Bay Dock Bridge (RDS-BRDG-B023) - Replacement	-	-	-	-	-	-	-	-	1,500,000	-
31051 - Bear Cave Culvert (RDS-BRDG-C010) - Design	-	-	-	-	-	-	40,300	-	-	-
32072 - Bear Cave Culvert (RDS-BRDG-C010) - Replacement	-	-	-	-	-	-	-	403,000	-	-
34050 - Bear Cave Culvert (RDS-BRDG-C011) - Design	-	-	-	-	-	-	-	-	-	45,000
35001 - Bear Cave Culvert (RDS-BRDG-C011) - Replacement	-	-	-	-	-	-	-	-	-	-
29119 - Beatrice Townline Bridge 1 (RDS-BRDG-B016) - Design	-	-	-	-	58,300	-	-	-	-	-
30118 - Beatrice Townline Bridge 1 (RDS-BRDG-B016) - Replacement	-	-	-	-	-	583,000	-	-	-	-
32068 - Beaumaris Bridge (RDS-BRDG-B005) - Minor Rehab	-	-	-	-	-	-	-	130,000	-	-
30057 - Clear Lake Rd Bridge (RDS-BRDG-B022) - Design	-	-	-	-	-	40,000	-	-	-	-
31039 - Clear Lake Rd Bridge (RDS-BRDG-B022) - Replacement	-	-	-	-	-	-	400,000	-	-	-
25038 - Dark Bay Road Culvert (RDS-BRDG-C001) - Replacement	570,000	-	-	-	-	-	-	-	-	-
27060 - Dee River Bridge (RDS-BRDG-B007) - Minor Rehab	-	-	95,000	-	-	-	-	-	-	-
28096 - Doherty Road Bridge (RDS-BRDG-B006) - Design	-	-	-	107,900	-	-	-	-	-	-
29104 - Doherty Road Bridge (RDS-BRDG-B006) - Replacement	-	-	-	-	1,079,000	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
26047 - Gross Road Culvert (RDS-BRDG-C003) - Design	-	42,900	-	-	-	-	-	-	-	-
27070 - Gross Road Culvert (RDS-BRDG-C003)- Replacement	-	-	429,000	-	-	-	-	-	-	-
34049 - Island Park Road Bridge (RDS-BRDG-B020) - Design	-	-	-	-	-	-	-	-	-	30,000
35002 - Island Park Road Bridge (RDS-BRDG-B020) - Minor Rehab	-	-	-	-	-	-	-	-	-	-
27086 - Medora Lake Road Bridge (RDS-BRDG-B003) - Design	-	-	75,000	-	-	-	-	-	-	-
28058 - Medora Lake Road Bridge (RDS-BRDG-B003) - Replacement	-	-	-	750,000	-	-	-	-	-	-
26053 - Milford Bay Rd Culvert (RDS-BRDG-C002) - Minor Rehab	-	75,000	-	-	-	-	-	-	-	-
33084 - Rosseau Lake Road 3 Bridge (RDS-BRDG-B009) - Design	-	-	-	-	-	-	-	-	87,500	-
26051 - Rosseau Lake Road 3 Bridge (RDS-BRDG-B009) - Minor Rehab	-	175,000	-	-	-	-	-	-	-	-
34035 - Rosseau Lake Road 3 Bridge (RDS-BRDG-B009) - Replacement	-	-	-	-	-	-	-	-	-	875,000
31109 - Rosseau River Bridge (RDS-BRDG-B011) - Minor Rehab	-	-	-	-	-	-	79,000	-	-	-
Total Roads and Bridges	3,130,000	338,900	599,000	857,900	1,137,300	623,000	519,300	683,000	1,587,500	950,000
Total 370040 - Bridges and Culverts	3,130,000	338,900	599,000	857,900	1,137,300	623,000	519,300	683,000	1,587,500	950,000
	3,130,000	338,900	599,000	857,900	1,137,300	623,000	519,300	683,000	1,587,500	950,000

2025 PROJECT DETAILS

ADMINISTRATION

CAPITAL BUDGET - ADMINISTRATION

25123 - Lean Process Improvement Study - Part I

Project Number	25123	Title	Lean Process Improvement Study - Part I	Lock Status	Unlocked
Asset Type	505 - Service Master Plan	Division	012200 - Treasury	Year Identified	2023
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	The Financial Services department (Treasury and IT) will lead the hiring of a facilitator to develop strategies and processes that will improve the efficiency of key areas. Lean is a process improvement program that uses skills such as time management, organization, intrapersonal development, and communication to boost productivity and create more value for customers and optimizing resources. Part of this project will also support key staff who wish to pursue Lean certification (white or green belt) and become in-house leaders in evaluating processes through a Lean perspective.				

Comments
Justification

Scenario Details

Budget Year	2025	Name	25123 - Lean Process Improvement Study - Part I: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	50,000	-	-	-	-	-	-	-	-	-
Total Funding Source	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	50,000	-	-	-	-	-	-	-	-	-
Total Expenditure	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ADMINISTRATION

25006 - Access Points (AP) and Switches

Project Number	25006	Title	Access Points (AP) and Switches	Lock Status	Unlocked
Asset Type	302 - Computer Hardware	Division	012600 - Information Technology	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	WiFi access points (APs) are devices that allow wireless devices, such as laptops, smartphones, and tablets, to connect to a wired network using WiFi technology. They act as intermediary points between wireless devices and the wired network infrastructure, typically consisting of routers or switches. The current APs were installed in 2018 and as a result of age, network experience due to more devices connecting which affect reliability, and security protocols to mitigate any vulnerabilities, Staff recommend upgrading all APs to ensure the network can handle the load efficiently.				
Comments	Detailed worksheet attached				
Justification	Not replacing WiFi access points (APs) when necessary can expose organizations to various risks that can impact network reliability, security, and overall operational effectiveness.				

Scenario Details

Budget Year	2025	Name	25006 - Access Points (AP) and Switches: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	34,500	-	-	-	-	-	-	-	-	-
Total Funding Source	34,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	34,500	-	-	-	-	-	-	-	-	-
Total Expenditure	34,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ADMINISTRATION

25004 - End-user Computer Hardware

Project Number	25004	Title	End-user Computer Hardware	Lock Status	Unlocked
Asset Type	302 - Computer Hardware	Division	012600 - Information Technology	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Regular replacement of laptops and desktop computers is essential for mitigating several risks associated with outdated technology in both personal and professional settings. Firstly, older devices often struggle with performance issues, becoming slower and less reliable over time. This can impact productivity and efficiency, leading to frustration among users. Moreover, outdated hardware is more susceptible to security vulnerabilities, as manufacturers may stop providing updates and patches. This leaves systems open to malware, cyberattacks, and data breaches, posing significant risks to sensitive information. Additionally, newer models typically offer improved features such as faster processors, enhanced battery life, and compatibility with updated software and applications, thereby supporting modern workflows and ensuring compatibility with evolving technology standards. Therefore, regular replacement cycles not only minimize operational disruptions but also safeguard against security threats and maintain peak performance, ultimately supporting optimal functionality and security in both personal and professional computing environments.				
Comments					
Justification	Neglecting to replace laptops and desktops regularly not only compromises performance and security but also undermines operational efficiency and increases long-term costs.				

Scenario Details

Budget Year	2025	Name	25004 - End-user Computer Hardware: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	19,500	-	-	-	-	-	-	-	-	-
Total Funding Source	19,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	19,500	-	-	-	-	-	-	-	-	-
Total Expenditure	19,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ADMINISTRATION

25117 - VOIP phone system upgrade

Project Number	25117	Title	VOIP phone system upgrade	Lock Status	Unlocked
Asset Type	303 - Computer Software	Division	012600 - Information Technology	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	A Voice over Internet Protocol (VoIP) system is a voice communication over the internet rather than traditional phone lines. This technology offers numerous advantages, including cost savings by leveraging existing network infrastructure, simplified management through centralized administration, and flexibility to integrate with other digital services like video conferencing and instant messaging. The existing voice-over-internet protocol (VoIP) phone system was purchased in 2019. The phone system data ports require replacement and with added staff, expansion is also required to allow for more desk phone ports.				
Comments					
Justification	Reliability and functionality are key considerations; upgrades to the existing 3CX phone system is also to be considered which would come in at significantly less than a replacement system				

Scenario Details

Budget Year	2025	Name	25117 - VOIP phone system upgrade: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	30,000	-	-	-	-	-	-	-	-	-
Total Funding Source	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	30,000	-	-	-	-	-	-	-	-	-
Total Expenditure	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - ADMINISTRATION

25080 - Website redevelopment - Govstack

Project Number	25080	Title	Website redevelopment - Govstack	Lock Status	Unlocked
Asset Type	303 - Computer Software	Division	012600 - Information Technology	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	The Township's website is a critical communication tool. The current website has largely gone unchanged over the past several years and is in need of a refresh. The ability to navigate the website and find information also requires a complete overhaul to improve the design to assist the public's ability to find current, accurate and relevant information.				
Comments					
Justification	Delaying this project will hamper more fulsome implementation of the Communications Strategy and other public-facing, communication efforts.				

Scenario Details

Budget Year	2025	Name	25080 - Website redevelopment - Govstack: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	45,000	-	-	-	-	-	-	-	-	-
Total Funding Source	45,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	45,000	-	-	-	-	-	-	-	-	-
Total Expenditure	45,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

DEVELOPMENT SERVICES AND ENVIRONMENTAL SUSTAINABILITY

CAPITAL BUDGET - DSES

25012 - Bala Gateway Signage - Copy

Project Number	25012	Title	Bala Gateway Signage - Copy	Lock Status	Unlocked
Asset Type	111 - Signage and Fixtures	Division	012307 - Economic Development	Year Identified	2023
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	The addition of new signage at entryways into and around Bala to welcome visitors to the community.				
Comments	This project was approved in 2024 but not carried out. It has been carried forward to 2025 per Report CED-2024-016 (GF Committee - 08/2024)				
Justification	Identified in Council approved CIP, Wayfinding and Signage page 19, Urban Design Structure Plan page 23. Dependent on receipt of grant funding				

Scenario Details

Budget Year	2025	Name	25012 - Bala Gateway Signage - Copy: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	35,000	-	-	-	-	-	-	-	-	-
Total Funding Source	35,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	35,000	-	-	-	-	-	-	-	-	-
Total Expenditure	35,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - DSES

25134 - Economic Development Strategy

Project Number	25134	Title	Economic Development Strategy	Lock Status	Unlocked
Asset Type	504 - Strategic Plan	Division	012307 - Economic Development	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description					
Comments					
Justification					

Scenario Details

Budget Year	2025	Name	25134 - Economic Development Strategy: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trzfr Fr Reserve	20,000	-	-	-	-	-	-	-	-	-
07808 - Development Charges Earned	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	30,000	-	-	-	-	-	-	-	-	-
Total Expenditure	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - DSES

25066 - Replacement of Vehicle

Project Number	25066	Title	Replacement of Vehicle	Lock Status	Unlocked
Asset Type	701 - Light trucks	Division	024100 - Building (Protective Inspection)	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Vehicle utilized by Building Inspector for Inspections in order to ensure compliance with the Ontario Building Code. Existing vehicle requires replacement.				
Comments	replace 2018 Colorado (1GCGTBEN1J1216540) or replace 2016 Colorado (1GCHTDE36G1356977) [Planning]				
Justification	Township vehicles have an expected service life of up to seven years. Vehicle to be replaced purchased in 2018. Vehicles are well maintained and trade-in value offsets the cost of replacement.				

Scenario Details

Budget Year	2025	Name	25066 - Replacement of Vehicle: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
GL Account										
Funding Source										
07804 - Trnsfr Fr Reserve	\$5,000	-	-	-	-	-	-	-	-	-
Total Funding Source	\$5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	\$5,000	-	-	-	-	-	-	-	-	-
Total Expenditure	\$5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - DSES

25118 - Building Department Furniture

Project Number	25118	Title	Building Department Furniture	Lock Status	Unlocked
Asset Type	113 - Township Hall	Division	024100 - Building (Protective Inspection)	Year Identified	2023
Start Date	2024-04-01	Completion Date	2024-06-28		
Manager		Partner			
Regions					
Description	New office furniture for Building Division, to be modular and compatible with other office furniture throughout the building.				
Comments					
Justification	Existing Building Division furniture is dated, inefficient and space is limited. Division has experienced growth in number of positions in part as a result of updated and enhanced Sewage Re-Inspection Program. New furniture will allow for more efficient use of the available space, gain additional workstation(s) and is compatible with furniture throughout remainder of municipal office.				

