



TOWNSHIP OF  
**MUSKOKA**  
*Lakes*

# 2026 MUNICIPAL BUDGET

# TABLE OF CONTENTS

- LAND ACKNOWLEDGMENT ..... 4
- MESSAGE FROM THE **MAYOR**..... 5
- MESSAGE FROM THE **DIRECTOR OF FINANCIAL SERVICES / TREASURER** ..... 6
- ABOUT **MUSKOKA LAKES** ..... 7
- MUSKOKA LAKES **STRATEGIC PLAN** ..... 8
- BUDGET **OVERVIEW**..... 9
- STRONG MAYOR POWERS ..... 10
- MUNICIPAL SERVICES **OVERVIEW**..... 11
- PROPERTY **TAX**..... 12
- OPERATING BUDGET **SUMMARY** ..... 16
  - COUNCIL**..... 19
  - HUMAN **RESOURCES**..... 21
  - LEGISLATIVE **SERVICES**..... 23
  - FINANCIAL **SERVICES/TREASURY** ..... 26
  - DEVELOPMENT **SERVICES & ENVIRONMENTAL SUSTAINABILITY** ..... 31
  - ECONOMIC **DEVELOPMENT**..... 34
  - COMMUNITY **GRANTS**..... 35
  - PLANNING**..... 36
  - BUILDING**..... 38
  - BY-LAW **ENFORCEMENT**..... 40
  - EMERGENCY **SERVICES**..... 42
  - LIBRARY** ..... 46
  - OPERATIONAL **SERVICES**..... 48
    - PARKS, **RECREATION & FACILITIES** ..... 51
    - CEMETERIES**..... 52
    - FACILITY **MAINTENANCE** ..... 53
    - HEALTH **HUB** ..... 54



<b>ARENAS</b> .....	55
<b>COMMUNITY CENTRES</b> .....	56
<b>PARKS</b> .....	57
<b>SWIMMING</b> .....	58
<b>TRAILS</b> .....	59
<b>ROADS</b> .....	60
<b>CAPITAL BUDGET SUMMARY</b> .....	70
<b>COUNCIL</b> .....	72
<b>HUMAN RESOURCES</b> .....	72
<b>FINANCIAL SERVICES &amp; IT</b> .....	73
<b>ECONOMIC DEVELOPMENT</b> .....	81
<b>BUILDING</b> .....	86
<b>PLANNING</b> .....	88
<b>BY-LAW ENFORCEMENT</b> .....	89
<b>EMERGENCY SERVICES</b> .....	91
<b>LIBRARY</b> .....	109
<b>CEMETERIES</b> .....	120
<b>PARKS</b> .....	122
<b>COMMUNITY CENTRES</b> .....	137
<b>ARENAS</b> .....	144
<b>FACILITIES MAINTENANCE</b> .....	148
<b>TRAILS</b> .....	161
<b>TOWNSHIP EQUIPMENT</b> .....	163
<b>ROADS</b> .....	179
<b>BRIDGES &amp; CULVERTS</b> .....	219
<b>RESERVE BALANCE FORECAST</b> .....	225
<b>KEY TERMS GLOSSARY</b> .....	226





# LAND ACKNOWLEDGMENT

We want to acknowledge that the Township of Muskoka Lakes is located on lands traditionally occupied by the territory of the Anishnaabeg, specifically the Ojibway and Chippewa peoples and the territory of the Wahta Mohawks peoples.

Indigenous Peoples have cared for this territory for the benefit of future generations and their stewardship throughout the ages is recognized.

As settlers, this recognition of the contributions and historic importance of Indigenous People must be clearly and overtly connected to our collective commitment to make the promise and challenge of Truth and Reconciliation real in our communities.

We call on our community to take time to learn about this history, take part in community events, and support Indigenous-led initiatives.

**Everyone** has a role to play in reconciliation.

# MESSAGE FROM THE MAYOR



**MAYOR PETER KELLEY**

As we open the chapter on 2026, looking ahead can only be as valuable as reflecting on the past. The Township of Muskoka Lakes is not a product of coincidence, it's the result of steadfast dedication, shared purpose, and a strong sense of community. Today, that same passion continues to be ingrained in our Township as we grow thoughtfully through honouring our heritage while embracing the opportunities ahead.

This year's municipal budget is more than just a financial plan, it's a story. A story that's been written in collaboration with the community, reflecting shared values and collective goals. Whether you've been a lifelong resident or have just set roots in the community, your presence has helped shape the decisions we make and the priorities we set.

In preparing this budget, our primary areas of focus included:

- Staying disciplined with day-to-day spending, as reflected through the operating budget, ensuring that every dollar is used wisely and works to maintain the level of services our community relies on.
- Continuing to invest in our people, specifically the staff and teams who make it all happen. Supporting those who serve the Township means attracting and retaining the talent we need to grow stronger together.
- Building reserves to support future needs because long-term sustainability requires planning ahead. Our capital investments including roads, facilities, and heritage sites are part of what keeps Muskoka Lakes vibrant and resilient.

We know that the beauty and history of Muskoka Lakes are part of what makes this place so special. As we plan for the future, we remain committed to preserving that character while thoughtfully adapting to the needs of a changing world.

Thank you for your continued trust and partnership. I'm proud of what we've accomplished, and even more excited for what's ahead.





**MARK DONALDSON**

# MESSAGE FROM THE DIRECTOR OF FINANCIAL SERVICES / TREASURER

On behalf of the Strategic Leadership Team, I am pleased to present the 2026 Budget for the Township of Muskoka Lakes.

Each budget cycle requires careful consideration of how best to allocate limited resources in a prudent way that supports Council's mandate, maintains essential services, and invests in the long-term health of our infrastructure. Staff continue to work diligently to find

efficiencies and identify savings wherever possible. Despite these efforts, certain pressures such as inflation, rising material and construction costs, and new challenges such as regulatory compliance and climate-related impacts contribute to sustained increases in the cost of operations.

The largest part of this year's increase relates to funding for capital renewal. Much of our infrastructure, such as roads, bridges, facilities, and other assets, was built decades ago and is now nearing or past the end of its useful life. The cost to renew, repair, and replace these assets is significant. For that reason, this budget continues to focus on building a stronger foundation for the future.

By making strategic, incremental investments in capital renewal and by increasing contributions to reserves in a responsible way, the Township aims to ensure that assets remain safe, functional, and serviceable. Although debt financing can help address significant capital needs, it must be used strategically to preserve borrowing capacity for when it is most needed. This approach reflects Council's commitment to both fiscal sustainability and community well-being by meeting today's needs while planning responsibly for tomorrow's challenges.





# ABOUT MUSKOKA LAKES

Located in the District Municipality of Muskoka (“District”), the Township of Muskoka Lakes (“Township”) is anchored by a number of small communities, with each offering unique experiences to both residents and visitors.

Muskoka Lakes offers the sophistication of a popular tourism destination, with the wholesomeness of country living and an abundance of natural beauty.

## Quick Facts:

- ❖ 17 Parks
- ❖ 42 Public Water Access Locations
- ❖ 355 Kilometers of Roads
- ❖ 22 Bridges
- ❖ 10 Kilometers of Recreational Trails
- ❖ 1 Medical Centre
- ❖ 1 Township Office
- ❖ 3 Public Works Yards
- ❖ 2 Arenas
- ❖ 12 Cemeteries
- ❖ 13 Community Centres
- ❖ 10 Fire Halls
- ❖ 2 Library Branches

The Township is made up 2 urban centres, Bala and Port Carling, and a number of hamlets including: Windermere, Walker's Point, Torrance, Hekkla, Ullswater, Utterson, Minett, Raymond, Glen Orchard, Foot's Bay and Milford Bay.

The Township of Muskoka Lakes has a year-round population of 7,652 and a seasonal population of approximately 27,000.

# MUSKOKA LAKES STRATEGIC PLAN

The Strategic Plan serves as a foundational document to inform Council decisions and staff actions, ensuring the Township stays on course towards its goals.

It outlines a set of objectives designed to drive ongoing improvements in services and programs, addressing the changing needs and priorities of our community.

View the [Township of Muskoka Lakes Strategic Plan 2024-2028](#).

## GOALS

- ❖ Enhance our natural environment
- ❖ Deliver sustainable public infrastructure
- ❖ Strengthen our cultural and community fabric

## VISION

A thriving community where generations live and gather in a breathtaking natural environment

## MISSION

Leaders in public service value, excellence and stewardship.

## VALUES

Muskoka Lakes is a special place that is knitted together through a shared set of values that guides how its local government works, how residents and partners treat each other, and how everyone works together to build the community.



# BUDGET OVERVIEW

The *Municipal Act, 2001* requires municipalities to prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality.

## What is a municipal budget?

A municipal budget is a policy and planning document that outlines the municipality's priorities and is a balancing act between often competing priorities. The budget serves as **a financial framework which guides department operations and planning for capital projects**. The budget is also an accountability tool that allows for tracking variances between budgets and actual spending.

### Operating Budget

The annual plan for the purchase and financing of the Township's operations, funding the day-to-day services and programs that support our community, including:

- Salaries and benefits
- Insurance
- Professional fees and honouraria
- Administration
- Fire and emergency services
- Township facilities (e.g. libraries, arenas, community centres)

### Capital Budget

Funding long-term investments that help shape the future of Muskoka Lakes. This includes:

- Road, bridge, and sidewalk construction
- Park and greenspace improvements
- Fleet maintenance and expansion (e.g. fire trucks, snow plows)
- Strategic plans and service-level studies

## 2026 Municipal Budget

The 2026 Municipal Budget has been **developed with a commitment** to ensuring the municipality can continue to maintain existing levels of service to the community while also building for the future.





# STRONG MAYOR POWERS

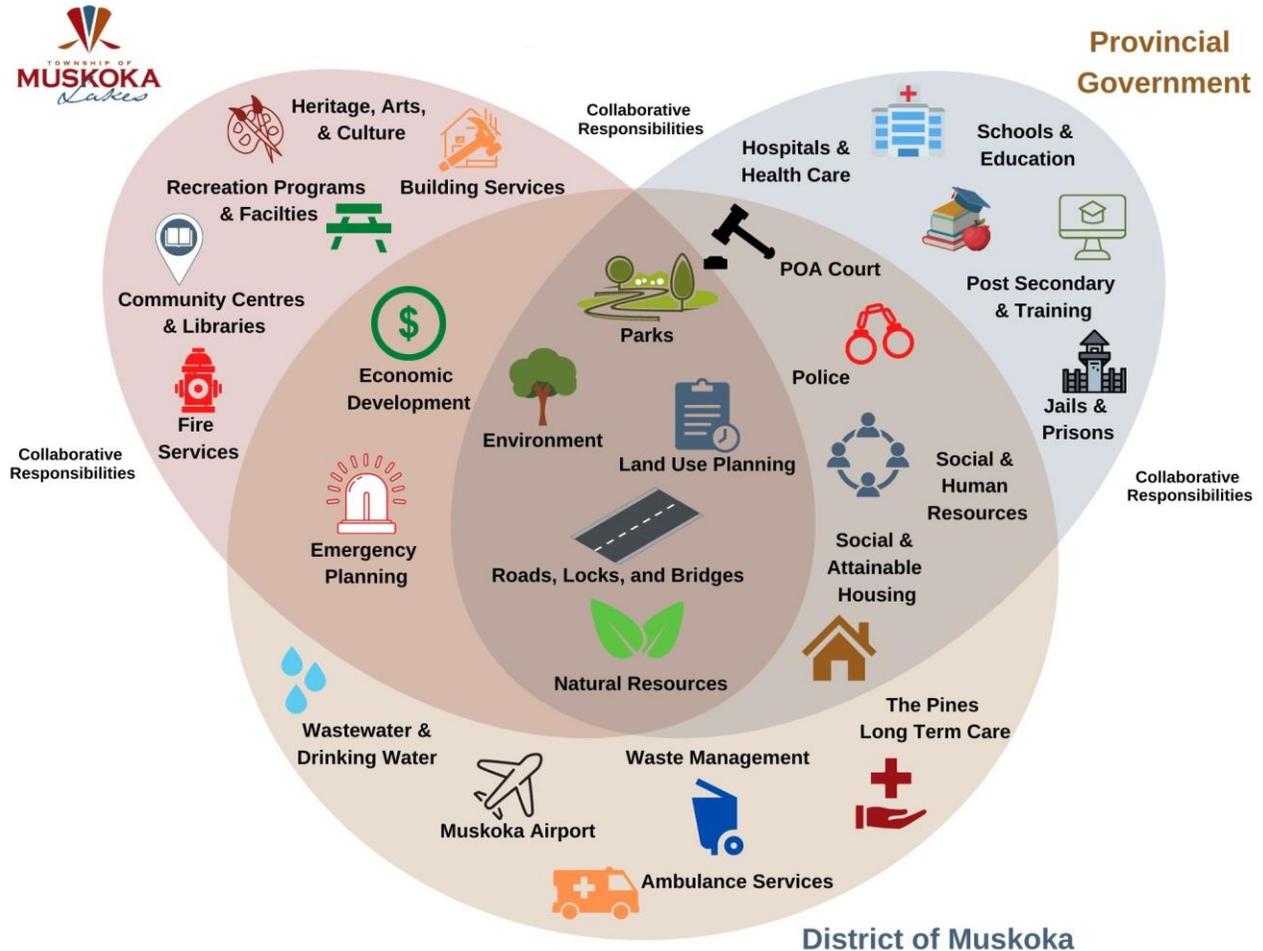
On May 1, 2025, the Province of Ontario extended “strong mayor” powers and duties under the *Municipal Act, 2001* to select municipalities, including the Township of Muskoka Lakes.

Strong mayor powers intend to streamline local governance for municipal leadership offering resources to the head of council to help advance shared municipal-provincial priorities, primarily around housing, infrastructure, and economic growth.

Under [Part VI.1](#) of the *Municipal Act, 2001* the Mayor has the power and duty as the head of Council to propose the annual municipal budget, subject to Council review, amendment, a potential Mayoral veto, and a subsequent Council override process.

The 2026 Municipal Budget is the first to be introduced as the Mayor’s Budget in the Township of Muskoka Lakes.

# MUNICIPAL SERVICES OVERVIEW



The powers and responsibilities which municipal governments may exercise are set out primarily in the *Municipal Act, 2001* though there are many other acts that apply to municipalities.

The Township of Muskoka Lakes delivers services to its residents through five main service areas:

1. Administration
2. Development Services and Environmental Sustainability
3. Emergency Services
4. Library
5. Operational Services

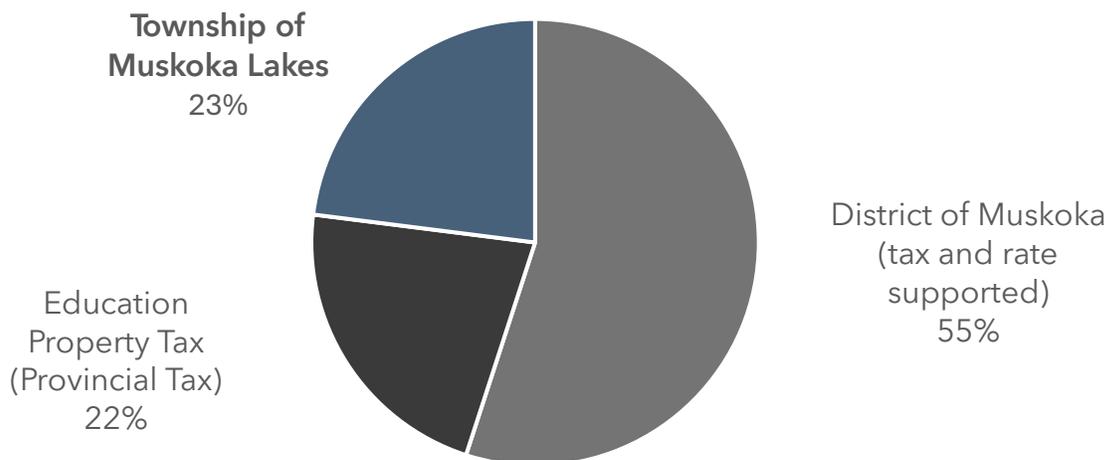


# PROPERTY TAX

Property tax is a levy based on the assessed value of property, which is made of three components in the Township of Muskoka Lakes, as reflected by the Municipal Services Overview (p. 10):

- 55% to the District of Muskoka (tax and rate supported)
- 22% to the Province of Ontario for education
- 23% retained by the Township of Muskoka Lakes

Funds retained by the Township are allocated to support key local services such as fire protection, by-law enforcement, local road maintenance, recreation, community planning, and infrastructure renewal, as outlined throughout this report.



## Tax Rates

The Township and District Councils each set their own tax rates. The education tax rate is set by the Ontario Minister of Finance.

Property taxes are calculated by multiplying the property's Current Value Assessment (CVA), determined by the Municipal Property Assessment Corporation (MPAC), by the combined Township, District, and education tax rates for your property class.

## Property Assessments

Assessments are based on the property's value as of January 1, 2016, the current legislated valuation date.

If changes occur, such as new construction or a change in ownership, MPAC will mail an updated assessment notice.



# PROPERTY TAX LEVY

## Tax Levy | Definition

Amount of funds collected based on a tax rate applied on an assessed property.

The Corporation of the Township of Muskoka Lakes				Residential Tax Rate: 0.00175759			
2026 Tax Levy Calculations							
CLASSIFICATION	2025 ASSESSMENT	2025 RATE	2025 TAX LEVY	2026 ASSESSMENT	2026 RATIO	2026 RATE	2026 TAX LEVY
<b>PROPERTY TAX LEVY:</b>							
Commercial	273,551,410	0.178103%	\$ 487,203	274,267,752	1.1000	0.193335%	\$ 530,093
- Excess Land	1,161,800	0.178103%	\$ 2,069	1,166,700	1.1000	0.193335%	\$ 2,256
- Vacant Land	3,961,300	0.178103%	\$ 7,055	3,985,300	1.1000	0.193335%	\$ 7,314
Industrial	7,323,373	0.178103%	\$ 13,043	7,005,773	1.1000	0.193335%	\$ 13,545
- Excess Land	46,600	0.178103%	\$ 83	46,600	1.1000	0.193335%	\$ 90
- Vacant Land	322,100	0.178103%	\$ 574	322,100	1.1000	0.193335%	\$ 623
Residential/Multi-Residential	10,520,971,219	0.161912%	\$ 17,034,715	10,618,729,877	1.0000	0.175759%	\$ 18,687,047
Farmlands	8,535,449	0.040478%	\$ 3,455	8,741,349	0.2500	0.043940%	\$ 3,831
Managed Forest	51,573,700	0.040478%	\$ 20,876	54,586,300	0.2500	0.043940%	\$ 23,973
<b>TOTAL</b>	<b>10,867,446,951</b>		<b>\$ 17,569,073</b>	<b>10,961,983,851</b>			<b>\$ 19,268,771</b>
						Levy Requirement	\$ 19,268,700
						Tax Rate Rounding	\$ 39

Weighted Assessment	
Commercial	301,601,814
Industrial	7,706,350
Residential/Multi-Residential	10,632,199,262
Farmlands	2,179,817
Managed Forest	13,639,377
<b>Total Assessment</b>	<b>10,963,177,189</b>
<b>Required Levy</b>	<b>\$ 19,268,700</b>
<b>Levy per \$ of assessment</b>	<b>\$ 0.00175759</b>

Actual Tax Rate Change	2025	2026	%
Commercial and Industrial	0.17810%	0.19334%	8.6%
Residential	0.16191%	0.17576%	8.6%
Farmlands and Managed Forest	0.04048%	0.04394%	8.6%

Levy Comparison	2025	2026	%
Approved Levy	\$17,569,000	\$ 19,268,700	9.7%

Effective Tax Rate Comparison	2025	2026
Effective tax increase when considering MPAC reassessment and tax rate change	8.9%	8.6%
Effective annual tax increase per \$100,000 of property assessment	\$13.19	\$13.85



# RESIDENTIAL PROPERTY TAX INCREASE

Township of Muskoka Lakes Impact of 2026 Assessment Increase and Township Tax Rate							
ASSESSMENT EXAMPLES	2025 Tax Rate	2026 Township Tax	2026 Assessment	2026 Tax Rate	2026 Township Tax	Dollar Increase	Percentage Increase
Per \$100,000 of Assessment	0.00161912	\$ 161.91	\$ 100,000	0.00175759	\$ 175.76	\$ 13.85	8.6%
\$200,000 Assessed Value	0.00161912	\$ 323.82	\$ 200,000	0.00175759	\$ 351.52	\$ 27.69	8.6%
\$250,000 Assessed Value	0.00161912	\$ 404.78	\$ 250,000	0.00175759	\$ 439.40	\$ 34.62	8.6%
\$350,000 Assessed Value	0.00161912	\$ 566.69	\$ 350,000	0.00175759	\$ 615.16	\$ 48.46	8.6%
\$500,000 Assessed Value	0.00161912	\$ 809.56	\$ 500,000	0.00175759	\$ 878.80	\$ 69.24	8.6%
\$750,000 Assessed Value	0.00161912	\$ 1,214.34	\$ 750,000	0.00175759	\$ 1,318.19	\$ 103.85	8.6%
\$1,000,000 Assessed Value	0.00161912	\$ 1,619.12	\$ 1,000,000	0.00175759	\$ 1,757.59	\$ 138.47	8.6%
\$1,500,000 Assessed Value	0.00161912	\$ 2,428.68	\$ 1,500,000	0.00175759	\$ 2,636.39	\$ 207.71	8.6%





# 2026 OPERATING BUDGET



# OPERATING BUDGET SUMMARY

The **operating budget** is the annual plan for the purchase and financing of the Township's operations, funding the day-to-day services and programs that support our community, including:

- Salaries and benefits
- Insurance
- Professional fees and honouraria
- Administration
- Fire and emergency services
- Township facilities (e.g. libraries, arenas, community centres)

	PRIOR YEARS			BUDGET 2026 Budget	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024	2025	2025		2027	2028	2025	2025
	Actual	Budget	Forecast		Budget	Budget	Budget	Forecast
Expenses								
Salaries and Benefits	10,364,840	11,739,100	11,031,500	12,056,800	12,442,600	12,886,000	317,700	1,025,300
Contract Services, Materials, Equipment	2,574,412	2,087,700	3,214,400	2,630,600	2,710,500	2,793,800	542,900	(583,800)
Utilities and Facility Maintenance	1,183,621	1,085,700	1,228,200	1,176,700	1,206,300	1,234,600	91,000	(51,500)
Insurance	724,244	723,400	628,600	635,600	677,900	719,700	(87,800)	7,000
Professional Fees and Honouraria	992,126	1,018,400	1,038,700	1,040,000	971,000	976,300	21,600	1,300
Staff Development	405,525	356,200	340,000	395,300	402,700	410,700	39,100	55,300
IT Hardware and Software	541,755	637,600	629,800	640,700	650,200	665,400	3,100	10,900
Administration	208,757	263,100	269,800	266,400	272,500	277,500	3,300	(3,400)
Debt Repayment	134,052	134,100	134,100	134,100	134,100	548,800	-	-
Grants and Community Programs	193,459	307,700	291,400	311,800	311,400	318,500	4,100	20,400
Other Expenses	275,635	210,000	205,600	257,000	263,200	269,000	47,000	51,400
Operating Expenses	17,598,426	18,563,000	19,012,100	19,545,000	20,042,400	21,100,300	982,000	532,900
							<b>5.29%</b>	<b>2.80%</b>
Transfers to Reserves	8,867,662	9,558,900	9,652,400	10,145,400	11,130,400	12,165,400	586,500	493,000
							<b>6.14%</b>	<b>5.11%</b>
Expenses	26,466,088	28,121,900	28,664,500	29,690,400	31,172,800	33,265,700	1,568,500	1,025,900
Revenues								
User Fees	614,205	576,800	598,100	583,300	593,900	606,900	6,500	(14,800)
Other Tax Revenues	1,071,629	948,000	1,024,000	1,038,000	1,038,000	1,291,000	90,000	14,000
License, Permits and Rentals	2,180,582	3,247,100	2,382,600	2,994,000	2,969,700	2,951,400	(253,100)	611,400
Fines and Penalties	259,538	185,000	305,000	370,000	435,200	500,400	185,000	65,000
Cost Recoveries	1,411,755	1,390,900	1,402,700	1,335,600	1,373,000	1,403,500	(55,300)	(67,100)
Grants and Subsidies	2,668,596	2,694,800	3,350,800	2,841,600	2,853,300	2,856,100	146,800	(509,200)
Investment Income	1,470,167	1,265,500	1,266,200	865,900	866,400	866,700	(399,600)	(400,300)
Other Revenues	521,613	144,800	184,400	173,300	177,300	180,300	28,500	(11,100)
Operating Revenues	10,198,084	10,452,900	10,513,800	10,201,700	10,306,800	10,656,300	(251,200)	(312,100)
							<b>(2.40%)</b>	<b>(2.97%)</b>
Transfer from Reserves	361,425	100,000	102,800	220,000	117,000	100,000	120,000	117,200
							<b>120.00%</b>	<b>114.01%</b>
Revenues	10,559,509	10,552,900	10,616,600	10,421,700	10,423,800	10,756,300	(131,200)	(194,900)
<b>NET LEVY REQUIREMENT</b>	<b>15,906,580</b>	<b>17,569,000</b>	<b>18,047,900</b>	<b>19,268,700</b>	<b>20,749,000</b>	<b>22,509,400</b>	<b>1,699,700</b>	<b>1,220,800</b>
							<b>9.67%</b>	<b>6.76 %</b>



# OPERATING BUDGET BY DIVISION

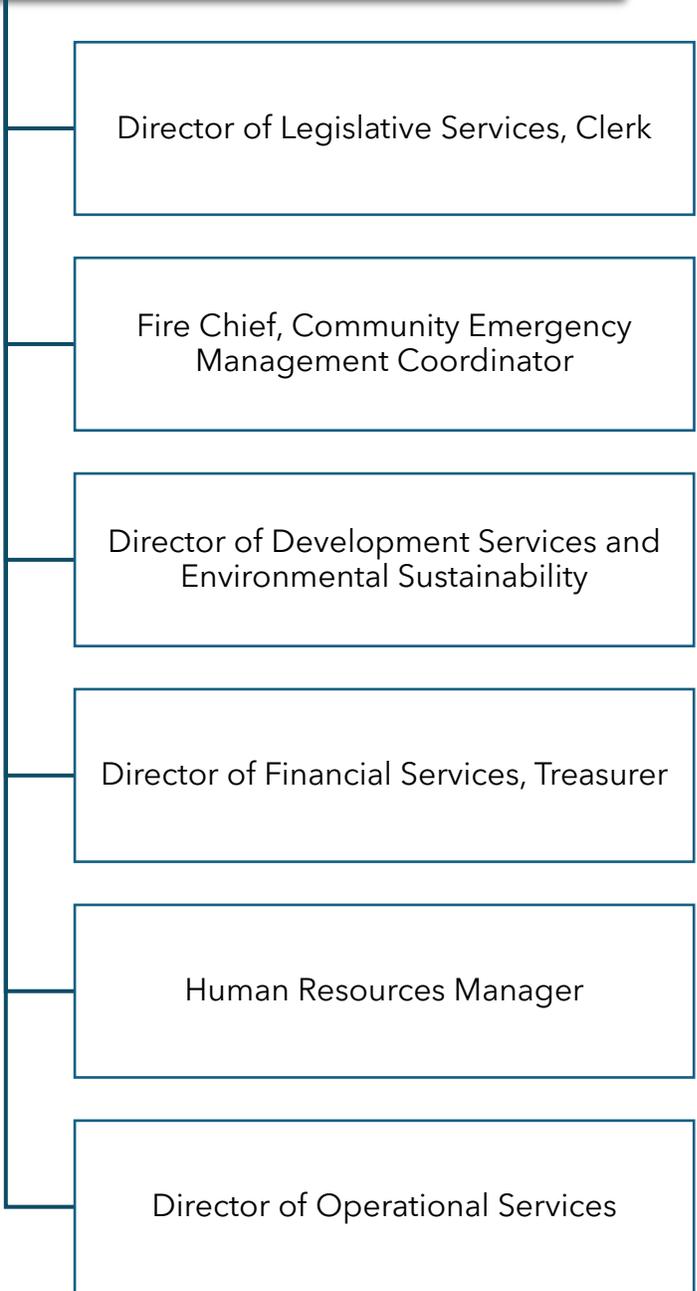
	PRIOR YEARS			BUDGET 2026 Budget	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast		2027 Outlook	2028 Outlook	2025-26 Budget Change	2025-26 Forecast Change
Council	380,019	401,200	383,600	417,300	438,200	445,700	16,100	33,700
Financing Charges	107,174	134,100	134,100	134,100	134,100	298,800	-	-
Human Resources/Health & Safety	465,913	463,600	443,300	474,000	482,500	496,500	10,400	30,700
Information Technology	568,355	696,900	684,600	683,600	710,300	731,300	(13,300)	(1,000)
Legislative Services	1,184,331	1,264,200	1,184,200	1,296,300	1,353,100	1,390,300	32,100	112,100
Treasury	182,362	582,300	531,800	612,300	631,600	651,800	30,000	80,500
<b>ADMINISTRATION</b>	<b>2,888,154</b>	<b>3,542,300</b>	<b>3,361,600</b>	<b>3,617,600</b>	<b>3,749,800</b>	<b>4,014,400</b>	<b>75,300</b>	<b>256,000</b>
							<b>2.13%</b>	<b>7.62%</b>
Building (Protective Inspection)	-	-	-	-	-	-	-	-
By-Law Enforcement	329,916	87,600	339,400	10,100	(38,500)	(111,800)	(77,500)	(329,300)
Economic Development	179,882	191,300	196,900	205,800	209,100	212,700	14,500	8,900
Grants	279,351	294,700	269,700	299,800	299,900	310,200	5,100	30,100
Planning & Zoning	766,999	895,800	899,900	875,400	920,800	954,600	(20,400)	(24,500)
<b>DEVELOPMENT SERVICES &amp; ENVIRONMENTAL SUSTAINABILITY</b>	<b>1,556,149</b>	<b>1,469,400</b>	<b>1,705,900</b>	<b>1,391,100</b>	<b>1,391,300</b>	<b>1,365,700</b>	<b>(78,300)</b>	<b>(314,800)</b>
							<b>(5.33%)</b>	<b>(18.45%)</b>
Emergency Management	41,341	48,400	42,100	49,300	49,700	50,500	900	7,200
Fire Stations	2,663,702	3,743,500	3,817,000	3,074,400	3,419,100	3,523,100	(669,100)	(742,600)
<b>FIRE &amp; EMERGENCY SERVICES</b>	<b>2,705,043</b>	<b>3,791,900</b>	<b>3,859,100</b>	<b>3,123,700</b>	<b>3,468,800</b>	<b>3,573,600</b>	<b>(668,200)</b>	<b>(735,400)</b>
							<b>(17.62%)</b>	<b>(19.06%)</b>
Muskoka Lakes Public Library	392,627	541,500	483,300	587,200	595,900	606,000	45,700	103,900
<b>MUSKOKA LAKES PUBLIC LIBRARY</b>	<b>392,627</b>	<b>541,500</b>	<b>483,300</b>	<b>587,200</b>	<b>595,900</b>	<b>606,000</b>	<b>45,700</b>	<b>103,900</b>
							<b>8.44%</b>	<b>21.50%</b>
Arenas	992,808	918,600	1,063,700	1,967,100	2,281,400	2,497,000	1,048,500	903,400
Cemeteries	78,068	39,000	96,200	17,500	18,000	18,700	(21,500)	(78,700)
Community Centres	650,351	610,200	720,600	825,000	863,900	878,000	214,800	104,400
Dock Lighting	1,058	1,100	1,300	1,100	1,100	1,100	-	(200)
Facilities Maintenance	353,707	211,000	269,300	257,800	263,300	270,300	46,800	(11,500)
Parks	1,023,389	1,035,000	964,200	1,998,500	2,177,500	2,503,400	963,500	1,034,300
Port Carling Nursing Station/Health Hub	17,694	18,300	20,200	69,500	70,500	81,600	51,200	49,300
Private Signage	-	-	-	-	-	-	-	-
Public Works Admin	2,696,049	2,819,200	2,228,900	2,339,000	2,727,700	3,167,500	(480,200)	110,100
Roads	3,508,108	3,366,800	4,152,300	3,957,300	4,022,000	4,415,800	590,500	(195,000)
Street Lighting	21,765	32,900	25,000	34,700	35,300	35,900	1,800	9,700
Swimming	26,665	31,900	30,500	31,300	32,200	32,800	(600)	800
Trails	43,498	64,900	66,800	65,300	65,300	65,600	400	(1,500)
<b>OPERATIONS</b>	<b>9,413,160</b>	<b>9,148,900</b>	<b>9,639,000</b>	<b>11,564,100</b>	<b>12,558,200</b>	<b>13,967,700</b>	<b>2,415,200</b>	<b>1,925,100</b>
							<b>26.40%</b>	<b>19.97%</b>
<b>NET EXPENSES</b>	<b>16,955,133</b>	<b>18,494,000</b>	<b>19,048,900</b>	<b>20,283,700</b>	<b>21,764,000</b>	<b>23,527,400</b>	<b>1,789,700</b>	<b>1,234,800</b>
							<b>9.68%</b>	<b>6.48%</b>
Other Tax Revenues	1,048,554	925,000	1,001,000	1,015,000	1,015,000	1,018,000	90,000	(14,000)
							<b>9.73%</b>	<b>100.00%</b>
<b>NET LEVY REQUIREMENT</b>	<b>15,906,580</b>	<b>17,569,000</b>	<b>18,047,900</b>	<b>19,268,700</b>	<b>20,749,000</b>	<b>22,509,400</b>	<b>1,699,700</b>	<b>1,220,800</b>
							<b>9.67%</b>	<b>6.76%</b>





# ADMINISTRATION

Chief Administrative Officer (CAO)



# COUNCIL

The Township of Muskoka Lakes is governed by a ten-member elected Council, made up of a Mayor, and three Councillors per Ward, with one from each ward also sitting as a District Councillor.

The role of Council is to represent the public and to consider the well-being and interests of the Municipality. Council is responsible for developing and evaluating policies and programs for the Municipality, evaluating the services that the Municipality provides and maintaining the financial integrity of the Municipality.

Council's role is to ensure that administrative policies, practices and procedures are in place to implement decisions made, and to ensure accountability and transparency of the operations of the Township of Muskoka Lakes.

The year 2026 is a municipal election year in the Township of Muskoka Lakes. A new Council will be elected in the fall, in accordance with the municipal election cycle established by the Province of Ontario



*Photo left to right: [back row] Gordon Roberts, Allen Edwards, Mary Ellen McIntyre, Guy Burry, Sally Moyer Kent, Rob Bosomworth, Glenn Zavitz, [front row] Susan Mazan, Peter Kelley, Ruth Nishikawa*

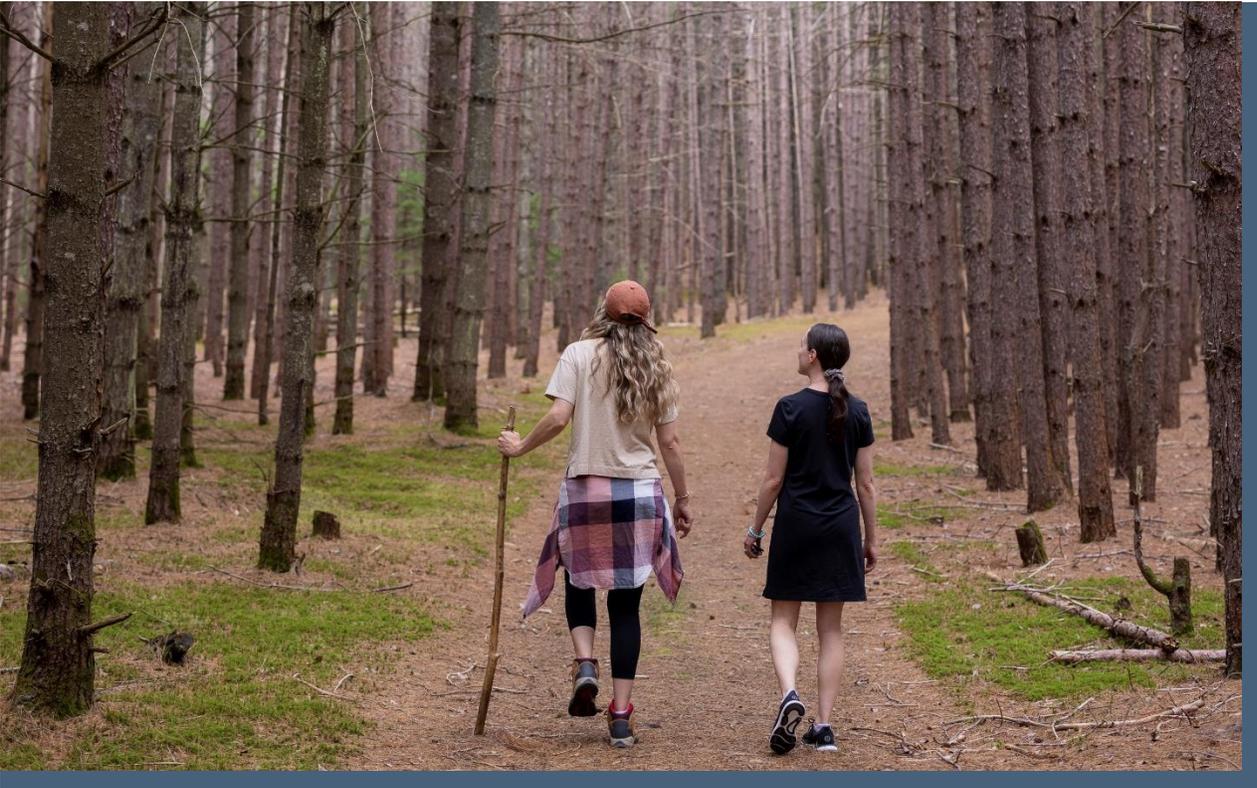


OPERATING BUDGET  
**COUNCIL**

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	358,222	373,700	361,500	378,500	398,400	405,300	4,800	17,000
Insurance	2,402	2,800	2,800	3,000	3,300	3,600	200	200
Professional Fees and Honouraria	-	-	900	1,300	1,700	1,700	1,300	400
Staff Development	10,534	15,000	10,000	25,000	25,000	25,000	10,000	15,000
Administration	465	700	700	600	600	600	(100)	(100)
Other Expenses	8,395	9,000	7,700	11,200	11,500	11,800	2,200	3,500
<b>Total Operating Expenses</b>	<b>380,019</b>	<b>401,200</b>	<b>383,600</b>	<b>419,600</b>	<b>440,500</b>	<b>448,000</b>	<b>18,400</b>	<b>36,000</b>
							<b>4.59%</b>	<b>9.38%</b>
<b>Total Expenses</b>	<b>380,019</b>	<b>401,200</b>	<b>383,600</b>	<b>419,600</b>	<b>440,500</b>	<b>448,000</b>	<b>18,400</b>	<b>36,000</b>
<b>Revenues</b>								
Cost Recoveries	-	-	-	2,300	2,300	2,300	2,300	2,300
<b>Total Operating Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,300</b>	<b>2,300</b>	<b>2,300</b>	<b>2,300</b>	<b>2,300</b>
							<b>100.00%</b>	<b>100.00%</b>
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,300</b>	<b>2,300</b>	<b>2,300</b>	<b>2,300</b>	<b>2,300</b>
<b>NET LEVY REQUIREMENT</b>	<b>380,019</b>	<b>401,200</b>	<b>383,600</b>	<b>417,300</b>	<b>438,200</b>	<b>445,700</b>	<b>(16,100)</b>	<b>(33,700)</b>
							<b>4.01%</b>	<b>8.79%</b>



# HUMAN RESOURCES



Human Resources ensures that employees, departments and senior leaders of the Township receive professional support services which include: workplace health and safety; employee and labour relations; talent management and development; recruitment; compensation and benefits, job evaluation; organizational development; and policy development and implementation.

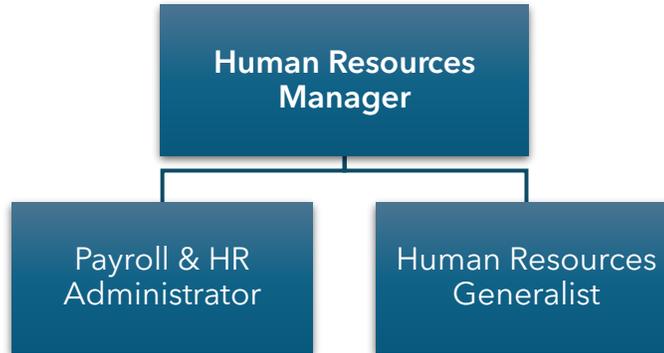
## 2026 KEY INITIATIVES

- ❖ Union Negotiations (contract expiry March 31, 2026)
- ❖ HR Strategic Plan Finalization (internally) will largely determine priorities
- ❖ Employee Engagement Survey



ORGANIZATIONAL STRUCTURE

# HUMAN RESOURCES



OPERATING BUDGET

# HUMAN RESOURCES

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	360,335	387,600	379,500	392,600	400,200	408,300	5,000	13,100
Professional Fees and Honouraria	1,948	5,000	6,000	6,500	6,500	6,500	1,500	500
Staff Development	120,096	64,000	50,800	68,000	69,000	70,000	4,000	17,200
Administration	266	300	300	300	300	300	-	-
Other Expenses	347	800	800	800	800	800	-	-
<b>Total Operating Expenses</b>	<b>482,991</b>	<b>457,700</b>	<b>437,400</b>	<b>468,200</b>	<b>476,800</b>	<b>485,900</b>	<b>10,500</b>	<b>30,800</b>
							<b>2.29%</b>	<b>7.04%</b>
<b>Total Transfers to Reserves</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>15,000</b>	-	-
							-	-
<b>Total Expenses</b>	<b>492,991</b>	<b>467,700</b>	<b>447,400</b>	<b>478,200</b>	<b>486,800</b>	<b>500,900</b>	<b>10,500</b>	<b>30,800</b>
<b>Revenues</b>								
License, Permits and Rentals	-	-	-	-	-	-	-	-
Cost Recoveries	27,078	4,100	4,100	4,200	4,300	4,400	100	100
Grants and Subsidies	-	-	-	-	-	-	-	-
<b>Total Operating Revenues</b>	<b>27,078</b>	<b>4,100</b>	<b>4,100</b>	<b>4,200</b>	<b>4,300</b>	<b>4,400</b>	<b>100</b>	<b>100</b>
							<b>2.44%</b>	<b>2.44%</b>
Transfer from Reserves	-	-	-	-	-	-	-	-
							-	-
<b>Total Revenues</b>	<b>27,078</b>	<b>4,100</b>	<b>4,100</b>	<b>4,200</b>	<b>4,300</b>	<b>4,400</b>	<b>100</b>	<b>100</b>
<b>NET LEVY REQUIREMENT</b>	<b>465,913</b>	<b>463,600</b>	<b>443,300</b>	<b>474,000</b>	<b>482,500</b>	<b>496,500</b>	<b>(10,400)</b>	<b>(30,700)</b>
							<b>2.24%</b>	<b>6.93%</b>



# LEGISLATIVE SERVICES



The Legislative Services Department prepares agendas and minutes, maintains municipal records, including by-laws and minutes and processes requests under the Municipal Freedom of Information and Protection of Privacy Act.

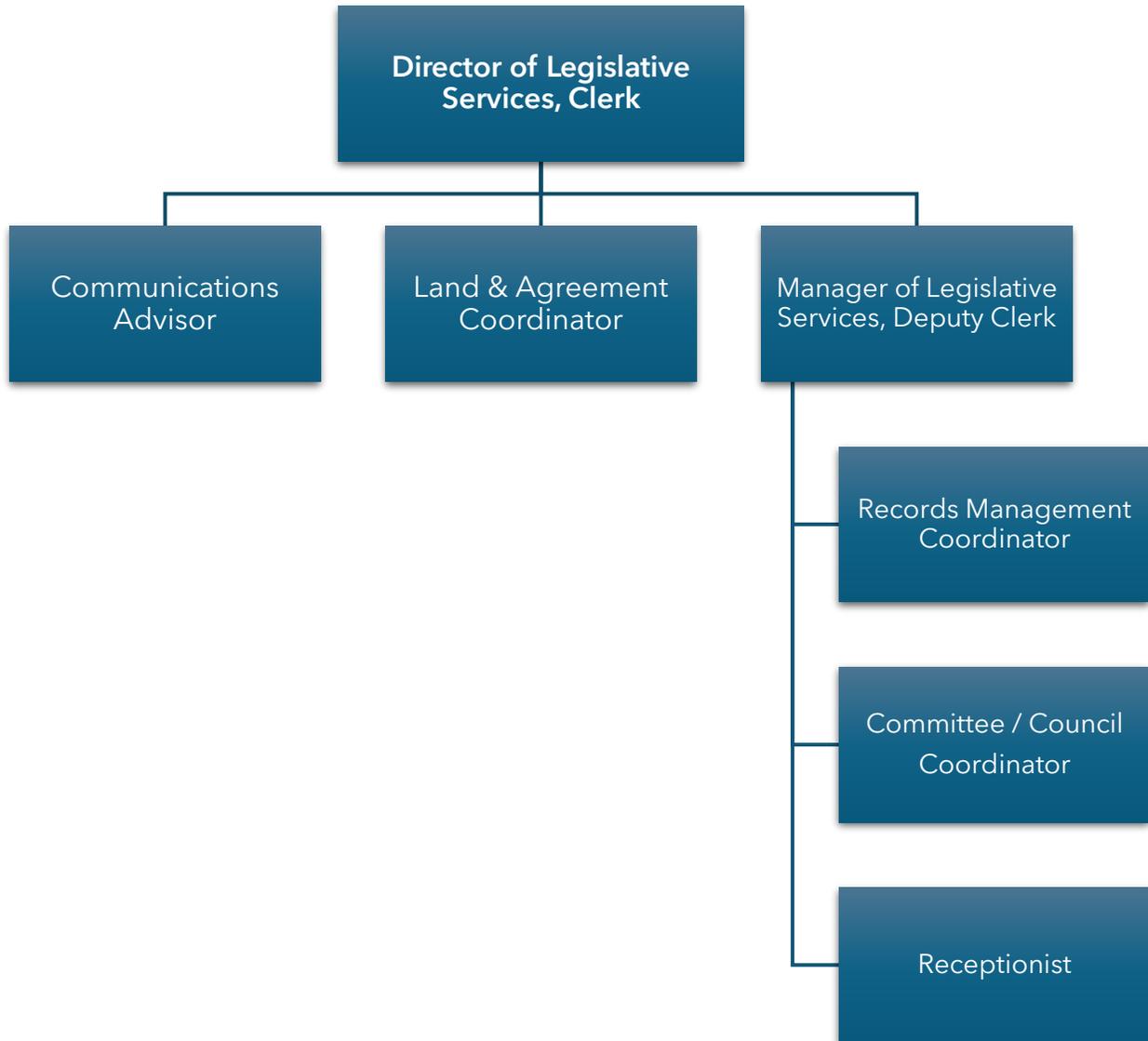
Road allowance closures, license agreements, lottery licensing, vital statistics, tag days, delegation requests, and cemeteries are also among the administrative services provided. Municipal elections are conducted pursuant to the Municipal Elections Act through this department and are held every four years. Township Council Policies, the Municipal Act and other related legislation govern the Legislative Services Department.

## 2026 KEY INITIATIVES

- ❖ 2026 Municipal Election
- ❖ Document Digitization
- ❖ Continued Rollout of the Electronic Document Records Management System (EDRMS)
- ❖ Establish a list of Surplus Township Property and begin Disposing of Surplus Lands
- ❖ Township Newsletter
- ❖ 2026-2030 Accessibility Plan



# LEGISLATIVE SERVICES



OPERATING BUDGET

# LEGISLATIVE SERVICES

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	1,011,773	1,161,300	1,068,800	1,189,300	1,213,200	1,237,800	28,000	120,500
Contract Services, Materials, Equipment	-	-	-	-	-	-	-	-
Utilities and Facility Maintenance	-	-	-	-	-	-	-	-
Insurance	99,791	47,900	47,900	51,400	56,500	62,200	3,500	3,500
Professional Fees and Honouraria	57,312	60,000	74,000	182,000	81,000	66,000	122,000	108,000
Staff Development	16,923	26,300	25,400	26,700	27,600	28,500	400	1,300
Administration	26,530	29,300	29,600	30,900	31,600	30,800	1,600	1,300
Grants and Community Programs	1,580	5,000	5,000	10,000	10,200	10,400	5,000	5,000
Other Expenses	15,558	19,700	14,000	20,700	21,400	22,100	1,000	6,700
<b>Total Operating Expenses</b>	<b>1,229,467</b>	<b>1,349,500</b>	<b>1,264,700</b>	<b>1,511,000</b>	<b>1,441,500</b>	<b>1,457,800</b>	<b>161,500</b>	<b>246,300</b>
							<b>11.97%</b>	<b>19.47%</b>
<b>Total Transfers to Reserves</b>	<b>181,202</b>	<b>25,000</b>	<b>25,000</b>	<b>10,000</b>	<b>35,000</b>	<b>40,000</b>	<b>(15,000)</b>	<b>(15,000)</b>
							<b>(60.00%)</b>	<b>(60.00%)</b>
<b>Total Expenses</b>	<b>1,410,669</b>	<b>1,374,500</b>	<b>1,289,700</b>	<b>1,521,000</b>	<b>1,476,500</b>	<b>1,497,800</b>	<b>146,500</b>	<b>231,300</b>
<b>Revenues</b>								
User Fees	16,250	18,000	19,800	18,000	18,000	18,000	-	(1,800)
License, Permits and Rentals	9,252	11,000	12,900	3,400	3,400	3,900	(7,600)	(9,500)
Cost Recoveries	64,659	65,300	68,500	65,900	66,100	66,200	600	(2,600)
Grants and Subsidies	-	13,500	-	14,900	15,200	15,500	1,400	14,900
Other Revenues	132,107	2,500	1,500	2,500	3,700	3,900	-	1,000
<b>Total Operating Revenues</b>	<b>222,268</b>	<b>110,300</b>	<b>102,700</b>	<b>104,700</b>	<b>106,400</b>	<b>107,500</b>	<b>(5,600)</b>	<b>2,000</b>
							<b>(5.08%)</b>	<b>1.95%</b>
Transfer from Reserves	4,070	-	2,800	120,000	17,000	-	120,000	117,200
							<b>100.00%</b>	<b>4185.71%</b>
<b>Total Revenues</b>	<b>226,338</b>	<b>110,300</b>	<b>105,500</b>	<b>224,700</b>	<b>123,400</b>	<b>107,500</b>	<b>114,400</b>	<b>119,200</b>
<b>NET LEVY REQUIREMENT</b>	<b>1,184,331</b>	<b>1,264,200</b>	<b>1,184,200</b>	<b>1,296,300</b>	<b>1,353,100</b>	<b>1,390,300</b>	<b>(32,100)</b>	<b>(112,100)</b>
							<b>2.54%</b>	<b>9.47%</b>



# FINANCIAL SERVICES/TREASURY



The Treasury Department is responsible for corporate customer service and coordination of information technology.

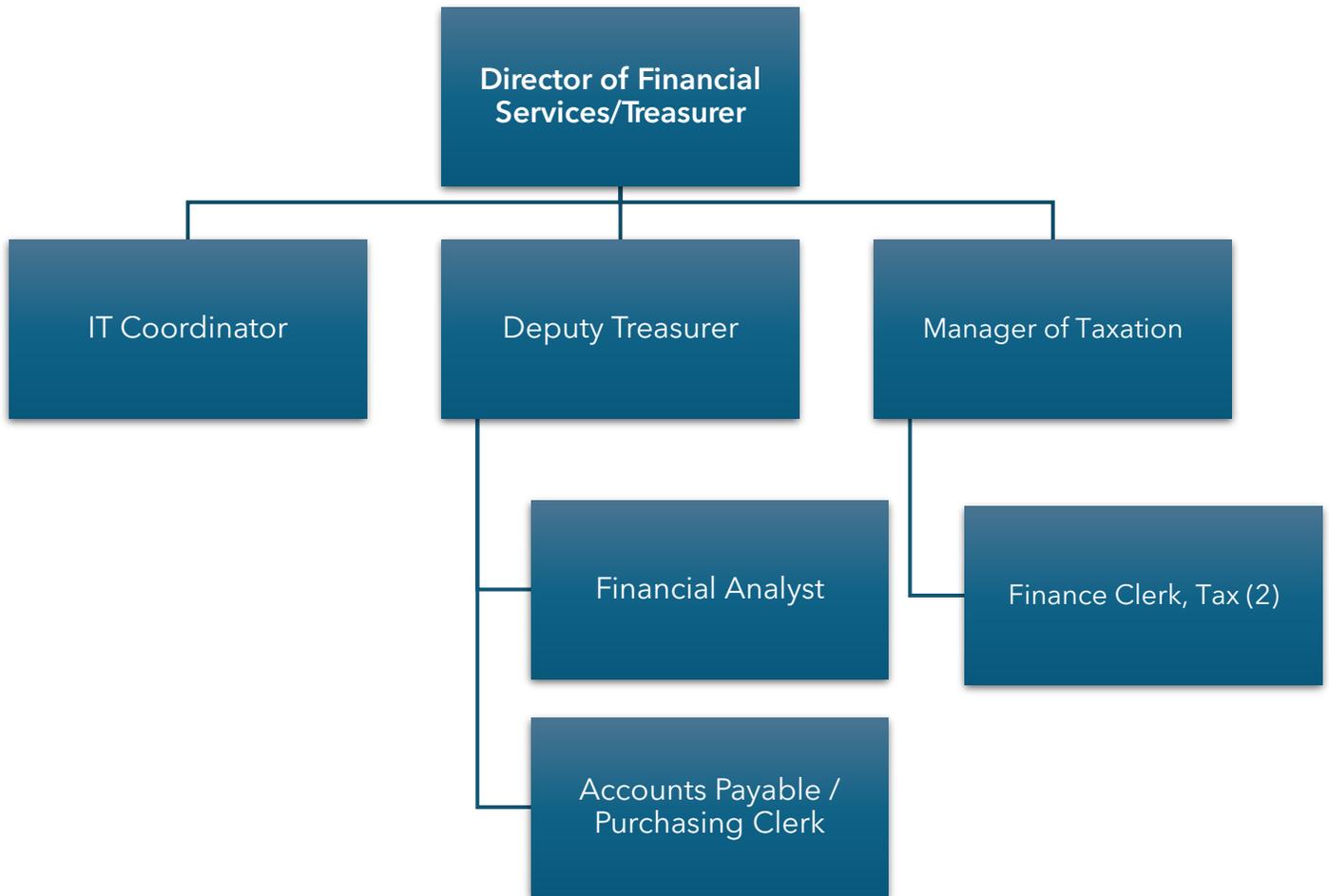
The Director of Financial Services is the appointed Treasurer and has a number of statutory responsibilities in accordance with the Municipal Act. The department is responsible for creating, implementing, and enforcing internal controls and policies that will safeguard the Municipality's financial assets. In addition, Treasury coordinates the annual budget process, the annual audit engagement, and provides support to all departments in regards to financial analysis.

## 2026 KEY INITIATIVES

- ❖ Launch of online tax billing
- ❖ Scoping / needs analysis for new accounting system
- ❖ Modernize / secure IT systems



# FINANCIAL SERVICES



OPERATING BUDGET

# FINANCIAL SERVICES

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	836,784	880,000	849,400	891,600	908,800	926,800	11,600	42,200
Contract Services, Materials, Equipment	-	-	-	-	-	-	-	-
Insurance	29,388	10,000	10,000	9,800	10,800	11,900	(200)	(200)
Professional Fees and Honouraria	41,530	57,500	57,500	60,200	61,600	63,000	2,700	2,700
Staff Development	6,537	9,900	9,900	11,800	12,000	12,200	1,900	1,900
Administration	28,288	58,200	66,700	67,500	69,100	70,700	9,300	800
Other Expenses	14,519	8,600	4,100	14,600	15,000	15,400	6,000	10,500
<b>Total Operating Expenses</b>	<b>957,046</b>	<b>1,024,200</b>	<b>997,600</b>	<b>1,055,500</b>	<b>1,077,300</b>	<b>1,100,000</b>	<b>31,300</b>	<b>57,900</b>
							<b>3.06%</b>	<b>5.80%</b>
<b>Total Transfers to Reserves</b>	<b>1,592,866</b>	<b>1,730,800</b>	<b>1,730,800</b>	<b>555,400</b>	<b>555,400</b>	<b>555,400</b>	<b>(1,175,400)</b>	<b>(1,175,400)</b>
							<b>(67.91%)</b>	<b>(67.91%)</b>
<b>Total Expenses</b>	<b>2,549,911</b>	<b>2,755,000</b>	<b>2,728,400</b>	<b>1,610,900</b>	<b>1,632,700</b>	<b>1,655,400</b>	<b>(1,144,100)</b>	<b>(1,117,500)</b>
<b>Revenues</b>								
User Fees	76,577	27,000	28,400	19,800	20,300	20,800	(7,200)	(8,600)
Other Tax Revenues	23,006	23,000	23,000	23,000	23,000	23,000	-	-
License, Permits and Rentals	630	-	4,800	-	-	-	-	(4,800)
Cost Recoveries	8,000	8,300	13,000	3,000	3,000	3,000	(5,300)	(10,000)
Grants and Subsidies	687,956	785,800	785,800	-	-	-	(785,800)	(785,800)
Investment Income	1,447,468	1,250,000	1,250,000	850,000	850,000	850,000	(400,000)	(400,000)
Other Revenues	123,913	78,600	91,600	102,800	104,800	106,800	24,200	11,200
<b>Total Operating Revenues</b>	<b>2,367,549</b>	<b>2,172,700</b>	<b>2,196,600</b>	<b>998,600</b>	<b>1,001,100</b>	<b>1,003,600</b>	<b>(1,174,100)</b>	<b>(1,198,000)</b>
							<b>(54.04%)</b>	<b>(54.54%)</b>
<b>Total Revenues</b>	<b>2,367,549</b>	<b>2,172,700</b>	<b>2,196,600</b>	<b>998,600</b>	<b>1,001,100</b>	<b>1,003,600</b>	<b>(1,174,100)</b>	<b>(1,198,000)</b>
<b>NET LEVY REQUIREMENT</b>	<b>182,362</b>	<b>582,300</b>	<b>531,800</b>	<b>612,300</b>	<b>631,600</b>	<b>651,800</b>	<b>(30,000)</b>	<b>(80,500)</b>
							<b>5.15%</b>	<b>15.14%</b>



OPERATING BUDGET

# FINANCING CHARGES

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Debt Repayment	134,052	134,100	134,100	134,100	134,100	548,800	-	-
<b>Total Operating Expenses</b>	<b>134,052</b>	<b>134,100</b>	<b>134,100</b>	<b>134,100</b>	<b>134,100</b>	<b>548,800</b>	-	-
<b>Total Transfers to Reserves</b>	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	<b>134,052</b>	<b>134,100</b>	<b>134,100</b>	<b>134,100</b>	<b>134,100</b>	<b>548,800</b>	-	-
<b>Revenues</b>								
Other Tax Revenues	-	-	-	-	-	250,000	-	-
Other Revenues	26,878	-	-	-	-	-	-	-
<b>Total Operating Revenues</b>	<b>26,878</b>	-	-	-	-	<b>250,000</b>	-	-
Transfer from Reserves	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>26,878</b>	-	-	-	-	<b>250,000</b>	-	-
<b>NET LEVY REQUIREMENT</b>	<b>107,174</b>	<b>134,100</b>	<b>134,100</b>	<b>134,100</b>	<b>134,100</b>	<b>298,800</b>	-	-



OPERATING BUDGET

# INFORMATION TECHNOLOGY

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	70,307	109,100	108,600	110,500	112,400	114,600	1,400	1,900
Contract Services, Materials, Equipment	-	-	10,000	-	-	-	-	(10,000)
Insurance	14,122	16,200	16,200	17,400	19,100	21,000	1,200	1,200
Professional Fees and Honouraria	3,913	2,500	2,500	5,000	5,100	5,200	2,500	2,500
Staff Development	-	2,000	2,000	2,700	2,800	2,900	700	700
IT Hardware and Software	508,840	613,700	605,900	616,300	625,200	639,800	2,600	10,400
Administration	27,123	30,500	18,500	13,700	14,100	14,300	(16,800)	(4,800)
Other Expenses	18,749	10,000	8,000	10,000	10,300	10,600	-	2,000
<b>Total Operating Expenses</b>	<b>643,055</b>	<b>784,000</b>	<b>771,700</b>	<b>775,600</b>	<b>789,000</b>	<b>808,400</b>	<b>(8,400)</b>	<b>3,900</b>
							<b>(1.07%)</b>	<b>0.51%</b>
<b>Total Transfers to Reserves</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>70,000</b>	<b>75,000</b>	<b>-</b>	<b>-</b>
							<b>-</b>	<b>-</b>
<b>Total Expenses</b>	<b>693,055</b>	<b>834,000</b>	<b>821,700</b>	<b>825,600</b>	<b>859,000</b>	<b>883,400</b>	<b>(8,400)</b>	<b>3,900</b>
<b>Revenues</b>								
Cost Recoveries	124,700	137,100	137,100	142,000	148,700	152,100	4,900	4,900
<b>Total Operating Revenues</b>	<b>124,700</b>	<b>137,100</b>	<b>137,100</b>	<b>142,000</b>	<b>148,700</b>	<b>152,100</b>	<b>4,900</b>	<b>4,900</b>
							<b>3.57%</b>	<b>3.57%</b>
<b>Total Revenues</b>	<b>124,700</b>	<b>137,100</b>	<b>137,100</b>	<b>142,000</b>	<b>148,700</b>	<b>152,100</b>	<b>4,900</b>	<b>4,900</b>
<b>NET LEVY REQUIREMENT</b>	<b>568,355</b>	<b>696,900</b>	<b>684,600</b>	<b>683,600</b>	<b>710,300</b>	<b>731,300</b>	<b>13,300</b>	<b>1,000</b>
							<b>(1.91%)</b>	<b>(0.15%)</b>



# DEVELOPMENT SERVICES & ENVIRONMENTAL SUSTAINABILITY



The Township of Muskoka Lakes Development Services and Environmental Sustainability includes:

- ❖ **Economic Development and Community Grants**
- ❖ **Planning**
- ❖ **Building**
- ❖ **By-Law Enforcement.**

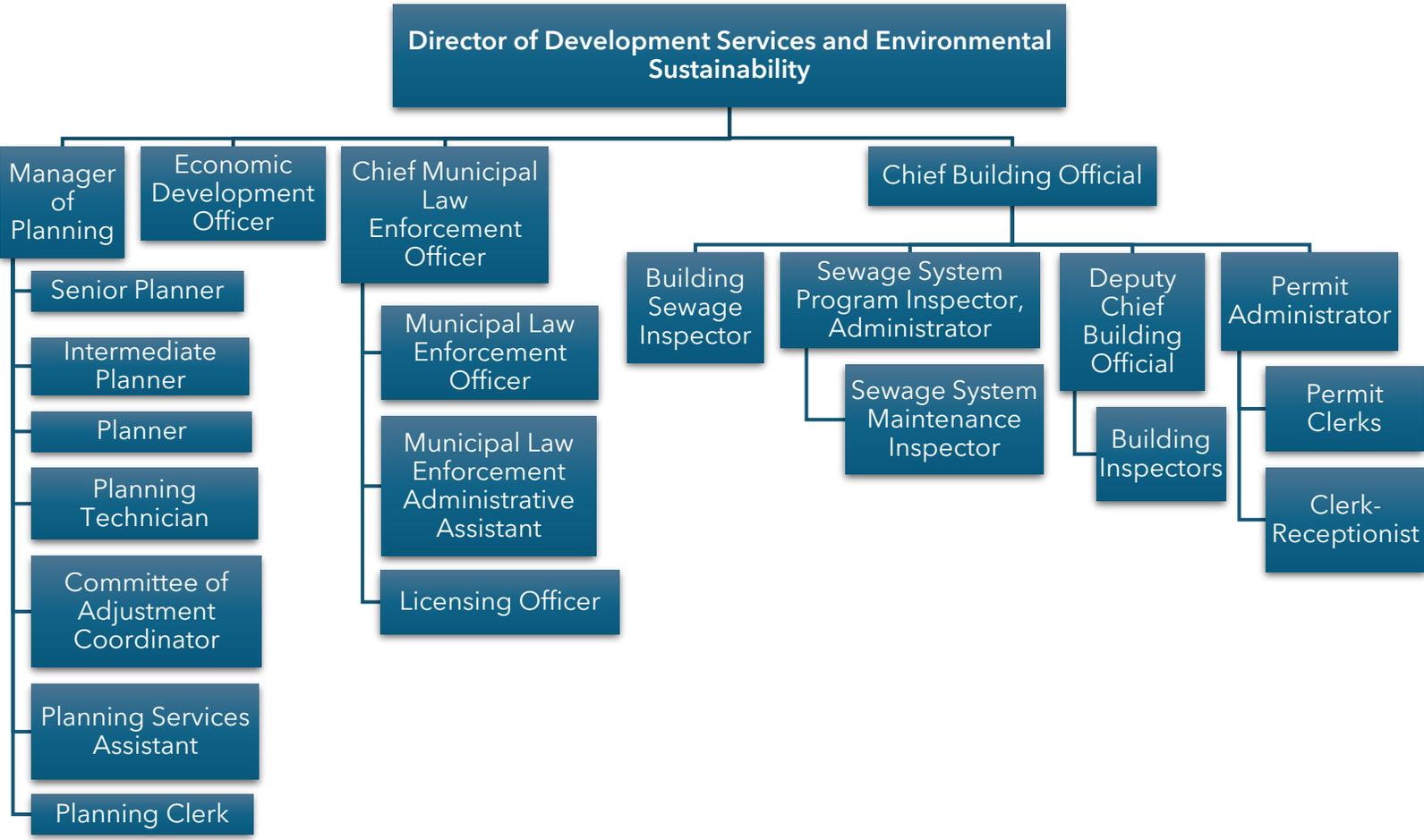
## 2026 KEY INITIATIVES

- ❖ Each department has outlined unique initiatives for 2026.

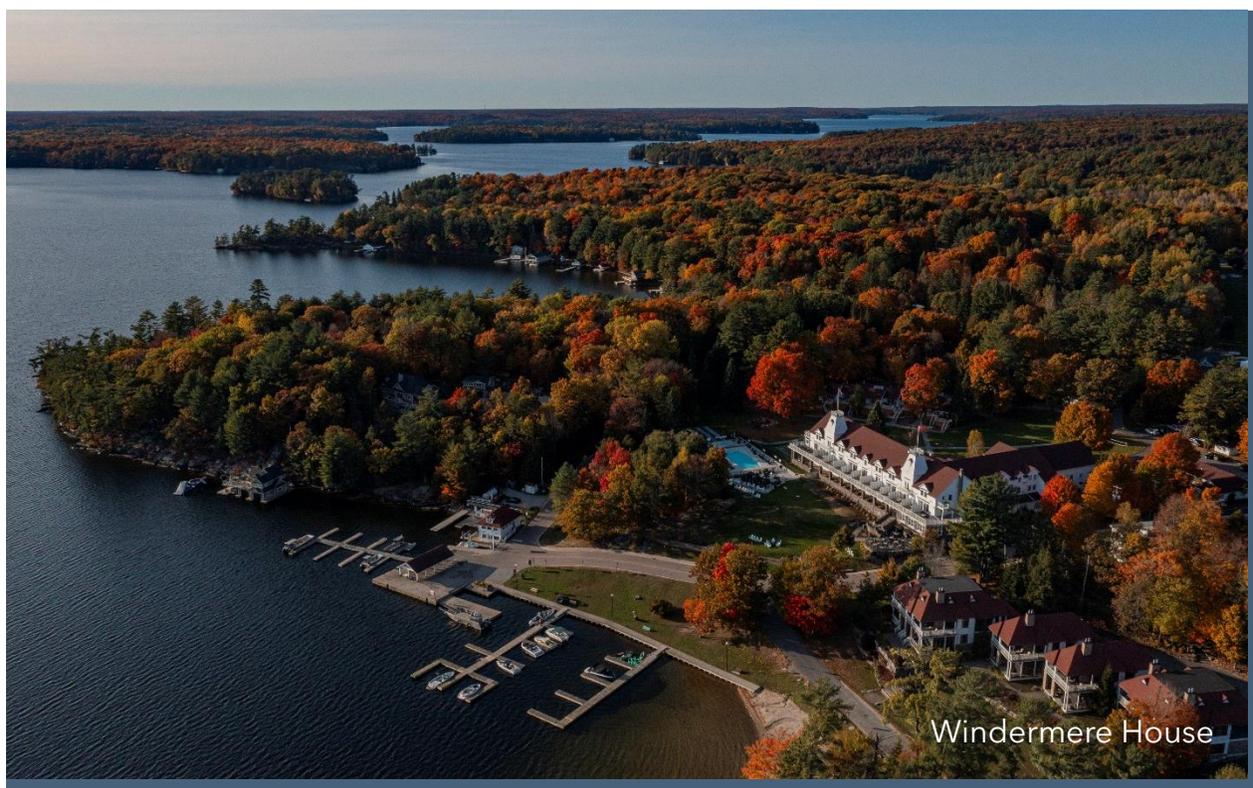


ORGANIZATIONAL STRUCTURE

# DEVELOPMENT SERVICES & ENVIRONMENTAL SUSTAINABILITY



# ECONOMIC DEVELOPMENT & COMMUNITY GRANTS



Economic Development plays a role in creating prosperous conditions for economic growth and enhancing the well-being of the community. Economic Development places focus on improving the current conditions that exist throughout the municipality in an effort to create a more sustainable year-round economy.

## 2026 KEY INITIATIVES

- ❖ Increase public information forums through street post banners
- ❖ Beautify streetscapes in Port Carling and Bala
- ❖ Community Improvement Plans (ongoing)



OPERATING BUDGET | DEVELOPMENT SERVICES & ENVIRONMENTAL SUSTAINABILITY

# ECONOMIC DEVELOPMENT

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	128,648	140,600	143,400	154,400	157,500	160,600	13,800	11,000
Contract Services, Materials, Equipment	-	-	-	-	-	-	-	-
Utilities and Facility Maintenance	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Professional Fees and Honouraria	4,900	5,000	5,100	5,000	5,100	5,200	-	(100)
Staff Development	7,953	7,800	8,200	7,900	7,900	8,000	100	(300)
Administration	249	1,400	1,400	1,500	1,500	1,500	100	100
Grants and Community Programs	11,039	9,000	15,500	9,000	9,000	9,200	-	(6,500)
Other Expenses	2,195	2,700	2,000	3,200	3,300	3,400	500	1,200
<b>Total Operating Expenses</b>	<b>154,982</b>	<b>166,500</b>	<b>175,600</b>	<b>181,000</b>	<b>184,300</b>	<b>187,900</b>	<b>14,500</b>	<b>5,400</b>
							<b>8.71%</b>	<b>3.08%</b>
<b>Total Transfers to Reserves</b>	<b>158,752</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	-	-
							-	-
<b>Total Expenses</b>	<b>313,735</b>	<b>191,500</b>	<b>200,600</b>	<b>206,000</b>	<b>209,300</b>	<b>212,900</b>	<b>14,500</b>	<b>5,400</b>
<b>Revenues</b>								
License, Permits and Rentals	100	200	200	200	200	200	-	-
Cost Recoveries	133,752	-	3,500	-	-	-	-	(3,500)
Grants and Subsidies	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-
<b>Total Operating Revenues</b>	<b>133,852</b>	<b>200</b>	<b>3,700</b>	<b>200</b>	<b>200</b>	<b>200</b>	-	<b>(3,500)</b>
							-	<b>(94.59%)</b>
<b>Total Revenues</b>	<b>133,852</b>	<b>200</b>	<b>3,700</b>	<b>200</b>	<b>200</b>	<b>200</b>	-	<b>(3,500)</b>
<b>NET LEVY REQUIREMENT</b>	<b>179,882</b>	<b>191,300</b>	<b>196,900</b>	<b>205,800</b>	<b>209,100</b>	<b>212,700</b>	<b>(14,500)</b>	<b>(8,900)</b>
							<b>7.58%</b>	<b>4.52%</b>



OPERATING BUDGET | DEVELOPMENT SERVICES & ENVIRONMENTAL SUSTAINABILITY

# COMMUNITY GRANTS

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	7,769	3,700	3,700	3,800	3,900	4,000	100	100
Contract Services, Materials, Equipment	1,173	-	-	-	-	-	-	-
Grants and Community Programs	145,477	241,000	216,000	236,000	236,000	241,200	(5,000)	20,000
<b>Total Operating Expenses</b>	<b>154,419</b>	<b>244,700</b>	<b>219,700</b>	<b>239,800</b>	<b>239,900</b>	<b>245,200</b>	<b>(4,900)</b> <b>(2.00%)</b>	<b>20,100</b> <b>9.15%</b>
<b>Total Transfers to Reserves</b>	<b>160,000</b>	<b>150,000</b>	<b>150,000</b>	<b>160,000</b>	<b>160,000</b>	<b>165,000</b>	<b>10,000</b> <b>6.67%</b>	<b>10,000</b> <b>6.67%</b>
<b>Total Expenses</b>	<b>314,419</b>	<b>394,700</b>	<b>369,700</b>	<b>399,800</b>	<b>399,900</b>	<b>410,200</b>	<b>5,100</b>	<b>30,100</b>
<b>Revenues</b>								
Other Revenues	2,590	-	-	-	-	-	-	-
<b>Total Operating Revenues</b>	<b>2,590</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Transfer from Reserves	32,477	100,000	100,000	100,000	100,000	100,000	-	-
<b>Total Revenues</b>	<b>35,067</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>	<b>-</b>
<b>NET LEVY REQUIREMENT</b>	<b>279,351</b>	<b>294,700</b>	<b>269,700</b>	<b>299,800</b>	<b>299,900</b>	<b>310,200</b>	<b>(5,100)</b> <b>1.73%</b>	<b>(30,100)</b> <b>11.16%</b>



# PLANNING



The Planning Division is responsible for assisting Council and members of the public with matters related to land use planning. This helps to determine how the community is shaped, where homes and businesses should be built, and other essential services should be provided. Planning processes various land use planning and development applications including: official plan amendments, minor variances and zoning.