Scenario Details

Budget Year	2025	Name	25118 - Building Department Furniture: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
GL Account										
Funding Source										
07804 - Trsfr Fr Reserve	\$5,000	-	-	-	-	-	-	-	-	-
Total Funding Source	\$5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	\$5,000	-	-	-	-	-	-	-	-	-
Total Expenditure	\$5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - DSES

25065 - Addition of new vehicle - Licensing Officer

Project Number	25065	Title	Addition of new vehicle - Licensing Officer	Lock Status	Unlocked
Asset Type	701 - Light trucks	Division	025100 - By-Law Enforcement	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Vehicle utilized by Licensing Officers to fulfill enforcement responsibilities. Township vehicles have an expected service life of up to seven years. Vehicle are well maintained and provided for trade-in to offset the cost of replacement.				
Comments					
Justification	Council passed By-law 2024-086 (by-law to license short term rentals); license fees charged to hosts will fund the purchase of a vehicle				

Scenario Details

Budget Year	2025	Name	25065 - Addition of new vehicle - Licensing Officer: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	50,000	-	-	-	-	-	-	-	-	-
Total Funding Source	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	50,000	-	-	-	-	-	-	-	-	-
Total Expenditure	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

EMERGENCY SERVICES

CAPITAL BUDGET - EMERGENCY SERVICES

25021 - Gear Racks for Fire Station

Project Number	25021	Title	Gear Racks for Fire Station	Lock Status	Unlocked
Asset Type	103 - Fire Halls	Division	021100 - Fire Stations	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	GearGrid's Standard Mobile & Free Standing Lockers offer the strength, durability and open design of our original Wall Mount Lockers while adding unlimited placement flexibility. You can move the racks where the need is and where they will fit.				
Comments	The purchase of turnout gear represents a substantial investment in the safety of your personnel. The turnout gear you've purchased will be fit for duty when needed and will have a longer life through a systematic approach to its care and maintenance, particularly how it's stored between uses.				
Justification	Firefighters around the world put faith in their personal protective equipment, particularly their structural firefighting ensemble. The collective costs of the individual items that make up the turnout gear ensemble are one of the costlier purchases for any fire department. Along with proper prescribed cleaning and drying, properly storing turnout gear can greatly extend the life of the structural firefighting ensemble. Specially designed hangers for coats, gloves and pants to promote circulation of air for faster drying. Specially designed helmet stand to keep pressure off the helmet's suspension ratcheting system. Continuing to progress through the Cancer Prevention Checklist is recommendation #18 in the Fire Master Plan 2022.				

Scenario Details

Budget Year	2025	Name	25021 - Gear Racks for Fire Station: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	16,300	-	-	-	-	-	-	-	-	-
Total Funding Source	16,300	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	16,300	-	-	-	-	-	-	-	-	-
Total Expenditure	16,300	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

25040 - Accredited Superior Tanker Shuttle Testing

Project Number	25040	Title	Accredited Superior Tanker Shuttle Testing	Lock Status	Unlocked
Asset Type	210 - Fire Equipment	Division	021100 - Fire Stations		
Start Date		Completion Date		Year Identified	2023
Manager		Partner			
Regions					
Description	Accredited Superior Tanker Shuttle Service is a recognized equivalency to hydrant protection for the rural areas. The fire department must be able to show through testing and documentation that it can continuously provide water supplies in excess of the minimum required for hydranted municipal-type water supplies. Accreditation expires every 5 years. Tanker shuttle certification is a critical aspect of ensuring effective fire protection in areas lacking adequate hydrant infrastructure. The certification process verifies the capacity of fire departments to supply sufficient water for firefighting operations in rural locations.				
Comments	Resident insurance companies often ask that FD provides proof of this accreditation as a means to allow a reduction in the insurance premiums for the property owners. There is also the benefit for the FD to have a sense of accomplishment in maintaining skill to perform at this standard.				
Justification	Since 2012 Township of Muskoka Lakes Council has approved and endorsed that the Fire Department attain Tanker Shuttle Accreditation. As recently as July 2024 Committee of General Finance was updated to changes in the accreditation, Committee expressed no concerns with continuation of the accreditation. The Fire Department has a service commitment in by law 2016-125 to provide rural water supply for structural, vehicle and wildland firefighting. Accreditation confirms the ability of the fire department to meet this commitment. On page 182 in the Community Risk Assessment 2022 it is recommended that MLFD continue to maintain this accreditation.				

Scenario Details

Budget Year	2025	Name	25040 - Accredited Superior Tanker Shuttle Testing: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	8,000	-	-	-	-	-	-	-	-	-
Total Funding Source	8,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	8,000	-	-	-	-	-	-	-	-	-
Total Expenditure	8,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

25071 - Breathing Air Compressor for Port Carling

Project Number	25071	Title	Breathing Air Compressor for Port Carling	Lock Status	Unlocked
Asset Type	210 - Fire Equipment	Division	021100 - Fire Stations		
Start Date		Completion Date		Year Identified	
Manager		Partner			

Description Breathing Air Compressors are required for the Respiratory program. These compressors ensure that breathing air is created and placed inside portable cylinders required for firefighting operations. These compressors are specialized for breathing air and need to be maintained to very high standards due to the sensitivity of the equipment they fill.

Comments Filling of cylinders – procedures are in place to fill cylinders safely with clean air that meets the purity requirements in CSA Z180.1-19

Justification A respiratory protection program protects workers from airborne contaminants. Refer to Ontario Regulation 833 – Control of Exposure to Biological or Chemical Agents for the relevant occupational exposure limits, and requirements for the employer to develop written measures and procedures regarding the selection, care and use of respirators. Refer to CAN/CSA-Z94.4-19, Selection, use, and care of respirators for guidance on the administration of an effective respiratory protection program in the workplace. Failure to replace this breathing compressor could result in the fire service not having breathing air for cylinders and therefore only able to provide limited exterior firefighting services.

Scenario Details

Budget Year	2025	Name	25071 - Breathing Air Compressor for Port Carling: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	75,000	-	-	-	-	-	-	-	-	-
Total Funding Source	75,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06705 - Capital Equipment	75,000	-	-	-	-	-	-	-	-	-
Total Expenditure	75,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

25002 - PPE for Firefighters (20)

Project Number	25002	Title	PPE for Firefighters (20)	Lock Status	Unlocked
Asset Type	210 - Fire Equipment	Division	021100 - Fire Stations		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	Firefighters are exposed to hazards during the course of their work and require appropriate structural firefighting protective garments for use during interior structural fire suppression duties. The common term 'bunker gear' refers to the coat, trousers and coverall elements of the protective ensemble. Other parts of the ensemble include the helmet, hood, boots and gloves. Muskoka Lakes Fire Department currently owns 130 sets of Innotech Bunker Gear custom configured to be NFPA compliant for our active 118 members. Staff have identified 20 sets that are required per year in the 10 year plan to ensure all gear is under the 10 year life and to leave enough spare gear to facilitate the required testing and maintain coverage when gear is being cleaned.				
Comments	We currently purchase bunker gear (2765), gloves, balaclavas, helmets, coveralls, auto rescue gloves, safety glasses, and chainsaw firefighting boots from this fund. We are obligated to keep all PPE that a firefighter wears in "good condition" as per the manufacturer AND under the 10 year service life as per NFPA. This requires an intense amount of inventory control measures and testing to ensure that the PPE performance is maintained for all our staff.				
Justification	Employers of municipal firefighters in Ontario must ensure that protective equipment provided is maintained in "good condition" as per clause 25(1)(b) of the Occupational Health and Safety Act, further as per Ontario Regulation 714/94 section 5(1) employers "shall provide firefighters with structural protective garments that meet NFPA 1971 and NFPA 1851". The Ontario Fire Service Advisory Committee on Occupational Health & Safety under Section 21 of the Occupational Health & Safety Act makes recommendations on matters relating to the occupational health and safety of all firefighters in the Province of Ontario. Section 21 Guidance Note 4-1 considers bunker gear, noting the life expectancy considers the NFPA 1851 Standard on "Selection, care and maintenance of protective ensembles for structural fire fighting" which indicates a 10-year life cycle for all PPE components.				

Scenario Details

Budget Year	2025	Name	25002 - PPE for Firefighters (20): Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	96,100	-	-	-	-	-	-	-	-	-
Total Funding Source	96,100	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	96,100	-	-	-	-	-	-	-	-	-
Total Expenditure	96,100	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

25019 - Pumps, Generators and Fans

Project Number	25019	Title	Pumps, Generators and Fans	Lock Status	Unlocked
Asset Type	210 - Fire Equipment	Division	021100 - Fire Stations	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	This capital line is to accommodate a new portable pump, a wajax fire pump, a generator for lighting and a ventilation fan. The portable pump is a pump that can provide water from a lake, river, or stream directly to the fire apparatus. The pump is rated for 400 GPM which is half the capacity of the truck, the pump from the Station tanker would provide the other half of the required flow. Wajax pumps are used in wildland firefighting, they are lightweight and easy to use in rough terrain and designed to offer high pressure with low flow. Generators are used to provide remote power to units for lighting, power back up for radio systems and electrical tools. Fans provide ventilation to assist in the firefight and provide high airflows among positive pressure ventilation fans and great for ventilating areas that have built up post fire atmospheric contaminants. Firefighting fans deliver a high tolerance for extreme heat and are built to hold up to the rigors of firefighting.				
Comments	\$11K for wajax pumps (M&L Supply) , 6K for CET 20 hp pump(AJ stone) , 3.5K generator (honda.ca) , 5.5 K fan (1200 degrees)				
Justification	By law 2016-125 requires the fire department to provide firefighting interior and exterior services in rural settings. These items are required to perform tasks appropriately. We have 17 frontline apparatus that require these to be under 10 years of age.				

Scenario Details

Budget Year	2025	Name	25019 - Pumps, Generators and Fans: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
GL Account										
Funding Source										
07804 - Trsf Fr Reserve	26,000	-	-	-	-	-	-	-	-	-
Total Funding Source	26,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	26,000	-	-	-	-	-	-	-	-	-
Total Expenditure	26,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

25073 - Self Contained Breathing Apparatus

Project Number	25073	Title	Self Contained Breathing Apparatus	Lock Status	Unlocked
Asset Type	210 - Fire Equipment	Division	021100 - Fire Stations	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	<p>Firefighters, as a condition of their work, may be exposed to airborne hazards such as particulates (smoke, dusts, mists or fumes), gases, vapours and oxygen-deficient atmospheres. Where respiratory hazards cannot be avoided, or effectively controlled, employers must provide an appropriate respirator to protect the workers from exposure. The Self contained breathing apparatus (SCBA), is the foundational tool that provides the greatest amount of airway protection from toxic gas and harmful particulates resulting from fire. It's essential for modern firefighting and today's complex fire grounds that appropriate SCBA designed for firefighting be provided.</p> <p>The Muskoka Lakes Fire Department currently owns and uses one hundred (100) NFPA 1981 compliant Scott Safety SCBAs that are replaced 10 / year. The 10 year plan will accommodate the fifteen year life of the two hundred (200) cylinders and one hundred (100) SCBA to ensure all equipment is in good condition as required by Ontario Regulation 833 and NFPA 1981.</p>				
Comments	<p>SCBA used today are from Scott Safety a division of 3M. Our cylinders and SCBA are compatible with our neighbour fire services in Gravenhurst and Bracebridge, who are a part of our mutual aid response areas.</p>				
Justification	<p>Pursuant to the Occupational and Safety Act, employers in Ontario who provide an SCBA must comply with the respiratory protection requirements contained in Ontario Regulation 833, including ensuring that respirators provided are "maintained in good condition". If an SCBA is used for firefighting purposes, then a National Fire Protection Association (NFPA) 1981 compliant SCBA is necessary and most appropriate.</p>				

Scenario Details

Budget Year	2025	Name	25073 - Self Contained Breathing Apparatus: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	176,100	-	-	-	-	-	-	-	-	-
Total Funding Source	176,100	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	176,100	-	-	-	-	-	-	-	-	-
Total Expenditure	176,100	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

25018 - Vehicle Rescue Equipment

Project Number	25018	Title	Vehicle Rescue Equipment	Lock Status	Unlocked
Asset Type	210 - Fire Equipment	Division	021100 - Fire Stations	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Battery Powered Combination tool for vehicle extrications that are capable of water submersion and meet NFPA 1936 2020 edition for performance.				
Comments	Muskoka Lakes Fire Department is set up to support 3 extrications occurring at the same time. The heavy rescue tools are located in Foot's Bay on Rescue 1, in Port Carling on Rescue 6 and in Raymond on Rescue 77. All of the other front line pumpers use combination tools for forced entry, rescue and vehicle rescue.				
Justification	As per by law 2016-125, the Fire Department is authorized to provide rescue services including vehicle extrication using heavy hydraulic tools as required. The best practice for this application is NFPA 1006 technical rescue standards for passenger vehicle rescue and heavy vehicle rescue. The tool list includes hydraulic cutters/rams/spreaders/jacks and struts. Occupational Health and Safety Act clause 25(1)(b) for maintaining equipment in good condition including hydraulic powered and electro hydraulic hybrid extrication tools, read NFPA 1936 Standard on powered rescue tools, 2020 Edition.				