## 2026 KEY INITIATIVES

- ❖ Comprehensive Zoning By-law update (ongoing)
- ❖ Engaging on Official Plan (2023) (currently under appeal)
- ❖ Processing of Minett Redevelopment Project
- ❖ Enhanced communication strategy for planning notices
- ❖ Site plan control by-law update
- ❖ Site plan control guidelines
- ❖ Muskoka Housing Task Force (on-going)



# OPERATING BUDGET | DEVELOPMENT SERVICES & ENVIRONMENTAL SUSTAINABILITY PLANNING

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	853,966	968,100	979,500	976,500	991,400	1,023,300	8,400	(3,000)
Contract Services, Materials, Equipment	1,005	3,000	3,900	3,000	3,000	3,000	-	(900)
Insurance	2,402	2,800	2,800	3,000	3,300	3,600	200	200
Professional Fees and Honouraria	225,074	185,000	201,100	142,000	175,200	179,300	(43,000)	(59,100)
Staff Development	9,883	20,500	20,500	22,500	22,900	23,400	2,000	2,000
Administration	1,431	5,100	5,100	5,200	5,300	5,400	100	100
Other Expenses	36,656	20,600	10,500	28,600	29,500	30,400	8,000	18,100
<b>Total Operating Expenses</b>	<b>1,130,417</b>	<b>1,205,100</b>	<b>1,223,400</b>	<b>1,180,800</b>	<b>1,230,600</b>	<b>1,268,400</b>	<b>(24,300)</b>	<b>(42,600)</b>
							<b>(2.02%)</b>	<b>(3.48%)</b>
<b>Total Transfers to Reserves</b>	<b>50,000</b>	<b>57,500</b>	<b>57,500</b>	<b>70,000</b>	<b>75,000</b>	<b>80,000</b>	12,500	12,500
							<b>21.74%</b>	<b>21.74%</b>
<b>Total Expenses</b>	<b>1,180,417</b>	<b>1,262,600</b>	<b>1,280,900</b>	<b>1,250,800</b>	<b>1,305,600</b>	<b>1,348,400</b>	<b>(11,800)</b>	<b>(30,100)</b>
<b>Revenues</b>								
User Fees	306,395	352,600	359,300	352,200	358,400	366,900	(400)	(7,100)
License, Permits and Rentals	-	1,200	1,200	1,200	1,200	1,200	-	-
Cost Recoveries	105,023	11,000	18,500	20,000	23,200	23,700	9,000	1,500
Grants and Subsidies	-	-	-	-	-	-	-	-
Other Revenues	2,000	2,000	2,000	2,000	2,000	2,000	-	-
<b>Total Operating Revenues</b>	<b>413,418</b>	<b>366,800</b>	<b>381,000</b>	<b>375,400</b>	<b>384,800</b>	<b>393,800</b>	<b>8,600</b>	<b>(5,600)</b>
							<b>2.34%</b>	<b>(1.47%)</b>
Transfer from Reserves	-	-	-	-	-	-	-	-
							-	-
<b>Total Revenues</b>	<b>413,418</b>	<b>366,800</b>	<b>381,000</b>	<b>375,400</b>	<b>384,800</b>	<b>393,800</b>	<b>8,600</b>	<b>(5,600)</b>
<b>NET LEVY REQUIREMENT</b>	<b>766,999</b>	<b>895,800</b>	<b>899,900</b>	<b>875,400</b>	<b>920,800</b>	<b>954,600</b>	<b>20,400</b>	<b>24,500</b>
							<b>(2.28%)</b>	<b>(2.72%)</b>



# BUILDING



The Building Division helps to guide and direct residents and builders through the building permit process. The building Division is responsible for the administration and enforcement of the Ontario Building Code as it relates to the construction or demolition of buildings and structures, and the installation and maintenance of private sewage systems.

## 2026 KEY INITIATIVES

- ❖ Cloudpermit and SSMIP implementation and delivery



# OPERATING BUDGET | DEVELOPMENT SERVICES & ENVIRONMENTAL SUSTAINABILITY BUILDING

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	1,249,527	1,741,600	1,252,300	1,760,800	1,794,900	1,830,300	19,200	508,500
Contract Services, Materials, Equipment	41,715	35,000	35,000	35,000	35,800	36,600	-	-
Utilities and Facility Maintenance	152,200	173,200	173,200	177,600	183,200	187,400	4,400	4,400
Insurance	221,075	251,400	207,500	204,900	215,100	225,900	(46,500)	(2,600)
Professional Fees and Honouraria	279,148	418,700	418,700	395,500	390,900	399,900	(23,200)	(23,200)
Staff Development	17,492	21,000	21,000	22,000	23,100	23,600	1,000	1,000
Administration	2,921	7,500	7,500	8,000	8,100	8,300	500	500
Other Expenses	11,055	9,500	9,800	9,500	9,700	9,900	-	(300)
<b>Total Operating Expenses</b>	<b>1,975,133</b>	<b>2,657,900</b>	<b>2,125,000</b>	<b>2,613,300</b>	<b>2,660,800</b>	<b>2,721,900</b>	<b>(44,600)</b>	<b>488,300</b>
							<b>(1.68%)</b>	<b>22.98%</b>
<b>Total Transfers to Reserves</b>	<b>22,630</b>	-	-	-	-	-	-	-
<b>Total Expenses</b>	<b>1,997,763</b>	<b>2,657,900</b>	<b>2,125,000</b>	<b>2,613,300</b>	<b>2,660,800</b>	<b>2,721,900</b>	<b>(44,600)</b>	<b>488,300</b>
<b>Revenues</b>								
User Fees	9,900	5,000	7,000	5,000	5,200	5,500	-	(2,000)
License, Permits and Rentals	1,741,718	2,302,900	1,762,000	2,258,300	2,297,500	2,350,100	(44,600)	496,300
Cost Recoveries	206,515	350,000	350,000	350,000	358,100	366,300	-	-
Grants and Subsidies	-	-	-	-	-	-	-	-
Other Revenues	39,630	-	6,000	-	-	-	-	(6,000)
<b>Total Operating Revenues</b>	<b>1,997,763</b>	<b>2,657,900</b>	<b>2,125,000</b>	<b>2,613,300</b>	<b>2,660,800</b>	<b>2,721,900</b>	<b>(44,600)</b>	<b>488,300</b>
							<b>(1.68%)</b>	<b>22.98%</b>
Transfer from Reserves	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>1,997,763</b>	<b>2,657,900</b>	<b>2,125,000</b>	<b>2,613,300</b>	<b>2,660,800</b>	<b>2,721,900</b>	<b>(44,600)</b>	<b>488,300</b>
<b>NET LEVY REQUIREMENT</b>	<b>-</b>	<b>-</b>						



# BY-LAW ENFORCEMENT



The By-law Division is responsible for the enforcement of municipal regulatory by-laws, including, but not limited to parking, noise, fireworks, property standards, tree conservation, site alteration, dark sky, business licensing and zoning.

## 2026 KEY INITIATIVES

- ❖ Update to Noise Control By-law (ongoing)
- ❖ Update to Public Docks and Landing By-law
- ❖ Public education and increased communications on by-law enforcement



OPERATING BUDGET | DEVELOPMENT SERVICES & ENVIRONMENTAL SUSTAINABILITY

# BY-LAW ENFORCEMENT

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	369,313	581,700	432,500	582,200	593,200	604,900	500	149,700
Contract Services, Materials, Equipment	4,244	9,500	9,500	9,600	12,400	12,600	100	100
Insurance	7,205	8,300	8,300	8,800	9,700	10,700	500	500
Professional Fees and Honouraria	215,395	125,000	125,000	122,000	155,500	159,100	(3,000)	(3,000)
Staff Development	6,988	10,400	10,400	11,000	11,000	11,200	600	600
Administration	3,707	4,000	4,000	5,200	6,800	6,900	1,200	1,200
Other Expenses	11,784	14,200	10,300	17,300	17,800	18,300	3,100	7,000
<b>Total Operating Expenses</b>	<b>618,637</b>	<b>753,100</b>	<b>600,000</b>	<b>756,100</b>	<b>806,400</b>	<b>823,700</b>	<b>3,000</b>	<b>156,100</b>
							<b>0.40%</b>	<b>26.02%</b>
<b>Total Transfers to Reserves</b>	<b>10,000</b>	<b>60,000</b>	<b>60,000</b>	-	-	-	(60,000)	(60,000)
							<b>(100.00%)</b>	<b>(100.00%)</b>
<b>Total Expenses</b>	<b>628,637</b>	<b>813,100</b>	<b>660,000</b>	<b>756,100</b>	<b>806,400</b>	<b>823,700</b>	<b>(57,000)</b>	<b>96,100</b>
<b>Revenues</b>								
User Fees	1,195	2,000	2,000	2,000	2,000	2,000	-	-
License, Permits and Rentals	8,475	532,500	7,600	363,000	396,500	421,700	(169,500)	355,400
Fines and Penalties	259,538	185,000	305,000	370,000	435,200	500,400	185,000	65,000
Cost Recoveries	29,408	5,000	5,000	10,000	10,200	10,400	5,000	5,000
Grants and Subsidies	-	-	-	-	-	-	-	-
Other Revenues	105	1,000	1,000	1,000	1,000	1,000	-	-
<b>Total Operating Revenues</b>	<b>298,721</b>	<b>725,500</b>	<b>320,600</b>	<b>746,000</b>	<b>844,900</b>	<b>935,500</b>	<b>20,500</b>	<b>425,400</b>
							<b>2.83%</b>	<b>132.69%</b>
Transfer from Reserves	-	-	-	-	-	-	-	-
							-	-
<b>Total Revenues</b>	<b>298,721</b>	<b>725,500</b>	<b>320,600</b>	<b>746,000</b>	<b>844,900</b>	<b>935,500</b>	<b>20,500</b>	<b>425,400</b>
<b>NET LEVY REQUIREMENT</b>	<b>329,916</b>	<b>87,600</b>	<b>339,400</b>	<b>10,100</b>	<b>(38,500)</b>	<b>(111,800)</b>	<b>77,500</b>	<b>329,300</b>
							<b>(88.47%)</b>	<b>(97.02%)</b>



# EMERGENCY SERVICES



The Emergency Services Department at the Township of Muskoka Lakes looks after both fire rescue as well as emergency management. There are 10 fully equipped firehalls within the Township of Muskoka Lakes, with 115 volunteer firefighters who respond to their respective halls when a call comes in.

## 2026 KEY INITIATIVES

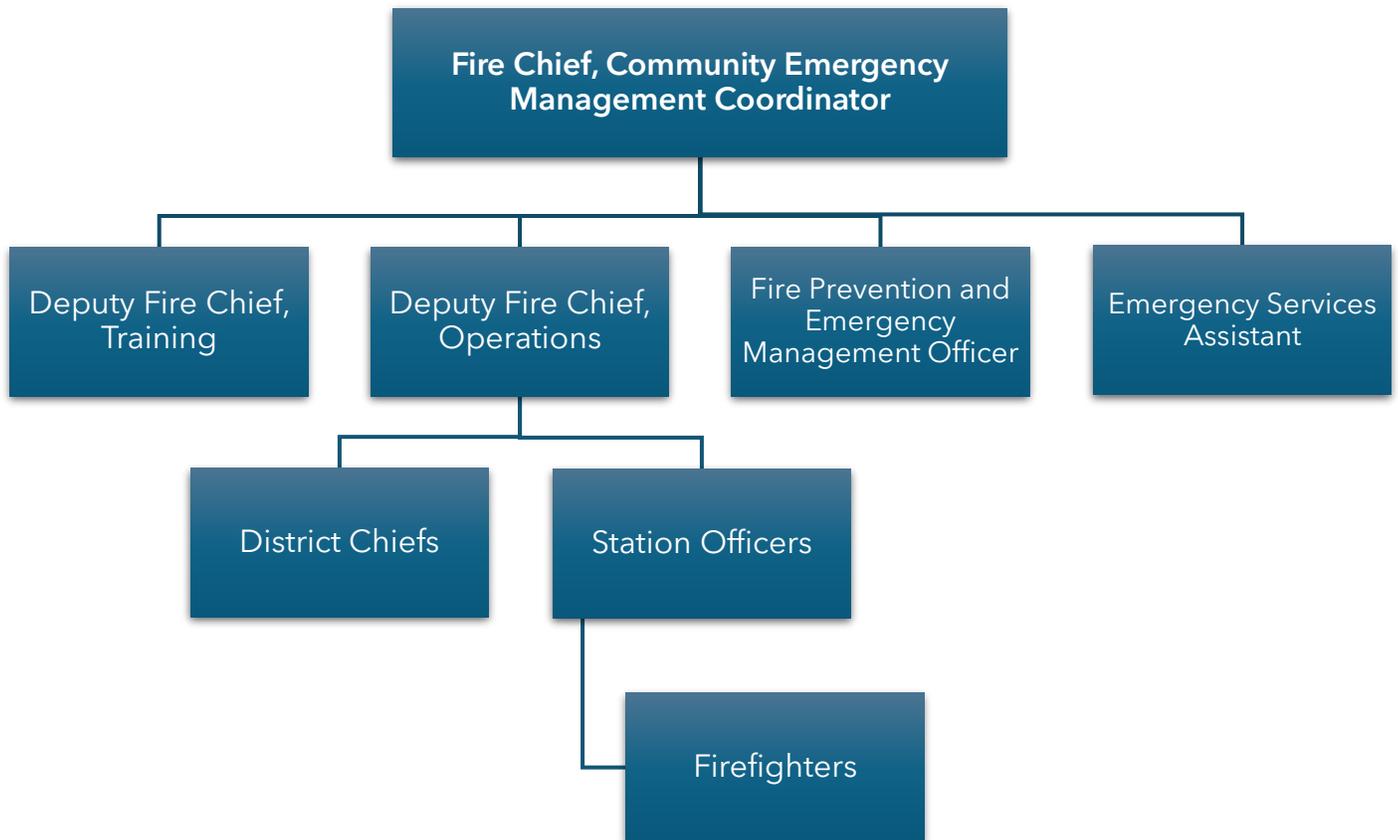
- ❖ Fire Dispatch Service Provider Change to Barrie Fire and Emergency Services
- ❖ Firefighter Certification 2026 Training Calendar Continues
- ❖ Water Rescue Fortuna Upgrade
- ❖ Second Set of Bunker Gear
- ❖ Tanker Minnett
- ❖ Gear Extractors (washers)
- ❖ Electric Vehicle Nozzles
- ❖ Combination Tool Vehicle Rescue



ORGANIZATIONAL STRUCTURE

# EMERGENCY SERVICES

The Muskoka Lakes Fire Department works based on three lines of defense to prevent fires in the Township, and protect our community: public education, fire inspections, and enforcement of the Fire Code, and emergency response.



Other services provided by the Fire Department include Emergency Management Programming; Emergency Management Education and Training; Fire Suppression; Fire Investigation; Gas Leak and Spill Responses; Hazardous Material Responses; Fire Alarm Responses; Ice/Water Rescue Responses; Medical Aid Responses; Motor Vehicle Accident Responses; Mutual Aid Responses; Fire Education, Inspections and Code Enforcement; and Technical Rescues.



OPERATING BUDGET

# EMERGENCY MANAGEMENT

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	33,639	36,500	31,700	37,100	37,600	38,400	600	5,400
Contract Services, Materials, Equipment	-	-	-	-	-	-	-	-
Staff Development	534	4,000	4,000	4,100	4,000	4,000	100	100
Administration	5,443	5,800	5,800	6,000	6,000	6,000	200	200
Grants and Community Programs	631	600	600	600	600	600	-	-
Other Expenses	1,093	1,500	-	1,500	1,500	1,500	-	1,500
<b>Total Operating Expenses</b>	<b>41,341</b>	<b>48,400</b>	<b>42,100</b>	<b>49,300</b>	<b>49,700</b>	<b>50,500</b>	900	7,200
							<b>1.86%</b>	<b>17.10%</b>
<b>Total Transfers to Reserves</b>	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	<b>41,341</b>	<b>48,400</b>	<b>42,100</b>	<b>49,300</b>	<b>49,700</b>	<b>50,500</b>	900	7,200
<b>Revenues</b>								
Transfer from Reserves	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-	-
<b>NET LEVY REQUIREMENT</b>	<b>41,341</b>	<b>48,400</b>	<b>42,100</b>	<b>49,300</b>	<b>49,700</b>	<b>50,500</b>	<b>(900)</b>	<b>(7,200)</b>
							<b>1.86%</b>	<b>17.10%</b>



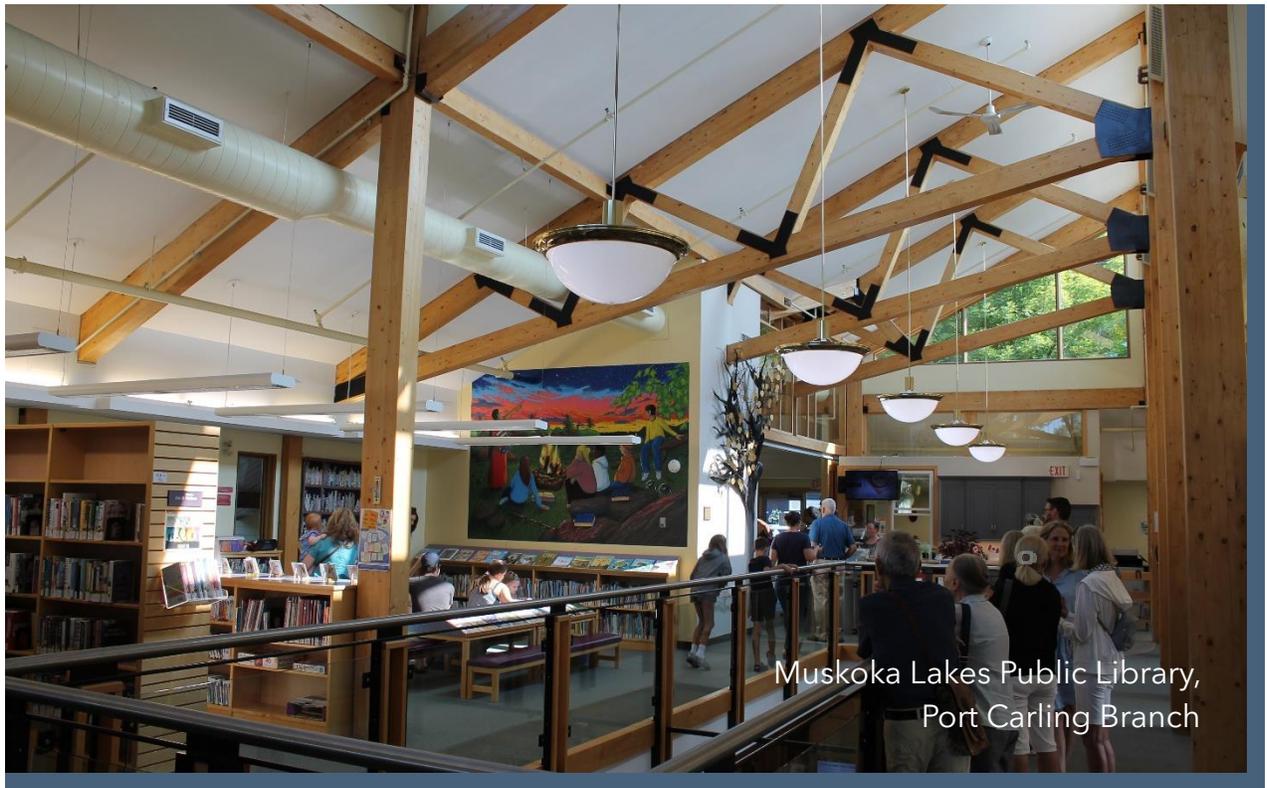
OPERATING BUDGET

# FIRE SERVICE

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	1,261,816	1,349,800	1,430,100	1,385,100	1,523,200	1,557,300	35,300	(45,000)
Contract Services, Materials, Equipment	378,928	336,500	318,900	420,800	422,200	436,300	84,300	101,900
Utilities and Facility Maintenance	86,040	90,500	100,400	94,400	96,500	98,200	3,900	(6,000)
Insurance	50,268	72,100	74,400	78,000	81,200	82,900	5,900	3,600
Professional Fees and Honouraria	21,116	23,000	26,500	23,000	23,500	23,600	-	(3,500)
Staff Development	172,279	113,900	115,700	124,900	127,100	129,800	11,000	9,200
Administration	62,452	68,300	71,400	70,900	71,100	73,200	2,600	(500)
Grants and Community Programs	12,750	14,000	14,000	14,500	14,500	14,500	500	500
Other Expenses	37,338	37,200	45,800	40,800	41,900	42,500	3,600	(5,000)
<b>Total Operating Expenses</b>	<b>2,082,987</b>	<b>2,105,300</b>	<b>2,197,200</b>	<b>2,252,400</b>	<b>2,401,200</b>	<b>2,458,300</b>	<b>147,100</b>	<b>55,200</b>
							<b>6.99%</b>	<b>2.51%</b>
<b>Total Transfers to Reserves</b>	<b>1,021,638</b>	<b>1,850,000</b>	<b>1,943,500</b>	<b>1,000,000</b>	<b>1,200,000</b>	<b>1,250,000</b>	<b>(850,000)</b>	<b>(943,500)</b>
							<b>(45.95%)</b>	<b>(48.55%)</b>
<b>Total Expenses</b>	<b>3,104,626</b>	<b>3,955,300</b>	<b>4,140,700</b>	<b>3,252,400</b>	<b>3,601,200</b>	<b>3,708,300</b>	<b>(702,900)</b>	<b>(888,300)</b>
<b>Revenues</b>								
User Fees	36,591	27,600	35,900	27,700	28,000	28,300	100	(8,200)
License, Permits and Rentals	62,642	56,200	79,300	73,300	74,100	74,900	17,100	(6,000)
Cost Recoveries	184,139	113,000	100,000	60,000	63,000	65,000	(53,000)	(40,000)
Grants and Subsidies	74,531	-	93,500	-	-	-	-	(93,500)
Other Revenues	83,021	15,000	15,000	17,000	17,000	17,000	2,000	2,000
<b>Total Operating Revenues</b>	<b>440,924</b>	<b>211,800</b>	<b>323,700</b>	<b>178,000</b>	<b>182,100</b>	<b>185,200</b>	<b>(33,800)</b>	<b>(145,700)</b>
							<b>(15.96%)</b>	<b>(45.01%)</b>
<b>Total Revenues</b>	<b>440,924</b>	<b>211,800</b>	<b>323,700</b>	<b>178,000</b>	<b>182,100</b>	<b>185,200</b>	<b>(33,800)</b>	<b>(145,700)</b>
<b>NET LEVY REQUIREMENT</b>	<b>2,663,702</b>	<b>3,743,500</b>	<b>3,817,000</b>	<b>3,074,400</b>	<b>3,419,100</b>	<b>3,523,100</b>	<b>669,100</b>	<b>742,600</b>
							<b>(17.87%)</b>	<b>(19.46%)</b>



# LIBRARY



Muskoka Lakes Public Library,  
Port Carling Branch

The Muskoka Lakes Public Library is committed to providing a diverse library collection and ensuring equitable access to all in a safe, positive, and welcoming environment. A community hub of engagement, knowledge, advancement, and enjoyment for the sustainable future.

## 2026 KEY INITIATIVES

- ❖ Comprehensive Facility and Service Review
- ❖ Celebrate 25 years of service from The Norma and Miller Alloway Muskoka Lakes Library
- ❖ Capital Reserve & Growth Planning
- ❖ Collection enhancement and development
- ❖ Diversifying program offerings and times
- ❖ Increase active cardholder numbers
- ❖ Providing more opportunities for community input and engagement
- ❖ Obtain Re-Accreditation from the Ontario Public Library Guidelines and Monitoring and Accreditation Council



# OPERATING BUDGET LIBRARY

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	379,141	443,500	407,400	445,600	452,200	459,300	2,100	38,200
Contract Services, Materials, Equipment	3	1,000	1,000	-	-	-	(1,000)	(1,000)
Utilities and Facility Maintenance	-	95,800	78,300	85,800	87,800	89,800	(10,000)	7,500
Insurance	-	-	-	-	-	-	-	-
Staff Development	3,719	7,000	7,000	7,600	7,900	8,200	600	600
IT Hardware and Software	32,500	23,900	23,900	24,400	25,000	25,600	500	500
Administration	4,733	6,500	6,900	7,700	8,100	8,500	1,200	800
Grants and Community Programs	6,424	8,500	10,500	11,500	10,100	10,700	3,000	1,000
Other Expenses	22,341	22,200	17,700	22,900	23,400	23,900	700	5,200
<b>Total Operating Expenses</b>	<b>448,860</b>	<b>608,400</b>	<b>552,700</b>	<b>605,500</b>	<b>614,500</b>	<b>626,000</b>	<b>(2,900)</b>	<b>52,800</b>
							<b>(0.48%)</b>	<b>9.55%</b>
<b>Total Transfers to Reserves</b>	<b>6,963</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
							<b>100.00%</b>	<b>100.00%</b>
<b>Total Expenses</b>	<b>455,823</b>	<b>608,400</b>	<b>552,700</b>	<b>655,500</b>	<b>664,500</b>	<b>676,000</b>	<b>47,100</b>	<b>102,800</b>
<b>Revenues</b>								
Cost Recoveries	-	-	100	-	-	-	-	(100)
Grants and Subsidies	50,882	50,900	50,900	50,900	50,900	52,000	-	-
Investment Income	527	-	-	-	-	-	-	-
Other Revenues	11,786	16,000	18,400	17,400	17,700	18,000	1,400	(1,000)
<b>Total Operating Revenues</b>	<b>63,196</b>	<b>66,900</b>	<b>69,400</b>	<b>68,300</b>	<b>68,600</b>	<b>70,000</b>	<b>1,400</b>	<b>(1,100)</b>
							<b>2.09%</b>	<b>(1.59%)</b>
<b>Total Revenues</b>	<b>63,196</b>	<b>66,900</b>	<b>69,400</b>	<b>68,300</b>	<b>68,600</b>	<b>70,000</b>	<b>1,400</b>	<b>(1,100)</b>
<b>NET LEVY REQUIREMENT</b>	<b>392,627</b>	<b>541,500</b>	<b>483,300</b>	<b>587,200</b>	<b>595,900</b>	<b>606,000</b>	<b>(45,700)</b>	<b>(103,900)</b>
							<b>8.44%</b>	<b>21.50%</b>



# OPERATIONAL SERVICES



The Operational Services Department is responsible for the management of Municipal infrastructure and assets including Township roads, sidewalks, bridges, drainage systems, parks, cemeteries, buildings, fleet, signage and streetlights.

The responsibilities of the Operational Services Department include:

- ❖ Parking
- ❖ Roads and Sidewalks (incl. Road Closures)
- ❖ Entrance and Sign Permits
- ❖ Arenas
- ❖ Community Centres
- ❖ Docks and Boat Launches
- ❖ Parks, Beaches and Picnic Areas
- ❖ Swimming
- ❖ Trails and Hiking

Each department has outlined unique initiatives for 2026.



# OPERATIONAL SERVICES



# TOWNSHIP OPERATIONS

## 2026 KEY INITIATIVES

- ❖ Grass Cutter (replace 2012 JD)
- ❖ V-Plow for One Ton Truck
- ❖ Grass Cutter (replace 2015 JD)
- ❖ Trailer (replace 2011 Weberlane)
- ❖ 1 Ton Truck (replace 2017 Ford)
- ❖ Backhoe (replace 2011 Case)
- ❖ Tandem Plow Truck (replace 2015 Wester)
- ❖ 1 Ton Truck (replace 2016 Ford)
- ❖ New Tandem V-plow for Glen Orchard Yard
- ❖ Front Blade Mounting Plate for Grader
- ❖ Grass Cutter (replace 2015 JD)

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRI
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change
<b>Expenses</b>							
Salaries and Benefits	488,789	924,900	554,100	953,200	982,000	1,011,300	28,300
Contract Services, Materials, Equipment	6,375	30,300	8,700	15,600	16,100	16,600	(14,700)
Utilities and Facility Maintenance	224	-	300	-	-	-	-
Insurance	167,423	187,800	150,000	146,400	153,700	161,400	(41,400)
Professional Fees and Honouraria	80,953	61,300	40,700	63,000	64,900	66,800	1,700
Staff Development	29,170	51,300	49,300	57,900	59,100	60,500	6,600
Administration	2,939	4,500	4,500	4,600	4,700	4,800	100
Grants and Community Programs	-	-	-	-	-	-	-
Other Expenses	23,633	17,500	19,700	23,900	24,500	25,100	6,400
<b>Total Operating Expenses</b>	<b>799,505</b>	<b>1,277,600</b>	<b>827,300</b>	<b>1,264,600</b>	<b>1,305,000</b>	<b>1,346,500</b>	<b>(13,000)</b> <b>(1.02%)</b>
<b>Total Transfers to Reserves</b>	<b>4,399,293</b>	<b>3,650,600</b>	<b>3,650,600</b>	<b>4,065,000</b>	<b>4,325,000</b>	<b>4,625,000</b>	<b>414,400</b> <b>11.35%</b>
<b>Total Expenses</b>	<b>5,198,798</b>	<b>4,928,200</b>	<b>4,477,900</b>	<b>5,329,600</b>	<b>5,630,000</b>	<b>5,971,500</b>	<b>401,400</b>
<b>Revenues</b>							
License, Permits and Rentals	280,048	264,400	404,400	214,800	115,100	15,400	(49,600)
Cost Recoveries	7,107	-	-	-	-	-	-
Grants and Subsidies	1,845,626	1,844,600	1,844,600	2,775,800	2,787,200	2,788,600	931,200
Other Revenues	45,090	-	-	-	-	-	-
<b>Total Operating Revenues</b>	<b>2,177,872</b>	<b>2,109,000</b>	<b>2,249,000</b>	<b>2,990,600</b>	<b>2,902,300</b>	<b>2,804,000</b>	<b>881,600</b> <b>41.80%</b>
Transfer from Reserves	324,877	-	-	-	-	-	-
<b>Total Revenues</b>	<b>2,502,749</b>	<b>2,109,000</b>	<b>2,249,000</b>	<b>2,990,600</b>	<b>2,902,300</b>	<b>2,804,000</b>	<b>881,600</b>
<b>NET LEVY REQUIREMENT</b>	<b>2,696,049</b>	<b>2,819,200</b>	<b>2,228,900</b>	<b>2,339,000</b>	<b>2,727,700</b>	<b>3,167,500</b>	<b>480,200</b> <b>(17.03%)</b>



# PARKS, RECREATION & FACILITIES



Skeleton Lake Fish Hatchery Trail

## 2026 KEY INITIATIVES

- |  |  |  |  |
|--|--|--|--|
| <p><b>PARKS</b></p> <ul style="list-style-type: none"> <li>❖ Hannah Park - Playground Equipment</li> <li>❖ Parks Development Plans - Phase 2</li> <li>❖ Hanna Park Wharf / Ramp Replacement</li> <li>❖ Beaumaris Wharf Concrete Repairs</li> <li>❖ Foot's Bay Wharf Concrete Repairs</li> <li>❖ Windermere Wharf Concrete Repairs</li> <li>❖ Wharf Inspections with Underwater</li> <li>❖ Windermere Beach Repairs</li> <li>❖ Windsor Park Dock Rehabilitation / Replace Deck Boards</li> <li>❖ Port Sandfield Park Washrooms</li> </ul> | <p><b>TRAILS</b></p> <ul style="list-style-type: none"> <li>❖ Hazelwood Trail Brushing/ Resurfacing Final 200m</li> </ul> <p><b>CEMETERIES</b></p> <ul style="list-style-type: none"> <li>❖ Foot's Bay Cemetery Fencing</li> </ul> <p><b>ARENAS</b></p> <ul style="list-style-type: none"> <li>❖ Complete Arena Action Plan</li> </ul> | <p><b>COMMUNITY CENTRES</b></p> <ul style="list-style-type: none"> <li>❖ Torrance Community Centre Convert Oil Furnace to Propane</li> <li>❖ Glen Orchard Generator</li> <li>❖ Port Carling Community Centre Drop Ceiling</li> <li>❖ Peninsula Community Centre Replace Accessible Ramp</li> </ul> | <p><b>FACILITIES</b></p> <ul style="list-style-type: none"> <li>❖ Patterson Garage Fuel System Replacement</li> <li>❖ Municipal Office HVAC Rooftop units above Council</li> <li>❖ Minett Fire Station Design</li> <li>❖ PC Fire Hall Replace Generator</li> <li>❖ Municipal Office Repave Parking Area</li> <li>❖ GO Garage Salt Building</li> <li>❖ Office Furniture</li> <li>❖ Milford Bay Boat House Decking</li> <li>❖ Patterson Garage - Exterior Renovations</li> </ul> |
|--|--|--|--|



# CEMETERIES

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	89,771	37,800	92,500	42,500	43,800	45,100	4,700	(50,000)
Contract Services, Materials, Equipment	16,505	9,900	36,100	9,700	9,700	9,700	(200)	(26,400)
Utilities and Facility Maintenance	-	-	-	-	-	-	-	-
Staff Development	1,018	-	1,500	-	-	-	-	(1,500)
Other Expenses	180	400	600	500	500	500	100	(100)
<b>Total Operating Expenses</b>	<b>107,474</b>	<b>48,100</b>	<b>130,700</b>	<b>52,700</b>	<b>54,000</b>	<b>55,300</b>	<b>4,600</b>	<b>(78,000)</b>
							<b>9.56%</b>	<b>(59.68%)</b>
<b>Total Transfers to Reserves</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(25,000)</b>	<b>(25,000)</b>
							<b>(100.00%)</b>	<b>(100.00%)</b>
<b>Total Expenses</b>	<b>132,474</b>	<b>73,100</b>	<b>155,700</b>	<b>52,700</b>	<b>54,000</b>	<b>55,300</b>	<b>(20,400)</b>	<b>(103,000)</b>
<b>Revenues</b>								
Grants and Subsidies	-	-	13,500	-	-	-	-	(13,500)
Investment Income	22,172	15,500	16,200	15,900	16,400	16,700	400	(300)
Other Revenues	32,234	18,600	29,800	19,300	19,600	19,900	700	(10,500)
<b>Total Operating Revenues</b>	<b>54,406</b>	<b>34,100</b>	<b>59,500</b>	<b>35,200</b>	<b>36,000</b>	<b>36,600</b>	<b>1,100</b>	<b>(24,300)</b>
							<b>3.23%</b>	<b>(40.84%)</b>
<b>Total Revenues</b>	<b>54,406</b>	<b>34,100</b>	<b>59,500</b>	<b>35,200</b>	<b>36,000</b>	<b>36,600</b>	<b>1,100</b>	<b>(24,300)</b>
<b>NET LEVY REQUIREMENT</b>	<b>78,068</b>	<b>39,000</b>	<b>96,200</b>	<b>17,500</b>	<b>18,000</b>	<b>18,700</b>	<b>21,500</b>	<b>78,700</b>
							<b>(55.13%)</b>	<b>(81.81%)</b>



# FACILITY MAINTENANCE

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	90,625	97,500	93,700	91,100	93,500	97,200	(6,400)	(2,600)
Contract Services, Materials, Equipment	25,344	8,400	41,600	15,700	16,000	16,300	7,300	(25,900)
Utilities and Facility Maintenance	178,023	154,500	174,100	175,100	180,100	185,300	20,600	1,000
Insurance	-	-	-	-	-	-	-	-
Professional Fees and Honouraria	-	-	700	-	-	-	-	(700)
Staff Development	699	2,700	2,700	2,800	2,900	3,000	100	100
Administration	4,243	4,800	6,400	5,100	5,300	5,500	300	(1,300)
Other Expenses	17,073	2,600	12,100	10,000	10,200	10,400	7,400	(2,100)
<b>Total Operating Expenses</b>	<b>316,007</b>	<b>270,500</b>	<b>331,300</b>	<b>299,800</b>	<b>308,000</b>	<b>317,700</b>	<b>29,300</b>	<b>(31,500)</b>
							<b>10.83%</b>	<b>(9.51%)</b>
<b>Total Transfers to Reserves</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>25,000</b>	<b>25,000</b>
							<b>50.00%</b>	<b>50.00%</b>
<b>Total Expenses</b>	<b>366,007</b>	<b>320,500</b>	<b>381,300</b>	<b>374,800</b>	<b>383,000</b>	<b>392,700</b>	<b>54,300</b>	<b>(6,500)</b>
<b>Revenues</b>								
License, Permits and Rentals	10,600	31,200	31,200	31,200	31,900	32,600	-	-
Cost Recoveries	1,700	78,300	80,800	85,800	87,800	89,800	7,500	5,000
<b>Total Operating Revenues</b>	<b>12,300</b>	<b>109,500</b>	<b>112,000</b>	<b>117,000</b>	<b>119,700</b>	<b>122,400</b>	<b>7,500</b>	<b>5,000</b>
							<b>6.85%</b>	<b>4.46%</b>
<b>Total Revenues</b>	<b>12,300</b>	<b>109,500</b>	<b>112,000</b>	<b>117,000</b>	<b>119,700</b>	<b>122,400</b>	<b>7,500</b>	<b>5,000</b>
<b>NET LEVY REQUIREMENT</b>	<b>353,707</b>	<b>211,000</b>	<b>269,300</b>	<b>257,800</b>	<b>263,300</b>	<b>270,300</b>	<b>(46,800)</b>	<b>11,500</b>
							<b>22.18%</b>	<b>(4.27%)</b>



# HEALTH HUB

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	7,458	7,700	8,600	8,100	8,300	8,500	400	(500)
Contract Services, Materials, Equipment	1,376	2,200	2,200	2,400	2,500	2,600	200	200
Utilities and Facility Maintenance	24,831	25,400	26,400	26,200	26,800	27,400	800	(200)
Insurance	5,956	6,800	6,800	7,300	8,000	8,800	500	500
Administration	513	500	500	500	500	500	-	-
Other Expenses	-	-	-	-	-	-	-	-
<b>Total Operating Expenses</b>	<b>40,134</b>	<b>42,600</b>	<b>44,500</b>	<b>44,500</b>	<b>46,100</b>	<b>47,800</b>	1,900 <b>4.46%</b>	-
<b>Total Transfers to Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	<b>60,000</b>	50,000 <b>100.00%</b>	50,000 <b>100.00%</b>
<b>Total Expenses</b>	<b>40,134</b>	<b>42,600</b>	<b>44,500</b>	<b>94,500</b>	<b>96,100</b>	<b>107,800</b>	51,900	50,000
<b>Revenues</b>								
License, Permits and Rentals	22,440	24,300	24,300	25,000	25,600	26,200	700	700
Cost Recoveries	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-
<b>Total Operating Revenues</b>	<b>22,440</b>	<b>24,300</b>	<b>24,300</b>	<b>25,000</b>	<b>25,600</b>	<b>26,200</b>	700 <b>2.88%</b>	700 <b>2.88%</b>
<b>Total Revenues</b>	<b>22,440</b>	<b>24,300</b>	<b>24,300</b>	<b>25,000</b>	<b>25,600</b>	<b>26,200</b>	700	700
<b>NET LEVY REQUIREMENT</b>	<b>17,694</b>	<b>18,300</b>	<b>20,200</b>	<b>69,500</b>	<b>70,500</b>	<b>81,600</b>	(51,200) <b>279.78%</b>	(49,300) <b>244.06%</b>



# ARENAS

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	322,312	256,000	303,700	302,000	309,200	317,000	46,000	(1,700)
Contract Services, Materials, Equipment	32,583	22,900	41,200	40,000	41,400	43,000	17,100	(1,200)
Utilities and Facility Maintenance	322,720	184,900	275,700	230,900	236,300	241,900	46,000	(44,800)
Insurance	29,642	34,200	34,200	36,600	40,200	44,200	2,400	2,400
Staff Development	360	400	800	400	400	400	-	(400)
Administration	7,311	7,500	7,800	7,900	7,900	7,900	400	100
Other Expenses	6,031	3,000	2,600	3,200	3,200	3,200	200	600
<b>Total Operating Expenses</b>	<b>720,959</b>	<b>508,900</b>	<b>666,000</b>	<b>621,000</b>	<b>638,600</b>	<b>657,600</b>	112,100 <b>22.03%</b>	(45,000) <b>(6.76%)</b>
<b>Total Transfers to Reserves</b>	<b>459,600</b>	<b>550,000</b>	<b>550,000</b>	<b>1,500,000</b>	<b>1,800,000</b>	<b>2,000,000</b>	950,000 <b>172.73%</b>	950,000 <b>172.73%</b>
<b>Total Expenses</b>	<b>1,180,559</b>	<b>1,058,900</b>	<b>1,216,000</b>	<b>2,121,000</b>	<b>2,438,600</b>	<b>2,657,600</b>	1,062,100	905,000
<b>Revenues</b>								
User Fees	145,673	123,100	124,200	136,400	139,300	142,200	13,300	12,200
License, Permits and Rentals	26,257	16,400	21,900	16,700	17,100	17,600	300	(5,200)
Cost Recoveries	6,222	800	1,100	800	800	800	-	(300)
Grants and Subsidies	9,600	-	-	-	-	-	-	-
Other Revenues	-	-	5,100	-	-	-	-	(5,100)
<b>Total Operating Revenues</b>	<b>187,751</b>	<b>140,300</b>	<b>152,300</b>	<b>153,900</b>	<b>157,200</b>	<b>160,600</b>	13,600 <b>9.69%</b>	1,600 <b>1.05%</b>
Transfer from Reserves	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>187,751</b>	<b>140,300</b>	<b>152,300</b>	<b>153,900</b>	<b>157,200</b>	<b>160,600</b>	13,600	1,600
<b>NET LEVY REQUIREMENT</b>	<b>992,808</b>	<b>918,600</b>	<b>1,063,700</b>	<b>1,967,100</b>	<b>2,281,400</b>	<b>2,497,000</b>	(1,048,500) <b>114.14%</b>	(903,400) <b>84.93%</b>



# COMMUNITY CENTRES

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	263,778	201,300	294,900	263,400	270,300	277,400	62,100	(31,500)
Contract Services, Materials, Equipment	31,179	28,300	47,000	27,800	28,600	29,500	(500)	(19,200)
Utilities and Facility Maintenance	218,244	205,600	235,700	213,300	218,100	223,000	7,700	(22,400)
Insurance	34,141	13,900	13,900	15,200	16,700	18,300	1,300	1,300
Administration	16,805	18,500	19,000	19,300	19,300	19,300	800	300
Other Expenses	9,514	14,400	12,000	17,900	18,000	18,100	3,500	5,900
<b>Total Operating Expenses</b>	<b>573,661</b>	<b>482,000</b>	<b>622,500</b>	<b>556,900</b>	<b>571,000</b>	<b>585,600</b>	74,900	(65,600)
							<b>15.54%</b>	<b>(10.54%)</b>
<b>Total Transfers to Reserves</b>	<b>100,000</b>	<b>135,000</b>	<b>135,000</b>	<b>275,000</b>	<b>300,000</b>	<b>300,000</b>	140,000	140,000
							<b>103.70%</b>	<b>103.70%</b>
<b>Total Expenses</b>	<b>673,661</b>	<b>617,000</b>	<b>757,500</b>	<b>831,900</b>	<b>871,000</b>	<b>885,600</b>	214,900	74,400
<b>Revenues</b>								
License, Permits and Rentals	17,758	6,800	22,800	6,900	7,100	7,600	100	(15,900)
Cost Recoveries	5,552	-	2,600	-	-	-	-	(2,600)
Grants and Subsidies	-	-	11,500	-	-	-	-	(11,500)
<b>Total Operating Revenues</b>	<b>23,310</b>	<b>6,800</b>	<b>36,900</b>	<b>6,900</b>	<b>7,100</b>	<b>7,600</b>	100	(30,000)
							<b>1.47%</b>	<b>(81.30%)</b>
Transfer from Reserves	-	-	-	-	-	-	-	-
							-	-
<b>Total Revenues</b>	<b>23,310</b>	<b>6,800</b>	<b>36,900</b>	<b>6,900</b>	<b>7,100</b>	<b>7,600</b>	100	(30,000)
<b>NET LEVY REQUIREMENT</b>	<b>650,351</b>	<b>610,200</b>	<b>720,600</b>	<b>825,000</b>	<b>863,900</b>	<b>878,000</b>	(214,800)	(104,400)
							<b>35.20%</b>	<b>14.49%</b>



OPERATING BUDGET | OPERATIONAL SERVICES

# PARKS

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	598,621	676,500	530,900	653,100	673,000	839,600	(23,400)	122,200
Contract Services, Materials, Equipment	283,634	247,900	321,300	270,100	277,100	284,000	22,200	(51,200)
Utilities and Facility Maintenance	65,560	34,500	53,200	43,300	44,100	44,900	8,800	(9,900)
Insurance	-	-	-	-	-	-	-	-
Staff Development	1,339	-	800	-	-	-	-	(800)
Administration	10,166	6,800	10,600	8,600	9,300	10,100	1,800	(2,000)
Grants and Community Programs	15,558	29,600	29,800	30,200	31,000	31,900	600	400
Other Expenses	25,940	11,200	23,400	15,400	15,700	16,100	4,200	(8,000)
<b>Total Operating Expenses</b>	<b>1,000,818</b>	<b>1,006,500</b>	<b>970,000</b>	<b>1,020,700</b>	<b>1,050,200</b>	<b>1,226,600</b>	<b>14,200</b>	<b>50,700</b>
							<b>1.41%</b>	<b>5.23%</b>
<b>Total Transfers to Reserves</b>	<b>59,717</b>	<b>50,000</b>	<b>50,000</b>	<b>1,000,000</b>	<b>1,150,000</b>	<b>1,300,000</b>	<b>950,000</b>	<b>950,000</b>
							<b>1900.00%</b>	<b>1900.00%</b>
<b>Total Expenses</b>	<b>1,060,535</b>	<b>1,056,500</b>	<b>1,020,000</b>	<b>2,020,700</b>	<b>2,200,200</b>	<b>2,526,600</b>	<b>964,200</b>	<b>1,000,700</b>
<b>Revenues</b>								
User Fees	21,624	21,500	21,500	22,200	22,700	23,200	700	700
License, Permits and Rentals	663	-	10,000	-	-	-	-	(10,000)
Cost Recoveries	400	-	400	-	-	-	-	(400)
Grants and Subsidies	-	-	21,000	-	-	-	-	(21,000)
Other Revenues	14,459	-	2,900	-	-	-	-	(2,900)
<b>Total Operating Revenues</b>	<b>37,146</b>	<b>21,500</b>	<b>55,800</b>	<b>22,200</b>	<b>22,700</b>	<b>23,200</b>	<b>700</b>	<b>(33,600)</b>
							<b>3.26%</b>	<b>(60.22%)</b>
Transfer from Reserves	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>37,146</b>	<b>21,500</b>	<b>55,800</b>	<b>22,200</b>	<b>22,700</b>	<b>23,200</b>	<b>700</b>	<b>(33,600)</b>
<b>NET LEVY REQUIREMENT</b>	<b>1,023,389</b>	<b>1,035,000</b>	<b>964,200</b>	<b>1,998,500</b>	<b>2,177,500</b>	<b>2,503,400</b>	<b>(963,500)</b>	<b>(1,034,300)</b>
							<b>93.09%</b>	<b>107.27%</b>



# SWIMMING

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	30,764	40,300	37,800	39,700	40,800	41,600	(600)	1,900
Administration	19	-	-	-	-	-	-	-
Other Expenses	3,681	2,700	3,800	2,900	2,900	2,900	200	(900)
<b>Total Operating Expenses</b>	<b>34,465</b>	<b>43,000</b>	<b>41,600</b>	<b>42,600</b>	<b>43,700</b>	<b>44,500</b>	<b>(400)</b>	<b>1,000</b>
							<b>(0.93%)</b>	<b>2.40%</b>
<b>Total Expenses</b>	<b>34,465</b>	<b>43,000</b>	<b>41,600</b>	<b>42,600</b>	<b>43,700</b>	<b>44,500</b>	<b>(400)</b>	<b>1,000</b>
<b>Revenues</b>								
Grants and Subsidies	-	-	-	-	-	-	-	-
Other Revenues	7,799	11,100	11,100	11,300	11,500	11,700	200	200
<b>Total Operating Revenues</b>	<b>7,799</b>	<b>11,100</b>	<b>11,100</b>	<b>11,300</b>	<b>11,500</b>	<b>11,700</b>	<b>200</b>	<b>200</b>
							<b>1.80%</b>	<b>1.80%</b>
<b>Total Revenues</b>	<b>7,799</b>	<b>11,100</b>	<b>11,100</b>	<b>11,300</b>	<b>11,500</b>	<b>11,700</b>	<b>200</b>	<b>200</b>
<b>NET LEVY REQUIREMENT</b>	<b>26,665</b>	<b>31,900</b>	<b>30,500</b>	<b>31,300</b>	<b>32,200</b>	<b>32,800</b>	<b>600</b>	<b>(800)</b>
							<b>(1.88%)</b>	<b>2.62%</b>

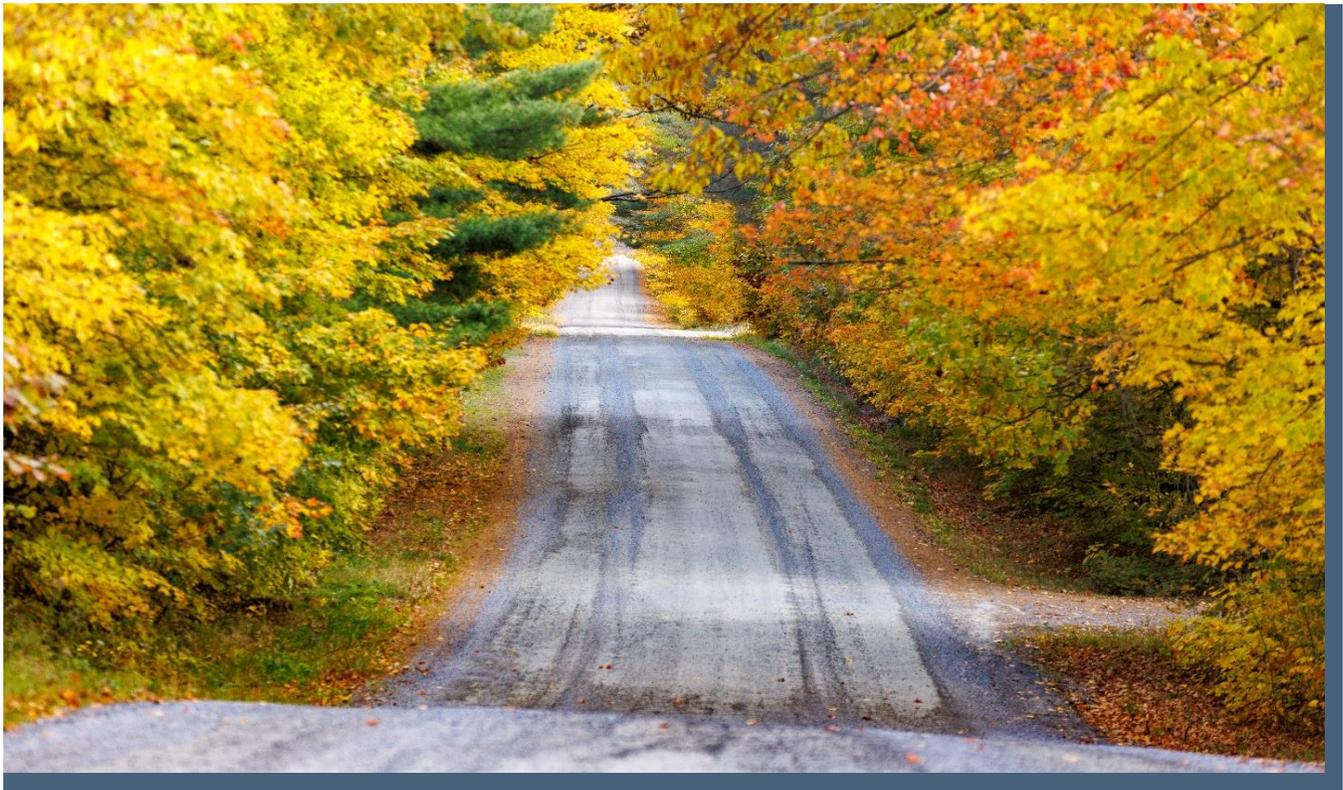


# TRAILS

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	16,649	8,600	11,500	9,100	9,100	9,300	500	(2,400)
Contract Services, Materials, Equipment	3,670	4,600	5,000	4,600	4,600	4,700	-	(400)
Administration	97	-	200	-	-	-	-	(200)
Other Expenses	3,082	1,700	100	1,600	1,600	1,600	(100)	1,500
<b>Total Operating Expenses</b>	<b>23,498</b>	<b>14,900</b>	<b>16,800</b>	<b>15,300</b>	<b>15,300</b>	<b>15,600</b>	<b>400</b>	<b>(1,500)</b>
							<b>2.68%</b>	<b>(8.93%)</b>
<b>Total Transfers to Reserves</b>	<b>20,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	-	-
							-	-
<b>Total Expenses</b>	<b>43,498</b>	<b>64,900</b>	<b>66,800</b>	<b>65,300</b>	<b>65,300</b>	<b>65,600</b>	<b>400</b>	<b>(1,500)</b>
<b>Revenues</b>								
Grants and Subsidies	-	-	-	-	-	-	-	-
<b>Total Operating Revenues</b>	<b>-</b>	<b>-</b>						
							<b>-</b>	<b>-</b>
<b>Total Revenues</b>	<b>-</b>	<b>-</b>						
							<b>-</b>	<b>-</b>
<b>NET LEVY REQUIREMENT</b>	<b>43,498</b>	<b>64,900</b>	<b>66,800</b>	<b>65,300</b>	<b>65,300</b>	<b>65,600</b>	<b>(400)</b>	<b>1,500</b>
							<b>0.62%</b>	<b>(2.25%)</b>



# ROADS



## 2026 KEY INITIATIVES

### ROADS

- ❖ North Shore Road - Hot Mix Resurfacing
- ❖ Rostrevor Road - Slurry Seal
- ❖ Juddhaven Road - Hot Mix Resurfacing
- ❖ Kirrie Glen Road - Slurry Seal
- ❖ Ziska Road - Slurry Seal
- ❖ North Shore Road - Surface Treatment
- ❖ Sandwood Road - Surface Treatment
- ❖ Medora Lake Road - Surface Treatment
- ❖ McLeod Road - Surface Treatment
- ❖ Halletts Road - Surface Treatment
- ❖ Kendon Road - Surface Treatment
- ❖ Hemlock Point Road - Slurry Seal
- ❖ Rosseau Lake Road 3 - Hot Mix Resurfacing
- ❖ Juddhaven Road - Surface Treatment Rehabilitation

- ❖ Municipal Parking (various)
- ❖ Sidewalk Repairs (various)
- ❖ McLeod Road - Paved Hill
- ❖ Big Joe Road - Slurry Seal
- ❖ Whiteside Road - Slurry Seal
- ❖ Bear Cave Road - Gravel Resurfacing
- ❖ Drainage Improvements (various)
- ❖ Rock Removal (various)
- ❖ Guiderail (various)

### BRIDGES & CULVERTS

- ❖ Rosseau Lake Road 3 Bridge - Design
- ❖ Bala Bay Dock Bridge - Design
- ❖ Milford Bay Road Culvert - Design



# ROADS | DISTRICT

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	151,450	175,900	158,800	181,200	185,400	189,700	5,300	22,400
Contract Services, Materials, Equipment	335,345	371,000	382,200	387,100	396,600	405,900	16,100	4,900
<b>Total Operating Expenses</b>	<b>486,795</b>	<b>546,900</b>	<b>541,000</b>	<b>568,300</b>	<b>582,000</b>	<b>595,600</b>	<b>21,400</b>	<b>27,300</b>
							<b>3.91%</b>	<b>5.05%</b>
<b>Total Expenses</b>	<b>486,795</b>	<b>546,900</b>	<b>541,000</b>	<b>568,300</b>	<b>582,000</b>	<b>595,600</b>	<b>21,400</b>	<b>27,300</b>
<b>Revenues</b>								
Cost Recoveries	507,500	618,000	618,000	591,600	605,500	619,500	(26,400)	(26,400)
<b>Total Operating Revenues</b>	<b>507,500</b>	<b>618,000</b>	<b>618,000</b>	<b>591,600</b>	<b>605,500</b>	<b>619,500</b>	<b>(26,400)</b>	<b>(26,400)</b>
							<b>(4.27%)</b>	<b>(4.27%)</b>
<b>Total Revenues</b>	<b>507,500</b>	<b>618,000</b>	<b>618,000</b>	<b>591,600</b>	<b>605,500</b>	<b>619,500</b>	<b>(26,400)</b>	<b>(26,400)</b>
<b>NET LEVY REQUIREMENT</b>	<b>(20,705)</b>	<b>(71,100)</b>	<b>(77,000)</b>	<b>(23,300)</b>	<b>(23,500)</b>	<b>(23,900)</b>	<b>(47,800)</b>	<b>(53,700)</b>
							<b>(67.23%)</b>	<b>(69.74%)</b>



# ROADS & DOCKS | LIGHTING

## STREET LIGHTING

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	-	500	400	500	500	500	-	100
Contract Services, Materials, Equipment	-	11,700	3,900	12,300	12,500	12,700	600	8,400
Utilities and Facility Maintenance	21,834	20,700	20,700	21,900	22,300	22,700	1,200	1,200
<b>Total Operating Expenses</b>	<b>21,834</b>	<b>32,900</b>	<b>25,000</b>	<b>34,700</b>	<b>35,300</b>	<b>35,900</b>	<b>1,800</b>	<b>9,700</b>
							<b>5.47%</b>	<b>38.80%</b>
<b>Total Transfers to Reserves</b>	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	<b>21,834</b>	<b>32,900</b>	<b>25,000</b>	<b>34,700</b>	<b>35,300</b>	<b>35,900</b>	<b>1,800</b>	<b>9,700</b>
<b>Revenues</b>								
Other Tax Revenues	69	-	-	-	-	-	-	-
<b>Total Operating Revenues</b>	<b>69</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Revenues</b>	<b>69</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET LEVY REQUIREMENT</b>	<b>21,765</b>	<b>32,900</b>	<b>25,000</b>	<b>34,700</b>	<b>35,300</b>	<b>35,900</b>	<b>(1,800)</b>	<b>(9,700)</b>
							<b>5.47%</b>	<b>38.80%</b>

## DOCK LIGHTING

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Utilities and Facility Maintenance	1,058	1,100	1,200	1,100	1,100	1,100	-	(100)
Other Expenses	-	-	100	-	-	-	-	(100)
<b>Total Operating Expenses</b>	<b>1,058</b>	<b>1,100</b>	<b>1,300</b>	<b>1,100</b>	<b>1,100</b>	<b>1,100</b>	<b>-</b>	<b>(200)</b>
							<b>-</b>	<b>(15.38%)</b>
<b>Total Transfers to Reserves</b>	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	<b>1,058</b>	<b>1,100</b>	<b>1,300</b>	<b>1,100</b>	<b>1,100</b>	<b>1,100</b>	<b>-</b>	<b>(200)</b>
<b>Revenues</b>								
<b>NET LEVY REQUIREMENT</b>	<b>1,058</b>	<b>1,100</b>	<b>1,300</b>	<b>1,100</b>	<b>1,100</b>	<b>1,100</b>	<b>-</b>	<b>200</b>
							<b>-</b>	<b>(15.38%)</b>



# ROADS | FLEET

## TOWNSHIP EQUIPMENT

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	137,107	132,800	151,600	140,900	144,100	147,400	8,100	(10,700)
Contract Services, Materials, Equipment	(771,470)	(780,700)	(801,400)	(717,000)	(728,900)	(740,600)	63,700	84,400
Insurance	48,420	55,400	40,000	39,000	44,000	47,200	(16,400)	(1,000)
Other Expenses	6,470	-	-	-	-	-	-	-
<b>Total Operating Expenses</b>	<b>(579,474)</b>	<b>(592,500)</b>	<b>(609,800)</b>	<b>(537,100)</b>	<b>(540,800)</b>	<b>(546,000)</b>	<b>55,400</b>	<b>72,700</b>
							<b>(9.35%)</b>	<b>(11.92%)</b>
<b>Total Transfers to Reserves</b>	<b>490,000</b>	<b>1,090,000</b>	<b>1,090,000</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>1,500,000</b>	<b>110,000</b>	<b>110,000</b>
							<b>10.09%</b>	<b>10.09%</b>
<b>Total Expenses</b>	<b>(89,474)</b>	<b>497,500</b>	<b>480,200</b>	<b>662,900</b>	<b>659,200</b>	<b>954,000</b>	<b>165,400</b>	<b>182,700</b>
<b>Revenues</b>								
<b>NET LEVY REQUIREMENT</b>	<b>(89,474)</b>	<b>497,500</b>	<b>480,200</b>	<b>662,900</b>	<b>659,200</b>	<b>954,000</b>	<b>(165,400)</b>	<b>(182,700)</b>
							<b>33.25%</b>	<b>38.05%</b>

## GARAGES

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	111,598	73,900	113,300	79,100	81,600	85,200	5,200	(34,200)
Contract Services, Materials, Equipment	30,210	52,900	59,800	68,200	66,500	67,900	15,300	8,400
Utilities and Facility Maintenance	111,985	99,500	89,000	107,100	110,000	112,900	7,600	18,100
Insurance	12,009	13,800	13,800	14,800	16,300	18,000	1,000	1,000
IT Hardware and Software	415	-	-	-	-	-	-	-
Administration	3,056	2,900	2,900	2,900	2,900	2,900	-	-
Other Expenses	-	500	500	500	500	500	-	-
<b>Total Operating Expenses</b>	<b>269,273</b>	<b>243,500</b>	<b>279,300</b>	<b>272,600</b>	<b>277,800</b>	<b>287,400</b>	<b>29,100</b>	<b>(6,700)</b>
							<b>11.95%</b>	<b>(2.40%)</b>
<b>Total Expenses</b>	<b>269,273</b>	<b>243,500</b>	<b>279,300</b>	<b>272,600</b>	<b>277,800</b>	<b>287,400</b>	<b>29,100</b>	<b>(6,700)</b>
<b>Revenues</b>								
<b>NET LEVY REQUIREMENT</b>	<b>269,273</b>	<b>243,500</b>	<b>279,300</b>	<b>272,600</b>	<b>277,800</b>	<b>287,400</b>	<b>(29,100)</b>	<b>6,700</b>
							<b>11.95%</b>	<b>(2.40%)</b>



OPERATING BUDGET | OPERATIONAL SERVICES  
**ROADS | TOWNSHIP**

**AGGREGATE SOURCE MAINTENANCE**

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	3,631	1,000	1,000	1,000	1,000	1,000	-	-
Contract Services, Materials, Equipment	4,721	2,000	6,000	2,700	2,700	2,700	700	(3,300)
<b>Total Operating Expenses</b>	<b>8,352</b>	<b>3,000</b>	<b>7,000</b>	<b>3,700</b>	<b>3,700</b>	<b>3,700</b>	<b>700</b>	<b>(3,300)</b>
							<b>23.33%</b>	<b>(47.14%)</b>
<b>Total Expenses</b>	<b>8,352</b>	<b>3,000</b>	<b>7,000</b>	<b>3,700</b>	<b>3,700</b>	<b>3,700</b>	<b>700</b>	<b>(3,300)</b>
<b>Revenues</b>								
<b>NET LEVY REQUIREMENT</b>	<b>8,352</b>	<b>3,000</b>	<b>7,000</b>	<b>3,700</b>	<b>3,700</b>	<b>3,700</b>	<b>(700)</b>	<b>3,300</b>
							<b>23.33%</b>	<b>(47.14%)</b>

**SIDEWALK MAINTENANCE**

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	17,615	18,500	25,600	19,100	19,900	20,700	600	(6,500)
Contract Services, Materials, Equipment	61,808	55,600	71,100	64,000	70,600	72,200	8,400	(7,100)
<b>Total Operating Expenses</b>	<b>79,423</b>	<b>74,100</b>	<b>96,700</b>	<b>83,100</b>	<b>90,500</b>	<b>92,900</b>	<b>9,000</b>	<b>(13,600)</b>
							<b>12.15%</b>	<b>(14.06%)</b>
<b>Total Expenses</b>	<b>79,423</b>	<b>74,100</b>	<b>96,700</b>	<b>83,100</b>	<b>90,500</b>	<b>92,900</b>	<b>9,000</b>	<b>(13,600)</b>
<b>Revenues</b>								
<b>NET LEVY REQUIREMENT</b>	<b>79,423</b>	<b>74,100</b>	<b>96,700</b>	<b>83,100</b>	<b>90,500</b>	<b>92,900</b>	<b>(9,000)</b>	<b>13,600</b>
							<b>12.15%</b>	<b>(14.06%)</b>



## BRIDGES AND CULVERTS

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	49,709	26,400	45,000	27,900	29,300	31,100	1,500	(17,100)
Contract Services, Materials, Equipment	201,167	118,700	169,200	146,400	152,300	157,400	27,700	(22,800)
<b>Total Operating Expenses</b>	<b>250,876</b>	<b>145,100</b>	<b>214,200</b>	<b>174,300</b>	<b>181,600</b>	<b>188,500</b>	<b>29,200</b>	<b>(39,900)</b>
							<b>20.12%</b>	<b>(18.63%)</b>
<b>Total Expenses</b>	<b>250,876</b>	<b>145,100</b>	<b>214,200</b>	<b>174,300</b>	<b>181,600</b>	<b>188,500</b>	<b>29,200</b>	<b>(39,900)</b>
<b>Revenues</b>								
<b>NET LEVY REQUIREMENT</b>	<b>250,876</b>	<b>145,100</b>	<b>214,200</b>	<b>174,300</b>	<b>181,600</b>	<b>188,500</b>	<b>(29,200)</b>	<b>39,900</b>
							<b>20.12%</b>	<b>(18.63%)</b>

## ROADSIDE MAINTENANCE

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	132,045	87,800	186,200	93,000	96,500	99,300	5,200	(93,200)
Contract Services, Materials, Equipment	263,869	192,400	981,600	280,700	292,300	303,300	88,300	(700,900)
Utilities and Facility Maintenance	900	-	-	-	-	-	-	-
<b>Total Operating Expenses</b>	<b>396,814</b>	<b>280,200</b>	<b>1,167,800</b>	<b>373,700</b>	<b>388,800</b>	<b>402,600</b>	<b>93,500</b>	<b>(794,100)</b>
							<b>33.37%</b>	<b>(68.00%)</b>
<b>Total Expenses</b>	<b>396,814</b>	<b>280,200</b>	<b>1,167,800</b>	<b>373,700</b>	<b>388,800</b>	<b>402,600</b>	<b>93,500</b>	<b>(794,100)</b>
<b>Revenues</b>								
Grants and Subsidies	-	-	530,000	-	-	-	-	(530,000)
<b>Total Operating Revenues</b>	<b>-</b>	<b>-</b>	<b>530,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(530,000)</b>
								<b>(100.00%)</b>
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>530,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(530,000)</b>
<b>NET LEVY REQUIREMENT</b>	<b>396,814</b>	<b>280,200</b>	<b>637,800</b>	<b>373,700</b>	<b>388,800</b>	<b>402,600</b>	<b>(93,500)</b>	<b>264,100</b>
							<b>33.37%</b>	<b>(41.41%)</b>



## PAVED MAINTENANCE

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	267,243	197,600	235,900	214,100	219,000	224,000	16,500	(21,800)
Contract Services, Materials, Equipment	459,784	362,700	342,200	389,500	401,800	410,700	26,800	47,300
<b>Total Operating Expenses</b>	<b>727,027</b>	<b>560,300</b>	<b>578,100</b>	<b>603,600</b>	<b>620,800</b>	<b>634,700</b>	<b>43,300</b>	<b>25,500</b>
							<b>7.73%</b>	<b>4.41%</b>
<b>Total Expenses</b>	<b>727,027</b>	<b>560,300</b>	<b>578,100</b>	<b>603,600</b>	<b>620,800</b>	<b>634,700</b>	<b>43,300</b>	<b>25,500</b>
<b>Revenues</b>								
<b>NET LEVY REQUIREMENT</b>	<b>727,027</b>	<b>560,300</b>	<b>578,100</b>	<b>603,600</b>	<b>620,800</b>	<b>634,700</b>	<b>(43,300)</b>	<b>(25,500)</b>
							<b>7.73%</b>	<b>4.41%</b>

## LOOSE TOP MAINTENANCE

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	111,618	81,900	102,900	86,400	89,700	92,900	4,500	(16,500)
Contract Services, Materials, Equipment	469,475	299,000	322,500	372,600	384,500	396,000	73,600	50,100
Other Expenses	-	-	-	-	-	-	-	-
<b>Total Operating Expenses</b>	<b>581,092</b>	<b>380,900</b>	<b>425,400</b>	<b>459,000</b>	<b>474,200</b>	<b>488,900</b>	<b>78,100</b>	<b>33,600</b>
							<b>20.50%</b>	<b>7.90%</b>
<b>Total Expenses</b>	<b>581,092</b>	<b>380,900</b>	<b>425,400</b>	<b>459,000</b>	<b>474,200</b>	<b>488,900</b>	<b>78,100</b>	<b>33,600</b>
<b>Revenues</b>								
<b>NET LEVY REQUIREMENT</b>	<b>581,092</b>	<b>380,900</b>	<b>425,400</b>	<b>459,000</b>	<b>474,200</b>	<b>488,900</b>	<b>(78,100)</b>	<b>(33,600)</b>
							<b>20.50%</b>	<b>7.90%</b>



## WINTER CONTROL

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	531,952	495,800	610,200	523,400	538,000	554,700	27,600	(86,800)
Contract Services, Materials, Equipment	608,515	532,500	698,100	635,600	650,200	665,100	103,100	(62,500)
<b>Total Operating Expenses</b>	<b>1,140,467</b>	<b>1,028,300</b>	<b>1,308,300</b>	<b>1,159,000</b>	<b>1,188,200</b>	<b>1,219,800</b>	<b>130,700</b>	<b>(149,300)</b>
							<b>12.71%</b>	<b>(11.41%)</b>
<b>Total Expenses</b>	<b>1,140,467</b>	<b>1,028,300</b>	<b>1,308,300</b>	<b>1,159,000</b>	<b>1,188,200</b>	<b>1,219,800</b>	<b>130,700</b>	<b>(149,300)</b>
<b>Revenues</b>								
<b>NET LEVY REQUIREMENT</b>	<b>1,140,467</b>	<b>1,028,300</b>	<b>1,308,300</b>	<b>1,159,000</b>	<b>1,188,200</b>	<b>1,219,800</b>	<b>(130,700)</b>	<b>149,300</b>
							<b>12.71%</b>	<b>(11.41%)</b>

## SAFETY DEVICES

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	17,401	13,700	20,000	14,100	14,700	15,500	400	(5,900)
Contract Services, Materials, Equipment	65,372	111,900	76,300	115,100	120,400	125,500	3,200	38,800
<b>Total Operating Expenses</b>	<b>82,773</b>	<b>125,600</b>	<b>96,300</b>	<b>129,200</b>	<b>135,100</b>	<b>141,000</b>	<b>3,600</b>	<b>32,900</b>
							<b>2.87%</b>	<b>34.16%</b>
<b>Total Expenses</b>	<b>82,773</b>	<b>125,600</b>	<b>96,300</b>	<b>129,200</b>	<b>135,100</b>	<b>141,000</b>	<b>3,600</b>	<b>32,900</b>
<b>Revenues</b>								
<b>NET LEVY REQUIREMENT</b>	<b>82,773</b>	<b>125,600</b>	<b>96,300</b>	<b>129,200</b>	<b>135,100</b>	<b>141,000</b>	<b>(3,600)</b>	<b>(32,900)</b>
							<b>2.87%</b>	<b>34.16%</b>



## ROADS MISCELLANEOUS

	PRIOR YEARS			BUDGET	OUTLOOK		CHANGE FROM PRIOR YEAR	
	2024 Actual	2025 Budget	2025 Forecast	2026 Budget	2027 Budget	2028 Budget	2025-26 Budget Change	2025-26 Forecast Change
<b>Expenses</b>								
Salaries and Benefits	3,467	5,500	4,500	5,900	6,000	6,100	400	1,400
Contract Services, Materials, Equipment	17,884	18,500	21,500	19,100	19,600	20,100	600	(2,400)
Professional Fees and Honouraria	60,838	75,400	80,000	34,500	-	-	(40,900)	(45,500)
<b>Total Operating Expenses</b>	<b>82,189</b>	<b>99,400</b>	<b>106,000</b>	<b>59,500</b>	<b>25,600</b>	<b>26,200</b>	<b>(39,900)</b>	<b>(46,500)</b>
							<b>(40.14%)</b>	<b>(43.87%)</b>
<b>Total Expenses</b>	<b>82,189</b>	<b>99,400</b>	<b>106,000</b>	<b>59,500</b>	<b>25,600</b>	<b>26,200</b>	<b>(39,900)</b>	<b>(46,500)</b>
<b>Revenues</b>								
<b>NET LEVY REQUIREMENT</b>	<b>82,189</b>	<b>99,400</b>	<b>106,000</b>	<b>59,500</b>	<b>25,600</b>	<b>26,200</b>	<b>39,900</b>	<b>46,500</b>
							<b>(40.14%)</b>	<b>(43.87%)</b>





# 2026 CAPITAL BUDGET

# CAPITAL BUDGET SUMMARY

The **capital budget** funds long-term investments that help shape the future of Muskoka Lakes. The Township presents a 10-year capital budget and forecast to fund the assets that support the delivery of services to the community. Funds are derived from reserves and reserve funds, development charges, grants from other levels of government or taking on debt.