Scenario Details

Budget Year	2025	Name	25018 - Vehicle Rescue Equipment: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf: Fr Reserve	23,000	-	-	-	-	-	-	-	-	-
Total Funding Source	23,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	23,000	-	-	-	-	-	-	-	-	-
Total Expenditure	23,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

25070 - Car 1 - Chief

Project Number	25070	Title	Car 1 - Chief	Lock Status	Unlocked
Asset Type	701 - Light trucks	Division	021100 - Fire Stations	Year Identified	2021
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	This vehicle is used by staff on a daily basis for the purposes of Command and Control of Emergency incidents and for the staff member to accomplish their duties. The vehicle serves a 5 year life as a daily driver then serves an additional 14 years in the fire stations as a rescue truck. In the first 5 years the vehicles sees 28,000 km/yr, totaling 140,000 km at year 5. At year 5 it serves in the fire station as a rescue for another 15 years at 2,388 km/yr, adding another 35,821 km and ending its useful life at 175,821 km having served 2 purposes. Total useful life of an emergency vehicle is 20 years or 100,000 miles (161,000 km). At 100,000 miles parts and operating costs on a gas driven vehicle are beyond cost of new. After 10 years life manufacturers are not required to support the vehicle with parts and the vehicle is worth 50% of its value.				
Comments	This "Special Services Fire apparatus" main role is to serve as a communications, incident command and special support service vehicle as defined in NFPA 1901 - 2016 edition. The vehicle must have storage capacity 3.4 m cubed. Some of the services it is capable of offering are transportation of equipment and personnel into rugged areas and serve as a blocking vehicle for transportation incidents. The vehicle will carry the following NFPA 1901 compliant kit: 2 hand lights, one ABC extinguisher 80BC, one 2.5 gallon water extinguisher, one SCBA per seat, one spare cylinder for each SCBA, one traffic vest per seat, one first aid kit, 5 flares, 10 traffic cones 28 inch high, 2 wheel chocks, one forced entry tool, one winch, one large light, one generator capable of charging the back up batteries at the tower sites, one AED, and material for incident command to use to manage emergencies. One radio repeater will be installed.				
Justification	This vehicle will have a total useful life of 170,000 km by serving at a Chief's car for 110,000 km (5 years) then serving in a station as a rescue for the next 15 years (60,000 km). This will have the effect of ensuring the total life of the vehicle is realized. Emergency vehicles should be replaced every 20 years or 100,000 miles. This vehicle serves two roles the first 5 years is a daily Command Car and the next 15 years as a 4X4 Rescue in a fire station. This dual use of the same vehicle removes \$665,000 in vehicle costs in the fleet budget which works out to \$33,250 per annum. The Establish and Regulate a Fire Department by law 2016-125 requires that a Fire Chief follow Occupational Health and Safety best practices, Section 21 Note 2-1 provides guidance to employers of firefighters to establish incident command systems that are used at every scene. This is what a command car allows a Fire Chief to do. Further, the same by law 2016-125 requires that technical rescue be performed, this vehicle carries specialized vehicle extrication equipment to support these complex rescues.				

Scenario Details

Budget Year	2025	Name	25070 - Car 1 - Chief: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	96,500	-	-	-	-	-	-	-	-	-
Total Funding Source	96,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06910 - TML Equipment	96,500	-	-	-	-	-	-	-	-	-
Total Expenditure	96,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

25116 - Pumper 5 - Minett

Project Number	25116	Title	Pumper 5 - Minett	Lock Status	Unlocked
Asset Type	702 - Pumper	Division	021100 - Fire Stations		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	A Pumper is a fire apparatus with a permanently mounted fire pump of at least 750 gpm (3000 L/min) capacity, water tank, and hose body whose primary purpose is to combat structural and associated fires. In Muskoka Lakes we set up our pumps to have 4 seats (where possible) to respond to rural fire attack, we also try to include 4x4 capability, 4,500 L water tanks and we always include hard hose covers.				
Comments	Our goal is to have similar fire pumps in our fleet, this uniformity will assist fire commanders in their approach to any firefight. We have eight (8) front line pumps in our fleet today, Pumper 1 (Glen Orchard), Pumper 3 (Bala), Pumper 6 (Port Carling), Pumper 5 (Minett), Pumper 7 (Windermere), Pumper 77 Raymond, and Pumper 9 (Milford Bay).				
Justification	Fire Protection and Prevention Act, 1997, S.O. 1997, c. 4 Part II 5(1) allows a municipality to create a fire department and to set the service level. Muskoka Lakes has identified the intent to follow the Fire Underwriters Survey requirement for Fire Apparatus age, requiring replacement at 20 life of vehicle, this is confirmed and set in by law 2016-125. Additionally, Council received the Fire Master Plan in 2022 which identified the need to continue to maintain the fleet to the Fire Underwriters Survey standard including the NFPA replacement cycles. Selection of fire Apparatus is based upon FPPA Part II 9(1)(d) Fire Marshal Public Fire Safety Guideline 04-07-12 which provides options for small municipalities to consider for fire apparatus and requires CAN/ULC-S515, Standard for Automobile Firefighting Apparatus and NFPA 1901, Standard For Pumper Fire Apparatus as best practices. Currently the majority of Muskoka Lakes has attained the Fire Underwriters grade of 3B plus S for shuttle certification. Each fire station with a Dwelling Protection Grade of 3B must contain the following: a minimum of one triple combination pumper rated at not less than 3000 LPM (625 lpgm at 150 psi) under 20 years, AND a minimum of one mobile water supply apparatus under 20 years with a minimum rated water carrying capacity of 4000 L (880 Lgal), AND For full credit apparatus must be designed in accordance with Underwriters' Laboratories of Canada (ULC) S515 Automobile Fire Fighting Apparatus, or National Fire Protection Association (NFPA) 1901 Standard for Automotive Fire Apparatus In addition, the combined water carrying capacity of the 2 units (noted above) must be at least 6800 Litres (1500 Lgal) total and the fire department must have a transfer system capable of supplying the pumper with water as needed. This may be accomplished by pump or dump valve to a portable tank of at least 4550 Litres (1000 Lgal) capacity.				

Scenario Details

Budget Year	2025	Name	25116 - Pumper 5 - Minett: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	662,000	-	-	-	-	-	-	-	-	-
Total Funding Source	662,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	662,000	-	-	-	-	-	-	-	-	-
Total Expenditure	662,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - EMERGENCY SERVICES

25079 - Remote Piloted Aircraft System Upgrade DJI Matrice M30T

Project Number	25079	Title	Remote Piloted Aircraft System Upgrade DJI Matrice M30T	Lock Status	Unlocked
Asset Type	710 - Drones	Division	021100 - Fire Stations	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	<p>Since 2020 Firefighters have operated two remote piloted aircraft systems at emergencies. Recently during training it was demonstrated that our drones are near their end of useful life due to battery life and replacement parts. This new drone would replace our aging Mavic Enterprise drone and add additional capabilities. An upgraded flagship drone platform, the Matrice 350 RTK sets a new benchmark for the fire rescue industry. This next-generation drone platform features an all-new video transmission system and control experience, a more efficient battery system offering more flight time, and more comprehensive safety features, as well as robust payload and expansion capabilities. Built for Harsh Environments IP54 rated, [2] DJI RC Plus is dustproof and waterproof to operate reliably in bad weather. The M30 Series integrates wide, zoom, and thermal cameras (M30T only) with a laser rangefinder, which together can capture the aerial data you need, when you need it.</p>				
Comments	<p>The Matrice 30 is a powerful yet portable drone made for public safety, inspection, and more. Featuring over 41 minutes of flight-time with an integrated camera, the M30 is small and mobile while still providing the image resolution needed for enterprise tasks. The Matrice 30 features a multi-sensor camera with high-resolution wide angle and zoom cameras, laser rangefinder, and advanced thermal camera (Matrice 30T only).</p>				
Justification	<p>General Finance Committee was advised July 2020 that Muskoka Lakes Fire Department had started a Drone program as a cost effective measure to increase safety in firefighting operations. Of the nearly 700 calls for service the Fire Department responds to annually, almost 200 have directly benefited from the use of a remote piloted aircraft system or RPAS. Such significant incidents pose a great challenge to Department members, resources and pose a considerable safety threat to all involved, including the affected community. By their nature, these low-frequency, high-risk incidents require every available means of gathering information to increase firefighter safety and increase situational awareness. Emergencies where the complexity or scope of the incident require critical decision making on the part of the incident commander and or pose a significant risk to firefighter safety require the use of resources to increase situational awareness. The types of incidents include, but are not limited to: Hazardous materials incidents, confined space rescues, search and rescue on land, ice water rescues, swift water rescues or any other expanded or extended incident.</p>				

Scenario Details

Budget Year	2025	Name	25079 - Remote Piloted Aircraft System Upgrade DJI Matrice M30T: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trnsfr Fr Reserve	18,900	-	-	-	-	-	-	-	-	-
Total Funding Source	18,900	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06910 - TML Equipment	18,900	-	-	-	-	-	-	-	-	-
Total Expenditure	18,900	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

LIBRARY

CAPITAL BUDGET - LIBRARY

25096 - Office Furniture/Computers

Project Number	25096	Title	Office Furniture/Computers	Lock Status	Unlocked
Asset Type	106 - Library	Division	072100 - Muskoka Lakes Public Library	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	This is for library staff furniture/computers and not for library furniture or public computers. Library office furniture and staff computers are essential for creating a functional and efficient workspace. Office furniture, such as staff desks, chairs, and other items, support staff productivity and comfort. Computers enable staff to manage operations, catalog materials, and assist patrons with research and digital services.				
Comments					
Justification	Investing in quality office furniture and up-to-date computers ensures a well-organized environment and enhances overall library operations and service delivery.				

Scenario Details

Budget Year	2025	Name	25096 - Office Furniture/Computers: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	3,000	-	-	-	-	-	-	-	-	-
Total Funding Source	3,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	3,000	-	-	-	-	-	-	-	-	-
Total Expenditure	3,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - LIBRARY

25085 - Audio/Visual Materials

Project Number	25085	Title	Audio/Visual Materials	Lock Status	Unlocked
Asset Type	506 - Collection	Division	072100 - Muskoka Lakes Public Library	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	MLPL offers a diverse range of audio/visual materials to meet various user needs. This includes DVDs and Blu-rays with films, TV series, documentaries and educational programs, well as audiobooks available on CD or through an alternative format like a portable device. Additionally, some libraries provide other formats like vinyl records and cassette tapes. These collections cater to different interests, supporting both entertainment and educational purposes.				
Comments					
Justification	Audio/Visual materials are essential for meeting diverse member needs, enhancing accessibility, and supporting educational goals. A/V collections attract more visitors, engage the community, and ensure the library remains a relevant and inclusive resource for both entertainment and learning. Our DVD collection is well used year round.				

Scenario Details

Budget Year	2025	Name	25085 - Audio/Visual Materials: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	8,500	-	-	-	-	-	-	-	-	-
Total Funding Source	8,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	8,500	-	-	-	-	-	-	-	-	-
Total Expenditure	8,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - LIBRARY

25083 - Books

Project Number	25083	Title	Books	Lock Status	Unlocked
Asset Type	506 - Collection	Division	072100 - Muskoka Lakes Public Library	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	All physical print book material. Adult fiction, non-fiction, junior chapter and picture books, Young Adult and graphic novels. Bestsellers, curated classics, and local and indigenous authors are all apart of this project.				
Comments					
Justification	Physical books continue to be our greatest collection asset, and most popular. Investing in a robust collection of physical books is crucial for the library's mission to serve the community effectively. Books provide a foundation for educational development, support lifelong learning, and offer diverse perspectives that enrich readers' understanding of the world.				

Scenario Details

Budget Year	2025	Name	25083 - Books: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	23,300	-	-	-	-	-	-	-	-	-
Total Funding Source	23,300	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	23,300	-	-	-	-	-	-	-	-	-
Total Expenditure	23,300	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - LIBRARY

25087 - eResources/Databases

Project Number	25087	Title	eResources/Databases	Lock Status	Unlocked
Asset Type	506 - Collection	Division	072100 - Muskoka Lakes Public Library	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	eResources and databases in a library offer digital access to a wide range of information, including scholarly articles, research papers, journals, eBooks, and multimedia content. These resources support research, learning, and professional development by providing up-to-date and specialized information across various fields. Libraries typically subscribe to these digital resources to offer members access and efficient searching capabilities, enhancing the library's role as a comprehensive and modern information hub.				
Comments					
Justification	Including eResources and databases is essential for providing members with access to comprehensive, current, and specialized information. These digital tools support research and learning by offering extensive and searchable collections of scholarly articles, journals, and eBooks, often inaccessible through traditional print resources. Investing in eResources and databases enhances the library's role as a key information hub, broadens its service offerings, and meets the evolving needs of users in a digital age. Our eBook and eAudioBook collection continues to see growth and we will look to add to that collection.				

Scenario Details

Budget Year	2025	Name	25087 - eResources/Databases: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	8,200	-	-	-	-	-	-	-	-	-
Total Funding Source	8,200	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	8,200	-	-	-	-	-	-	-	-	-
Total Expenditure	8,200	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - LIBRARY

25088 - Library of Things

Project Number	25088	Title	Library of Things	Lock Status	Unlocked
Asset Type	506 - Collection	Division	072100 - Muskoka Lakes Public Library	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					

Description
A Library of Things is a collection within a library that extends beyond traditional books and media to include a variety of tangible items and tools for borrowing. This might encompass household items like kitchen gadgets, tools, and electronics, as well as recreational items such as board games, musical instruments, and outdoor equipment. The aim is to provide community members with access to useful or interesting items they might not own or need frequently, promoting sustainability, sharing, and skill-building.

Comments
Justification Significantly expands a library's role in the community. It provides access to a diverse range of items that patrons might not own or need regularly, supporting practical needs and encouraging sustainable consumption. This initiative fosters community sharing, reduces the cost burden on individuals, and offers opportunities for skill development and leisure activities. By including a Library of Things, libraries enhance their value as community hubs, promoting inclusivity, resourcefulness, and engagement while meeting varied patron needs beyond traditional books and media.