Capital projects include:

- Road, bridge, and sidewalk construction
- Park and greenspace improvements
- Fleet maintenance and expansion (e.g. fire trucks, snowplows)
- Strategic plans and service-level studies

**Tip:** This section outlines a breakdown of the capital budget expected for each department immediately followed by the corresponding capital projects for 2026. Headers are reflected accordingly.



# CAPITAL BUDGET BY DIVISION

Department	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Council	-	-	90,000	-	-	-	101,000	-	-	-	191,000
Financial Services	50,000	-	-	-	-	-	-	-	-	-	50,000
Human Resources/Health & Safety	-	-	-	37,800	-	-	-	-	30,000	-	67,800
Information Technology	136,000	579,100	201,600	49,200	75,000	49,600	39,100	219,100	54,300	82,800	1,485,800
<b>Administration</b>	<b>186,000</b>	<b>579,100</b>	<b>291,600</b>	<b>87,000</b>	<b>75,000</b>	<b>49,600</b>	<b>140,100</b>	<b>219,100</b>	<b>84,300</b>	<b>82,800</b>	<b>1,794,600</b>
Economic Development	105,000	20,000	25,000	-	150,000	30,000	40,000	30,000	-	-	400,000
Building (Protective Inspection)	55,000	60,000	65,000	65,000	70,000	70,000	70,000	75,000	75,000	-	605,000
By-Law Enforcement	110,000	-	60,000	-	-	-	-	75,000	-	-	245,000
Planning & Zoning	-	-	-	-	-	-	250,000	-	-	-	250,000
<b>Development Services and Environmental Sustainability</b>	<b>270,000</b>	<b>80,000</b>	<b>150,000</b>	<b>65,000</b>	<b>220,000</b>	<b>100,000</b>	<b>360,000</b>	<b>180,000</b>	<b>75,000</b>	-	<b>1,500,000</b>
Fire Stations	1,319,100	1,296,200	1,097,300	1,675,900	1,812,700	2,005,500	2,003,000	391,000	1,391,900	693,000	13,685,600
<b>Fire and Emergency Services</b>	<b>1,319,100</b>	<b>1,296,200</b>	<b>1,097,300</b>	<b>1,675,900</b>	<b>1,812,700</b>	<b>2,005,500</b>	<b>2,003,000</b>	<b>391,000</b>	<b>1,391,900</b>	<b>693,000</b>	<b>13,685,600</b>
Muskoka Lakes Public Library	97,000	93,500	49,000	438,000	117,100	56,600	236,100	59,100	55,100	61,700	1,263,200
<b>Muskoka Lakes Public Library</b>	<b>97,000</b>	<b>93,500</b>	<b>49,000</b>	<b>438,000</b>	<b>117,100</b>	<b>56,600</b>	<b>236,100</b>	<b>59,100</b>	<b>55,100</b>	<b>61,700</b>	<b>1,263,200</b>
Cemeteries	20,900	10,900	34,200	59,600	24,900	39,100	20,400	42,600	81,700	-	334,300
Parks	945,800	796,700	840,200	703,700	816,300	1,074,300	2,769,400	1,031,100	1,701,500	2,251,800	12,930,800
Community Centres	75,300	1,005,400	313,800	319,800	177,600	260,300	210,900	384,000	209,500	186,300	3,142,900
Arenas	-	4,335,400	756,400	4,579,200	772,600	561,900	1,027,400	526,000	270,400	233,200	13,062,500
Facilities Maintenance	1,172,200	7,303,900	413,700	1,562,400	928,600	8,822,600	367,400	1,813,300	720,800	10,870,800	33,975,700
Trails	25,000	25,000	25,000	10,000	25,000	25,000	25,000	25,000	25,000	25,000	235,000
Township Equipment	1,226,200	1,169,600	1,157,800	1,204,700	1,312,500	1,497,600	1,641,500	1,372,400	2,048,300	1,868,700	14,499,300
Roads Capital Projects	7,120,100	6,458,200	6,809,400	7,515,200	8,774,400	8,259,000	8,212,600	10,768,800	12,137,200	14,557,800	90,612,700
Bridges and Culverts	88,900	649,700	1,015,600	679,800	1,433,100	1,233,900	544,300	1,585,600	891,600	2,329,500	10,452,000
<b>Operations</b>	<b>10,674,400</b>	<b>21,754,800</b>	<b>11,366,100</b>	<b>16,634,400</b>	<b>14,265,000</b>	<b>21,773,700</b>	<b>14,818,900</b>	<b>17,548,800</b>	<b>18,086,000</b>	<b>32,323,100</b>	<b>179,245,200</b>
<b>Total</b>	<b>12,546,500</b>	<b>23,803,600</b>	<b>12,954,000</b>	<b>18,900,300</b>	<b>16,489,800</b>	<b>23,985,400</b>	<b>17,558,100</b>	<b>18,398,000</b>	<b>19,692,300</b>	<b>33,160,600</b>	<b>197,488,600</b>



CAPITAL BUDGET

# COUNCIL

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>PLANS &amp; REPORTS</b>										
28057 - 2028 Township Strategic Plan	-	-	85,000	-	-	-	-	-	-	-
32048 - 2032 Township Strategic Plan	-	-	-	-	-	-	95,000	-	-	-
28127 - Council Remuneration	-	-	5,000	-	-	-	-	-	-	-
32092 - Council Remuneration	-	-	-	-	-	-	6,000	-	-	-
<b>Total Plans and Reports</b>	-	-	<b>90,000</b>	-	-	-	<b>101,000</b>	-	-	-
<b>Total 011100 - Council</b>	-	-	<b>90,000</b>	-	-	-	<b>101,000</b>	-	-	-
<b>Total Council</b>	-	-	<b>90,000</b>	-	-	-	<b>101,000</b>	-	-	-

CAPITAL BUDGET

# HUMAN RESOURCES

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>PLANS &amp; REPORTS</b>										
29011 - 2029 Compensation review	-	-	-	37,800	-	-	-	-	-	-
34005 - 2034 Compensation Review	-	-	-	-	-	-	-	-	30,000	-
<b>Total Plans and Reports</b>	-	-	-	<b>37,800</b>	-	-	-	-	<b>30,000</b>	-
<b>Total 012500 - Human Resources/Health &amp; Safety</b>	-	-	-	<b>37,800</b>	-	-	-	-	<b>30,000</b>	-
<b>Total Human Resources/Health &amp; Safety</b>	-	-	-	<b>37,800</b>	-	-	-	-	<b>30,000</b>	-



CAPITAL BUDGET

# FINANCIAL SERVICES & IT

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Financial Services</b>										
<b>PLANS &amp; REPORTS</b>										
26027 - Lean Process Improvement Study - Part II	50,000	-	-	-	-	-	-	-	-	-
<b>Total Plans and Reports</b>	<b>50,000</b>	-	-	-	-	-	-	-	-	-
<b>Total 012200 - Financial Services</b>	<b>50,000</b>	-	-	-	-	-	-	-	-	-

**Information Technology**

**FURNITURE & EQUIPMENT**

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
26179 - Meeting Room Equipment	20,000	-	-	-	-	-	-	-	-	-
<b>Total Furniture &amp; Equipment</b>	<b>20,000</b>	-	-	-	-	-	-	-	-	-

**INFORMATION TECHNOLOGY**

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
26180 - Building Security System/CCTV	30,000	-	-	-	-	-	-	-	-	-
26007 - End-user Computer Hardware	53,000	-	-	-	-	-	-	-	-	-
27014 - End-user Computer Hardware	-	51,000	-	-	-	-	-	-	-	-
28012 - End-user Computer Hardware	-	-	36,100	-	-	-	-	-	-	-
29008 - End-user Computer Hardware	-	-	-	36,800	-	-	-	-	-	-
30012 - End-user Computer Hardware	-	-	-	-	37,500	-	-	-	-	-
31005 - End-user Computer Hardware	-	-	-	-	-	38,300	-	-	-	-
32005 - End-user Computer Hardware	-	-	-	-	-	-	39,100	-	-	-
33002 - End-user Computer Hardware	-	-	-	-	-	-	-	39,800	-	-
34004 - End-user Computer Hardware	-	-	-	-	-	-	-	-	40,600	-
35004 - End-user Computer Hardware	-	-	-	-	-	-	-	-	-	41,400



## CAPITAL BUDGET | FINANCIAL SERVICES

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
26119 - Implementation of new accounting system	-	500,000	-	-	-	-	-	-	-	-
26176 - Network Hardware	24,000	-	-	-	-	-	-	-	-	-
27179 - Network Hardware	-	3,100	-	-	-	-	-	-	-	-
28086 - Network Hardware	-	-	165,500	-	-	-	-	-	-	-
29121 - Network Hardware	-	-	-	12,400	-	-	-	-	-	-
30051 - Network Hardware	-	-	-	-	37,500	-	-	-	-	-
31150 - Network Hardware	-	-	-	-	-	11,300	-	-	-	-
33065 - Network Hardware	-	-	-	-	-	-	-	179,300	-	-
34074 - Network Hardware	-	-	-	-	-	-	-	-	13,700	-
35010 - Network Hardware	-	-	-	-	-	-	-	-	-	41,400
27178 - Voice Communication Upgrade	-	25,000	-	-	-	-	-	-	-	-
26178 - Vulnerability Testing	9,000	-	-	-	-	-	-	-	-	-
<b>Total Information Technology</b>	<b>116,000</b>	<b>579,100</b>	<b>201,600</b>	<b>49,200</b>	<b>75,000</b>	<b>49,600</b>	<b>39,100</b>	<b>219,100</b>	<b>54,300</b>	<b>82,800</b>
<b>Total 012600 - Information Technology</b>	<b>136,000</b>	<b>579,100</b>	<b>201,600</b>	<b>49,200</b>	<b>75,000</b>	<b>49,600</b>	<b>39,100</b>	<b>219,100</b>	<b>54,300</b>	<b>82,800</b>
<b>Total Financial Services</b>	<b>186,000</b>	<b>579,100</b>	<b>201,600</b>	<b>49,200</b>	<b>75,000</b>	<b>49,600</b>	<b>39,100</b>	<b>219,100</b>	<b>54,300</b>	<b>82,800</b>



# FINANCIAL SERVICES & IT

<b>Project Number</b>	26027	<b>Title</b>	Lean Process Improvement Study - Part II	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	505 - Service Master Plan	<b>Division</b>	012200 - Financial Services	<b>Year Identified</b>	2023
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Subject to the success of Part I, Part II is a continuation of the external facilitation to develop processes and strategies which will improve efficiency within departments and the overall organization.

**Comments**

**Justification**

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099978 - Studies and Reviews	50,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>50,000</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		50,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>50,000</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



# CAPITAL PROJECT | FINANCIAL SERVICES

<b>Project Number</b>	26007	<b>Title</b>	End-user Computer Hardware	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	302 - Computer Hardware	<b>Division</b>	012600 - Information Technology	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Regular replacement of laptops and desktop computers is essential for mitigating several risks associated with outdated technology in both personal and professional settings. Firstly, older devices often struggle with performance issues, becoming slower and less reliable over time. This can impact productivity and efficiency, leading to frustration among users. Moreover, outdated hardware is more susceptible to security vulnerabilities, as manufacturers may stop providing updates and patches. This leaves systems open to malware, cyberattacks, and data breaches, posing significant risks to sensitive information. Additionally, newer models typically offer improved features such as faster processors, enhanced battery life, and compatibility with updated software and applications, thereby supporting modern workflows and ensuring compatibility with evolving technology standards. Therefore, regular replacement cycles not only minimize operational disruptions but also safeguard against security threats and maintain peak performance, ultimately supporting optimal functionality and security in both personal and professional computing environments.

**Comments**

**Justification** Neglecting to replace laptops and desktops regularly not only compromises performance and security but also undermines operational efficiency and increases long-term costs.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099981 - Information Technology	53,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>53,000</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		53,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>53,000</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | FINANCIAL SERVICES

<b>Project Number</b>	26176	<b>Title</b>	Network Hardware	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	302 - Computer Hardware	<b>Division</b>	012600 - Information Technology	<b>Year Identified</b>	2026
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Refreshing network hardware such as switches, access points, UPS devices, and gateways is necessary to maintain performance, security, and reliability. Over time, equipment reaches end-of-life, meaning manufacturers stop providing firmware updates, security patches, and technical support—leaving the network vulnerable. Aging hardware also struggles to keep pace with growing bandwidth demands, modern applications, and the increasing number of connected devices. Power infrastructure, such as UPS units, degrades with use, reducing their ability to protect against outages and surges. Replacing or upgrading network equipment ensures compatibility with current standards, reduces downtime risks, improves efficiency, and extends the overall resilience of IT operations.

**Comments**

**Justification** Delaying replacement of network hardware such as switches, access points, UPS devices, and gateways significantly heightens security risks. Outdated devices no longer receive patches or firmware updates, leaving the network exposed to intrusion threats, malware, and data breaches. By refreshing hardware on a timely basis, organizations reduce vulnerabilities, maintain compliance, and strengthen their defenses against evolving cyber threats.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099981 - Information Technology	24,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>24,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		24,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>24,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | FINANCIAL SERVICES

<b>Project Number</b>	26178	<b>Title</b>	Vulnerability Testing	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	303 - Computer Software	<b>Division</b>	012600 - Information Technology	<b>Year</b>	2026
<b>Start Date</b>		<b>Completion Date</b>		<b>Identified</b>	

### Regions

**Description** A network system vulnerability test is a structured assessment that scans and analyzes an organization’s IT infrastructure—such as servers, switches, access points, gateways, and connected devices—to identify security weaknesses that could be exploited by attackers. These tests highlight outdated software, misconfigurations, missing patches, or weak access controls before they can be used to gain unauthorized access or disrupt operations. Conducting vulnerability tests periodically is critical because threats and attack methods evolve constantly, and systems that were secure months ago may no longer be protected. Regular testing not only helps organizations stay ahead of potential intrusions but also supports compliance requirements, reduces the likelihood of costly breaches, and strengthens overall cybersecurity resilience.

### Comments

**Justification** If a network system vulnerability test is not performed regularly, the organization faces heightened exposure to undetected security gaps. Outdated software, misconfigured devices, or weak access controls may remain unnoticed, giving attackers easy opportunities to infiltrate the network, steal sensitive data, or disrupt operations. Without proactive testing, vulnerabilities are often discovered only after a breach occurs, leading to costly downtime, reputational damage, regulatory penalties, and loss of stakeholder trust. In short, failing to conduct periodic vulnerability tests allows risks to accumulate silently, leaving the organization unprepared against evolving cyber threats.

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099981 - Information Technology	9,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>9,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		9,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>9,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | FINANCIAL SERVICES

<b>Project Number</b>	26179	<b>Title</b>	Meeting Room Equipment	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	201 - Office Equipment	<b>Division</b>	012600 - Information Technology	<b>Year</b>	2026
<b>Start Date</b>		<b>Completion Date</b>		<b>Identified</b>	

### Regions

**Description** Meeting room audio/visual (A/V) equipment—such as projectors, displays, microphones, speakers, and conferencing systems—plays a critical role in enabling effective communication and collaboration. Over time, older equipment can suffer from poor sound quality, low-resolution displays, unreliable connections, and lack of compatibility with modern conferencing platforms. These issues lead to frustration, wasted time, and reduced productivity during meetings. Replacing outdated A/V equipment with modern solutions improves clarity, reliability, and ease of use, while also supporting hybrid and remote collaboration more effectively. Up-to-date systems enhance the meeting experience, reduce technical disruptions, and project a professional image to both internal teams and external stakeholders.

### Comments

**Justification** If meeting room audio/visual equipment is not updated, organizations risk ongoing communication challenges, technical failures, and reduced productivity. Outdated systems often deliver poor sound and image quality, create frequent connection issues, and may be incompatible with modern conferencing platforms—especially those required for hybrid or remote collaboration. These shortcomings can cause meetings to start late, waste valuable staff time, and frustrate participants, undermining engagement and decision-making. Over time, the cost of inefficiency, downtime, and missed opportunities outweighs the investment in refreshed, reliable A/V solutions.

### Project Forecast

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099981 - Information Technology	20,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>20,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		20,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>20,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		-	-	-	-	-	-	-	-	-	-



**CAPITAL PROJECT | FINANCIAL SERVICES**

<b>Project Number</b>	26180	<b>Title</b>	Building Security System/CCTV	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	302 - Computer Hardware	<b>Division</b>	012600 - Information Technology	<b>Year Identified</b>	2026
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Installing security systems at locations where fire apparatus and other emergency equipment is stored but not regularly staffed provides critical protection against theft, vandalism, and unauthorized access. These systems—such as surveillance cameras, alarms, access controls, and motion detectors—help monitor and secure valuable assets around the clock, even in the absence of on-site personnel. By deterring potential intruders and enabling rapid response to security incidents, these systems reduce the risk of equipment loss or damage that could compromise emergency readiness. Additionally, recorded footage and automated alerts enhance accountability, support investigations, and provide peace of mind that essential resources are safeguarded and operational when needed most.

**Comments**

**Justification** Unstaffed facilities become vulnerable to theft, vandalism, or unauthorized access, which can result in damaged or missing equipment that may delay emergency response. Without surveillance or alarms, incidents may go undetected, making it difficult to investigate or hold perpetrators accountable.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099981 - Information Technology	30,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>30,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		30,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>30,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



# ECONOMIC DEVELOPMENT

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>BUILDINGS</b>										
26070 - Bala Falls Viewing Decks	45,000	-	-	-	-	-	-	-	-	-
31088 - Bartleman Island Pavilion	-	-	-	-	-	10,000	-	-	-	-
26127 - Lighting - Bala Falls	40,000	-	-	-	-	-	-	-	-	-
<b>Total Buildings</b>	<b>85,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>LAND IMPROVEMENTS</b>										
32046 - Bike Racks / Stations	-	-	-	-	-	-	20,000	-	-	-
33024 - Downtown Interpretive Signage	-	-	-	-	-	-	-	30,000	-	-
26080 - Downtown Railings	10,000	-	-	-	-	-	-	-	-	-
31090 - Downtown Railings	-	-	-	-	-	10,000	-	-	-	-
30066 - Port Carling Wall Mural	-	-	-	-	150,000	-	-	-	-	-
26023 - Street Banners	10,000	-	-	-	-	-	-	-	-	-
31087 - Street Banners	-	-	-	-	-	10,000	-	-	-	-
28082 - Streetscape Improvements	-	-	25,000	-	-	-	-	-	-	-
27091 - Wayfinding Signage	-	20,000	-	-	-	-	-	-	-	-
32047 - Wayfinding Signage	-	-	-	-	-	-	20,000	-	-	-
<b>Total Land Improvements</b>	<b>20,000</b>	<b>20,000</b>	<b>25,000</b>	<b>-</b>	<b>150,000</b>	<b>20,000</b>	<b>40,000</b>	<b>30,000</b>	<b>-</b>	<b>-</b>
<b>Total 012307 - Economic Development</b>	<b>105,000</b>	<b>20,000</b>	<b>25,000</b>	<b>-</b>	<b>150,000</b>	<b>30,000</b>	<b>40,000</b>	<b>30,000</b>	<b>-</b>	<b>-</b>



# ECONOMIC DEVELOPMENT

<b>Project Number</b>	26023	<b>Title</b>	Street Banners	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	111 - Signage and Fixtures	<b>Division</b>	012307 - Economic Development	<b>Year Identified</b>	2027
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Community banners hang from street posts to support and promote community organizations and serve to beautify area streets. 5 year replacement life

**Comments**

**Justification**

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099990 - Community Improvement	10,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06709 - Capital Purchases		10,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**CAPITAL PROJECT | ECONOMIC DEVELOPMENT**

<b>Project Number</b>	26070	<b>Title</b>	Bala Falls Viewing Decks	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	112 - Structures	<b>Division</b>	012307 - Economic Development	<b>Year</b>	2023
<b>Start Date</b>		<b>Completion Date</b>		<b>Identified</b>	

**Regions**

**Description** The installation of a viewing deck overlooking the Bala Falls. The project is the proposed installation of a viewing deck in downtown Bala on the southern falls of the Moon River, as well as landscaping improvements to the surrounding area. This project was included in the CIP in order to add additional pedestrian gathering spaces in downtown Bala.

**Comments** The proposed grant funding was to come from the Strategic Economic Infrastructure Stream of Rural Economic Development program, which would supply 30% of eligible costs up to a maximum of \$250,000. Proceeding with this project is contingent on receipt of grant funding

**Justification** Included in Council approved CIP, Ten Ideas for Bala, #2, page 16

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099990 - Community Improvement	45,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>45,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		45,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>45,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



# CAPITAL PROJECT | ECONOMIC DEVELOPMENT

<b>Project Number</b>	26080	<b>Title</b>	Downtown Railings	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	403 - Parking Lots and Grounds	<b>Division</b>	012307 - Economic Development	<b>Year Identified</b>	2023
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description**      Repainting of railings at various locations in downtown Port Carling and Bala to maintain streetscape

**Comments**

**Justification**

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099990 - Community Improvement	10,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		10,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



# CAPITAL PROJECT | ECONOMIC DEVELOPMENT

<b>Project Number</b>	26127	<b>Title</b>	Lighting - Bala Falls	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	112 - Structures	<b>Division</b>	012307 - Economic Development	<b>Year Identified</b>	2023
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Decorative lighting over Bala Falls, identified in CIP  
**Comments** Contingent on receipt of grant funding  
**Justification** Included in Council approved Community Improvement Plan; Ten Ideas for Bala, #5, page 16

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099990 - Community Improvement	40,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>40,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		40,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>40,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



# BUILDING

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>VEHICLES</b>										
26058 - Replacement of Vehicle	55,000	-	-	-	-	-	-	-	-	-
27057 - Replacement of Vehicle	-	60,000	-	-	-	-	-	-	-	-
28053 - Replacement of Vehicle	-	-	65,000	-	-	-	-	-	-	-
29024 - Replacement of Vehicle	-	-	-	65,000	-	-	-	-	-	-
30008 - Replacement of Vehicle	-	-	-	-	70,000	-	-	-	-	-
31106 - Replacement of Vehicle	-	-	-	-	-	70,000	-	-	-	-
32037 - Replacement of Vehicle	-	-	-	-	-	-	70,000	-	-	-
33050 - Replacement of Vehicle	-	-	-	-	-	-	-	75,000	-	-
34010 - Replacement of Vehicle	-	-	-	-	-	-	-	-	75,000	-
<b>Total Vehicles</b>	<b>55,000</b>	<b>60,000</b>	<b>65,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>75,000</b>	<b>75,000</b>	<b>-</b>	<b>-</b>
<b>Total 024100 - Building (Protective Inspection)</b>	<b>55,000</b>	<b>60,000</b>	<b>65,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>75,000</b>	<b>75,000</b>	<b>-</b>	<b>-</b>



# BUILDING

<b>Project Number</b>	26058	<b>Title</b>	Replacement of Vehicle	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	701 - Light trucks	<b>Division</b>	024100 - Building (Protective Inspection)	<b>Year Identified</b>	2026
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Vehicle utilized by Building Inspector to fulfill responsibilities. Township vehicles have an expected service life of up to seven years. Vehicle are well maintained and provided for trade-in to offset the cost of replacement.

**Comments** replace 2019 Canyon (1GTG6CEN8K1170333)

**Justification**

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099977 - Building Services	55,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>55,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		55,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>55,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		-	-	-	-	-	-	-	-	-	-



CAPITAL BUDGET | DEVELOPMENT SERVICES & ENVIRONMENTAL SUSTAINABILITY

# PLANNING

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>PLANS &amp; REPORTS</b>										
32039 - Official Plan Review	-	-	-	-	-	-	250,000	-	-	-
<b>Total Plans and Reports</b>	-	-	-	-	-	-	<b>250,000</b>	-	-	-
<b>Total 081100 - Planning &amp; Zoning</b>	-	-	-	-	-	-	<b>250,000</b>	-	-	-
<b>Total Development Services and Environmental Sustainability</b>	<b>270,000</b>	<b>80,000</b>	<b>150,000</b>	<b>65,000</b>	<b>220,000</b>	<b>100,000</b>	<b>360,000</b>	<b>180,000</b>	<b>75,000</b>	<b>-</b>



# BY-LAW ENFORCEMENT

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>VEHICLES</b>										
25065 - Addition of new vehicle - Licensing Officer	55,000	-	-	-	-	-	-	-	-	-
26031 - Replacement of Vehicle 1	55,000	-	-	-	-	-	-	-	-	-
33043 - Replacement of Vehicle 1	-	-	-	-	-	-	-	75,000	-	-
28052 - Replacement of Vehicle 2	-	-	60,000	-	-	-	-	-	-	-
<b>Total Vehicles</b>	<b>110,000</b>	<b>-</b>	<b>60,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>75,000</b>	<b>-</b>	<b>-</b>
<b>Total 025100 - By-Law Enforcement</b>	<b>110,000</b>	<b>-</b>	<b>60,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>75,000</b>	<b>-</b>	<b>-</b>



# BY-LAW ENFORCEMENT

<b>Project Number</b>	26031	<b>Title</b>	Replacement of Vehicle 1	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	701 - Light trucks	<b>Division</b>	025100 - By-Law Enforcement	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Vehicle utilized by Law Enforcement Officers to fulfill enforcement responsibilities. Township vehicles have an expected service life of up to seven years. Vehicle are well maintained and provided for trade-in to offset the cost of replacement.

**Comments** replacement of 2018 Chev Silverado 1500 (1GCVKNEC8JZ235548)

**Justification**

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099986 - Fleet and Equipment	55,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>55,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06910 - TML Equipment		55,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>55,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



CAPITAL BUDGET

# EMERGENCY SERVICES

## FIRE STATIONS

### BUILDINGS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
35199 - Accredited Superior Tanker Shuttle Testing	-	-	-	-	-	-	-	-	-	12,900
26159 - Communications Tower Repeaters	68,000	-	-	-	-	-	-	-	-	-
26008 - Gear Racks for Fire Station	17,100	-	-	-	-	-	-	-	-	-
27021 - Gear Racks for Fire Station	-	18,000	-	-	-	-	-	-	-	-
28016 - Gear Racks for Fire Station	-	-	19,000	-	-	-	-	-	-	-
29017 - Gear Racks for Fire Station	-	-	-	19,800	-	-	-	-	-	-
30014 - Gear Racks for Fire Station	-	-	-	-	20,800	-	-	-	-	-
31015 - Gear Racks for Fire Station	-	-	-	-	-	21,900	-	-	-	-
26199 - Water Rescue Fortunas	21,900	-	-	-	-	-	-	-	-	-
<b>Total Buildings</b>	<b>107,000</b>	<b>18,000</b>	<b>19,000</b>	<b>19,800</b>	<b>20,800</b>	<b>21,900</b>	-	-	-	<b>12,900</b>

### FURNITURE & EQUIPMENT

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
30011 - Accredited Superior Tanker Shuttle Testing	-	-	-	-	10,300	-	-	-	-	-
31159 - Breathing Air Compressor Bala	-	-	-	-	-	89,900	-	-	-	-
27023 - Bunker Gear Washing Machines	-	38,600	-	-	-	-	-	-	-	-
30017 - Bunker Gear Washing Machines	-	-	-	-	45,000	-	-	-	-	-
29159 - DC Battery Back Up Communications Towers	-	-	-	9,500	-	-	-	-	-	-
26149 - Extractors for Gear Washing - Grant Dependent	62,500	-	-	-	-	-	-	-	-	-



## CAPITAL BUDGET | EMERGENCY SERVICES

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
26139 - Fire Nozzle for Lithium Ion Battery Fires - Grant Dependent	17,500	-	-	-	-	-	-	-	-	-
26025 - Marine Nav updates (Sonar/Radar/Depth)	11,200	-	-	-	-	-	-	-	-	-
28017 - Marine Nav updates (Sonar/Radar/Depth)	-	-	11,800	-	-	-	-	-	-	-
30018 - Marine Nav updates (Sonar/Radar/Depth)	-	-	-	-	12,800	-	-	-	-	-
32016 - Marine Nav updates (Sonar/Radar/Depth)	-	-	-	-	-	-	14,000	-	-	-
26002 - PPE for Firefighters (20)	100,900	-	-	-	-	-	-	-	-	-
27007 - PPE for Firefighters (20)	-	106,000	-	-	-	-	-	-	-	-
28011 - PPE for Firefighters (20)	-	-	111,300	-	-	-	-	-	-	-
29002 - PPE for Firefighters (20)	-	-	-	118,000	-	-	-	-	-	-
30005 - PPE for Firefighters (20)	-	-	-	-	123,900	-	-	-	-	-
31002 - PPE for Firefighters (20)	-	-	-	-	-	130,000	-	-	-	-
32006 - PPE for Firefighters (20)	-	-	-	-	-	-	136,500	-	-	-
33007 - PPE for Firefighters (20)	-	-	-	-	-	-	-	143,400	-	-
34003 - PPE for Firefighters (20)	-	-	-	-	-	-	-	-	150,500	-
35009 - PPE for Firefighters (20)	-	-	-	-	-	-	-	-	-	150,000
35019 - Pumps Generators and Fans	-	-	-	-	-	-	-	-	-	38,900
26011 - Pumps, Generators and Fans	27,300	-	-	-	-	-	-	-	-	-
27015 - Pumps, Generators and Fans	-	28,700	-	-	-	-	-	-	-	-
28014 - Pumps, Generators and Fans	-	-	29,900	-	-	-	-	-	-	-
29014 - Pumps, Generators and Fans	-	-	-	31,200	-	-	-	-	-	-



## CAPITAL BUDGET | EMERGENCY SERVICES

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
30013 - Pumps, Generators and Fans	-	-	-	-	32,600	-	-	-	-	-
31023 - Pumps, Generators and Fans	-	-	-	-	-	34,100	-	-	-	-
32007 - Pumps, Generators and Fans	-	-	-	-	-	-	35,600	-	-	-
33026 - Pumps, Generators and Fans	-	-	-	-	-	-	-	36,700	-	-
34099 - Pumps, Generators and Fans	-	-	-	-	-	-	-	-	37,200	-
27159 - Radio Link for Radio Towers	-	37,600	-	-	-	-	-	-	-	-
26299 - Second Set of Bunker Gear Project - Grant Dependent	84,400	-	-	-	-	-	-	-	-	-
26032 - Self Contained Breathing Apparatus	130,700	-	-	-	-	-	-	-	-	-
27018 - Self Contained Breathing Apparatus	-	136,600	-	-	-	-	-	-	-	-
28029 - Self Contained Breathing Apparatus	-	-	142,800	-	-	-	-	-	-	-
29039 - Self Contained Breathing Apparatus	-	-	-	149,200	-	-	-	-	-	-
30022 - Self Contained Breathing Apparatus	-	-	-	-	155,900	-	-	-	-	-
31027 - Self Contained Breathing Apparatus	-	-	-	-	-	162,900	-	-	-	-
32014 - Self Contained Breathing Apparatus	-	-	-	-	-	-	170,300	-	-	-
33051 - Self Contained Breathing Apparatus	-	-	-	-	-	-	-	177,900	-	-
34020 - Self Contained Breathing Apparatus	-	-	-	-	-	-	-	-	185,900	-
35020 - Self Contained Breathing Apparatus	-	-	-	-	-	-	-	-	-	194,300
28067 - Swift Water Rescue Equipment	-	-	65,000	-	-	-	-	-	-	-



## CAPITAL BUDGET | EMERGENCY SERVICES

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
26022 - Vehicle Rescue Equipment	24,200	-	-	-	-	-	-	-	-	-
27019 - Vehicle Rescue Equipment	-	25,300	-	-	-	-	-	-	-	-
28021 - Vehicle Rescue Equipment	-	-	26,500	-	-	-	-	-	-	-
29020 - Vehicle Rescue Equipment	-	-	-	27,700	-	-	-	-	-	-
30023 - Vehicle Rescue Equipment	-	-	-	-	28,900	-	-	-	-	-
31028 - Vehicle Rescue Equipment	-	-	-	-	-	122,500	-	-	-	-
32015 - Vehicle Rescue Equipment	-	-	-	-	-	-	31,500	-	-	-
33052 - Vehicle Rescue Equipment	-	-	-	-	-	-	-	33,000	-	-
34018 - Vehicle Rescue Equipment	-	-	-	-	-	-	-	-	34,500	-
35018 - Vehicle Rescue Full Set Port Carling	-	-	-	-	-	-	-	-	-	146,100
<b>Total Furniture &amp; Equipment</b>	<b>458,700</b>	<b>372,800</b>	<b>387,300</b>	<b>335,600</b>	<b>409,400</b>	<b>539,400</b>	<b>387,900</b>	<b>391,000</b>	<b>408,100</b>	<b>529,300</b>

### PLANS & REPORTS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
27056 - Fire Master Plan and Community Risk Assessment Update	-	83,000	-	-	-	-	-	-	-	-
32002 - Fire Master Plan Update	-	-	-	-	-	-	89,000	-	-	-
<b>Total Plans and Reports</b>	<b>-</b>	<b>83,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>89,000</b>	<b>-</b>	<b>-</b>	<b>-</b>

### VEHICLES

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
30015 - Car 1 - Chief	-	-	-	-	121,000	-	-	-	-	-
35059 - Car 1 Chief	-	-	-	-	-	-	-	-	-	150,800
26045 - Car 2 - Deputy Chief Operations	101,400	-	-	-	-	-	-	-	-	-
31105 - Car 2 - Deputy Chief Operations	-	-	-	-	-	126,400	-	-	-	-
27042 - Car 3 - Deputy Chief Training	-	106,000	-	-	-	-	-	-	-	-



## CAPITAL BUDGET | EMERGENCY SERVICES

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
32083 - Car 3 - Deputy Chief Training	-	-	-	-	-	-	132,100	-	-	-
29005 - Marine 1 - Foot's Bay Fire Boat	-	-	-	388,400	-	-	-	-	-	-
31107 - Marine 4 - Torrance Fire Boat	-	-	-	-	-	424,200	-	-	-	-
30004 - Marine 5 Minett Fire Boat	-	-	-	-	405,900	-	-	-	-	-
32069 - Marine 9 Milford Bay Fire Boat	-	-	-	-	-	-	443,300	-	-	-
29056 - Pumper 44 - Walkers Point	-	-	-	789,500	-	-	-	-	-	-
34019 - Pumper 6 - Port Carling	-	-	-	-	-	-	-	-	983,800	-
32001 - Pumping Apparatus Fire	-	-	-	-	-	-	900,900	-	-	-
27022 - Rope Rescue Gear	-	35,000	-	-	-	-	-	-	-	-
32030 - Rope Rescue Gear	-	-	-	-	-	-	49,800	-	-	-
27116 - Tanker 3 - Bala	-	681,400	-	-	-	-	-	-	-	-
26108 - Tanker 5 - Minett	652,000	-	-	-	-	-	-	-	-	-
30110 - Tanker 6 - Port Carling	-	-	-	-	777,600	-	-	-	-	-
28100 - Tanker 7 - Windermere	-	-	691,000	-	-	-	-	-	-	-
31124 - Tanker 9 - Milford Bay	-	-	-	-	-	812,600	-	-	-	-
29015 - Water Rescue Suits	-	-	-	74,000	-	-	-	-	-	-
30007 - Wildland 4 Walkers Point ATV and Trailer	-	-	-	-	78,000	-	-	-	-	-
31092 - Wildland 9 Milford Bay ATV and Trailer	-	-	-	-	-	81,000	-	-	-	-
29013 - Zodiac/Motor/Trailer Raymond	-	-	-	68,600	-	-	-	-	-	-
<b>Total Vehicles</b>	<b>753,400</b>	<b>822,400</b>	<b>691,000</b>	<b>1,320,500</b>	<b>1,382,500</b>	<b>1,444,200</b>	<b>1,526,100</b>	<b>-</b>	<b>983,800</b>	<b>150,800</b>
<b>Total 021100 - Fire Stations</b>	<b>1,319,100</b>	<b>1,296,200</b>	<b>1,097,300</b>	<b>1,675,900</b>	<b>1,812,700</b>	<b>2,005,500</b>	<b>2,003,000</b>	<b>391,000</b>	<b>1,391,900</b>	<b>693,000</b>
<b>Total Emergency Services</b>	<b>1,319,100</b>	<b>1,296,200</b>	<b>1,097,300</b>	<b>1,675,900</b>	<b>1,812,700</b>	<b>2,005,500</b>	<b>2,003,000</b>	<b>391,000</b>	<b>1,391,900</b>	<b>693,000</b>



# EMERGENCY SERVICES

<b>Project Number</b>	26002	<b>Title</b>	PPE for Firefighters (20)	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	210 - Fire Equipment	<b>Division</b>	021100 - Fire Stations	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Firefighters are exposed to hazards during the course of their work and require appropriate structural firefighting protective garments for use during interior structural fire suppression duties. The common term 'bunker gear' refers to the coat, trousers and coverall elements of the protective ensemble. Other parts of the ensemble include the helmet, hood, boots and gloves.