Scenario Details

Budget Year	2025	Name	25088 - Library of Things: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	3,000	-	-	-	-	-	-	-	-	-
Total Funding Source	3,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	3,000	-	-	-	-	-	-	-	-	-
Total Expenditure	3,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - LIBRARY

25086 - Periodicals

Project Number	25086	Title	Periodicals	Lock Status	Unlocked
Asset Type	506 - Collection	Division	072100 - Muskoka Lakes Public Library	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Print publications issued regularly, such as newspapers, magazines, and journals. They provide timely and ongoing coverage of news, trends, scholarly research, and various topics of interest. Unlike books, which are published as complete works, periodicals are updated frequently, offering readers current information and diverse perspectives. Libraries often provide access to periodicals in print and digital formats, supporting both casual reading and academic research.				
Comments					
Justification	Periodicals are vital for providing up-to-date information, supporting research, and catering to diverse interests. Periodicals offer timely coverage of news, trends, and specialized topics that books may not address as promptly. They enhance the library's role as a comprehensive resource, attract a broad range of users, and support lifelong learning and community engagement. Investing in periodicals ensures the library remains relevant and responsive to the needs of its members.				

Scenario Details

Budget Year	2025	Name	25086 - Periodicals: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	1,000	-	-	-	-	-	-	-	-	-
Total Funding Source	1,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	1,000	-	-	-	-	-	-	-	-	-
Total Expenditure	1,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - LIBRARY

25092 - Processing

Project Number	25092	Title	Processing	Lock Status	Unlocked
Asset Type	506 - Collection	Division	072100 - Muskoka Lakes Public Library	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Processing for library materials involves cataloging, labeling, covering, and classifying new items to prepare them for public use. This ensures materials are organized, accessible, and durable.				
Comments					
Justification	Processing library materials is essential for ensuring efficient access and usability. It organizes items systematically, making them easy to locate and borrow. Proper processing also protects materials, extends their lifespan, and maintains the library's overall organization, enhancing the user experience and operational efficiency.				

Scenario Details

Budget Year	2025	Name	25092 - Processing: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	\$, 500	-	-	-	-	-	-	-	-	-
Total Funding Source	\$, 500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	\$, 500	-	-	-	-	-	-	-	-	-
Total Expenditure	\$, 500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - LIBRARY

25091 - Video Games

Project Number	25091	Title	Video Games	Lock Status	Unlocked
Asset Type	506 - Collection	Division	072100 - Muskoka Lakes Public Library	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Video games in a library collection can include a range of digital games across various platforms, such as consoles, PCs, and handheld, or virtual reality devices. These games offer entertainment, educational content, and interactive experiences for different age groups and interests. Libraries often provide video games to engage patrons, support digital literacy, and can foster a sense of community through gaming events and tournaments. This inclusion reflects the evolving nature of libraries as centers for diverse forms of media and recreational activities.				
Comments					
Justification	Enhances the library's appeal and relevance to a broad audience, including younger patrons and families. Video games can support digital literacy, cognitive development, and educational objectives while providing a platform for interactive and engaging learning. They also foster community engagement through gaming events and tournaments. By offering video games, libraries adapt to modern interests and technology trends, making them more inclusive and relevant in today's digital age.				

Scenario Details

Budget Year	2025	Name	25091 - Video Games: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	1,000	-	-	-	-	-	-	-	-	-
Total Funding Source	1,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	1,000	-	-	-	-	-	-	-	-	-
Total Expenditure	1,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

OPERATIONAL SERVICES

PARKS, RECREATION AND FACILITIES

CAPITAL BUDGET - OPERATIONAL SERVICES

25068 - Torrance Cemetery Back Gate

Project Number	25068	Title	Torrance Cemetery Back Gate	Lock Status	Unlocked
Asset Type	406 - Fences	Division	055000 - Cemeteries	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replace current chain and post entrance gate with proper black chain link fence gate. Add new Cemetery gate at rear entrance.				
Comments	Bring the cemetery in line with the Township standards with regards to fencing.				
Justification	Current gate is not sufficient/effective and visually not attractive. A proper black chain link fence gate is the preferred standard as has been updated on recent cemeteries such as Ziska in 2023 and Milford Bay in 2024.				

Scenario Details

Budget Year	2025	Name	25068 - Torrance Cemetery Back Gate: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	5,000	-	-	-	-	-	-	-	-	-
Total Funding Source	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	5,000	-	-	-	-	-	-	-	-	-
Total Expenditure	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25046 - Ullswater Cemetery Fencing

Project Number	25046	Title	Ullswater Cemetery Fencing	Lock Status	Unlocked
Asset Type	406 - Fences	Division	055000 - Cemeteries	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replace current barb wire fence with black chain link fence. Add new fence and gate entrances.				
Comments	Bring the cemetery in line with the Township standards with regards to fencing.				
Justification	Current fencing is barb wire with a condition rating of 5 and is over 20 years old. Visually the barb wire is not attractive and is not effective. Chain link fence is the preferred standard as has been updated on recent cemeteries such as Milford Bay in 2024.				

Scenario Details

Budget Year	2025	Name	25046 - Ullswater Cemetery Fencing: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	18,000	-	-	-	-	-	-	-	-	-
Total Funding Source	18,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	18,000	-	-	-	-	-	-	-	-	-
Total Expenditure	18,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25010 - Beaumaris Wharf Crib Dock Replacement

Project Number	25010	Title	Beaumaris Wharf Crib Dock Replacement	Lock Status	Unlocked
Asset Type	401 - Docks and Wharfs	Division	071100 - Parks		
Start Date		Completion Date		Year Identified	2020
Manager		Partner			
Regions					
Description	Replace existing crib dock with new steel dock design. Cost shall include design work, removal of existing structure and installation of a new dock. The dock is 150ft long by 15ft wide and was constructed in 1976. The expected lifespan of this type of dock is 40 years. The current condition rating is a 2 being very poor.				
Comments	Attempts have continually been made to repair the dock. Consensus is that the dock is now beyond repair and replacement is required.				
Justification	The dock has lasted well beyond its expected life of 40 years. The dock was damaged during the floods in 2019. At that time the dock sustained considerable damage including the deck and superstructure separating from the foundations. Many of the connections in the structure are deteriorating and rotted and represent a safety concern.				

Scenario Details

Budget Year	2025	Name	25010 - Beaumaris Wharf Crib Dock Replacement: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	300,000	-	-	-	-	-	-	-	-	-
Total Funding Source	300,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	300,000	-	-	-	-	-	-	-	-	-
Total Expenditure	300,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25098 - Birch Avenue Boat Ramp Replacement

Project Number	25098	Title	Birch Avenue Boat Ramp Replacement	Lock Status	Unlocked
Asset Type	401 - Docks and Wharfs	Division	071100 - Parks	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replace existing boat ramp. Cost shall include design work, removal of existing structure and installation of a new ramp. The ramp is 16ft long by 6ft wide and was constructed in 1971. The expected lifespan of this type of ramp is 40 years. The current condition rating is a 3 being poor.				
Comments	Attempts have been made annually to repair the boat ramp. Consensus is that the ramp is beyond repair and replacement is required.				
Justification	The boat ramp has lasted well beyond its expected life of 40 years. Many of the connections in the structure represent a safety concern.				

Scenario Details

Budget Year	2025	Name	25098 - Birch Avenue Boat Ramp Replacement: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25105 - Jaspden Park Floating Dock Replacement

Project Number	25105	Title	Jaspden Park Floating Dock Replacement	Lock Status	Unlocked
Asset Type	401 - Docks and Wharfs	Division	071100 - Parks	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replace existing wood floating dock. Cost shall include removal of existing structure and installation of a new docks.				
Comments	Current floating dock has reached the end of useful life.				
Justification	The floating dock has lasted well beyond the expected life of 20 years. Many of the connections in the structure are deteriorating and rotted and represent a safety concern.				

Scenario Details

Budget Year	2025	Name	25105 - Jaspden Park Floating Dock Replacement: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	5,000	-	-	-	-	-	-	-	-	-
Total Funding Source	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	5,000	-	-	-	-	-	-	-	-	-
Total Expenditure	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25052 - Shea Road Boat Ramp Replacement

Project Number	25052	Title	Shea Road Boat Ramp Replacement	Lock Status	Unlocked
Asset Type	401 - Docks and Wharfs	Division	071100 - Parks		
Start Date		Completion Date		Year Identified	2028
Manager		Partner			
Regions					
Description	Replace existing boat ramp. Cost shall include design work, removal of existing structure and installation of a new ramp. The ramp is 16ft long by 6ft wide and was constructed in 1989. The current condition rating is a 3 being poor.				
Comments	Attempts have been made annually to repair the boat ramp. Consensus is that the ramp is beyond repair and replacement is required.				
Justification	Many of the connections in the structure represent a safety concern.				

Scenario Details

Budget Year	2025	Name	25052 - Shea Road Boat Ramp Replacement: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	35,000	-	-	-	-	-	-	-	-	-
Total Funding Source	35,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	35,000	-	-	-	-	-	-	-	-	-
Total Expenditure	35,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25043 - Whiteside Dock Road Replace

Project Number	25043	Title	Whiteside Dock Road Replace	Lock Status	Unlocked
Asset Type	401 - Docks and Wharfs	Division	071100 - Parks	Year Identified	2023
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replace existing floating docks with new floating docks. Cost shall include design work, removal of existing structure and installation of a new dock. The three floaters are is 10ft long by 6ft wide and were installed in 2005. The expected lifespan of this type of dock is 20 years. The current condition rating is a 2 being very poor. Consensus is that the docks are beyond repair and replacement is required.				
Comments	Consensus is that the docks are beyond repair and replacement is required.				
Justification	The dock has lasted its expected life of 20 years. Many sections of the structure are deteriorating/rotted and represent a safety concern.				

Scenario Details

Budget Year	2025	Name	25043 - Whiteside Dock Road Replace: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	60,000	-	-	-	-	-	-	-	-	-
Total Funding Source	60,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	60,000	-	-	-	-	-	-	-	-	-
Total Expenditure	60,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25121 - Windermere Wharf Floating Docks Replacement

Project Number	25121	Title	Windermere Wharf Floating Docks Replacement	Lock Status	Unlocked
Asset Type	401 - Docks and Wharfs	Division	071100 - Parks	Year Identified	2023
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replace existing wood floating docks. Cost shall include design work, removal of existing structure and installation of a new docks.				
Comments	There are three main floating dock structures that were installed in 2003. The expected lifespan of this type of dock is 20 years. The current condition rating is a 2 being very poor. Attempts have been made annually to repairs the docks. Consensus is that the docks are beyond repair and replacement is required.				
Justification	The floating docks have lasted well beyond the expected life of 20 years. Many of the connections in the structure are deteriorating and rotted and represent a safety concern.				

Scenario Details

Budget Year	2025	Name	25121 - Windermere Wharf Floating Docks Replacement: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	350,000	-	-	-	-	-	-	-	-	-
07808 - Development Charges Earned	75,000	-	-	-	-	-	-	-	-	-
Total Funding Source	425,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	425,000	-	-	-	-	-	-	-	-	-
Total Expenditure	425,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25045 - Park Signage Replacement

Project Number	25045	Title	Park Signage Replacement	Lock Status	Unlocked
Asset Type	108 - Playgrounds	Division	071100 - Parks	Year Identified	2023
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replace current park signage with new signage that align with the style identified in the Parks and Trails Manual.				
Comments	Bring the Parks in line with the Township standards with regards to park signage.				
Justification	Current park signage is not consistent amongst one another and are aging/deteriorating. Visually they are no longer attractive. New preferred standard as has been identified in the Parks and Trails Manual.				

Scenario Details

Budget Year	2025	Name	25045 - Park Signage Replacement: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
GL Account										
Funding Source										
07804 - Trsf Fr Reserve	35,000	-	-	-	-	-	-	-	-	-
Total Funding Source	35,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	35,000	-	-	-	-	-	-	-	-	-
Total Expenditure	35,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25097 - Parks Development Plans - Phase 1

Project Number	25097	Title	Parks Development Plans - Phase 1	Lock Status	Unlocked
Asset Type	505 - Service Master Plan	Division	071100 - Parks	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Consultant assignment to develop long-term site fit park plans for those identified in the Parks and Trails Manual.				
Comments	Recommendation from the Parks and Recreation Master Plan and Parks and Trails Manual.				
Justification	The Park Plans are intended to provide a high level strategy as to how the park space on the site may be designed and utilized, including the identification of appropriate community facilities and amenities.				

Scenario Details

Budget Year	2025	Name	25097 - Parks Development Plans - Phase 1: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfir Fr Reserve	20,000	-	-	-	-	-	-	-	-	-
Total Funding Source	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	20,000	-	-	-	-	-	-	-	-	-
Total Expenditure	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25055 - Bala Arena Jacket Pump

Project Number	25055	Title	Bala Arena Jacket Pump	Lock Status	Unlocked
Asset Type	101 - Arenas	Division	071300 - Arenas		
Start Date		Completion Date		Year Identified	2025
Manager		Partner			
Regions					
Description	Replace original recirculating pump in plant room. Cost shall include the removal of existing unit and installation of a new. The existing pump was installed in 1973. The expected lifespan of these units is 25 years.				
Comments	The current scoreboard has reached the end of useful life.				
Justification	The current pump is original (50+ years old) and has been giving indications of being unreliable. Port Carling Arena was replaced				

Scenario Details

Budget Year	2025	Name	25055 - Bala Arena Jacket Pump: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	7,500	-	-	-	-	-	-	-	-	-
Total Funding Source	7,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	7,500	-	-	-	-	-	-	-	-	-
Total Expenditure	7,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25016 - Bala Arena Mold Removal - Room 5

Project Number	25016	Title	Bala Arena Mold Removal - Room 5	Lock Status	Unlocked
Asset Type	101 - Arenas	Division	071300 - Arenas		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	Investigate mould located in dressing room #5 and remove. Repair air ventilation system to prevent future damage.				
Comments	Based on the information gathered on-site and through correspondence with the Township of Muskoka Lakes, Tulloch Engineering (TULLOCH) has completed the structural and building systems assessment for the Bala Arena.				
Justification	Results from the completion of the 2024 Structural and Building Systems Assessment identified the presence of mould in dressing room #5 at the Bala Arena.				

Scenario Details

Budget Year	2025	Name	25016 - Bala Arena Mold Removal - Room 5: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25017 - Bala Arena Roof Repairs

Project Number	25017	Title	Bala Arena Roof Repairs	Lock Status	Unlocked
Asset Type	101 - Arenas	Division	071300 - Arenas		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	Seal and repair all rooftop units and all known active leaks.				
Comments	Based on the information gathered on-site and through correspondence with the Township of Muskoka Lakes, Tulloch Engineering (TULLOCH) has completed the structural and building systems assessment for the Bala Arena.				
Justification	Results from the completion of the 2024 Structural and Building Systems Assessment identified the presence of multiple leaks in the rook from cracks and seals around rooftop units.				

Scenario Details

Budget Year	2025	Name	25017 - Bala Arena Roof Repairs: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
GL Account										
Funding Source										
07804 - Trsf Fr Reserve	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25053 - Bala Arena -Score Clock

Project Number	25053	Title	Bala Arena -Score Clock	Lock Status	Unlocked
Asset Type	101 - Arenas	Division	071300 - Arenas	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replace existing scoreboard at the Bala Arena with a new scoreboard and controller. Cost shall include the removal of existing unit and installation of a new. The existing scoreboard was installed in 2010. The expected lifespan of these units is 15 years.				
Comments	The current scoreboard has reached the end of useful life.				
Justification	The current scoreboard has LED sections that no longer light up. Replacement parts are no longer manufactured. Replacement is required and the unit has reached the end of its useful life.				

Scenario Details

Budget Year	2025	Name	25053 - Bala Arena -Score Clock: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25011 - PC Arena Ice Surface Slab Crack Sealing

Project Number	25011	Title	PC Arena Ice Surface Slab Crack Sealing	Lock Status	Unlocked
Asset Type	101 - Arenas	Division	071300 - Arenas	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Seal cracks in ice surface slab.				
Comments	Based on the information gathered on-site and through correspondence with the Township of Muskoka Lakes, Tulloch Engineering (TULLOCH) has completed the structural and building systems assessment for Port Carling Arena at 3 Bailey Street, Port Carling, Ontario.				
Justification	Results from the completion of the 2024 Structural and Building Systems Assessment identified the need to seal cracks in the ice surface slab.				

Scenario Details

Budget Year	2025	Name	25011 - PC Arena Ice Surface Slab Crack Sealing: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25007 - PC Arena Mold Removal - Room 6

Project Number	25007	Title	PC Arena Mold Removal - Room 6	Lock Status	Unlocked
Asset Type	101 - Arenas	Division	071300 - Arenas	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Investigate mould located in dressing room #6 and remove. Repair air ventilation system to prevent future damage.				
Comments	Based on the information gathered on-site and through correspondence with the Township of Muskoka Lakes, Tulloch Engineering (TULLOCH) has completed the structural and building systems assessment for Port Carling Arena at 3 Bailey Street, Port Carling, Ontario.				
Justification	Results from the completion of the 2024 Structural and Building Systems Assessment identified the presence of mould in dressing room #6 at the Port Carling Arena.				

Scenario Details

Budget Year	2025	Name	25007 - PC Arena Mold Removal - Room 6: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
GL Account										
Funding Source										
07804 - Trsfr Fr Reserve	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25008 - PC Arena Rooftop Unit Sealing/Roof Repairs

Project Number	25008	Title	PC Arena Rooftop Unit Sealing/Roof Repairs	Lock Status	Unlocked
Asset Type	101 - Arenas	Division	071300 - Arenas	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Seal and repair all rooftop units and all known actives leaks.				
Comments	Based on the information gathered on-site and through correspondence with the Township of Muskoka Lakes, Tulloch Engineering (TULLOCH) has completed the structural and building systems assessment for Port Carling Arena at 3 Bailey Street, Port Carling, Ontario.				
Justification	Results from the completion of the 2024 Structural and Building Systems Assessment identified the presence of multiple leaks in the rook from cracks and seals around rooftop units.				

Scenario Details

Budget Year	2025	Name	25008 - PC Arena Rooftop Unit Sealing/Roof Repairs: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25041 - Bala CC Convert to Propane

Project Number	25041	Title	Bala CC Convert to Propane	Lock Status	Unlocked
Asset Type	102 - Community Centres	Division	071200 - Community Centres	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replace existing oil furnace with new propane furnace. Cost shall include removal of existing furnace and installation of a new furnace. The existing furnace was installed in 1992. The expected lifespan of this is 20 years.				
Comments	The furnace has reached the end of useful life.				
Justification	The furnace has lasted well beyond its expected life of 20 years. Propane is more efficient than oil, often looking at 30 to 40% savings on fuel. Clean-burning propane furnaces require substantially less maintenance annually than an oil furnace because there is no accumulation of soot or carbon inside of a propane furnace.				

Scenario Details

Budget Year	2025	Name	25041 - Bala CC Convert to Propane: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25058 - Community Centre Tables/Chairs

Project Number	25058	Title	Community Centre Tables/Chairs	Lock Status	Unlocked
Asset Type	102 - Community Centres	Division	071200 - Community Centres	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replace and/or provide additional modern and lightweight tables and chairs for the Community Centres.				
Comments	The request for new tables and chairs has been provide to staff from multiple Hall Boards.				
Justification	The existing tables and chairs are old, heavy and not consistent from facility to facility. The purchase of new modern and lightweight tables and chairs will be easier for user groups to use and ensure consistency amongst all community centres.				

Scenario Details

Budget Year	2025	Name	25058 - Community Centre Tables/Chairs: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	20,000	-	-	-	-	-	-	-	-	-
Total Funding Source	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	20,000	-	-	-	-	-	-	-	-	-
Total Expenditure	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25051 - Peninsula CC Replace 3ton and 5ton AC Units

Project Number	25051	Title	Peninsula CC Replace 3ton and 5ton AC Units	Lock Status	Unlocked
Asset Type	102 - Community Centres	Division	071200 - Community Centres		
Start Date	2022-05-01	Completion Date	2022-10-31	Year Identified	2021
Manager		Partner			
Regions					
Description	Replace existing 3ton and 5ton AC units. Cost shall include the removal of existing units and installation of a new units. The existing units were installed in 1999 and 2004. The expected lifespan of these units is 15 years.				
Comments	The AC Units have reached the end of useful life.				
Justification	The AC Units have lasted well beyond its expected life of 15 years.				

Scenario Details

Budget Year	2025	Name	25051 - Peninsula CC Replace 3ton and 5ton AC Units: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	7,000	-	-	-	-	-	-	-	-	-
Total Funding Source	7,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	7,000	-	-	-	-	-	-	-	-	-
Total Expenditure	7,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25067 - Peninsula CC Sound System Upgrade

Project Number	25067	Title	Peninsula CC Sound System Upgrade	Lock Status	Unlocked
Asset Type	102 - Community Centres	Division	071200 - Community Centres		
Start Date		Completion Date		Year Identified	2025
Manager		Partner			
Regions					
Description	Convert existing sound system with a new user friendly operating system. Cost shall include removal of existing equipment and installation of a new.				
Comments	Requested from Hall Board users to simplify use of the Sound System.				
Justification	Although the current sound system is new, it is not user friendly. An updated user friendly system, such as that installed at the Milford Bay Community Centre will provide users with a better experience.				

Scenario Details

Budget Year	2025	Name	25067 - Peninsula CC Sound System Upgrade: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	12,500	-	-	-	-	-	-	-	-	-
Total Funding Source	12,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	12,500	-	-	-	-	-	-	-	-	-
Total Expenditure	12,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25063 - Port Carling CC Sound System Upgrade

Project Number	25063	Title	Port Carling CC Sound System Upgrade	Lock Status	Unlocked
Asset Type	102 - Community Centres	Division	071200 - Community Centres		
Start Date		Completion Date		Year Identified	2025
Manager		Partner			
Regions					
Description	Replace existing sound system with a new user friendly sound system, system equipment, speakers and cabling. Cost shall include removal of existing equipment and installation of a new. The expected lifespan of this is 20 years.				
Comments	The sound system must serve the upstairs hall area for the purpose of announcements and music. A sound system that includes but is not limited to:				
	<ul style="list-style-type: none"> • Amplifier • Tuner • Mixer Board/Volume Control • Splitter • Various Speakers • Microphone x2 (one wireless) • Cabling. 				
Justification	The sound system will need to play music from a variety of sources including, radio, smart phone, MP3 Player, computer/pad, etc. The current sound system is original and well beyond its expected life. An updated user friendly system, such as that installed at the Milford Bay Community Centre will provide users with a better experience.				

Scenario Details

Budget Year	2025	Name	25063 - Port Carling CC Sound System Upgrade: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25138 - Ullswater CC Commercial Kitchen

Project Number	25138	Title	Ullswater CC Commercial Kitchen	Lock Status	Unlocked
Asset Type	102 - Community Centres	Division	071200 - Community Centres	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Installation of commercial grade stoves, grease traps, a commercial grade range hood including a high capacity fume extraction system and a Class K fire suppression system.				
Comments	As a result of Fire Code inspections, the immediate decommissioning of the stoves in the primary kitchens at the Foot's Bay, Hekkla, Ullswater, Walker's Point and Windermere Community Centres and the secondary kitchens at the Peninsula, Port Carling, Raymond and Torrance Community Centres took place in early 2023.				
Justification	As part of the Township's Fire Department's obligations under the Ontario Fire Code, site inspections were conducted of a number of establishments throughout the Township. Included were inspections of all Township facilities. As a result, the requirement for code compliant fume extraction and fire suppression systems in the kitchens at the community centres was identified.				

Scenario Details

Budget Year	2025	Name	25138 - Ullswater CC Commercial Kitchen: Main	Lock Status	Unlocked
Project Status	Request			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	175,000	-	-	-	-	-	-	-	-	-
Total Funding Source	175,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	175,000	-	-	-	-	-	-	-	-	-
Total Expenditure	175,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25062 - Walkers Point CC & Old Fire Hall - Asbestos Remediation

Project Number	25062	Title	Walkers Point CC & Old Fire Hall - Asbestos Remediation	Lock Status	Unlocked
Asset Type	102 - Community Centres	Division	071200 - Community Centres	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Abatement of Asbestos Containing Materials found to be in poor to fair condition (generally within one year, depending on the material and location).				
Comments	Buller Critchton Environmental Inc. conducted asbestos surveys and condition assessments at 44 Township buildings during 2023. The survey work included the assessment of suspected asbestos-containing materials (ACMs) associated with the sites, including the exterior. An individual report was prepared by the consultant for each Township building.				
Justification	Results from the completion of asbestos surveys on Township facilities identified the presence of asbestos in the Walkers Point CC & Old Fire Hall.				

Scenario Details

Budget Year	2025	Name	25062 - Walkers Point CC & Old Fire Hall - Asbestos Remediation: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25137 - Windermere Kitchen Upgrades

Project Number	25137	Title	Windermere Kitchen Upgrades	Lock Status	Unlocked
Asset Type	102 - Community Centres	Division	071200 - Community Centres	Year Identified	2023
Start Date	2024-02-05	Completion Date	2024-06-28		
Manager		Partner			
Regions					
Description	Installation of commercial grade stoves, grease traps, a commercial grade range hood including a high capacity fume extraction system and a Class K fire suppression system.				
Comments	As a result of Fire Code inspections, the immediate decommissioning of the stoves in the primary kitchens at the Foot's Bay, Hekkla, Ullswater, Walker's Point and Windermere Community Centres and the secondary kitchens at the Peninsula, Port Carling, Raymond and Torrance Community Centres took place in early 2023.				
Justification	As part of the Township's Fire Department's obligations under the Ontario Fire Code, site inspections were conducted of a number of establishments throughout the Township. Included were inspections of all Township facilities.				
	As a result, the requirement for code compliant fume extraction and fire suppression systems in the kitchens at the community centres was identified.				