Muskoka Lakes Fire Department currently owns 142 sets of Innotex Bunker Gear custom configured to be NFPA compliant for our active 123 members. Staff have identified 20 sets that are required per year in the 10 year plan to ensure all gear is under the 10 year life and to leave enough spare gear to facilitate the required testing and maintain coverage.

**Comments** We currently purchase bunker gear, gloves, balaclavas, helmets, coveralls, auto rescue gloves, safety glasses, and chainsaw firefighting boots from this fund. We are obligated to keep all PPE that a firefighter wears in "good condition" as per the manufacturer AND under the 10 year service life as per NFPA. This requires an intense amount of inventory control measures and testing to ensure that the PPE performance is maintained for all our staff.

**Justification** Employers of municipal firefighters in Ontario must ensure that protective equipment provided is maintained in "good condition" as per clause 25(1)(b) of the Occupational Health and Safety Act, further as per Ontario Regulation 714/94 section 5(1) employers "shall provide firefighters with structural protective garments that meet NFPA 1971 and NFPA 1851". The Ontario Fire Service Advisory Committee on Occupational Health & Safety under Section 21 of the Occupational Health & Safety Act makes recommendations on matters relating to the occupational health and safety of all firefighters in the Province of Ontario. Section 21 Guidance Note 4-1 considers bunker gear, noting the life expectancy considers the NFPA 1851 Standard on "Selection, care and maintenance of protective ensembles for structural fire fighting" which indicates a 10-year life cycle for all PPE components.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099973 - Fire and Emergency Services	100,900	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>100,900</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		100,900	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>100,900</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**CAPITAL PROJECT | EMERGENCY SERVICES**

<b>Project Number</b>	26008	<b>Title</b>	Gear Racks for Fire Station	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	103 - Fire Halls	<b>Division</b>	021100 - Fire Stations		
<b>Start Date</b>		<b>Completion Date</b>		<b>Year Identified</b>	

**Regions**

**Description** GearGrid’s Standard Mobile & Free Standing Lockers offer the strength, durability and open design of our original Wall Mount Lockers while adding unlimited placement flexibility. You can move the racks where the need is and where they will fit.

**Comments** The purchase of turnout gear represents a substantial investment in the safety of your personnel. The turnout gear you've purchased will be fit for duty when needed and will have a longer life through a systematic approach to its care and maintenance, particularly how it’s stored between uses.

**Justification** Firefighters around the world put faith in their personal protective equipment, particularly their structural firefighting ensemble. The collective costs of the individual items that make up the turnout gear ensemble are one of the costlier purchases for any fire department. Along with proper prescribed cleaning and drying, properly storing turnout gear can greatly extend the life of the structural firefighting ensemble. Specially designed hangers for coats, gloves and pants to promote circulation of air for faster drying. Specially designed helmet stand to keep pressure off the helmet's suspension ratcheting system. Continuing to progress through the Cancer Prevention Checklist is recommendation #18 in the Fire Master Plan 2022.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099973 - Fire and Emergency Services	17,100	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>17,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		17,100	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>17,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | EMERGENCY SERVICES

<b>Project Number</b>	26011	<b>Title</b>	Pumps, Generators and Fans	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	210 - Fire Equipment	<b>Division</b>	021100 - Fire Stations	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** This capital line is to accommodate a new portable pump, a wajax fire pump, a generator for lighting and a ventilation fan. The portable pump is a pump that can provide water from a lake, river, or stream directly to the fire apparatus. The pump is rated for 400 GPM which is half the capacity of the truck, the pump from the Station tanker would provide the other half of the required flow. Wajax pumps are used in wildland firefighting, they are lightweight and easy to use in rough terrain and designed to offer high pressure with low flow. Generators are used to provide remote power to units for lighting, power back up for radio systems and electrical tools. Fans provide ventilation to assist in the firefight and provide high airflows among positive pressure ventilation fans and great for ventilating areas that have built up post fire atmospheric contaminants. Firefighting fans deliver a high tolerance for extreme heat and are built to hold up to the rigors of firefighting.

**Comments** \$11K for wajax pumps (M&L Supply) , 6K for CET 20 hp pump( AJ stone) , 3.5K generator (honda.ca), 5.5 K fan (1200 degrees)

**Justification** By law 2016-125 requires the fire department to provide firefighting interior and exterior services in rural settings. These items are required to perform tasks appropriately. We have 17 frontline apparatus that require these to be under 10 years of age.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099973 - Fire and Emergency Services	27,300	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>27,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		27,300	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>27,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



# CAPITAL PROJECT | EMERGENCY SERVICES

<b>Project Number</b>	26022	<b>Title</b>	Vehicle Rescue Equipment	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	210 - Fire Equipment	<b>Division</b>	021100 - Fire Stations	<b>Year Identified</b>	2025
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Battery Powered Cutters, Spreaders, Chocks, Struts and Ram for vehicle extrication that are capable of water submersion and meet NFPA 1936 2020 edition for performance.

**Comments** Muskoka Lakes Fire Department is set up to support 3 extrications occurring at the same time. The heavy rescue tools are located in Foot's Bay on Rescue 1, in Port Carling on Rescue 6 and in Raymond on Rescue 77.

**Justification** As per by law 2016-125, the Fire Department is authorized to provide rescue services including vehicle extrication using heavy hydraulic tools as required. The best practice for this application is NFPA 1006 technical rescue standards for passenger vehicle rescue and heavy vehicle rescue. The tool list includes hydraulic cutters/rams/spreaders/jacks and struts. Occupational Health and Safety Act clause 25(1)(b) for maintaining equipment in good condition including hydraulic powered and electro hydraulic hybrid extrication tools, read NFPA 1936 Standard on powered rescue tools, 2020 Edition.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099973 - Fire and Emergency Services	24,200	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>24,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		24,200	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>24,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**CAPITAL PROJECT | EMERGENCY SERVICES**

<b>Project Number</b>	26025	<b>Title</b>	Marine Nav updates (Sonar/Radar/Depth)	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	210 - Fire Equipment	<b>Division</b>	021100 - Fire Stations	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Radar for a Marine vessel allows the vessel to determine where it is relevant to other vessels which is helpful in reduced visibility as are usually the conditions that our rescue vessels are called upon to be involved. Radar is also used for collision avoidance and for distress signal location. Our four vessels are equipped with advanced radar, however this needs to be regularly updated to gain value. There are now side scanning sonar sets that will aid in locating victims of water emergencies and allow our fire staff to navigate in varied depths that can be tied into radar and infrared cameras to help when searching.

**Comments**

**Justification** Radar reflectors are an important piece of boating safety equipment because small vessels can be difficult to detect on the water, both visually and by radar. Due to their size, they can be barely visible to the naked eye from a distance, particularly from the bridge of a larger vessel. In rough weather, they can be completely obscured by fog, spray or swells. In restricted visibility conditions, radar is often one of the only ways for small vessels to make their presence known. Unfortunately, boats that are small, sit low in the water or are made of wood or fiberglass are difficult to spot on radar. That’s why it’s vital to have a properly positioned radar reflector so that larger vessels are able to detect your presence and avoid collisions.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099973 - Fire and Emergency Services	11,200	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>11,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		11,200	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>11,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | EMERGENCY SERVICES

<b>Project Number</b>	26032	<b>Title</b>	Self Contained Breathing Apparatus	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	210 - Fire Equipment	<b>Division</b>	021100 - Fire Stations	<b>Year Identified</b>	2025
<b>Start Date</b>		<b>Completion Date</b>			

### Regions

**Description** Firefighters, as a condition of their work, may be exposed to airborne hazards such as particulates (smoke, dusts, mists or fumes), gases, vapours and oxygen-deficient atmospheres. Where respiratory hazards cannot be avoided, or effectively controlled, employers must provide an appropriate respirator to protect the workers from exposure. The Self contained breathing apparatus (SCBA), is the foundational tool that provides the greatest amount of airway protection from toxic gas and harmful particulates resulting from fire. It's essential for modern firefighting and today's complex fire grounds that appropriate SCBA designed for firefighting be provided. The Muskoka Lakes Fire Department currently owns and uses one hundred (100) NFPA 1981 compliant Scott Safety SCBAs that are replaced 10 / year. The 10 year plan will accommodate the fifteen year life of the two hundred (200) cylinders and one hundred (100) SCBA to ensure all equipment is in good condition as required by Ontario Regulation 833 and NFPA 1981.

**Comments** SCBA used today are from Scott Safety a division of 3M. Our cylinders and SCBA are compatible with our neighbour fire services in Gravenhurst and Bracebridge, who are a part of our mutual aid response areas.

**Justification** Pursuant to the Occupational and Safety Act, employers in Ontario who provide an SCBA must comply with the respiratory protection requirements contained in Ontario Regulation 833, including ensuring that respirators provided are "maintained in good condition". If an SCBA is used for firefighting purposes, then a National Fire Protection Association (NFPA) 1981 compliant SCBA is necessary and most appropriate.

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099973 - Fire and Emergency Services	130,700	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>130,700</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		130,700	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>130,700</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		-	-	-	-	-	-	-	-	-	-



## CAPITAL PROJECT | EMERGENCY SERVICES

<b>Project Number</b>	26045	<b>Title</b>	Car 2 - Deputy Chief Operations	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	701 - Light trucks	<b>Division</b>	021100 - Fire Stations	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** This vehicle is used by staff on a daily basis for the purposes of Command and Control of Emergency incidents and for the staff member to accomplish their duties. The vehicle serves a 5 year life as a daily driver then serves an additional 14 years in the fire stations as a rescue truck. In the first 5 years the vehicles sees 28,000 km/yr, totaling 140,000 km at year 5. At year 5 it serves in the fire station as a rescue for another 15 years at 2,388 km/yr, adding another 35,821 km and ending its useful life at 175,821 km having served 2 purposes. Total useful life of an emergency vehicle is 20 years or 100,000 miles (161,000 km). At 100,000 miles parts and operating costs on a gas driven vehicle are beyond cost of new. After 10 years life manufacturers are not required to support the vehicle with parts and the vehicle is worth 50% of its value.

**Comments** This "Special Services Fire apparatus" main role is to serve as a communications, incident command and special support service vehicle as defined in NFPA 1901 - 2016 edition. The vehicle must have storage capacity 3.4 m cubed. Some of the services it is capable of offering are transportation of equipment and personnel into rugged areas and serve as a blocking vehicle for transportation incidents. The vehicle will carry the following NFPA 1901 compliant kit: 2 hand lights, one ABC extinguisher 80BC, one 2.5 gallon water extinguisher, one SCBA per seat, one spare cylinder for each SCBA, one traffic vest per seat, one first aid kit, 5 flares, 10 traffic cones 28 inch high, 2 wheel chocks, one forced entry tool, one winch, one large light, one generator capable of charging the back up batteries at the tower sites, one AED, and material for incident command to use to manage emergencies. One radio repeater will be installed. This vehicle will have a total useful life of 170,000 km by serving at a Chief's car for 110,000 km (5 years) then serving in a station as a rescue for the next 15 years (60,000 km). This will have the effect of ensuring the total life of the vehicle is realized.

**Justification** Emergency vehicles should be replaced every 20 years or 100,000 miles. This vehicle serves two roles the first 5 years is a daily Command Car and the next 15 years as a 4X4 Rescue in a fire station. This dual use of the same vehicle removes \$665,000 in vehicle costs in the fleet budget which works out to \$33,250 per annum. The Establish and Regulate a Fire Department by law 2016-125 requires that a Fire Chief follow Occupational Health and Safety best practices. Section 21 Note 2-1 provides guidance to employers of firefighters to establish incident command systems that are used at every scene. This is what a command car allows a Fire Chief to do. Further, the same by law 2016-125 requires that technical rescue be performed, this vehicle carries specialized vehicle extrication equipment to support these complex rescues.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099973 - Fire and Emergency Services	101,400	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>101,400</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06910 - TML Equipment		101,400	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>101,400</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		-	-	-	-	-	-	-	-	-	-



## CAPITAL PROJECT | EMERGENCY SERVICES

<b>Project Number</b>	26108	<b>Title</b>	Tanker 5 - Minett	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	708 - Trailer	<b>Division</b>	021100 - Fire Stations	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

### Regions

**Description** A Tanker is a vehicle designed primarily for transporting (pickup, transporting, and delivering) water to fire emergency scenes to be applied by other vehicles or pumping equipment. In Muskoka Lakes we set up our Tankers to provide back up capability to the fire pumpers by adding fire pumps capable of meeting the minimum pumping requirement of 4,700 L / min.

**Comments** Our goal is to have similar fire tankers in our fleet , this uniformity will assist fire commanders in their approach to any firefight. We have 8 Tankers in our fleet with the following capacities: Tanker 1 - Foots Bay (6,800 L), Tanker 3 - Bala (6,800 L), Tanker 4 (7,570 L), Tanker 5 (6,800 L), Tanker 6 (6,800 L), Tanker 7 (6,800 L), Tanker 77 (7,570 L), and Tanker 9 (6,800 L).

**Justification** Fire Protection and Prevention Act, 1997, S.O. 1997, c. 4 Part II 5(1) allows a municipality to create a fire department and to set the service level. Muskoka Lakes follows the Fire Underwriters Survey requirements for Fire Apparatus replacement at 20 Years, set in by law 2016-125. Additionally, Council received the Fire Master Plan in 2022 which identified the need to continue to maintain the fleet to the Fire Underwriters Survey standard including the NFPA replacement cycles,. Selection of fire Apparatus is based upon FPPA Part II 9(1)(d) Fire Marshal Public Fire Safety Guideline 04-07-12 which provides options for small municipalities to consider for fire apparatus and requires CAN/ULC-S515, Standard for Automobile Firefighting Apparatus and NFPA 1901, Standard For Pumper Fire Apparatus as best practices. Currently the majority of Muskoka Lakes has attained the Fire Underwriters grade of 3B and S for shuttle. For each fire hall with a Dwelling Protection Grade 3B, fire apparatus must include: a minimum of one triple combination pumper rated at not less than 3000 LPM (625 l.gpm at 150 psi), AND a minimum of one mobile water supply apparatus with: a minimum rated water carrying capacity of 4000 L (880 l.gal), AND For full credit apparatus must be designed in accordance with Underwriters' Laboratories of Canada (ULC) S515 Automobile Fire Fighting Apparatus, or National Fire Protection Association (NFPA) 1901 Standard for Automotive Fire Apparatus In addition, the combined water carrying capacity of the 2 units (noted above) must be at least 6800 Litres (1500 l.gal) total and the fire department must have a transfer system capable of supplying the pumper with water as needed. This may be accomplished by pump or dump valve to a portable tank of at least 4550 Litres (1000 l.gal) capacity.

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099973 - Fire and Emergency Services	652,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>652,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		652,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>652,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**CAPITAL PROJECT | EMERGENCY SERVICES**

<b>Project Number</b>	26139	<b>Title</b>	Fire Nozzle for Lithium Ion Battery Fires - Grant Dependent	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	210 - Fire Equipment	<b>Division</b>	021100 - Fire Stations	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Attacking fires in attics, void spaces, or under an electric vehicle can be difficult. Your crew deserves a solution that makes the process easier and more efficient without bulky equipment. The Transformer Nozzle System is a series of kits that help you deliver water to areas that are inaccessible or difficult to reach. These kits can flow up to 150 GPM (570 LPM) at 100 psi (7 bar) and are easy to configure to your specific needs.

**Comments** Although lithium-ion battery manufacturers build several safety features into lithium-ion batteries, fire crews should be aware that these systems can create a rapid uncontrolled release of heat energy known as thermal runaway. Thermal runaway creates fire gases which are highly toxic and can cause severe adverse effects to firefighter’s health.

We are hopeful to pay for this project with the Fire Protection (FP) Grant. The FP grant program is designed to support municipal fire departments across Ontario in their cancer prevention and firefighter safety efforts. For 2025, the Ontario Government has doubled the program funding to \$20 million to better equip fire departments and protect firefighters from occupational hazards. Funding supports new and existing initiatives that focus on cancer prevention, emergency response safety, and now lithium-ion battery incident preparedness.

**Justification** As society becomes more dependent on lithium-ion batteries for uses from transportation, manufacturing and daily use, which can result in a fire or explosion and create toxic gases which are treated as Immediately Dangerous to Life and Health (IDLH).

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099973 - Fire and Emergency Services	17,500	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>17,500</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		17,500	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>17,500</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | EMERGENCY SERVICES

<b>Project Number</b>	26149	<b>Title</b>	Extractors for Gear Washing - Grant Dependent	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	210 - Fire Equipment	<b>Division</b>	021100 - Fire Stations	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

### Regions

**Description** Extractors are commonly used for routine cleaning of bunker gear outer shell, bunker gear inner lining, balaclava, and gloves.

**Comments** We currently have 2 extractors that are both nearing the end of their useful life, 10 years. We are hopeful to pay for this project with the Fire Protection (FP) Grant. The FP grant program is designed to support municipal fire departments across Ontario in their cancer prevention and firefighter safety efforts. For 2025, the Ontario Government has doubled the program funding to \$20 million to better equip fire departments and protect firefighters from occupational hazards. Funding supports new and existing initiatives that focus on cancer prevention, emergency response safety, and now lithium-ion battery incident preparedness.

**Justification** Contaminants from fire suppression activities can be inhaled and absorbed through the skin. Soiled or contaminated ensembles and ensemble elements are a hazard to firefighters since soils and contaminants can be flammable, toxic, or carcinogenic. Additionally, soiled or contaminated ensemble elements can have reduced protective performance.

Firefighter bunker gear is designed for protection against heat at the fire scene. However, contaminants can penetrate through the bunker gear. The balaclava and gloves are of different construction than the bunker gear, potentially resulting in skin contamination at the face, neck, hands, and wrist. Contaminants detected in the groin area can come through the bunker pants zipper or waistline.

Routine cleaning of soiled equipment, apparatus and PPE items is important to reduce the risk of exposure, see <https://www.ontario.ca/page/firefighters-cancer-prevention-checklist>

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099973 - Fire and Emergency Services	62,500	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>62,500</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		62,500	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>62,500</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | EMERGENCY SERVICES

<b>Project Number</b>	26159	<b>Title</b>	Communications Tower Repeaters	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	103 - Fire Halls	<b>Division</b>	021100 - Fire Stations	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

### Regions

**Description** In January 2025, our Communications service provider performed an audit of our systems and found that we had some equipment that is nearing its end of useful life, we also discovered that we would benefit from monitoring our continuous link system.

### Comments

**Justification** Effective communication devices and procedures are a critical component in emergency operations. Just as an SCBA and PPE are essential components of firefighter survival, so too are portable radios. While firefighters are encouraged to work in teams, there have been documented examples (in Prince William County, VA for example) in which they become separated. In these situations, a firefighter without a radio leaves him/her with no ability to communicate, thereby increasing the risk of injury or death for that firefighter and/or other firefighters on the scene.

Firefighters often work with limited or no visibility and with extreme noise levels: fire apparatus, saws, and smoke ejectors. Not being able to see or hear makes fireground communications challenging. During interior firefighting operations, firefighters use their portable radios to communicate with each other to assess the status of incident operations or to request specific firefighting tactics. Firefighters also use their radios to communicate with company officers to inform them of conditions. Most importantly, firefighters depend on their radios to call a Mayday. Portable radios allow firefighters inside to communicate with personnel on the outside who may have a better vantage point from which to assess conditions – the size and location of the fire and building conditions. Information from outside can prevent crews from advancing into dangerous conditions inside. Having a radio assigned to each person is not enough. Firefighters must be trained in using the radio to request resources and most importantly, to call a Mayday.

In September 2003, NIOSH released the document, Current Status, Knowledge Gaps, and Research Needs Pertaining to Firefighter Radio Communication Systems, where on page 13 it states: "It is critical for firefighters to communicate with one another within a structure and with units operating outside the structure, regardless of the building construction." The best way this can be done when crews are separated or in trouble are through the use of a personal portable radio.

It is the responsibility of chief officers to assure the safety and survival of the firefighters with whom they serve. The assignment of a portable radio is as basic to this as the assignment of turnout gear and basic PPE. It is one of the tools to do the job.

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099973 - Fire and Emergency Services	68,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>68,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		68,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>68,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | EMERGENCY SERVICES

<b>Project Number</b>	26199	<b>Title</b>	Water Rescue Fortunas	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	103 - Fire Halls	<b>Division</b>	021100 - Fire Stations	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

### Regions

**Description** Firefighters may respond to water or ice related emergencies, or train in similar conditions. They require various tools to perform these rescues, a key tool is the fortuna or RDC. All rescuers who enter the water should maintain controlled contact with the shore or boat using a safety line, hand contact or similar method, when appropriate.

The Rapid Deployment Craft (RDC) is simply the best, fast-response, ice rescue craft . The craft surrounds one or more rescuers in an ultra buoyant and protective inflated perimeter. The RDC allows a rescuer or rescue team to quickly reach a victim and safely retrieve them from a through the ice or water cold water rescue scene.

**Comments** Our current fleet of seven RDC's are reaching the end of their useful life, 10 years , with some showing signs of damage due UV and use.

**Justification** Employers should select, acquire and have readily available the appropriate rescue equipment to safely perform the operations that may be expected. Any equipment that is provided by employers must be maintained in good condition, see <https://www.ontario.ca/document/firefighter-guidance-notes/6-3-water-or-ice-related-emergencies-and-training>.

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099973 - Fire and Emergency Services	21,900	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>21,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		21,900	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>21,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**CAPITAL PROJECT | EMERGENCY SERVICES**

<b>Project Number</b>	26299	<b>Title</b>	Second Set of Bunker Gear Project - Grant Dependent	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	210 - Fire Equipment	<b>Division</b>	021100 - Fire Stations	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Firefighters are exposed to hazards during the course of their work and require appropriate structural firefighting protective garments for use during interior structural fire suppression duties. The common term ‘bunker gear’ refers to the coat, trousers and coverall elements of the protective ensemble. Other parts of the ensemble include the helmet, hood, boots and gloves.

Muskoka Lakes Fire Department currently owns 130 sets of Innotex Bunker Gear custom configured to be NFPA compliant for our active 118 members. Staff have identified 20 sets that are required per year in the 10 year plan to ensure all gear is under the 10 year life and to leave enough spare gear to facilitate the required testing and maintain coverage when gear is being cleaned.

**Comments** We currently purchase bunker gear (2765), gloves, balaclavas, helmets, coveralls, auto rescue gloves, safety glasses, and chainsaw firefighting boots from this fund. We are obligated to keep all PPE that a firefighter wears in "good condition" as per the manufacturer AND under the 10 year service life as per NFPA. This requires an intense amount of inventory control measures and testing to ensure that the PPE performance is maintained for all our staff. We are hopeful to pay for this project with the Fire Protection (FP) Grant. The FP grant program is designed to support municipal fire departments across Ontario in their cancer prevention and firefighter safety efforts.

For 2025, the Ontario Government has doubled the program funding to \$20 million to better equip fire departments and protect firefighters from occupational hazards. Funding supports new and existing initiatives that focus on cancer prevention, emergency response safety, and now lithium-ion battery incident preparedness.

**Justification** Employers of municipal firefighters in Ontario must ensure that protective equipment provided is maintained in "good condition" as per clause 25(1)(b) of the Occupational Health and Safety Act, further as per Ontario Regulation 714/94 section 5(1) employers "shall provide firefighters with structural protective garments that meet NFPA 1971 and NFPA 1851". The Ontario Fire Service Advisory Committee on Occupational Health & Safety under Section 21 of the Occupational Health & Safety Act makes recommendations on matters relating to the occupational health and safety of all firefighters in the Province of Ontario. Section 21 Guidance Note 4-1 considers bunker gear, noting the life expectancy considers the NFPA 1851 Standard on "Selection, care and maintenance of protective ensembles for structural fire fighting" which indicates a 10-year life cycle for all PPE components.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099973 - Fire and Emergency Services	84,400	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>84,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		84,400	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>84,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



# LIBRARY

<b>BUILDINGS</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
26131 - Comprehensive Library Service & Space Review	50,000	-	-	-	-	-	-	-	-	-
29089 - Interior Refresh - Carpet, Shelves, Book Drops	-	-	-	384,000	-	-	-	-	-	-
27001 - Interior Refresh - Fans and Automatic Doors	-	42,000	-	-	-	-	-	-	-	-
30127 - Interior Refresh - Patron furnishings	-	-	-	-	66,000	-	-	-	-	-
32095 - Interior Refresh - Staff work areas	-	-	-	-	-	-	183,000	-	-	-
27085 - Office Furniture/Computers	-	3,500	-	-	-	-	-	-	-	-
29114 - Office Furniture/Computers	-	-	-	4,000	-	-	-	-	-	-
31048 - Office Furniture/Computers	-	-	-	-	-	4,500	-	-	-	-
33079 - Office Furniture/Computers	-	-	-	-	-	-	-	5,000	-	-
35021 - Office Furniture/Computers	-	-	-	-	-	-	-	-	-	5,500
<b>Total Buildings</b>	<b>50,000</b>	<b>45,500</b>	<b>-</b>	<b>388,000</b>	<b>66,000</b>	<b>4,500</b>	<b>183,000</b>	<b>5,000</b>	<b>-</b>	<b>5,500</b>

<b>PLANS &amp; REPORTS</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
35012 - A/V Material	-	-	-	-	-	-	-	-	-	8,100
26035 - Audio/Visual Materials	7,100	-	-	-	-	-	-	-	-	-
27073 - Audio/Visual Materials	-	7,200	-	-	-	-	-	-	-	-
28062 - Audio/Visual Materials	-	-	7,300	-	-	-	-	-	-	-
29107 - Audio/Visual Materials	-	-	-	7,400	-	-	-	-	-	-
30120 - Audio/Visual Materials	-	-	-	-	7,600	-	-	-	-	-
31041 - Audio/Visual Materials	-	-	-	-	-	7,700	-	-	-	-
32043 - Audio/Visual Materials	-	-	-	-	-	-	7,800	-	-	-
33072 - Audio/Visual Materials	-	-	-	-	-	-	-	7,900	-	-



## CAPITAL BUDGET | MUSKOKA LAKES PUBLIC LIBRARY

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
34027 - Audio/Visual Materials	-	-	-	-	-	-	-	-	8,000	-
26036 - Books	21,800	-	-	-	-	-	-	-	-	-
27071 - Books	-	22,300	-	-	-	-	-	-	-	-
28060 - Books	-	-	22,800	-	-	-	-	-	-	-
29106 - Books	-	-	-	23,300	-	-	-	-	-	-
30112 - Books	-	-	-	-	23,800	-	-	-	-	-
31040 - Books	-	-	-	-	-	24,300	-	-	-	-
32042 - Books	-	-	-	-	-	-	24,800	-	-	-
33071 - Books	-	-	-	-	-	-	-	25,300	-	-
34026 - Books	-	-	-	-	-	-	-	-	25,800	-
35011 - Books	-	-	-	-	-	-	-	-	-	26,300
26030 - eResources/Databases	8,300	-	-	-	-	-	-	-	-	-
27077 - eResources/Databases	-	8,400	-	-	-	-	-	-	-	-
28068 - eResources/Databases	-	-	8,500	-	-	-	-	-	-	-
29109 - eResources/Databases	-	-	-	8,600	-	-	-	-	-	-
30122 - eResources/Databases	-	-	-	-	8,700	-	-	-	-	-
31043 - eResources/Databases	-	-	-	-	-	8,800	-	-	-	-
32045 - eResources/Databases	-	-	-	-	-	-	8,900	-	-	-
33074 - eResources/Databases	-	-	-	-	-	-	-	9,000	-	-
34029 - eResources/Databases	-	-	-	-	-	-	-	-	9,100	-
35014 - eResources/Databases	-	-	-	-	-	-	-	-	-	9,200
26040 - Library of Things	2,100	-	-	-	-	-	-	-	-	-
27078 - Library of Things	-	2,200	-	-	-	-	-	-	-	-
28069 - Library of Things	-	-	2,300	-	-	-	-	-	-	-
29110 - Library of Things	-	-	-	2,400	-	-	-	-	-	-
30123 - Library of Things	-	-	-	-	2,500	-	-	-	-	-
31044 - Library of Things	-	-	-	-	-	2,600	-	-	-	-
32050 - Library of Things	-	-	-	-	-	-	2,700	-	-	-
33075 - Library of Things	-	-	-	-	-	-	-	2,800	-	-
34030 - Library of Things	-	-	-	-	-	-	-	-	2,900	-
35015 - Library of Things	-	-	-	-	-	-	-	-	-	3,000
26029 - Periodicals	1,100	-	-	-	-	-	-	-	-	-
27074 - Periodicals	-	1,200	-	-	-	-	-	-	-	-



CAPITAL BUDGET | MUSKOKA LAKES PUBLIC LIBRARY

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
28063 - Periodicals	-	-	1,300	-	-	-	-	-	-	-
29108 - Periodicals	-	-	-	1,400	-	-	-	-	-	-
30121 - Periodicals	-	-	-	-	1,500	-	-	-	-	-
31042 - Periodicals	-	-	-	-	-	1,600	-	-	-	-
32044 - Periodicals	-	-	-	-	-	-	1,700	-	-	-
33073 - Periodicals	-	-	-	-	-	-	-	1,800	-	-
34028 - Periodicals	-	-	-	-	-	-	-	-	1,900	-
35013 - Periodicals	-	-	-	-	-	-	-	-	-	2,000
26043 - Processing	5,500	-	-	-	-	-	-	-	-	-
27081 - Processing	-	5,500	-	-	-	-	-	-	-	-
28071 - Processing	-	-	5,500	-	-	-	-	-	-	-
29112 - Processing	-	-	-	5,500	-	-	-	-	-	-
30043 - Processing	-	-	-	-	5,500	-	-	-	-	-
31046 - Processing	-	-	-	-	-	5,500	-	-	-	-
32060 - Processing	-	-	-	-	-	-	5,500	-	-	-
33077 - Processing	-	-	-	-	-	-	-	5,500	-	-
34032 - Processing	-	-	-	-	-	-	-	-	5,500	-
35017 - Processing	-	-	-	-	-	-	-	-	-	5,600
26042 - Video Games	1,100	-	-	-	-	-	-	-	-	-
27076 - Video Games	-	1,200	-	-	-	-	-	-	-	-
28070 - Video Games	-	-	1,300	-	-	-	-	-	-	-
29111 - Video Games	-	-	-	1,400	-	-	-	-	-	-
30124 - Video Games	-	-	-	-	1,500	-	-	-	-	-
31045 - Video Games	-	-	-	-	-	1,600	-	-	-	-
32052 - Video Games	-	-	-	-	-	-	1,700	-	-	-
33076 - Video Games	-	-	-	-	-	-	-	1,800	-	-
34031 - Video Games	-	-	-	-	-	-	-	-	1,900	-
35016 - Video Games	-	-	-	-	-	-	-	-	-	2,000
<b>Total Plans and Reports</b>	<b>47,000</b>	<b>48,000</b>	<b>49,000</b>	<b>50,000</b>	<b>51,100</b>	<b>52,100</b>	<b>53,100</b>	<b>54,100</b>	<b>55,100</b>	<b>56,200</b>
<b>Total 072100 - Muskoka Lakes Public Library</b>	<b>97,000</b>	<b>93,500</b>	<b>49,000</b>	<b>438,000</b>	<b>117,100</b>	<b>56,600</b>	<b>236,100</b>	<b>59,100</b>	<b>55,100</b>	<b>61,700</b>
<b>Total Library</b>	<b>97,000</b>	<b>93,500</b>	<b>49,000</b>	<b>438,000</b>	<b>117,100</b>	<b>56,600</b>	<b>236,100</b>	<b>59,100</b>	<b>55,100</b>	<b>61,700</b>



# LIBRARY

<b>Project Number</b>	26029	<b>Title</b>	Periodicals	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	506 - Collection	<b>Division</b>	072100 - Muskoka Lakes Public Library	<b>Year Identified</b>	2026
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Print publications issued regularly, such as newspapers, magazines, and journals. They provide timely and ongoing coverage of news, trends, scholarly research, and various topics of interest. Unlike books, which are published as complete works, periodicals are updated frequently, offering readers current information and diverse perspectives. Libraries often provide access to periodicals in print and digital formats, supporting both casual reading and academic research.

**Comments**

**Justification** Periodicals are vital for providing up-to-date information, supporting research, and catering to diverse interests. Periodicals offer timely coverage of news, trends, and specialized topics that books may not address as promptly. They enhance the library's role as a comprehensive resource, attract a broad range of users, and support lifelong learning and community engagement. Investing in periodicals ensures the library remains relevant and responsive to the needs of its members.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	072107 - Library	1,100	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>1,100</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		1,100	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>1,100</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | MUSKOKA LAKES PUBLIC LIBRARY

<b>Project Number</b>	26030	<b>Title</b>	eResources/Databases	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	506 - Collection	<b>Division</b>	072100 - Muskoka Lakes Public Library	<b>Year Identified</b>	2026
<b>Start Date</b>		<b>Completion Date</b>			

### Regions

**Description** eResources and databases in a library offer digital access to a wide range of information, including scholarly articles, research papers, journals, eBooks, and multimedia content. These resources support research, learning, and professional development by providing up-to-date and specialized information across various fields. Libraries typically subscribe to these digital resources to offer members access and efficient searching capabilities, enhancing the library's role as a comprehensive and modern information hub.

### Comments

**Justification** Including eResources and databases is essential for providing members with access to comprehensive, current, and specialized information. These digital tools support research and learning by offering extensive and searchable collections of scholarly articles, journals, and eBooks, often inaccessible through traditional print resources. Investing in eResources and databases enhances the library's role as a key information hub, broadens its service offerings, and meets the evolving needs of users in a digital age. Our eBook and eAudioBook collection continues to see growth and we will look to add to that collection.

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	072107 - Library	8,300	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>8,300</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		8,300	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>8,300</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**CAPITAL PROJECT | MUSKOKA LAKES PUBLIC LIBRARY**

<b>Project Number</b>	26035	<b>Title</b>	Audio/Visual Materials	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	506 - Collection	<b>Division</b>	072100 - Muskoka Lakes Public Library	<b>Year Identified</b>	2026
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** MLPL offers a diverse range of audio/visual materials to meet various user needs. This includes DVDs and Blu-rays with films, TV series, documentaries and educational programs, as well as audiobooks available on CD or through an alternative format like a portable device. Additionally, some libraries provide other formats like vinyl records and cassette tapes. These collections cater to different interests, supporting both entertainment and educational purposes.