Scenario Details

Budget Year	2025	Name	25137 - Windermere Kitchen Upgrades: Main	Lock Status	Unlocked
Project Status	Request			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfir Fr Reserve	175,000	-	-	-	-	-	-	-	-	-
Total Funding Source	175,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	175,000	-	-	-	-	-	-	-	-	-
Total Expenditure	175,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25076 - Bala Library - Rear Door

Project Number	25076	Title	Bala Library - Rear Door	Lock Status	Unlocked
Asset Type	106 - Library	Division	071800 - Facilities Maintenance	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description					
Comments					
Justification					

Scenario Details

Budget Year	2025	Name	25076 - Bala Library - Rear Door: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	8,500	-	-	-	-	-	-	-	-	-
Total Funding Source	8,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	8,500	-	-	-	-	-	-	-	-	-
Total Expenditure	8,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25077 - Foot's Bay FH Siding Repairs

Project Number	25077	Title	Foot's Bay FH Siding Repairs	Lock Status	Unlocked
Asset Type	102 - Community Centres	Division	071800 - Facilities Maintenance	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Repair and add siding to rear side of the Foot's Bay Fire Hall.				
Comments					
Justification	The rear side of the building is currently lacking proper siding with exposed wood showing. Adding the appropriate siding will prevent water damage and prolong the life of the wall.				

Scenario Details

Budget Year	2025	Name	25077 - Foot's Bay FH Siding Repairs: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25014 - Municipal Office Replace Carpet Front Desk

Project Number	25014	Title	Municipal Office Replace Carpet Front Desk	Lock Status	Unlocked
Asset Type	113 - Township Hall	Division	071800 - Facilities Maintenance	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replace carpet in front reception area of Municipal Office with vinyl to matching existing levels flooring material.				
Comments					
Justification	Mold/mildew/excessive wear in carpeting at entry and down front stairs; reduce odour, allergens, easier to keep clean.				

Scenario Details

Budget Year	2025	Name	25014 - Municipal Office Replace Carpet Front Desk: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
GL Account										
Funding Source										
07804 - Trsfr Fr Reserve	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25133 - Office Furniture

Project Number	25133	Title	Office Furniture	Lock Status	Unlocked
Asset Type	113 - Township Hall	Division	071800 - Facilities Maintenance		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description					
Comments					
Justification					

Scenario Details

Budget Year	2025	Name	25133 - Office Furniture: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsrfr Fr Reserve	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25072 - Port Carling FH Diesel Recapture Units

Project Number	25072	Title	Port Carling FH Diesel Recapture Units	Lock Status	Unlocked
Asset Type	103 - Fire Halls	Division	071800 - Facilities Maintenance	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Muskoka Lakes Fire Department has ten (10) fire stations that support the fire protection services delivered by the fire department. All of these facilities require direct local exhaust systems connected to the tailpipes of vehicles to mitigate the issue of contamination of bunker gear stored on the apparatus floor and remove carcinogens from the buildings. These systems directly connect to the sources of contamination and protect the health and safety of workers.				
Comments	Based on the information gathered on-site and through correspondence with the Township of Muskoka Lakes, Emergency Management Group has completed the Fire Location Study for Muskoka Lakes.				
Justification	The International Agency for Research on Cancer, part of the World Health Organization, has classified diesel engine exhaust as carcinogenic to humans. It found that diesel exhaust is a cause of lung cancer and noted a positive association with an increased risk of bladder cancer. Township of Muskoka Lakes Council has outlined in by law 2016-125 that the fire department will provide fire suppression services that require firefighters to have bunker gear. Bunker gear stored on the apparatus floor requires a direct local exhaust capture system as per the firefighters cancer prevention checklist to prevent gear from diesel exhaust contamination. Firefighter section 21 guidance note 3-1 respecting controlling exposure to diesel exhaust states that employers "must make sure the fire station is adequately ventilated so that the atmosphere does not endanger the health and safety of workers" AND "employers must take all measures reasonably necessary to protect workers from exposure to diesel exhaust." The Ministry of Labour uses these guidance notes when performing site visits to determine what steps are being taken by employers to prevent or minimize exposure to carcinogens.				

Scenario Details

Budget Year	2025	Name	25072 - Port Carling FH Diesel Recapture Units: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	115,000	-	-	-	-	-	-	-	-	-
Total Funding Source	115,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	115,000	-	-	-	-	-	-	-	-	-
Total Expenditure	115,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25069 - Building Condition Assessments

Project Number	25069	Title	Building Condition Assessments	Lock Status	Unlocked
Asset Type	505 - Service Master Plan	Division	071800 - Facilities Maintenance	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Hire consultant to conduct Building Condition Assessments (BCA) on Community Centres, Administration Buildings and Public Works Yard Buildings.				
Comments	Building Condition Assessment (BCA) includes: Inspection of building envelope, interior finishes, mechanical and electrical systems, and accessible structural components. Assessment of fire and life safety systems and exterior site features such as walkways, parking, and landscaping.				
Justification	A Building Condition Assessment (BCA) will identify the current and potential property deficiencies as well as understand what additional capital costs could be incurred to maintain the property.				

Scenario Details

Budget Year	2025	Name	25069 - Building Condition Assessments: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	200,000	-	-	-	-	-	-	-	-	-
Total Funding Source	200,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	200,000	-	-	-	-	-	-	-	-	-
Total Expenditure	200,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

OPERATIONAL SERVICES

ROADS, BRIDGES AND EQUIPMENT

CAPITAL BUDGET - OPERATIONAL SERVICES

25126 - Chipper 10703 Woodsman (2007)

Project Number	25126	Title	Chipper 10703 Woodsman (2007)	Lock Status	Unlocked
Asset Type	209 - Maintenance Equipment	Division	300935 - Township Equipment		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	Replacement of one of two chippers in the Township fleet. The unit to be replaced is a 2007 model year.				
Comments					
Justification	The existing unit is 18 years old and past its desired service life of 10-12 years. The company that manufactured the unit no longer exists and replacement parts are increasingly being harder to source. Replacement of the unit is recommended to avoid higher maintenance costs and ensure maintenance of existing level of service.				

Scenario Details

Budget Year	2025	Name	25126 - Chipper 10703 Woodsman (2007): Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
GL Account										
Funding Source										
07804 - Trsfr Fr Reserve	130,000	-	-	-	-	-	-	-	-	-
Total Funding Source	130,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	130,000	-	-	-	-	-	-	-	-	-
Total Expenditure	130,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25042 - Grass Cutter 21406-2014 JD lawn tractor

Project Number	25042	Title	Grass Cutter 21406-2014 JD lawn tractor	Lock Status	Unlocked
Asset Type	206 - Mowers and Turf Care	Division	300935 - Township Equipment		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	Replacement of a 2014 ride on lawn tractor.				
Comments					
Justification	The existing unit is in poor condition and it is past the desired service life. Replacement of the unit is recommended to avoid higher maintenance costs and ensure maintenance of existing level of service.				

Scenario Details

Budget Year	2025	Name	25042 - Grass Cutter 21406-2014 JD lawn tractor: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
GL Account										
Funding Source										
07804 - Trsf Fr Reserve	12,100	-	-	-	-	-	-	-	-	-
Total Funding Source	12,100	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	12,100	-	-	-	-	-	-	-	-	-
Total Expenditure	12,100	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

5054 - Tandem Plow Truck (2014 Western)

Project Number	25054	Title	Tandem Plow Truck (2014 Western)	Lock Status	Unlocked
Asset Type	709 - Heavy Trucks	Division	300935 - Township Equipment	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replacement of a 2014 tandem axle plow truck (11402) with 256,000 kilometres.				
Comments					
Justification	The optimum time for replacement for this type of equipment is between eight and ten years. The truck is in fair condition and has high odometer reading. The unit is past the desired service life and higher maintenance costs can be expected if it is to remain in service.				

Scenario Details

Budget Year	2025	Name	25054 - Tandem Plow Truck (2014 Western): Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
GL Account										
Funding Source										
07804 - Trsf Fr Reserve	430,000	-	-	-	-	-	-	-	-	-
Total Funding Source	430,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	430,000	-	-	-	-	-	-	-	-	-
Total Expenditure	430,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

26107 - Tandem Plow Truck (2016 Western)

Project Number	26107	Title	Tandem Plow Truck (2016 Western)	Lock Status	Unlocked
Asset Type	705 - Snow Plow	Division	300935 - Township Equipment		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	Replacement of a 2016 tandem axle plow truck (11602) with approximately 150,000 kilometres.				
Comments					
Justification	The optimum time for replacement for this type of equipment is between eight and ten years. This truck has been used for salting during winter months and is in poorer condition than would typically be expected for a truck of this age. The unit is within the desired service life but replacement is recommended due to the poor condition of the asset. Higher maintenance costs and further depreciated value can be expected if it is to remain in service.				

Scenario Details

Budget Year	2025	Name	26107 - Tandem Plow Truck (2016 Western): Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	430,000	-	-	-	-	-	-	-	-	-
Total Funding Source	430,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	430,000	-	-	-	-	-	-	-	-	-
Total Expenditure	430,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25024 - Trailer 20803 (2008 Weberlane Landscape)

Project Number	25024	Title	Trailer 20803 (2008 Weberlane Landscape)	Lock Status	Unlocked
Asset Type	708 - Trailer	Division	300935 - Township Equipment	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replacement of a 2008 landscape trailer.				
Comments					
Justification	The existing unit is in poor condition and it is past the desired service life. Replacement of the unit is recommended to avoid higher maintenance costs and ensure maintenance of existing level of service.				

Scenario Details

Budget Year	2025	Name	25024 - Trailer 20803 (2008 Weberlane Landscape): Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
GL Account										
Funding Source										
07804 - Trsfr Fr Reserve	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25027 - Truck - 3/4 Ton (2016 Ford)

Project Number	25027	Title	Truck - 3/4 Ton (2016 Ford)	Lock Status	Unlocked
Asset Type	701 - Light trucks	Division	300935 - Township Equipment	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replacement of a 2016 3/4 ton pickup (Vehicle 21604) with plow and sander with 190,000 kilometres.				
Comments					
Justification	The targeted service life is 7-8 years for this type of equipment. The unit is past the desired service life and higher maintenance costs can be expected if it is to remain in service.				

Scenario Details

Budget Year	2025	Name	25027 - Truck - 3/4 Ton (2016 Ford): Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	110,000	-	-	-	-	-	-	-	-	-
Total Funding Source	110,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	110,000	-	-	-	-	-	-	-	-	-
Total Expenditure	110,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25056 - Municipal Parking

Project Number	25056	Title	Municipal Parking	Lock Status	Unlocked
Asset Type	403 - Parking Lots and Grounds	Division	360051 - Roads Capital Projects		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	General upgrades and improvements				
Comments					
Justification					

Scenario Details

Budget Year	2025	Name	25056 - Municipal Parking: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	\$3,100	-	-	-	-	-	-	-	-	-
Total Funding Source	\$3,100	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	\$3,100	-	-	-	-	-	-	-	-	-
Total Expenditure	\$3,100	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25135 - Roads Needs Study

Project Number	25135	Title	Roads Needs Study	Lock Status	Unlocked
Asset Type	505 - Service Master Plan	Division	360051 - Roads Capital Projects	Year Identified	2025
Start Date		Completion Date			
Manager		Partner			
Regions					
Description					
Comments					
Justification					

Scenario Details

Budget Year	2025	Name	25135 - Roads Needs Study: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25113 - 2025 Drainage Improvements

Project Number	25113	Title	2025 Drainage Improvements	Lock Status	Unlocked
Asset Type	604 - Drainage Improvement	Division	360051 - Roads Capital Projects		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	Various locations				
Comments	This project is the 2025 general drainage improvement project. This is a reoccurring annual project for small stand-alone drainage improvement projects at various locations throughout the Township.				
Justification	Drainage improvements are required at various locations throughout the Township to resolve drainage issues that arise under usual Township road operations. The purpose of the reoccurring annual drainage improvement project is to complete drainage improvement projects that cannot be accommodated within the operating budget and that occur independent of a larger road construction projects. Completion of annual drainage improvement projects provides the benefit of a steady improvement to asset condition as well as timely resolution of operational issues.				

Scenario Details

Budget Year	2025	Name	25113 - 2025 Drainage Improvements: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	53,100	-	-	-	-	-	-	-	-	-
Total Funding Source	53,100	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	53,100	-	-	-	-	-	-	-	-	-
Total Expenditure	53,100	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25127 - 2025 Guiderail

Project Number	25127	Title	2025 Guiderail	Lock Status	Unlocked
Asset Type	605 - Guiderail	Division	360051 - Roads Capital Projects		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	Various locations				
Comments	This project is the 2025 general guiderail installation and repair project. This is a reoccurring annual project for small stand-alone guiderail projects at various locations throughout the Township.				
Justification	Roadside protection is required at various locations throughout the Township to improve safety. Areas of deep fill with steep slopes or areas adjacent to deep water pose a hazard to road users and guiderail helps to keep errant vehicles on the road and reduce risk. The purpose of the reoccurring annual guiderail project is to complete small scale guiderail installation and repair projects independent of larger road construction projects. Completion of the annual guiderail project provides the benefit of a steady improvement to road safety within the Township.				

Scenario Details

Budget Year	2025	Name	25127 - 2025 Guiderail: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	21,200	-	-	-	-	-	-	-	-	-
Total Funding Source	21,200	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	21,200	-	-	-	-	-	-	-	-	-
Total Expenditure	21,200	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25125 - 2025 Rock Removal

Project Number	25125	Title	2025 Rock Removal	Lock Status	Unlocked
Asset Type	607 - Road Improvements	Division	360051 - Roads Capital Projects	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Various locations				
Comments	This project is the 2025 general rock removal project. This is a reoccurring annual project for small stand-alone rock removal projects at various locations throughout the Township.				
Justification	Rock removal is required at various locations throughout the Township to improve safety. Rock outcrops that are too close to the edge of the road pose a safety hazard to vehicles as well as hazards for Township snow plow operators. The purpose of the reoccurring annual rock removal project is to complete small scale rock removal projects independent of larger road construction projects. Completion of annual rock removal provides the benefit of a steady improvement to road safety within the Township.				