**Comments**

**Justification** Audio/Visual materials are essential for meeting diverse member needs, enhancing accessibility, and supporting educational goals. A/V collections attract more visitors, engage the community, and ensure the library remains a relevant and inclusive resource for both entertainment and learning. Our DVD collection is well used year round.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	072107 - Library	7,100	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>7,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		7,100	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>7,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



# CAPITAL PROJECT | MUSKOKA LAKES PUBLIC LIBRARY

<b>Project Number</b>	26036	<b>Title</b>	Books	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	506 - Collection	<b>Division</b>	072100 - Muskoka Lakes Public Library	<b>Year</b>	2026
<b>Start Date</b>		<b>Completion Date</b>		<b>Identified</b>	

**Regions**

**Description** All physical print book material. Adult fiction, non-fiction, junior chapter and picture books, Young Adult and graphic novels. Bestsellers, curated classics, and local and indigenous authors are all apart of this project.

**Comments**

**Justification** Physical books continue to be our greatest collection asset, and most popular. Investing in a robust collection of physical books is crucial for the library's mission to serve the community effectively. Books provide a foundation for educational development, support lifelong learning, and offer diverse perspectives that enrich readers' understanding of the world.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	072107 - Library	21,800	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>21,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		21,800	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>21,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | MUSKOKA LAKES PUBLIC LIBRARY

<b>Project Number</b>	26040	<b>Title</b>	Library of Things	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	506 - Collection	<b>Division</b>	072100 - Muskoka Lakes Public Library	<b>Year</b>	2026
<b>Start Date</b>		<b>Completion Date</b>		<b>Identified</b>	

### Regions

### Description

A Library of Things is a collection within a library that extends beyond traditional books and media to include a variety of tangible items and tools for borrowing. This might encompass household items like kitchen gadgets, tools, and electronics, as well as recreational items such as board games, musical instruments, and outdoor equipment. The aim is to provide community members with access to useful or interesting items they might not own or need frequently, promoting sustainability, sharing, and skill-building.

### Comments

### Justification

Significantly expands a library's role in the community. It provides access to a diverse range of items that patrons might not own or need regularly, supporting practical needs and encouraging sustainable consumption. This initiative fosters community sharing, reduces the cost burden on individuals, and offers opportunities for skill development and leisure activities. By including a Library of Things, libraries enhance their value as community hubs, promoting inclusivity, resourcefulness, and engagement while meeting varied patron needs beyond traditional books and media.

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	072107 - Library	2,100	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>2,100</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		2,100	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>2,100</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**CAPITAL PROJECT | MUSKOKA LAKES PUBLIC LIBRARY**

<b>Project Number</b>	26042	<b>Title</b>	Video Games	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	506 - Collection	<b>Division</b>	072100 - Muskoka Lakes Public Library	<b>Year</b>	2026
<b>Start Date</b>		<b>Completion Date</b>		<b>Identified</b>	

**Regions**

**Description** Video games in a library collection can include a range of digital games across various platforms, such as consoles, PCs, and handheld, or virtual reality devices. These games offer entertainment, educational content, and interactive experiences for different age groups and interests. Libraries often provide video games to engage patrons, support digital literacy, and can foster a sense of community through gaming events and tournaments. This inclusion reflects the evolving nature of libraries as centers for diverse forms of media and recreational activities.

**Comments**

**Justification** Enhances the library's appeal and relevance to a broad audience, including younger patrons and families. Video games can support digital literacy, cognitive development, and educational objectives while providing a platform for interactive and engaging learning. They also foster community engagement through gaming events and tournaments. By offering video games, libraries adapt to modern interests and technology trends, making them more inclusive and relevant in today's digital age.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	072107 - Library	1,100	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>1,100</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		1,100	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>1,100</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**CAPITAL PROJECT | MUSKOKA LAKES PUBLIC LIBRARY**

<b>Project Number</b>	26043	<b>Title</b>	Processing	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	506 - Collection	<b>Division</b>	072100 - Muskoka Lakes Public Library	<b>Year</b>	2026
<b>Start Date</b>		<b>Completion Date</b>		<b>Identified</b>	

**Regions**

**Description** Processing for library materials involves cataloging, labeling, covering, and classifying new items to prepare them for public use. This ensures materials are organized, accessible, and durable.

**Comments**

**Justification** Processing library materials is essential for ensuring efficient access and usability. It organizes items systematically, making them easy to locate and borrow. Proper processing also protects materials, extends their lifespan, and maintains the library's overall organization, enhancing the user experience and operational efficiency.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	072107 - Library	5,500	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>5,500</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		5,500	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>5,500</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | MUSKOKA LAKES PUBLIC LIBRARY

<b>Project Number</b>	26131	<b>Title</b>	Comprehensive Library Service & Space Review	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	106 - Library	<b>Division</b>	072100 - Muskoka Lakes Public Library	<b>Year Identified</b>	2026
<b>Start Date</b>	2026-01-01	<b>Completion Date</b>			

### Regions

#### Description

The Muskoka Lakes Public Library's main branch in Port Carling has been serving the community from its current location for 25 years. A recent Technical Level of Service and Asset Management study identified that much of the branch's furnishings, layout, and other infrastructure are nearing, at, or past the end of their useful service life.

To mark this milestone and plan for the next 25 years of library service, the Board is recommending a Comprehensive Space and Service Review. This project will assess how the library's physical space is utilized, identify areas for modernization, and ensure the facility supports current and future programming. Community and stakeholder engagement will be an essential part of the process, ensuring that updates reflect the needs and expectations of Muskoka Lakes residents while celebrating the legacy of the past quarter-century.

### Comments

#### Justification

Library furnishings, layout, and infrastructure have a finite life cycle and require periodic renewal to maintain recommended service levels. The recent Technical Level of Service and Asset Management studies confirm that many of these elements in the Port Carling branch are overdue for replacement, having not been updated on the recommended cyclical schedule. Without intervention, the quality and effectiveness of library services will be increasingly compromised, limiting the library's ability to adapt to new technologies, programs, and community needs. This review will provide a strategic roadmap for targeted investments in space, furnishings, and services—ensuring the library remains a modern, functional, and welcoming community hub for decades to come.

This year marks the 25th anniversary of the library operating from its current Port Carling location, presenting a timely opportunity to plan and implement updates that will carry the library forward for another 25 years. Aligning changes with this significant milestone allows the library to honour its history while ensuring it remains a modern, functional, and welcoming community hub that continues to meet the evolving needs of Muskoka Lakes residents.

### Project Forecast

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	072107 - Library	37,500	-	-	-	-	-	-	-	-	-
07808 - Development Charges Earned	099983 - Development Charges	12,500	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>50,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		50,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>50,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



# CEMETERIES

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>BUILDINGS</b>										
28006 - Glen Orchard Repaint Roof	-	-	11,400	-	-	-	-	-	-	-
<b>Total Buildings</b>	-	-	<b>11,400</b>	-	-	-	-	-	-	-
<b>LAND IMPROVEMENTS</b>										
27247 - Cemetery Furniture	-	10,900	-	-	-	-	-	-	-	-
31022 - Cemetery Signage	-	-	-	-	-	39,100	-	-	-	-
26088 - Foot's Bay Cemetery Fencing	20,900	-	-	-	-	-	-	-	-	-
30009 - Glen Orchard Cemetery Fencing	-	-	-	-	24,900	-	-	-	-	-
32003 - Morinus Cemetery Fencing	-	-	-	-	-	-	20,400	-	-	-
29057 - Port Carling Cemetery Columbarium - #2	-	-	-	59,600	-	-	-	-	-	-
34022 - Port Carling Cemetery Columbarium - #3	-	-	-	-	-	-	-	-	81,700	-
28018 - Port Carling Cemetery Fencing	-	-	22,800	-	-	-	-	-	-	-
33045 - Ufford Anglican Cemetery Fencing	-	-	-	-	-	-	-	21,300	-	-
33044 - Ufford United Cemetery Fencing	-	-	-	-	-	-	-	21,300	-	-
<b>Total Land Improvements</b>	<b>20,900</b>	<b>10,900</b>	<b>22,800</b>	<b>59,600</b>	<b>24,900</b>	<b>39,100</b>	<b>20,400</b>	<b>42,600</b>	<b>81,700</b>	-
<b>Total 055000 - Cemeteries</b>	<b>20,900</b>	<b>10,900</b>	<b>34,200</b>	<b>59,600</b>	<b>24,900</b>	<b>39,100</b>	<b>20,400</b>	<b>42,600</b>	<b>81,700</b>	-



# CEMETERIES

<b>Project Number</b>	26088	<b>Title</b>	Foot's Bay Cemetery Fencing	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	407 - Cemeteries	<b>Division</b>	055000 - Cemeteries	<b>Year Identified</b>	2023
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description**

Replace current barb wire fence with black chain link fence. Add new fence and gate entrances.

**Comments**

Bring the cemetery in line with the Township standards with regards to fencing.

**Justification**

Current fencing is barb wire with a condition rating of 5 and is over 20 years old. Visually the barb wire is not attractive and is not effective. Chain link fence is the preferred standard as has been updated on recent cemeteries such as Milford Bay in 2024 and Ullswater in 2025.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099984 - Cemeteries	20,900	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>20,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		20,900	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>20,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



# PARKS

## BUILDINGS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
27031 - Bala Cenotaph Washroom	-	43,700	-	-	-	-	-	-	-	-
30086 - Baycliffe Park Washroom/Changeroom Renovation	-	-	-	-	93,500	-	-	-	-	-
31072 - Downtown Railing Painting	-	-	-	-	-	52,100	-	-	-	-
28160 - Hanna Park Washroom/Changeroom Renovation	-	-	114,100	-	-	-	-	-	-	-
28159 - Jaspen Park Washrooms	-	-	114,100	-	-	-	-	-	-	-
31113 - Muskoka Lakes Sports Park - Washroom/Changeroom Renovation	-	-	-	-	-	97,700	-	-	-	-
26078 - Port Sandfield Park Washrooms	94,500	-	-	-	-	-	-	-	-	-
28013 - Sunset Park Washrooms	-	-	45,600	-	-	-	-	-	-	-
30092 - Windermere Park Washroom/Changeroom Renovation	-	-	-	-	93,500	-	-	-	-	-
34008 - Windsor Park Washroom Renovation	-	-	-	-	-	-	-	-	59,400	-
<b>Total Buildings</b>	<b>94,500</b>	<b>43,700</b>	<b>273,800</b>	<b>-</b>	<b>187,000</b>	<b>149,800</b>	<b>-</b>	<b>-</b>	<b>59,400</b>	<b>-</b>

## DOCKS & WHARFS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
30103 - Adams Bay Dock Fence	-	-	-	-	49,800	-	-	-	-	-
32054 - Appain Way Boat Launch Replacement	-	-	-	-	-	-	47,600	-	-	-
27236 - Appian Way Dock Replacement	-	49,100	-	-	-	-	-	-	-	-
34006 - Bala Bay Wharf Crib Replacement	-	-	-	-	-	-	-	-	1,486,100	-
30105 - Bala Bay Wharf Timber Resurfacing	-	-	-	-	186,900	-	-	-	-	-
27053 - Bala Town Dock/Cenotaph Path Resurfacing	-	27,300	-	-	-	-	-	-	-	-



## CAPITAL BUDGET | PARKS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
26087 - Beaumaris Wharf Concrete Repairs	100,000	-	-	-	-	-	-	-	-	-
35103 - Beaumaris Wharf Design	-	-	-	-	-	-	-	-	-	232,900
33093 - Brandy Lake Boat Ramp Replacement	-	-	-	-	-	-	-	49,800	-	-
33067 - Church Dock Rd Boat Launch Replacement	-	-	-	-	-	-	-	49,800	-	-
34011 - Clear Lake Boat Ramp Replacement	-	-	-	-	-	-	-	-	52,000	-
27128 - Foot's Bay Boat Ramp Replacement	-	43,700	-	-	-	-	-	-	-	-
26089 - Foot's Bay Wharf Concrete Repairs	100,000	-	-	-	-	-	-	-	-	-
31037 - Foot's Bay Wharf Design	-	-	-	-	-	195,300	-	-	-	-
32041 - Foot's Bay Wharf Replacement	-	-	-	-	-	-	2,721,800	-	-	-
29138 - Gordon St. Dock rebuild crib dock	-	-	-	41,700	-	-	-	-	-	-
30073 - Gregory Dock Replace Decking	-	-	-	-	37,400	-	-	-	-	-
26086 - Hanna Park Wharf/Ramp Replacement	118,000	-	-	-	-	-	-	-	-	-
34009 - High Lake Boat Ramp Replacement	-	-	-	-	-	-	-	-	52,000	-
33105 - Hwy 141 Boat Launch Replacement	-	-	-	-	-	-	-	49,800	-	-
31117 - Leonard Lake Boat Ramp Replacement	-	-	-	-	-	65,100	-	-	-	-
33098 - Long Lake Launch Ramp Replacement	-	-	-	-	-	-	-	49,800	-	-
31025 - Nine Mile Lake Launch rebuild launch ramp	-	-	-	-	-	65,100	-	-	-	-
35102 - Port Carling Floating Docks	-	-	-	-	-	-	-	-	-	776,500
30104 - Queens Walk Rd Boat Launch Replacement	-	-	-	-	56,100	-	-	-	-	-



## CAPITAL BUDGET | PARKS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
27239 - River St Boat Ramp Replacement	-	43,700	-	-	-	-	-	-	-	-
31141 - River St Dock Replacement	-	-	-	-	-	39,100	-	-	-	-
27213 - Rosseau Lake Rd. 2 Dock Replacement	-	65,000	-	-	-	-	-	-	-	-
27227 - Skeleton Bay Dock Cribbing/Re-decking	-	109,200	-	-	-	-	-	-	-	-
31121 - Skeleton Lake Rd 3 Boat Ramp Replacement	-	-	-	-	-	65,100	-	-	-	-
33099 - Skeleton Lake Rd 3 Dock Replacement	-	-	-	-	-	-	-	71,100	-	-
27069 - Skeleton Lake Rd.2 Dock replace pier dock	-	218,400	-	-	-	-	-	-	-	-
34012 - Walker's Point Boat Launch Replacement	-	-	-	-	-	-	-	-	52,000	-
28077 - Weismiller Street Boat Ramp Replacement	-	-	51,400	-	-	-	-	-	-	-
28079 - Weismiller Street Dock Replace Decking	-	-	45,600	-	-	-	-	-	-	-
31142 - West St Boat Launch Replacement	-	-	-	-	-	65,100	-	-	-	-
33097 - West St Dock Replacement	-	-	-	-	-	-	-	35,600	-	-
31143 - Whitings Rd Boat Launch Replacement	-	-	-	-	-	45,600	-	-	-	-
26090 - Windermere Wharf Concrete Repairs	100,000	-	-	-	-	-	-	-	-	-
26233 - Windsor Park Dock Rehabilitation/Replace Deck Boards	114,500	-	-	-	-	-	-	-	-	-
<b>Total Docks and Wharfs</b>	<b>532,500</b>	<b>556,400</b>	<b>97,000</b>	<b>41,700</b>	<b>330,200</b>	<b>540,400</b>	<b>2,769,400</b>	<b>305,900</b>	<b>1,642,100</b>	<b>1,009,400</b>
<b>LAND IMPROVEMENTS</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
31126 - Archdekin Beach Repairs	-	-	-	-	-	13,000	-	-	-	-
29116 - Bala CC Playground Replacement	-	-	-	119,300	-	-	-	-	-	-



## CAPITAL BUDGET | PARKS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
28074 - Baycliffe Beach Repairs	-	-	17,100	-	-	-	-	-	-	-
29060 - Baycliffe Park Parking Lot	-	-	-	89,400	-	-	-	-	-	-
33066 - Birch Avenue Parking Lot Resurfacing	-	-	-	-	-	-	-	71,100	-	-
29118 - Four Mile Point Beach Repairs	-	-	-	17,900	-	-	-	-	-	-
27111 - Hanna Beach Repairs	-	16,400	-	-	-	-	-	-	-	-
31032 - Hanna Park Parking Lot	-	-	-	-	-	91,200	-	-	-	-
30036 - Hanna Park Walking Trail/Basketball Resurfacing	-	-	-	-	74,800	-	-	-	-	-
26065 - Hannah Park - Playground Replacement	261,300	-	-	-	-	-	-	-	-	-
31127 - Indian Crescent Beach Repairs	-	-	-	-	-	13,000	-	-	-	-
27122 - Jaspen Beach Repairs	-	16,400	-	-	-	-	-	-	-	-
33095 - Milford Bay Baseball Diamond Refurbishment	-	-	-	-	-	-	-	142,200	-	-
28123 - Milford Bay Playground Replacement	-	-	171,200	-	-	-	-	-	-	-
29067 - Milford Bay Tennis Courts	-	-	-	119,300	-	-	-	-	-	-
28114 - Milford Manor Golf Course Well	-	-	35,800	-	-	-	-	-	-	-
35101 - Muskoka Lakes Sports Park - Field Replacement	-	-	-	-	-	-	-	-	-	1,242,400
33062 - Muskoka Lakes Sports Park - Skate Park	-	-	-	-	-	-	-	142,200	-	-
31115 - Muskoka Lakes Sports Park Parking Lot Resurfacing	-	-	-	-	-	130,200	-	-	-	-
29103 - Muskoka Lakes Sports Park- Playground	-	-	-	178,900	-	-	-	-	-	-
28165 - Park Bench Replacement	-	-	45,600	-	-	-	-	-	-	-



## CAPITAL BUDGET | PARKS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
31012 - Park Waste Receptacle Replacement	-	-	-	-	-	26,000	-	-	-	-
30098 - Shea Rd Boat Launch Parking Expansion	-	-	-	-	124,600	-	-	-	-	-
29117 - Skeleton Lake Beach Repairs	-	-	-	17,900	-	-	-	-	-	-
28076 - Sunset Beach Repairs	-	-	17,100	-	-	-	-	-	-	-
33032 - Sunset Park Parking lot Resurfacing	-	-	-	-	-	-	-	56,900	-	-
27061 - Sunset Park Playground	-	163,800	-	-	-	-	-	-	-	-
33096 - Torrance Ball Diamond Refurbishment	-	-	-	-	-	-	-	213,300	-	-
31033 - Torrance Basket Ball Court Resurface	-	-	-	-	-	97,700	-	-	-	-
28019 - Valley Green Beach Parking Area	-	-	11,400	-	-	-	-	-	-	-
31125 - Valley Green Beach Repairs	-	-	-	-	-	13,000	-	-	-	-
30068 - Walker's Point Beach Repairs	-	-	-	-	18,700	-	-	-	-	-
28051 - Walker's Point CC Playground	-	-	171,200	-	-	-	-	-	-	-
29076 - Walker's Point Tennis Courts	-	-	-	119,300	-	-	-	-	-	-
26093 - Windermere Beach Repairs	26,100	-	-	-	-	-	-	-	-	-
33037 - Windsor Park Parking lot Resurfacing	-	-	-	-	-	-	-	71,100	-	-
<b>Total Land Improvements</b>	<b>287,400</b>	<b>196,600</b>	<b>469,400</b>	<b>662,000</b>	<b>218,100</b>	<b>384,100</b>	<b>-</b>	<b>696,800</b>	<b>-</b>	<b>1,242,400</b>



CAPITAL BUDGET | PARKS

**PLANS & REPORTS**

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
26120 - Parks Development Plans - Phase 2	31,400	-	-	-	-	-	-	-	-	-
30071 - Trails & Cycling Network Plan	-	-	-	-	49,800	-	-	-	-	-
30135 - Tree Management Plan	-	-	-	-	31,200	-	-	-	-	-
<b>Total Plans and Reports</b>	<b>31,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>81,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Roads and Bridges										
33008 - Snowmobile Bridge	-	-	-	-	-	-	-	28,400	-	-
<b>Total Roads and Bridges</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>28,400</b>	<b>-</b>	<b>-</b>
<b>Total 071100 - Parks</b>	<b>945,800</b>	<b>796,700</b>	<b>840,200</b>	<b>703,700</b>	<b>816,300</b>	<b>1,074,300</b>	<b>2,769,400</b>	<b>1,031,100</b>	<b>1,701,500</b>	<b>2,251,800</b>



# PARKS

<b>Project Number</b>	26065	<b>Title</b>	Hannah Park - Playground Replacement	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	108 - Playgrounds	<b>Division</b>	071100 - Parks	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Replace the existing playground. Costs shall include design, removal of existing structure and installation of new. The play structure is 26 years old. The expected service life is 20 years.

**Comments** Attempts have been made to repair annually. Consensus is the playground is beyond repair and replacement is required.

**Justification** The playground has reached the end of its useful life. Many connections in the structure present a safety concern.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07807 - Parkland Dedication Earned	099971 - Parkland Dedication	261,300	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>261,300</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		261,300	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>261,300</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | PARKS

<b>Project Number</b>	26078	<b>Title</b>	Port Sandfield Park Washrooms	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	112 - Structures	<b>Division</b>	071100 - Parks	<b>Year Identified</b>	2023
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Renovate interior and exterior of public washrooms in Port Sandfield. Work to include replacing roof, painting, flooring, lighting and finishes.

**Comments**

**Justification** The building is over 50 years old and is in need of a refresh. The walls and foundation are still in good condition, but many of the visual items and finishes are in need of a upgrade.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099979 - Parks, Recreation and Trails	94,500	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>94,500</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		94,500	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>94,500</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | PARKS

<b>Project Number</b>	26086	<b>Title</b>	Hanna Park Wharf/Ramp Replacement	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	401 - Docks and Wharfs	<b>Division</b>	071100 - Parks	<b>Year Identified</b>	2026
<b>Start Date</b>		<b>Completion Date</b>			
<b>Regions</b>					
<b>Description</b>	Replace existing boat ramp and rehabilitate small wharf landing. Cost shall include design work, removal of existing structure and installation of a new ramp.				
<b>Comments</b>	The ramp is 16ft long by 6ft wide and was constructed in 1989. The current condition rating is a 3 being poor. Attempts have been made annually to repair the boat ramp and wharf. Consensus is that the ramp is beyond repair and replacement is required.				
<b>Justification</b>	Many of the connections in the structure represent safety and environmental concerns.				

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099979 - Parks, Recreation and Trails	118,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>118,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		118,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>118,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		-	-	-	-	-	-	-	-	-	-



## CAPITAL PROJECT | PARKS

<b>Project Number</b>	26087	<b>Title</b>	Beaumaris Wharf Concrete Repairs	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	401 - Docks and Wharfs	<b>Division</b>	071100 - Parks	<b>Year Identified</b>	2026
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description**

The structure is in good to fair condition. Repair concrete as the deck top is exhibiting areas of deterioration.

**Comments**

The wharf structures obtain regularly scheduled inspections to document their condition, identify maintenance, rehabilitation, and replacement needs and associated costs, and to inform the Township's asset management planning.

**Justification**

Minor rehabilitation work is recommended as per OSIM reports to maintain safe conditions until full replacement.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099979 - Parks, Recreation and Trails	100,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		100,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | PARKS

<b>Project Number</b>	26089	<b>Title</b>	Foot's Bay Wharf Concrete Repairs	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	401 - Docks and Wharfs	<b>Division</b>	071100 - Parks	<b>Year Identified</b>	2026
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description**

The structure is in good to fair condition. Repair concrete as the deck top is exhibiting areas of deterioration.

**Comments**

The wharf structures obtain regularly scheduled inspections to document their condition, identify maintenance, rehabilitation, and replacement needs and associated costs, and to inform the Township's asset management planning.

**Justification**

Minor rehabilitation work is recommended as per OSIM reports to maintain safe conditions until full replacement.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099979 - Parks, Recreation and Trails	100,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>100,000</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		100,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>100,000</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | PARKS

<b>Project Number</b>	26090	<b>Title</b>	Windermere Wharf Concrete Repairs	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	401 - Docks and Wharfs	<b>Division</b>	071100 - Parks	<b>Year Identified</b>	2026
<b>Start Date</b>		<b>Completion Date</b>			

### Regions

<b>Description</b>	The structure is in good to fair condition. Repair concrete as the deck top is exhibiting areas of deterioration.
<b>Comments</b>	The wharf structures obtain regularly scheduled inspections to document their condition, identify maintenance, rehabilitation, and replacement needs and associated costs, and to inform the Township's asset management planning.
<b>Justification</b>	Minor rehabilitation work is recommended as per OSIM reports to maintain safe conditions until full replacement.

### Project Forecast

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099979 - Parks, Recreation and Trails	100,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>100,000</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		100,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>100,000</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | PARKS

<b>Project Number</b>	26093	<b>Title</b>	Windermere Beach Repairs	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	108 - Playgrounds	<b>Division</b>	071100 - Parks	<b>Year Identified</b>	2026
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Minor repairs and upkeep to Windermere Beach. Installation of proper drainage to prevent water run off from the hill behind.

**Comments**

**Justification** Water run off is common after every rainfall. Proper water drainage will eliminate the need for staff to repair the beach after every rainfall. The beach is in need of minor repairs such as edging, etc.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099979 - Parks, Recreation and Trails	26,100	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>26,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		26,100	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>26,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | PARKS

<b>Project Number</b>	26120	<b>Title</b>	Parks Development Plans - Phase 2	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	505 - Service Master Plan	<b>Division</b>	071100 - Parks	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Consultant assignment to develop long-term site fit park plans for those identified in the Parks and Trails Manual.

**Comments** Recommendation from the Parks and Recreation Master Plan and Parks and Trails Manual.

**Justification** The Park Plans are intended to provide a high level strategy as to how the park space on the site may be designed and utilized, including the identification of appropriate community facilities and amenities.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099978 - Studies and Reviews	31,400	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>31,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		31,400	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>31,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | PARKS

<b>Project Number</b>	26233	<b>Title</b>	Windsor Park Dock Rehabilitation/Replace Deck Boards	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	401 - Docks and Wharfs	<b>Division</b>	071100 - Parks	<b>Year Identified</b>	2027
<b>Start Date</b>		<b>Completion Date</b>			
<b>Regions</b>					
<b>Description</b>	Rehabilitate existing crib dock with additional supports and new decking. Cost shall include design work, permits, additional steel piles and new decking.				
<b>Comments</b>	Attempts have continually been made to repair the dock. Consensus is that the dock rehabilitation is required.				
<b>Justification</b>	The dock decking is 25 years old and has reached the end of its useful life. The decking has a condition rating of 2 being poor.				

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099979 - Parks, Recreation and Trails	114,500	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>114,500</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		114,500	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>114,500</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## COMMUNITY CENTRES

<b>BUILDINGS</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
28215 - Bala CC Windows	-	-	57,100	-	-	-	-	-	-	-
28210 - Bala CC Attic Insulation	-	-	28,500	-	-	-	-	-	-	-
27136 - Bala CC Paint/Stain Facility	-	27,300	-	-	-	-	-	-	-	-
32093 - Bala CC Replace A/C Units	-	-	-	-	-	-	34,000	-	-	-
29025 - Bala CC Replace Kitchen Flooring	-	-	-	17,900	-	-	-	-	-	-
27238 - Foot's Bay CC Commercial Kitchen	-	43,700	-	-	-	-	-	-	-	-
33034 - Foots Bay CC Dishwasher	-	-	-	-	-	-	-	21,300	-	-
32034 - Foot's Bay CC Heating - Electric	-	-	-	-	-	-	20,400	-	-	-
30028 - Foot's Bay CC Interior Flooring	-	-	-	-	18,700	-	-	-	-	-
30034 - Foot's Bay CC Plumbing Upgrades	-	-	-	-	18,700	-	-	-	-	-
31110 - Foots Bay CC Repaint Siding	-	-	-	-	-	26,000	-	-	-	-
29028 - Glen Orchard 1890 School House Roof	-	-	-	17,900	-	-	-	-	-	-
33059 - Glen Orchard CC - Water Pump	-	-	-	-	-	-	-	14,200	-	-
26201 - Glen Orchard Generator	10,500	-	-	-	-	-	-	-	-	-
29140 - Hekkla CC Generator	-	-	-	23,900	-	-	-	-	-	-
33060 - Hekkla CC Wood Siding	-	-	-	-	-	-	-	56,900	-	-
27212 - Milford Bay CC Attic Insulation	-	21,800	-	-	-	-	-	-	-	-
30136 - Milford Bay CC Commercial Dishwasher	-	-	-	-	21,200	-	-	-	-	-
28101 - Milford Bay CC Generator	-	-	91,300	-	-	-	-	-	-	-
31018 - Milford Bay CC Re-paint Roof	-	-	-	-	-	26,000	-	-	-	-
28200 - Milford Bay Main Hall Reno	-	-	114,100	-	-	-	-	-	-	-



## CAPITAL BUDGET | COMMUNITY CENTRES

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
29010 - Peninsula CC Commercial Stove	-	-	-	17,900	-	-	-	-	-	-
33058 - Peninsula CC Refrigerator	-	-	-	-	-	-	-	21,300	-	-
26044 - Peninsula CC Replace Accessible Ramp	26,100	-	-	-	-	-	-	-	-	-
31139 - Peninsula CC Siding Replacement	-	-	-	-	-	52,100	-	-	-	-
26203 - Port Carling CC Drop Ceiling	20,900	-	-	-	-	-	-	-	-	-
27200 - Port Carling CC Records Storage	-	655,200	-	-	-	-	-	-	-	-
29131 - Port Carling CC Redo Flat Roof	-	-	-	95,400	-	-	-	-	-	-
31031 - Port Carling CC Replace waterfall	-	-	-	-	-	78,100	-	-	-	-
34015 - Raymond CC - Accessible Ramp	-	-	-	-	-	-	-	-	49,000	-
34016 - Raymond CC - Septic System Pump	-	-	-	-	-	-	-	-	26,700	-
29019 - Raymond CC A/C Unit	-	-	-	17,900	-	-	-	-	-	-
29026 - Raymond CC Paint Kitchen Roof	-	-	-	17,900	-	-	-	-	-	-
34014 - Torrance CC - Stove	-	-	-	-	-	-	-	-	22,300	-
26206 - Torrance CC Convert Oil furnace to Propane	17,800	-	-	-	-	-	-	-	-	-
33031 - Torrance CC Exterior Painting	-	-	-	-	-	-	-	56,900	-	-
29136 - Torrance CC Generator	-	-	-	53,700	-	-	-	-	-	-
31021 - Torrance CC Replace Septic System	-	-	-	-	-	32,600	-	-	-	-
33057 - Ullswater CC - Accessible Ramp	-	-	-	-	-	-	-	49,800	-	-
29037 - Ullswater CC Replace South Exit	-	-	-	21,500	-	-	-	-	-	-
30033 - Walkers Point CC Replace Septic System	-	-	-	-	43,600	-	-	-	-	-
31100 - Walkers Point CC Replace Main Hall Windows	-	-	-	-	-	26,000	-	-	-	-
27229 - Walker's Point Main Hall Reno	-	104,500	-	-	-	-	-	-	-	-
27237 - Walker's Point/Bala CC Sound System Upgrade	-	43,700	-	-	-	-	-	-	-	-



	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
32055 - Windermere CC Heating - Electric	-	-	-	-	-	-	20,400	-	-	-
30003 - Windermere CC Repaint siding / windows	-	-	-	-	18,700	-	-	-	-	-
30010 - Windermere CC Replace Septic Bed	-	-	-	-	19,300	-	-	-	-	-
<b>Total Buildings</b>	<b>75,300</b>	<b>896,200</b>	<b>291,000</b>	<b>284,000</b>	<b>140,200</b>	<b>240,800</b>	<b>74,800</b>	<b>220,400</b>	<b>98,000</b>	<b>-</b>

### LAND IMPROVEMENTS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
28002 - Bala CC Chain Fence	-	-	22,800	-	-	-	-	-	-	-
35033 - Bala CC Parking Lot Resurfacing	-	-	-	-	-	-	-	-	-	62,100
34017 - Milford Bay CC Parking Lot	-	-	-	-	-	-	-	-	111,500	-
33035 - Peninsula CC Parking Lot Resurfacing	-	-	-	-	-	-	-	56,900	-	-
32033 - Port Carling CC Parking Lot	-	-	-	-	-	-	136,100	-	-	-
27064 - Port Carling CC Replace Paving Stones/Stairs	-	109,200	-	-	-	-	-	-	-	-
33033 - Raymond CC Parking lot Resurfacing	-	-	-	-	-	-	-	106,700	-	-
29080 - Torrance CC Parking Lot Fence Replacement	-	-	-	35,800	-	-	-	-	-	-
35034 - Torrance CC Parking Lot Resurfacing	-	-	-	-	-	-	-	-	-	62,100
30133 - Torrance CC Replace Paving Stone Walkway	-	-	-	-	37,400	-	-	-	-	-
35032 - Walker's Point CC Parking Lot Resurfacing	-	-	-	-	-	-	-	-	-	62,100
31009 - Walkers Point CC Paving Stone Walkway	-	-	-	-	-	19,500	-	-	-	-
<b>Total Land Improvements</b>	<b>-</b>	<b>109,200</b>	<b>22,800</b>	<b>35,800</b>	<b>37,400</b>	<b>19,500</b>	<b>136,100</b>	<b>163,600</b>	<b>111,500</b>	<b>186,300</b>
<b>Total 071200 - Community Centres</b>	<b>75,300</b>	<b>1,005,400</b>	<b>313,800</b>	<b>319,800</b>	<b>177,600</b>	<b>260,300</b>	<b>210,900</b>	<b>384,000</b>	<b>209,500</b>	<b>186,300</b>



# COMMUNITY CENTRES

<b>Project Number</b>	26044	<b>Title</b>	Peninsula CC Replace Accessible Ramp	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	102 - Community Centres	<b>Division</b>	071200 - Community Centres	<b>Year Identified</b>	2023
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Replace existing accessible ramp with new ramp and railing. This has been a request from the Peninsula Hall Board. Staff would agree the the ramp is in poor condition and limits the accessibility for those requiring.

**Comments**

**Justification** Current stone paver ramp is all uneven and not functional for an accessible ramp. Railing is old and in need of replacement.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099974 - Building and Facilities	26,100	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>26,100</b>	<b>-</b>								
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		26,100	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>26,100</b>	<b>-</b>								
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | COMMUNITY CENTRE

<b>Project Number</b>	26201	<b>Title</b>	Glen Orchard Generator	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	102 - Community Centres	<b>Division</b>	071200 - Community Centres	<b>Year Identified</b>	2026
<b>Start Date</b>		<b>Completion Date</b>			

### Regions

**Description** Install new generator at the Glen Orchard Community Centre for the West Muskoka Food Bank.

### Comments

**Justification** Council approved by resolution the installation of a new generator for the West Muskoka Food Bank at the Glen Orchard Community Centre.

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099974 - Building and Facilities	10,500	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>10,500</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		10,500	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>10,500</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		-	-	-	-	-	-	-	-	-	-



## CAPITAL PROJECT | COMMUNITY CENTRE

<b>Project Number</b>	26203	<b>Title</b>	Port Carling CC Drop Ceiling	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	102 - Community Centres	<b>Division</b>	071200 - Community Centres	<b>Year Identified</b>	2026
<b>Start Date</b>		<b>Completion Date</b>			

### Regions

**Description** Replace existing drop ceiling with a new kitchen graded ceiling. Cost shall include removal of existing drop ceiling and installation of a new.

### Comments

**Justification** The current drop ceiling is the original and in need of replacement. Tiles and supports have major discoloring. An updated ceiling will provide users with a better experience.