Scenario Details

Budget Year	2025	Name	25125 - 2025 Rock Removal: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsrfr Fr Reserve	31,800	-	-	-	-	-	-	-	-	-
Total Funding Source	31,800	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	31,800	-	-	-	-	-	-	-	-	-
Total Expenditure	31,800	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25119 - Bear Cave Rd - gravel resurfacing 1.75 km

Project Number	25119	Title	Bear Cave Rd - gravel resurfacing 1.75 km	Lock Status	Unlocked
Asset Type	609 - Road Rehabilitation	Division	360051 - Roads Capital Projects		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	From 1.9km north of Hekkla Road to 3.65km north of Hekkla Road				
Comments	In 2024 gravel resurfacing was completed from Hekkla Road, 1.9km northerly. This project will continue northerly for 1.75km, starting at the limits of the 2024 project. The work will include brushing, ditching, culvert replacement and rock removal as required. The road will be resurfaced with gravel and dust suppressant applied to stabilize the granular material and limit material loss.				
Justification	The road surface is in fair condition with traffic volumes estimated at 50-199 average annual vehicles per day. This section of road has limited gravel surface available for grading operations and has poor drainage and the road is prone to soft conditions during spring thaw and extended periods of wet weather. The planned work will improve the road condition and reduce maintenance effort. Deferral of this project will result in higher operating costs and further deterioration of the asset.				

Scenario Details

Budget Year	2025	Name	25119 - Bear Cave Rd - gravel resurfacing 1.75 km: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfrr Fr Reserve	250,000	-	-	-	-	-	-	-	-	-
Total Funding Source	250,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	250,000	-	-	-	-	-	-	-	-	-
Total Expenditure	250,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25030 - Beatrice Townline - Slurry Seal 1.03km

Project Number	25030	Title	Beatrice Townline - Slurry Seal 1.03km	Lock Status	Unlocked
Asset Type	610 - Road Slurry Seal	Division	360051 - Roads Capital Projects	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	From MR 47 to 1690 Beatrice Townline Road (excluding Cook's Swamp) for a distance of 1.03 km				
Comments	The existing road surface will have a slurry seal coating applied.				
Justification	This section of road has had a double surface treatment applied in 2024. The planned slurry seal in 2025 is a routine follow-up treatment for surface treatment application to extend the life of the surface treatment.				

Scenario Details

Budget Year	2025	Name	25030 - Beatrice Townline - Slurry Seal 1.03km: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
GL Account										
Funding Source										
07804 - Trsfr Fr Reserve	33,500	-	-	-	-	-	-	-	-	-
Total Funding Source	33,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	33,500	-	-	-	-	-	-	-	-	-
Total Expenditure	33,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25129 - Big Joe Rd - surface treatment resurfacing 1.04km

Project Number	25129	Title	Big Joe Rd - surface treatment resurfacing 1.04km	Lock Status	Unlocked
Asset Type	606 - Resurfacing	Division	360051 - Roads Capital Projects		
Start Date		Completion Date		Year Identified	2023
Manager		Partner			
Regions					
Description	From Hemlock Point Rd to End (1103 Big Joe Rd)				
Comments	The work will include pulverizing, brushing, ditching, culverts, rock removal, additional granular base, base stabilization and double surface treatment to occur in 2025. In 2026, a follow-up slurry seal treatment is planned via a separate project.				
Justification	The road surface is in fair condition with traffic volumes estimated at 50-199 average annual vehicles per day. This section of road requires above average maintenance effort to maintain and completion of the work will reduce maintenance costs and improve road condition. Deferral of this project will result in higher operating costs and further deterioration of the asset.				

Scenario Details

Budget Year	2025	Name	25129 - Big Joe Rd - surface treatment resurfacing 1.04km: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	339,600	-	-	-	-	-	-	-	-	-
Total Funding Source	339,600	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	339,600	-	-	-	-	-	-	-	-	-
Total Expenditure	339,600	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25034 - Butter & Egg Rd - hot mix resurfacing 0.11km

Project Number	25034	Title	Butter & Egg Rd - hot mix resurfacing 0.11km	Lock Status	Unlocked
Asset Type	606 - Resurfacing	Division	360051 - Roads Capital Projects		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	From Lake (1540 Butter and Egg Rd) to Milford Bay Rd				
Comments	The work will include ditching and culverts (as required), removal of the existing asphalt surface, additional granular base and hot mix asphalt resurfacing.				
Justification	The road surface is in poor condition with traffic volumes estimated at 50-199 average annual vehicles per day. Deferral of this project will result in higher operating costs and further deterioration of the asset.				

Scenario Details

Budget Year	2025	Name	25034 - Butter & Egg Rd - hot mix resurfacing 0.11km: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfir Fr Reserve	97,500	-	-	-	-	-	-	-	-	-
Total Funding Source	97,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	97,500	-	-	-	-	-	-	-	-	-
Total Expenditure	97,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25036 - Butterfly Rd - slurry seal 1.56km

Project Number	25036	Title	Butterfly Rd - slurry seal 1.56km	Lock Status	Unlocked
Asset Type	610 - Road Slurry Seal	Division	360051 - Roads Capital Projects		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	From Muskoka Road 169 to End (1159 Butterfly Road)				
Comments	The existing road surface will have a slurry seal coating applied.				
Justification	This section of road has had a double surface treatment applied in 2024. The planned slurry seal in 2025 is a routine follow-up treatment for surface treatment application to extend the life of the surface treatment.				

Scenario Details

Budget Year	2025	Name	25036 - Butterfly Rd - slurry seal 1.56km: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	50,700	-	-	-	-	-	-	-	-	-
Total Funding Source	50,700	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	50,700	-	-	-	-	-	-	-	-	-
Total Expenditure	50,700	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25031 - Buttler Rd - slurry seal 0.84

Project Number	25031	Title	Buttler Rd - slurry seal 0.84	Lock Status	Unlocked
Asset Type	610 - Road Slurry Seal	Division	360051 - Roads Capital Projects	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	From Falkenburg Rd to End				
Comments	The existing road surface will have a slurry seal coating applied.				
Justification	This section of road has had a double surface treatment applied in 2024. The planned slurry seal in 2025 is a routine follow-up treatment for surface treatment application to extend the life of the surface treatment.				

Scenario Details

Budget Year	2025	Name	25031 - Buttler Rd - slurry seal 0.84: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	27,300	-	-	-	-	-	-	-	-	-
Total Funding Source	27,300	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	27,300	-	-	-	-	-	-	-	-	-
Total Expenditure	27,300	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

26116 - Carlo Enterprise Rd - hot mix resurfacing 0.17km

Project Number	26116	Title	Carlo Enterprise Rd - hot mix resurfacing 0.17km	Lock Status	Unlocked
Asset Type	608 - Road Reconstruction	Division	360051 - Roads Capital Projects		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	Paved Hill at 1049 Carlo Enterprise Road, westerly for 0.17km				
Comments	The project will be for the resurfacing of a paved hill at the start of the seasonally maintained portion of Carlo Enterprise Road.				
Justification	The section of road upon which the paved hill is located is in fair condition and has traffic volumes estimated at 50-199 average annual vehicles per day. The paved hill is located at the beginning of the seasonally maintained portion of the road, with the remainder of the road having a gravel surface. The hill has been paved in the past to reduce maintenance along the hill due to the steep grades and is now in poor condition. Deferral of this project will result in higher operating costs and further deterioration of the asset.				

Scenario Details

Budget Year	2025	Name	26116 - Carlo Enterprise Rd - hot mix resurfacing 0.17km: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	105,000	-	-	-	-	-	-	-	-	-
Total Funding Source	105,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	105,000	-	-	-	-	-	-	-	-	-
Total Expenditure	105,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25050 - Hemlock Point Rd - surface treatment rehabilitation 1.6 km

Project Number	25050	Title	Hemlock Point Rd - surface treatment rehabilitation 1.6 km	Lock Status	Unlocked
Asset Type	606 - Resurfacing	Division	360051 - Roads Capital Projects	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Muskoka Rd 7 (Peninsula Rd) to Hemlock Point Sideroad.				
Comments	The work will include pulverizing, brushing, ditching, culverts, rock removal, additional granular base, base stabilization and double surface treatment to occur in 2025. In 2026, a follow-up slurry seal treatment is planned via a separate project.				
Justification	The road surface is in fair condition with traffic volumes estimated at 200-399 & 400-999 average annual vehicles per day depending on the location along the road. This section of road requires above average maintenance effort to maintain and completion of the work will reduce maintenance costs and improve road condition. Deferral of this project will result in higher operating costs and further deterioration of the asset.				

Scenario Details

Budget Year	2025	Name	25050 - Hemlock Point Rd - surface treatment rehabilitation 1.6 km: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
GL Account										
Funding Source										
07804 - Trsfr Fr Reserve	520,000	-	-	-	-	-	-	-	-	-
Total Funding Source	520,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	520,000	-	-	-	-	-	-	-	-	-
Total Expenditure	520,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25111 - Kirrie Glen Rd surface treatment rehabilitation 0.20km

Project Number	25111	Title	Kirrie Glen Rd surface treatment rehabilitation 0.20km	Lock Status	Unlocked
Asset Type	606 - Resurfacing	Division	360051 - Roads Capital Projects		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	From Muskoka Rd 118W to Ziska Road				
Comments	The work will include brushing, ditching, culverts and rock removal as required. In addition, the road work will include pulverizing, additional granular base, base stabilization and double surface treatment to occur in 2025. In 2026, a follow-up slurry seal treatment is planned via a separate project.				
Justification	This section of road was last assessed in good condition, but is currently expected to be in fair condition. Traffic volumes are estimated at 200-399 average annual vehicles per day. This road is continuous with the Ziska Road project and has been identified for completion to reduce linear construction cost for both projects. Deferral of this project will result in higher future capital costs and further deterioration of the asset.				

Scenario Details

Budget Year	2025	Name	25111 - Kirrie Glen Rd surface treatment rehabilitation 0.20km: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	65,200	-	-	-	-	-	-	-	-	-
Total Funding Source	65,200	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	65,200	-	-	-	-	-	-	-	-	-
Total Expenditure	65,200	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

26111 - Maple Sidewalk Repair

Project Number	26111	Title	Maple Sidewalk Repair	Lock Status	Unlocked
Asset Type	607 - Road Improvements	Division	360051 - Roads Capital Projects	Year Identified	2023
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	99 Maple Street (Muskoka Emporium) - Widening of pedestrian ramp and replacement of railing.				
Comments	This project was deferred from 2024 to 2025. The work is planned as part of the District crosswalk project planned for 2025 in the same location.				
Justification	The ramp is too narrow for winter maintenance equipment. The existing railing has been damaged several times and the ramp base can no longer be repaired and requires replacement. Widening of the ramp will ensure that it can be maintained without the risk of damage. Work is being coordinated with the construction of the pedestrian crossing across DMM Rd 118 at Maple St.				

Scenario Details

Budget Year	2025	Name	26111 - Maple Sidewalk Repair: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfy Fr Reserve	75,000	-	-	-	-	-	-	-	-	-
Total Funding Source	75,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	75,000	-	-	-	-	-	-	-	-	-
Total Expenditure	75,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25033 - Marquis Lane - Slurry Seal 0.23km

Project Number	25033	Title	Marquis Lane - Slurry Seal 0.23km	Lock Status	Unlocked
Asset Type	610 - Road Slurry Seal	Division	360051 - Roads Capital Projects		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	From Scarcliffe Road to End (1030 Marquis Ln)				
Comments	The existing road surface will have a slurry seal coating applied.				
Justification	This section of road has had a double surface treatment applied in 2024. The planned slurry seal in 2025 is a routine follow-up treatment for surface treatment application to extend the life of the surface treatment.				

Scenario Details

Budget Year	2025	Name	25033 - Marquis Lane - Slurry Seal 0.23km: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	8,500	-	-	-	-	-	-	-	-	-
Total Funding Source	8,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	8,500	-	-	-	-	-	-	-	-	-
Total Expenditure	8,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25049 - Rostrevor Rd - surface treatment resurfacing 2.54km

Project Number	25049	Title	Rostrevor Rd - surface treatment resurfacing 2.54km	Lock Status	Unlocked
Asset Type	606 - Resurfacing	Division	360051 - Roads Capital Projects	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	From 1.1km north of MR 4 to End (1364 Rostrevor Rd).				
Comments	The work will include pulverizing, brushing, ditching, culverts, rock removal, additional granular base, base stabilization and double surface treatment to occur in 2025. In 2026, a follow-up slurry seal treatment is planned via a separate project.				
Justification	The road surface is in poor condition with traffic volumes estimated at 50-199 average annual vehicles per day. This section of road requires above average maintenance effort to maintain and completion of the work will reduce maintenance costs and improve road condition. Deferral of this project will result in higher operating costs and further deterioration of the asset.				

Scenario Details

Budget Year	2025	Name	25049 - Rostrevor Rd - surface treatment resurfacing 2.54km: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trnsfr Fr Reserve	825,500	-	-	-	-	-	-	-	-	-
Total Funding Source	825,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	825,500	-	-	-	-	-	-	-	-	-
Total Expenditure	825,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25029 - Scarcliffe Rd - slurry seal 0.91km

Project Number	25029	Title	Scarcliffe Rd - slurry seal 0.91km	Lock Status	Unlocked
Asset Type	610 - Road Slurry Seal	Division	360051 - Roads Capital Projects	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	From MR 118 W to 150m south of Marquis Lane				
Comments	The existing road surface will have a slurry seal coating applied.				
Justification	This section of road has had a double surface treatment applied in 2024. The planned slurry seal in 2025 is a routine follow-up treatment for surface treatment application to extend the life of the surface treatment.				

Scenario Details

Budget Year	2025	Name	25029 - Scarcliffe Rd - slurry seal 0.91km: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
GL Account										
Funding Source										
07804 - Trsf Fr Reserve	29,600	-	-	-	-	-	-	-	-	-
Total Funding Source	29,600	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	29,600	-	-	-	-	-	-	-	-	-
Total Expenditure	29,600	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25032 - Torrance Rd. - Slurry seal 0.83km

Project Number	25032	Title	Torrance Rd. - Slurry seal 0.83km	Lock Status	Unlocked
Asset Type	610 - Road Slurry Seal	Division	360051 - Roads Capital Projects		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions					
Description	From West Black Lake Road to Muskoka Road 169				
Comments	The existing road surface will have a slurry seal coating applied.				
Justification	This section of road has had a double surface treatment applied in 2024. The planned slurry seal in 2025 is a routine follow-up treatment for surface treatment application to extend the life of the surface treatment.				

Scenario Details

Budget Year	2025	Name	25032 - Torrance Rd. - Slurry seal 0.83km: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	27,000	-	-	-	-	-	-	-	-	-
Total Funding Source	27,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	27,000	-	-	-	-	-	-	-	-	-
Total Expenditure	27,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25015 - Walkers Point Rd - slurry seal 4.81km

Project Number	25015	Title	Walkers Point Rd - slurry seal 4.81km	Lock Status	Unlocked
Asset Type	610 - Road Slurry Seal	Division	360051 - Roads Capital Projects	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	MR 30 to End (1837 Walkers Point Road)				
Comments	The existing road surface will have a slurry seal coating applied.				
Justification	This section of road has had a double surface treatment applied in 2024. The planned slurry seal in 2025 is a routine follow-up treatment for surface treatment application to extend the life of the surface treatment.				

Scenario Details

Budget Year	2025	Name	25015 - Walkers Point Rd - slurry seal 4.81km: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	156,400	-	-	-	-	-	-	-	-	-
Total Funding Source	156,400	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	156,400	-	-	-	-	-	-	-	-	-
Total Expenditure	156,400	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25114 - Whiteside Rd. - Surface Treatment Rehabilitation 1.58km

Project Number	25114	Title	Whiteside Rd. - Surface Treatment Rehabilitation 1.58km	Lock Status	Unlocked
Asset Type	609 - Road Rehabilitation	Division	360051 - Roads Capital Projects	Year Identified	2023
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Muskoka Rd 26 to End (1160 Whiteside Road)				
Comments	The work will include pulverizing, brushing, ditching, culverts, rock removal, additional granular base, base stabilization and double surface treatment to occur in 2025. In 2026, a follow-up slurry seal treatment is planned via a separate project.				
Justification	The road surface is in fair condition with traffic volumes estimated at 50-199 average annual vehicles per day. This section of road requires above average maintenance effort to maintain and completion of the work will reduce maintenance costs and improve road condition. Deferral of this project will result in higher operating costs and further deterioration of the asset.				

Scenario Details

Budget Year	2025	Name	25114 - Whiteside Rd. - Surface Treatment Rehabilitation 1.58km: Main	Lock Status	Unlocked
Project Status	Recommended	Active		Yes	
Description					
Comments					
Justification					

Project Forecast

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
GL Account										
Funding Source										
07804 - Trsfr Fr Reserve	514,500	-	-	-	-	-	-	-	-	-
Total Funding Source	514,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	514,500	-	-	-	-	-	-	-	-	-
Total Expenditure	514,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25028 - Wray Road - hot mix resurfacing 0.18km

Project Number	25028	Title	Wray Road - hot mix resurfacing 0.18km	Lock Status	Unlocked
Asset Type	606 - Resurfacing	Division	360051 - Roads Capital Projects	Year Identified	
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	From Butter & Egg Rd to End (1010 Wray Road)				
Comments	The work will include brushing, ditching, culverts and rock removal as required. In addition, the road work will include pulverizing the existing surface, additional granular base and hot mix asphalt resurfacing.				
Justification	The road surface is in poor condition with traffic volumes estimated at 50-199 average annual vehicles per day. Deferral of this project will result in higher operating costs and further deterioration of the asset.				

Scenario Details

Budget Year	2025	Name	25028 - Wray Road - hot mix resurfacing 0.18km: Main	Lock Status	Unlocked
Project Status	Recommended	Active		Yes	
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	127,000	-	-	-	-	-	-	-	-	-
Total Funding Source	127,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	127,000	-	-	-	-	-	-	-	-	-
Total Expenditure	127,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25038 - Dark Bay Road Culvert (RDS-BRDG-C001) - Replacement

Project Number	25038	Title	Dark Bay Road Culvert (RDS-BRDG-C001) - Replacement	Lock Status	Unlocked
Asset Type	601 - Bridges	Division	370040 - Bridges and Culverts	Year Identified	2021
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replacement of the current structure with a poly laminated corrugated steel pipe arch culvert. Includes widening the road overtop of the structure to provide two standard lane width as well as installation of new steel beam guiderail to improve safety.				
Comments					
Justification	2023 OSIM have noted that the structure is in poor to fair condition with a Bridge Condition Index of 28.8 of 100. The 2023 OSIM report noted severe corrosion with 100% section loss and perforations along the waterline and recommended replacement with the installation of guiderail to improve roadside safety. Increased settlement has been noted over the culvert within the last year so this project has been moved up from 2026 to 2025.				

Scenario Details

Budget Year	2025	Name	25038 - Dark Bay Road Culvert (RDS-BRDG-C001) - Replacement: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsf Fr Reserve	570,000	-	-	-	-	-	-	-	-	-
Total Funding Source	570,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	570,000	-	-	-	-	-	-	-	-	-
Total Expenditure	570,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25048 - Ziska Rd - surface treatment reconstruction 5.26km

Project Number	25048	Title	Ziska Rd - surface treatment reconstruction 5.26km	Lock Status	Unlocked
Asset Type	608 - Road Reconstruction	Division	360051 - Roads Capital Projects		
Start Date		Completion Date		Year Identified	
Manager		Partner			
Regions	From Kirrie Glenn Rd to Partridge Ln (Boundary Line - Town of Bracebridge)				
Description	The work will include pulverizing, brushing, ditching, culverts, rock removal, additional granular base, base stabilization and double surface treatment to occur in 2025. In 2026, a follow-up slurry seal treatment is planned via a separate project.				
Comments	These sections of road were last assessed to be in good condition, but are currently expected to be in fair condition. Traffic volumes are estimated at 200-399 & 400-999 average annual vehicles per day depending on the section of the road. These sections of road require above average maintenance effort to maintain and completion of the work will reduce maintenance costs and improve road condition. Deferral of this project will result in higher operating costs and further deterioration of the asset.				
Justification					

Scenario Details

Budget Year	2025	Name	25048 - Ziska Rd - surface treatment reconstruction 5.26km: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	1,458,900	-	-	-	-	-	-	-	-	-
07909 - Gas Tax Revenue Earned	250,600	-	-	-	-	-	-	-	-	-
Total Funding Source	1,709,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	1,709,500	-	-	-	-	-	-	-	-	-
Total Expenditure	1,709,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25107 - Burgess Dam Rehabilitation/Replacement

Project Number	25107	Title	Burgess Dam Rehabilitation/Replacement	Lock Status	Unlocked
Asset Type	601 - Bridges	Division	370040 - Bridges and Culverts		
Start Date		Completion Date		Year Identified	2021
Manager		Partner			
Regions					
Description	Rehabilitation of the dam and power house structures				
Comments	The structure is over 105 years old and was last rehabilitated in the mid 1980's. The dam was damaged during the floods of 2019. A dam safety analysis was completed in 2020 and the dam was found to have serious structural deficiencies. A Class EA was completed in 2023 recommending rehabilitation of the dam and power house in order to maintain the dam in service.				
Justification	The rehabilitation is required to ensure safe continued operation of the dam.				

Scenario Details

Budget Year	2025	Name	25107 - Burgess Dam Rehabilitation/Replacement: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	2,560,000	-	-	-	-	-	-	-	-	-
Total Funding Source	2,560,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	2,560,000	-	-	-	-	-	-	-	-	-
Total Expenditure	2,560,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

CAPITAL BUDGET - OPERATIONAL SERVICES

25038 - Dark Bay Road Culvert (RDS-BRDG-C001) - Replacement

Project Number	25038	Title	Dark Bay Road Culvert (RDS-BRDG-C001) - Replacement	Lock Status	Unlocked
Asset Type	601 - Bridges	Division	370040 - Bridges and Culverts	Year Identified	2021
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Replacement of the current structure with a poly laminated corrugated steel pipe arch culvert. Includes widening the road overtop of the structure to provide two standard lane widths as well as installation of new steel beam guiderail to improve safety.				
Comments					
Justification	2023 OSIM have noted that the structure is in poor to fair condition with a Bridge Condition Index of 28.8 of 100. The 2023 OSIM report noted severe corrosion with 100% section loss and perforations along the waterline and recommended replacement with the installation of guiderail to improve roadside safety. Increased settlement has been noted over the culvert within the last year so this project has been moved up from 2026 to 2025.				

Scenario Details

Budget Year	2025	Name	25038 - Dark Bay Road Culvert (RDS-BRDG-C001) - Replacement: Main	Lock Status	Unlocked
Project Status	Recommended			Active	Yes
Description					
Comments					
Justification					

Project Forecast

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
07804 - Trsfr Fr Reserve	570,000	-	-	-	-	-	-	-	-	-
Total Funding Source	570,000									
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
06915 - Contract Services	570,000	-	-	-	-	-	-	-	-	-
Total Expenditure	570,000									
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total										

A photograph of the aurora borealis (Northern Lights) over a lake at night. The sky is a mix of green and purple, with the aurora appearing as a bright green glow. The lake is dark, and the silhouettes of trees and a small building are visible on the shore.

RESERVE BALANCE FORECAST

RESERVE BALANCE FORECAST

Reserves and reserve funds are funds that have been set aside to meet future funding requirements, established by Council by-law, legislation or agreement. Reserves and reserve funds are a critical financial tool for increasing sustainability and flexibility while reducing vulnerability and are a key component of the Township's long-term financial strategy. They provide options to respond to unexpected issues, phase-in funding impacts over-time as well as reduce reliance on debt.

Budget Year: 2025	Opening Balance (Estimate)	Requirements		Contributions			Closing Balance
		Capital	Operating	Tax Levy	Grants and Other Sources	Interest	
Development Charges	1,206,300	(85,000)	0		600,000	35,300	1,756,600
Parkland Dedication	1,970,900	0	0		150,000	48,600	2,169,500
Canada Community Benefit Fund	0	(250,600)	0		250,600	-	0
Parking in Lieu	25,500	0	0			1,100	26,600
Building Inspection	5,410,500	(110,000)	(582,600)		-	260,300	4,978,200
OBLIGATORY RESERVE FUNDS	8,613,200	(445,600)	(582,600)		1,000,600	345,300	8,930,900
Library	121,300	(53,500)	0	0	-	5,500	73,300
Fire and Emergency Services	(337,600)	(1,312,900)	0	1,900,000	-	6,200	255,700
Building and Facilities	386,000	(728,000)	0	735,000	-	13,200	406,200
Roads, Bridges and Major Infrastructure	6,433,000	(8,050,400)	0	1,865,000	2,571,200	255,800	3,074,600
Parks, Recreation and Trails	(40,300)	(892,500)	0	100,000	-	4,400	900,000
Information Technology	1,050,800	(129,000)	0	50,000	-	35,300	1,007,100
Cemeteries	144,800	(18,000)	0	25,000	-	6,200	158,000
Port Carling Mural	142,800	0	0	0	-	6,200	149,000
Fleet and Equipment	157,800	(1,172,100)	0	1,050,000	50,000	7,300	93,000
Community Improvement Plan	487,900	(35,000)	(100,000)	150,000	-	22,000	524,900
Climate Change	56,900	0	0	25,000	-	2,600	84,500
DISCRETIONARY RESERVE FUNDS	8,603,400	(12,391,400)	(100,000)	5,900,000	2,621,200	364,700	900,000
Tax Stabilization	4,606,200	0	0	0	-	216,300	(950,000)
Studies and Reviews	7,900	(125,000)	0	85,000	-	2,100	50,000
Election	95,900	0	0	15,000	-	4,400	115,300
Attainable Housing	100,900	0	0	0	-	4,700	105,600
DISCRETIONARY RESERVES	4,810,900	(125,000)	0	100,000	0	227,500	(900,000)
TOTAL RESERVES	22,027,500	(12,962,000)	(682,600)	6,000,000	3,621,800	937,500	0



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