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099974 - Building and Facilities	20,900	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>20,900</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		20,900	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>20,900</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | COMMUNITY CENTRE

<b>Project Number</b>	26206	<b>Title</b>	Torrance CC Convert Oil furnace to Propane	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	102 - Community Centres	<b>Division</b>	071200 - Community Centres	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			
<b>Regions</b>					
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099974 - Building and Facilities	17,800	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>17,800</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		17,800	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>17,800</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		-	-	-	-	-	-	-	-	-	-



# ARENAS

## BUILDINGS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
32097 - Bala Arena AODA Compliance	-	-	-	-	-	-	340,200	-	-	-
30060 - Bala Arena Beam/Base Plate Painting	-	-	-	-	74,800	-	-	-	-	-
27242 - Bala Arena Block Repairs	-	32,800	-	-	-	-	-	-	-	-
30109 - Bala Arena Changeroom Renovations	-	-	-	-	186,900	-	-	-	-	-
33040 - Bala Arena Cladding Pre-finished Aluminum	-	-	-	-	-	-	-	71,100	-	-
27221 - Bala Arena - Condenser	-	136,500	-	-	-	-	-	-	-	-
31030 - Bala Arena Drop Ceiling/Rooftop Unit	-	-	-	-	-	78,100	-	-	-	-
29077 - Bala Arena Exterior Doors	-	-	-	29,800	-	-	-	-	-	-
31095 - Bala Arena Exterior Painting	-	-	-	-	-	65,100	-	-	-	-
35036 - Bala Arena Exterior Lighting	-	-	-	-	-	-	-	-	-	38,900
28056 - Bala Arena Floor-Concrete Phase I	-	-	208,700	-	-	-	-	-	-	-
29105 - Bala Arena Floor-Concrete Phase II	-	-	-	2,385,000	-	-	-	-	-	-
28162 - Bala Arena Floor-Rubber Phase 1	-	-	91,300	-	-	-	-	-	-	-
31001 - Bala Arena -Hot Water Tanks	-	-	-	-	-	13,000	-	-	-	-
34072 - Bala Arena HVAC - Room 5 & 6	-	-	-	-	-	-	-	-	59,400	-
29137 - Bala Arena Interior Painting	-	-	-	47,700	-	-	-	-	-	-
35029 - Bala Arena Lighting-Banked	-	-	-	-	-	-	-	-	-	77,700
29130 - Bala Arena Lobby HVAC Unit	-	-	-	119,200	-	-	-	-	-	-
33109 - Bala Arena Lobby Seating	-	-	-	-	-	-	-	35,500	-	-



## CAPITAL BUDGET | ARENAS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
29123 - Bala Arena Main Steel Roof	-	-	-	1,788,700	-	-	-	-	-	-
27233 - Bala Arena MCC Panel Plant Room	-	65,500	-	-	-	-	-	-	-	-
31020 - Bala Arena Mechanical-Furnace	-	-	-	-	-	32,600	-	-	-	-
29133 - Bala Arena Repaint Steel Girders	-	-	-	71,600	-	-	-	-	-	-
29069 - Bala Arena Sound System	-	-	-	23,900	-	-	-	-	-	-
30027 - Bala Arena Washroom Renovation	-	-	-	-	124,600	-	-	-	-	-
33107 - Bala Arena Window Replacement	-	-	-	-	-	-	-	42,600	-	-
30077 - PC Arena Beam/Base Plate Painting	-	-	-	-	74,800	-	-	-	-	-
27241 - PC Arena Block Repairs	-	32,800	-	-	-	-	-	-	-	-
31104 - PC Arena Ceiling-Dropped	-	-	-	-	-	52,100	-	-	-	-
33053 - PC Arena Cladding-Pre-finished Aluminum	-	-	-	-	-	-	-	71,100	-	-
33091 - PC Arena Cladding-Stucco	-	-	-	-	-	-	-	113,800	-	-
33054 - PC Arena - Compressor	-	-	-	-	-	-	-	113,800	-	-
28047 - PC Arena Desiccant-Dehumidifier (2)	-	-	85,600	-	-	-	-	-	-	-
31017 - PC Arena -Diesel Tank	-	-	-	-	-	26,000	-	-	-	-
35047 - PC Arena Exterior Lighting	-	-	-	-	-	-	-	-	-	38,900
31096 - PC Arena Exterior Painting	-	-	-	-	-	65,100	-	-	-	-
28158 - PC Arena Floor-Rubber Phase 1	-	-	136,900	-	-	-	-	-	-	-
27218 - PC Arena Floor-Concrete Phase I	-	191,100	-	-	-	-	-	-	-	-
27143 - PC Arena Floor-Concrete Phase II	-	2,184,100	-	-	-	-	-	-	-	-
27240 - PC Arena Generator Room Dehumitification/Repairs	-	32,800	-	-	-	-	-	-	-	-
32004 - PC Arena Hot Water Tanks	-	-	-	-	-	-	20,400	-	-	-



## CAPITAL BUDGET | ARENAS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
28061 - PC Arena Interior Painting	-	-	45,600	-	-	-	-	-	-	-
35030 - PC Arena Lighting-Banked	-	-	-	-	-	-	-	-	-	77,700
27214 - PC Arena Main Steel Roof	-	1,638,000	-	-	-	-	-	-	-	-
29072 - PC Arena Mechanical Frame Repainting	-	-	-	17,900	-	-	-	-	-	-
31019 - PC Arena - Replace Furnace	-	-	-	-	-	32,600	-	-	-	-
31024 - PC Arena - Rooftop Unit	-	-	-	-	-	52,100	-	-	-	-
27244 - PC Arena Sound System	-	21,800	-	-	-	-	-	-	-	-
33106 - PC Arena Window Replacement	-	-	-	-	-	-	-	42,600	-	-
34021 - PC Arena.- Floor Machine (Commercial)	-	-	-	-	-	-	-	-	17,800	-
33108 - PC Arena.- Lobby Seating	-	-	-	-	-	-	-	35,500	-	-
32096 - PC Arena-AODA Compliance	-	-	-	-	-	-	340,200	-	-	-
34023 - PC Arena-Discharge Pipe	-	-	-	-	-	-	-	-	148,600	-
31034 - PC Arena-Generator	-	-	-	-	-	145,200	-	-	-	-
28163 - PC Arena-Retaining Wall	-	-	85,600	-	-	-	-	-	-	-
29045 - PC Arena-Score Clock	-	-	-	29,800	-	-	-	-	-	-
29081 - Port Arena Exterior Doors	-	-	-	29,800	-	-	-	-	-	-
30119 - Port Carling Arena Changeroom Renovations	-	-	-	-	186,900	-	-	-	-	-
30095 - Port Carling Arena Washroom Renovation	-	-	-	-	124,600	-	-	-	-	-
<b>Total Buildings</b>	<b>-</b>	<b>4,335,400</b>	<b>653,700</b>	<b>4,543,400</b>	<b>772,600</b>	<b>561,900</b>	<b>700,800</b>	<b>526,000</b>	<b>225,800</b>	<b>233,200</b>



## CAPITAL BUDGET | ARENAS

### LAND IMPROVEMENTS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
32058 - Bala Arena- Asphalt Paving	-	-	-	-	-	-	54,400	-	-	-
28161 - PC Arena Drainage System	-	-	102,700	-	-	-	-	-	-	-
32036 - PC Arena- Asphalt Paving	-	-	-	-	-	-	272,200	-	-	-
<b>Total Land Improvements</b>	-	-	<b>102,700</b>	-	-	-	<b>326,600</b>	-	-	-
Plans and Reports										
29007 - Arenas - Engineers Report	-	-	-	35,800	-	-	-	-	-	-
34013 - Arenas - Engineers Report	-	-	-	-	-	-	-	-	44,600	-
<b>Total Plans and Reports</b>	-	-	-	<b>35,800</b>	-	-	-	-	<b>44,600</b>	-
<b>Total 071300 - Arenas</b>	-	<b>4,335,400</b>	<b>756,400</b>	<b>4,579,200</b>	<b>772,600</b>	<b>561,900</b>	<b>1,027,400</b>	<b>526,000</b>	<b>270,400</b>	<b>233,200</b>



# FACILITIES MAINTENANCE

<b>BUILDINGS</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
33046 - Bala FH - Bay Doors	-	-	-	-	-	-	-	35,600	-	-
27232 - Bala FH Diesel Recapture Units	-	65,500	-	-	-	-	-	-	-	-
28103 - Bala FH Minor Repairs	-	-	68,500	-	-	-	-	-	-	-
32070 - Bala FH Plumbing Upgrades	-	-	-	-	-	-	20,400	-	-	-
33049 - Foot's Bay FH - Shingles	-	-	-	-	-	-	-	35,600	-	-
31131 - Foot's Bay FH Minor Repairs	-	-	-	-	-	26,000	-	-	-	-
30099 - Foot's Bay Fire Station Design	-	-	-	-	311,500	-	-	-	-	-
31099 - Foot's Bay Station - Station 1 - (1978)	-	-	-	-	-	8,464,700	-	-	-	-
26037 - GO Garage Salt Building	130,600	-	-	-	-	-	-	-	-	-
26069 - Milford Bay Boat House Decking	75,000	-	-	-	-	-	-	-	-	-
27211 - Milford Bay CC Ductless Split	-	10,900	-	-	-	-	-	-	-	-
30131 - Milford Bay FH Diesel Recapture Units	-	-	-	-	74,800	-	-	-	-	-
28120 - Milford Bay FH Minor Repairs	-	-	114,100	-	-	-	-	-	-	-
30021 - Milford Bay FH Showers	-	-	-	-	31,200	-	-	-	-	-
33015 - Milford Bay Fire Hall - Convert Furnace	-	-	-	-	-	-	-	14,200	-	-
35003 - Milford Bay Fire Station - Station 9 - (1976)	-	-	-	-	-	-	-	-	-	10,870,800
34071 - Milford Bay Fire Station Design	-	-	-	-	-	-	-	-	371,500	-



CAPITAL BUDGET | FACILITIES MAINTENANCE

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
26028 - Minett Fire Station Design	211,300	-	-	-	-	-	-	-	-	-
27003 - Minett Station - Station 5 - (1961)	-	6,552,200	-	-	-	-	-	-	-	-
27226 - Municipal Office - Front Desk/Washroom Renovations	-	109,200	-	-	-	-	-	-	-	-
27066 - Municipal Office - Re-shingle/Vent/Balance	-	136,500	-	-	-	-	-	-	-	-
31140 - Municipal Office & Library - Building Heat Cables	-	-	-	-	-	32,600	-	-	-	-
26021 - Municipal Office HVAC Rooftop units above Council	62,700	-	-	-	-	-	-	-	-	-
28075 - Municipal office replace 5 ton AC Unit	-	-	8,600	-	-	-	-	-	-	-
28121 - Municipal Office Replace Aluminum Siding	-	-	39,900	-	-	-	-	-	-	-
28041 - Municipal Office Replace Windows Parking lot side	-	-	57,100	-	-	-	-	-	-	-
26121 - Office Furniture	10,500	-	-	-	-	-	-	-	-	-
27157 - Office Furniture	-	10,900	-	-	-	-	-	-	-	-
28128 - Office Furniture	-	-	11,400	-	-	-	-	-	-	-
29120 - Office Furniture	-	-	-	11,900	-	-	-	-	-	-
30126 - Office Furniture	-	-	-	-	12,500	-	-	-	-	-
31145 - Office Furniture	-	-	-	-	-	13,000	-	-	-	-
32094 - Office Furniture	-	-	-	-	-	-	13,600	-	-	-
33100 - Office Furniture	-	-	-	-	-	-	-	14,200	-	-
34073 - Office Furniture	-	-	-	-	-	-	-	-	14,900	-
26083 - Patterson Garage - Exterior Renovations	163,800	-	-	-	-	-	-	-	-	-
27141 - Patterson Garage - Interior Renovations	-	342,300	-	-	-	-	-	-	-	-
26130 - Patterson Garage Fuel System Replacement	261,300	-	-	-	-	-	-	-	-	-
26019 - PC Fire Hall Replace Generator	41,800	-	-	-	-	-	-	-	-	-
29059 - PC Library replace HVAC units	-	-	-	71,600	-	-	-	-	-	-
27210 - PC Library Re-shingle Roof	-	54,600	-	-	-	-	-	-	-	-



## CAPITAL BUDGET | FACILITIES MAINTENANCE

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
25072 - Port Carling FH Diesel Recapture Units	120,200	-	-	-	-	-	-	-	-	-
31135 - Port Carling FH Minor Repairs	-	-	-	-	-	26,000	-	-	-	-
34025 - Ranwood - Exterior Renovations	-	-	-	-	-	-	-	-	297,200	-
30084 - Ranwood Garage - Interior Renovations	-	-	-	-	373,900	-	-	-	-	-
33036 - Raymond FH - Propane Furnace	-	-	-	-	-	-	-	14,200	-	-
33017 - Raymond FH - Siding	-	-	-	-	-	-	-	42,700	-	-
29134 - Raymond FH Diesel Recapture Units	-	-	-	71,600	-	-	-	-	-	-
28102 - Raymond FH Minor Repairs	-	-	45,600	-	-	-	-	-	-	-
30032 - Raymond FH Showers	-	-	-	-	31,200	-	-	-	-	-
30132 - Torrance FH Diesel Recapture Units	-	-	-	-	74,800	-	-	-	-	-
31132 - Torrance FH Minor Repairs	-	-	-	-	-	26,000	-	-	-	-
33009 - Torrance Fire Hall Replace Generator	-	-	-	-	-	-	-	56,900	-	-
30079 - Walker's Point FH 5 Ton AC Unit	-	-	-	-	18,700	-	-	-	-	-
28164 - Walker's Point FH Diesel Recapture Units	-	-	68,500	-	-	-	-	-	-	-
31133 - Walker's Point FH Minor Repairs	-	-	-	-	-	26,000	-	-	-	-
29200 - Walker's Point FH Renovations	-	-	-	1,192,500	-	-	-	-	-	-
29135 - Windermere FH Diesel Recapture Units	-	-	-	71,600	-	-	-	-	-	-
32075 - Windermere FH Interior Flooring	-	-	-	-	-	-	20,400	-	-	-
31134 - Windermere FH Minor Repairs	-	-	-	-	-	26,000	-	-	-	-
33200 - Windermere FH Renovations	-	-	-	-	-	-	-	1,422,100	-	-
<b>Total Buildings</b>	<b>1,077,200</b>	<b>7,282,100</b>	<b>413,700</b>	<b>1,419,200</b>	<b>928,600</b>	<b>8,640,300</b>	<b>54,400</b>	<b>1,635,500</b>	<b>683,600</b>	<b>10,870,800</b>



CAPITAL BUDGET | FACILITIES MAINTENANCE

**LAND IMPROVEMENTS**

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
31137 - Bala FH Parking Lot Resurfacing	-	-	-	-	-	104,200	-	-	-	-
29075 - Foot's Bay FH Parking Lot Resurfacing	-	-	-	71,600	-	-	-	-	-	-
34024 - Glen Orchard Garage Parking Area - Asphalt Strip	-	-	-	-	-	-	-	-	37,200	-
29100 - Milford Bay FH Parking Lot Resurfacing	-	-	-	71,600	-	-	-	-	-	-
26038 - Municipal Office Repave Parking Area	95,000	-	-	-	-	-	-	-	-	-
27245 - PC Library Lower Level Walkway - Replace Pavers	-	21,800	-	-	-	-	-	-	-	-
32035 - PC Library Parking Lot	-	-	-	-	-	-	204,100	-	-	-
33061 - Port Carling FH Parking Lot Resurfacing	-	-	-	-	-	-	-	177,800	-	-
32071 - Raymond FH Parking Lot Resurfacing	-	-	-	-	-	-	108,900	-	-	-
31101 - Windermere FH Parking Lot Resurfacing	-	-	-	-	-	78,100	-	-	-	-
<b>Total Land Improvements</b>	<b>95,000</b>	<b>21,800</b>	<b>-</b>	<b>143,200</b>	<b>-</b>	<b>182,300</b>	<b>313,000</b>	<b>177,800</b>	<b>37,200</b>	<b>-</b>
<b>Total 071800 - Facilities Maintenance</b>	<b>1,172,200</b>	<b>7,303,900</b>	<b>413,700</b>	<b>1,562,400</b>	<b>928,600</b>	<b>8,822,600</b>	<b>367,400</b>	<b>1,813,300</b>	<b>720,800</b>	<b>10,870,800</b>



# FACILITIES MAINTENANCE

<b>Project Number</b>	26019	<b>Title</b>	PC Fire Hall Replace Generator	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	104 - Garage	<b>Division</b>	071800 - Facilities Maintenance	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Replace existing generator unit. Cost shall include the removal of existing unit and installation of a new unit. The existing units has reached the end of its useful life of 20 years.

**Comments**

**Justification** The generator has reached the end of useful life.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099974 - Building and Facilities	41,800	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>41,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		41,800	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>41,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | FACILITIES MAINTENANCE

<b>Project Number</b>	26021	<b>Title</b>	Municipal Office HVAC Rooftop units above Council	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	113 - Township Hall	<b>Division</b>	071800 - Facilities Maintenance	<b>Year Identified</b>	2021
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Replacement of existing HVAC Rooftop Units like for like as recommended by HVAC professional.

**Comments**

**Justification** The existing HVAC Units has reached the end of their useful life often failing over the past year. The units are beyond the point of repair.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099974 - Building and Facilities	62,700	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>62,700</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		62,700	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>62,700</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | FACILITIES MAINTENANCE

<b>Project Number</b>	26028	<b>Title</b>	Minett Fire Station Design	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	103 - Fire Halls	<b>Division</b>	071800 - Facilities Maintenance	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Begin design of new Fire Station buildings to be used for new builds in Minett, Milford Bay and Foot's Bay.

**Comments**

**Justification** Council approved a new 7-station model. The model recommends new stations for Minett, Milford Bay and Foot's Bay. Building designs will assist with project costing and tender development.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099973 - Fire and Emergency Services	211,300	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>211,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		211,300	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>211,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>Project Number</b>	26037	<b>Title</b>	GO Garage Salt Building	<b>Lock Status</b>	Unlocked
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## CAPITAL PROJECT | FACILITIES MAINTENANCE

<b>Asset Type</b>	112 - Structures	<b>Division</b>	071800 - Facilities Maintenance	<b>Year Identified</b>	2025
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

<b>Description</b>	Replacement of existing salt building with new building.
<b>Comments</b>	Foundation blocks are showing signs of age. Mending plates are all corroded. Main cover is in rough shape with numerous holes. Front end truss is bent and should be replaced. Termination board is rotted and should be replaced. Baseplates are rusted and starting to flake off and should be replaced.
<b>Justification</b>	Staff had the building inspected in 2024. The inspector recommended taking this building down, replacing the foundation blocks, reinstalling the existing building with a new front truss section, new foundation plating and anchors, new termination board, new roof fabric and new end wall fabric.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099974 - Building and Facilities	130,600	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>130,600</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		130,600	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>130,600</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | FACILITIES MAINTENANCE

<b>Project Number</b>	26038	<b>Title</b>	Municipal Office Repave Parking Area	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	403 - Parking Lots and Grounds	<b>Division</b>	071800 - Facilities Maintenance	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Combine existing paved parking lot at the municipal office with the current dirt parking lot to the side of the municipal building. Costs will include the removal of existing trees and fence, grading and paving with new asphalt.

**Comments**

**Justification** The Townships dirt parking lot is set to have EV charging stations installed. A paved and properly marked parking lot with help with car parking and organization. It makes sense to combine the two parking lots during this time to save on mobilizing costs. A combined parking lot with properly identified spaces will be more efficient and create more spaces.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099974 - Building and Facilities	95,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>95,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		95,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>95,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | FACILITIES MAINTENANCE

<b>Project Number</b>	26069	<b>Title</b>	Milford Bay Boat House Decking	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	102 - Community Centres	<b>Division</b>	071800 - Facilities Maintenance	<b>Year Identified</b>	2023
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Project will include the design and refurbishment of the existing Milford Bay Boathouse. The boathouse requires new decking and has to be releveled. Costs will include installing 4 new piles, with 2 new crossers at the front of the boat house to support the damaged structure. Remove the existing decking, and replacing with 2"x8" Pressure treated spruce. Remove the decking and railings from the walkway and replace with new pressure treated material. Including new railings.

**Comments**

**Justification** Current decking has reached the end of useful life and is in very poor condition. Sections of the boathouse have begun to sink lower than others.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099974 - Building and Facilities	75,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>75,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		75,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>75,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | FACILITIES MAINTENANCE

<b>Project Number</b>	26083	<b>Title</b>	Patterson Garage - Exterior Renovations	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	104 - Garage	<b>Division</b>	071800 - Facilities Maintenance	<b>Year Identified</b>	2026
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Replace existing steel roof and siding on the building. Work will include the removal and installation of new roof and siding.

**Comments** Attempts have been made to repair areas of need. Consensus now is roof and siding are beyond state of repair.

**Justification** The roof and siding has lasted beyond its expected life of 50 years. Regular leaks occur and represent a safety concern.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099974 - Building and Facilities	163,800	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>163,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		163,800	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>163,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



# CAPITAL PROJECT | FACILITIES MAINTENANCE

**Project Number** 26121      **Title** Office Furniture      **Lock Status** Unlocked  
**Asset Type** 113 - Township Hall      **Division** 071800 - Facilities Maintenance  
**Start Date**      **Completion Date**      **Year Identified**  
**Regions**  
**Description** Replace or add new furniture as required.  
**Comments**  
**Justification** General annual budget for office furniture replacements.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099974 - Building and Facilities	10,500	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>10,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		10,500	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>10,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | FACILITIES MAINTENANCE

<b>Project Number</b>	26130	<b>Title</b>	Patterson Garage Fuel System Replacement	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	104 - Garage	<b>Division</b>	071800 - Facilities Maintenance	<b>Year Identified</b>	2021
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** This project is for the replacement of the current diesel fuel system at Patterson Corner's garage. The existing system consists of an underground tank and piping, a fuel pump and a cardlock unit. The new system will require replacement of the tank, piping and fuel pump. The existing cardlock unit will be salvaged and reused and the existing underground tank and piping will be removed.

**Comments**

**Justification** The age of the existing fuel system is not certain but based on the best information available the underground tank and piping appear to be almost 50 years old and the dispenser appears to be 15-20 years old. The existing cardlock unit was installed in 2016 and is 7 years old. The underground tank and piping is past the estimated service life and the fuel dispenser is at or nearing the estimated service life. Replacement of both components will result in better value compared with doing this as stand-alone work. The cardlock unit is in good condition and can be salvaged and used on the new system.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099974 - Building and Facilities	261,300	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>261,300</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		261,300	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>261,300</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



# TRAILS

## FURNITURE & EQUIPMENT

28093 - Trail Furniture

### Total Furniture & Equipment

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
28093 - Trail Furniture	-	-	25,000	-	-	-	-	-	-	-
<b>Total Furniture &amp; Equipment</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>-</b>						

## LAND IMPROVEMENTS

27110 - Fish Hatchery Trail Resurfacing/Brushing

26009 - Hazelwood Trail Resurfacing/Brushing

35100 - Hazelwood Trail Resurfacing/Brushing

31138 - Huckleberry Trail Resurfacing/Brushing

32090 - Raymond Trail Resurfacing/Brushing

30067 - Trail Signage

29030 - Walker's Point Lookout Trail Brushing/Resurfacing

33001 - Walker's Point Trail Resurfacing/Brushing

34034 - Weir Lake Trail Resurfacing/Brushing

### Total Land Improvements

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
27110 - Fish Hatchery Trail Resurfacing/Brushing	-	25,000	-	-	-	-	-	-	-	-
26009 - Hazelwood Trail Resurfacing/Brushing	25,000	-	-	-	-	-	-	-	-	-
35100 - Hazelwood Trail Resurfacing/Brushing	-	-	-	-	-	-	-	-	-	25,000
31138 - Huckleberry Trail Resurfacing/Brushing	-	-	-	-	-	25,000	-	-	-	-
32090 - Raymond Trail Resurfacing/Brushing	-	-	-	-	-	-	25,000	-	-	-
30067 - Trail Signage	-	-	-	-	25,000	-	-	-	-	-
29030 - Walker's Point Lookout Trail Brushing/Resurfacing	-	-	-	10,000	-	-	-	-	-	-
33001 - Walker's Point Trail Resurfacing/Brushing	-	-	-	-	-	-	-	25,000	-	-
34034 - Weir Lake Trail Resurfacing/Brushing	-	-	-	-	-	-	-	-	25,000	-
<b>Total Land Improvements</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	<b>10,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>

**Total 074100 - Trails**

<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>10,000</b>	<b>25,000</b>						
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# TRAILS

<b>Project Number</b>	26009	<b>Title</b>	Hazelwood Trail Resurfacing/Brushing	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	404 - Trail Improvements	<b>Division</b>	074100 - Trails	<b>Year Identified</b>	2023
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Complete resurfacing/brushing of the last 200m of trail. Costs shall include any arborist work, material, labour, etc.

**Comments**

**Justification** The last 200m of the trail requires widening to meet the standards of the Parks and Trails Standards Manual and to match existing portions of trail.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099979 - Parks, Recreation and Trails	25,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>25,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		25,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>25,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



# TOWNSHIP EQUIPMENT

## FURNITURE & EQUIPMENT

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
26097 - Backhoe 11101 (2011 Case)	313,500	-	-	-	-	-	-	-	-	-
30116 - Backhoe 11503 (2015 Case)	-	-	-	-	373,800	-	-	-	-	-
31038 - Backhoe 11903 (2019 Case 590SN)	-	-	-	-	-	390,600	-	-	-	-
33081 - Backhoe 2304 (2023 CAT)	-	-	-	-	-	-	-	426,600	-	-
31074 - Backhoe Loader Tractor 22103 (2021 Kubota Tractor)	-	-	-	-	-	52,100	-	-	-	-
35152 - Chipper (2025 Chipper)	-	-	-	-	-	-	-	-	-	217,600
27051 - Chipper 11202 Vermeer (2012)	-	152,900	-	-	-	-	-	-	-	-
31050 - Culvert Steamer 11403 (2014 Thompson)	-	-	-	-	-	32,500	-	-	-	-
28099 - Excavator 10702 Volvo	-	-	513,600	-	-	-	-	-	-	-
31049 - Excavator Brusher attachment 12102 (2021 Seppi)	-	-	-	-	-	52,100	-	-	-	-
26111 - Front Blade Mounting Plate for 2018 Grader	25,000	-	-	-	-	-	-	-	-	-
31075 - Grader 11702 (2017 John Deere 770GP Motor Grader)	-	-	-	-	-	820,500	-	-	-	-
33080 - Grader 11807 (2018 John Deere)	-	-	-	-	-	-	-	896,000	-	-
27246 - Grass Cutter 20905 (John Deere Lawn Tractor)	-	14,200	-	-	-	-	-	-	-	-
27024 - Grass Cutter 20905-2009 JD	-	14,200	-	-	-	-	-	-	-	-
26115 - Grass Cutter 21203-2012 JD	13,600	-	-	-	-	-	-	-	-	-



CAPITAL BUDGET | TOWNSHIP EQUIPMENT

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
26114 - Grass Cutter 21504-2015 JD zero turn	26,100	-	-	-	-	-	-	-	-	-
26048 - Grass Cutter 21505-2015 JD zero turn	26,100	-	-	-	-	-	-	-	-	-
32012 - Grass Cutter 2201 - 2022 John Deere zero turn	-	-	-	-	-	-	34,000	-	-	-
33082 - Grass Cutter 2306 - 2023 JD zero turn	-	-	-	-	-	-	-	35,500	-	-
34048 - Grass Cutter 2414 - (2024 JD lawn tractor)	-	-	-	-	-	-	-	-	19,300	-
35155 - Grass Cutter 2507 (JD lawn tractor)	-	-	-	-	-	-	-	-	-	20,200
32038 - Skidsteer 11804 (2018 CAT Skidsteer)	-	-	-	-	-	-	272,100	-	-	-
27038 - Vibratory Plate Packer (2017)	-	30,000	-	-	-	-	-	-	-	-
27075 - Water Tank (2018 2000 gal water tank)	-	15,000	-	-	-	-	-	-	-	-
27004 - Water Tank-900 L-Skid Mount	-	10,000	-	-	-	-	-	-	-	-
<b>Total Furniture &amp; Equipment</b>	<b>404,300</b>	<b>236,300</b>	<b>513,600</b>	<b>-</b>	<b>373,800</b>	<b>1,347,800</b>	<b>306,100</b>	<b>1,358,100</b>	<b>19,300</b>	<b>237,800</b>



## CAPITAL BUDGET | TOWNSHIP EQUIPMENT

VEHICLES	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
26116 - New Tandem V-plow for Glen Orchard Yard	41,200	-	-	-	-	-	-	-	-	-
27150 - New Tandem V-plow for Patterson Yard	-	43,100	-	-	-	-	-	-	-	-
28150 - New Tandem V-plow for Ranwood Yard	-	-	45,000	-	-	-	-	-	-	-
34044 - Sidewalk Plow 2404 (2024 Trackless)	-	-	-	-	-	-	-	-	334,400	-
35151 - Single Axle Plow Truck (2025 Western Star)	-	-	-	-	-	-	-	-	-	621,100
30089 - Sweeper (2017 Elgin Eagle)	-	-	-	-	498,500	-	-	-	-	-
32062 - Tandem Float Trailer 12201 (2022 JC Trailer)	-	-	-	-	-	-	61,200	-	-	-
26101 - Tandem Plow Truck (2015 Western)	470,300	-	-	-	-	-	-	-	-	-
27120 - Tandem Plow Truck (2016 Freightliner)	-	491,500	-	-	-	-	-	-	-	-
28064 - Tandem Plow Truck (2018 Freightliner)	-	-	513,600	-	-	-	-	-	-	-
29029 - Tandem Plow Truck (2019 Freightliner)	-	-	-	536,700	-	-	-	-	-	-
29068 - Tandem Plow Truck (2019 Western)	-	-	-	536,700	-	-	-	-	-	-
35150 - Tandem Plow Truck (2025 Western Star)	-	-	-	-	-	-	-	-	-	699,000
32008 - Tandem Plow Truck 12202 (2022 Wester Star)	-	-	-	-	-	-	612,500	-	-	-
34042 - Tandem Plow Truck 2401 (2024 Wester Star)	-	-	-	-	-	-	-	-	668,900	-
34043 - Tandem Plow Truck 2402 (2024 Wester Star)	-	-	-	-	-	-	-	-	668,900	-
26109 - Trailer 21103-2011 Weberlane Landscape	10,500	-	-	-	-	-	-	-	-	-
31076 - Trailer 21605 (2016 Werberlane Landscape Trailer)	-	-	-	-	-	13,100	-	-	-	-
33083 - Trailer 2303 (2023 5 Ton low bed trailer)	-	-	-	-	-	-	-	14,300	-	-
26110 - Truck - 1 Ton (2017 Ford Truck)	142,100	-	-	-	-	-	-	-	-	-
30102 - Truck - 1 Ton (2019 Ford)	-	-	-	-	169,500	-	-	-	-	-



## CAPITAL BUDGET | TOWNSHIP EQUIPMENT

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
26060 - Truck - 1 Ton 11601 (2016 Ford)	142,100	-	-	-	-	-	-	-	-	-
32057 - Truck - 1 Ton 22203 (2022 Chevrolet 3500)	-	-	-	-	-	-	185,100	-	-	-
30058 - Truck - 1/2 Ton 2301 (2023 Chevrolet Silverado))	-	-	-	-	93,500	-	-	-	-	-
27132 - Truck - 1/2 Ton (2017 Chev Truck)	-	81,900	-	-	-	-	-	-	-	-
34045 - Truck - 1/2 Ton (2027 Truck)	-	-	-	-	-	-	-	-	111,500	-
34046 - Truck - 1/2 Ton (2027 Truck)	-	-	-	-	-	-	-	-	111,500	-
34047 - Truck - 1/2 Ton (2027 Truck)	-	-	-	-	-	-	-	-	111,500	-
35154 - Truck - 1/2 Ton (2028 Truck)	-	-	-	-	-	-	-	-	-	116,500
28104 - Truck - 1/2 Ton 12101 (2021 Chevrolet 1500)	-	-	85,600	-	-	-	-	-	-	-
30059 - Truck - 1/2 Ton 2302 (2023 Chevrolet Silverado)	-	-	-	-	93,500	-	-	-	-	-
31091 - Truck - 1/2 Ton 2401 (2024 Truck)	-	-	-	-	-	97,700	-	-	-	-
32010 - Truck - 1/2 Ton 2411 (2024 Chev Silverado reg cab)	-	-	-	-	-	-	102,100	-	-	-
32011 - Truck - 1/2 Ton 2412 (2024 Chev Silverado reg cab)	-	-	-	-	-	-	102,100	-	-	-
32051 - Truck - 1/2 Ton 2413 (2024 Chev Silverado reg cab)	-	-	-	-	-	-	102,100	-	-	-
27124 - Truck - 3/4 Ton (2017 GMC)	-	120,200	-	-	-	-	-	-	-	-
29079 - Truck - 3/4 Ton (2019 Ford)	-	-	-	131,300	-	-	-	-	-	-
32064 - Truck - 3/4 Ton 2403 (2024 Chev Silverado)	-	-	-	-	-	-	149,900	-	-	-
30047 - Truck - Compact Pickup 2305 (2023 Chev Colorado)	-	-	-	-	65,000	-	-	-	-	-
27130 - Truck -1/2 Ton (2018 Chev)	-	81,900	-	-	-	-	-	-	-	-
27049 - Truck -1/2 Ton (2019 Ford)	-	81,900	-	-	-	-	-	-	-	-
35153 - Truck 3/4 Ton (2025 Chev Silverado)	-	-	-	-	-	-	-	-	-	171,000



## CAPITAL BUDGET | TOWNSHIP EQUIPMENT

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
30069 - V-Plow for 2025 3/4 T truck	-	-	-	-	18,700	-	-	-	-	-
31128 - V-Plow for 2026 1 Ton Truck	-	-	-	-	-	19,500	-	-	-	-
31129 - V-Plow for 2026 1 Ton Truck	-	-	-	-	-	19,500	-	-	-	-
32089 - V-Plow for 2027 3/4 T truck	-	-	-	-	-	-	20,400	-	-	-
34061 - V-Plow for 2029 3/4 T Truck	-	-	-	-	-	-	-	-	22,300	-
35156 - Vplow for 2030 1 T Truck	-	-	-	-	-	-	-	-	-	23,300
27098 - V-Plow for 3/4 Ton Truck (2024 Chev Silverado)	-	16,400	-	-	-	-	-	-	-	-
26005 - V-Plow for One Ton truck (2019 Ford)	15,700	-	-	-	-	-	-	-	-	-
27096 - V-Plow for One Ton truck (2022 Chevrolet 3500)	-	16,400	-	-	-	-	-	-	-	-
<b>Total Vehicles</b>	<b>821,900</b>	<b>933,300</b>	<b>644,200</b>	<b>1,204,700</b>	<b>938,700</b>	<b>149,800</b>	<b>1,335,400</b>	<b>14,300</b>	<b>2,029,000</b>	<b>1,630,900</b>
<b>Total 300935 - Township Equipment</b>	<b>1,226,200</b>	<b>1,169,600</b>	<b>1,157,800</b>	<b>1,204,700</b>	<b>1,312,500</b>	<b>1,497,600</b>	<b>1,641,500</b>	<b>1,372,400</b>	<b>2,048,300</b>	<b>1,868,700</b>



# TOWNSHIP EQUIPMENT

<b>Project Number</b>	26005	<b>Title</b>	V-Plow for One Ton truck (2019 Ford)	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	705 - Snow Plow	<b>Division</b>	300935 - Township Equipment	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Replace 2019 V Plow for one of the medium duty trucks (11902)

**Comments**

**Justification** The unit is required to provide winter plowing services on several of the Township's parking areas and low volume and narrower width roads. The typical service life of the medium duty V plows is 5 years. The unit is at the end of its useful life and can no longer be economically maintained.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099986 - Fleet and Equipment	15,700	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>15,700</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		15,700	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>15,700</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | TOWNSHIP EQUIPMENT

<b>Project Number</b>	26048	<b>Title</b>	Grass Cutter 21505-2015 JD zero turn	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	206 - Mowers and Turf Care	<b>Division</b>	300935 - Township Equipment	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Replacement of a 2015 ride on zero turn lawn mower (21505)

**Comments**

**Justification** The existing unit is in poor condition and it is past the desired service life. Replacement of the unit is recommended to avoid higher maintenance costs and to ensure maintenance of the existing level of service.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099986 - Fleet and Equipment	26,100	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>26,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		26,100	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>26,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | TOWNSHIP EQUIPMENT

<b>Project Number</b>	26060	<b>Title</b>	Truck - 1 Ton 11601 (2016 Ford)	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	701 - Light trucks	<b>Division</b>	300935 - Township Equipment	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Replacement of a 2016 1 ton truck with dump box (11601), plow and sander

**Comments**

**Justification** The optimum time for replacement of this type of equipment is between eight to ten years and the truck has a high odometer reading of 240,000 kilometers. The unit is past the desired service life and higher maintenance costs can be expected if it is to remain in service.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099986 - Fleet and Equipment	142,100	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>142,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		142,100	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>142,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | TOWNSHIP EQUIPMENT

<b>Project Number</b>	26097	<b>Title</b>	Backhoe 11101 (2011 Case)	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	209 - Maintenance Equipment	<b>Division</b>	300935 - Township Equipment	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			
<b>Regions</b>					
<b>Description</b>	Replacement of a 2011 Backhoe (11101)				
<b>Comments</b>					
<b>Justification</b>	The existing unit has 12,000 hours and is past the desired service life. Replacement of the unit is recommended to avoid higher maintenance costs and ensure maintenance of existing level of service.				

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099986 - Fleet and Equipment	313,500	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>313,500</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		313,500	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>313,500</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		-	-	-	-	-	-	-	-	-	-



## CAPITAL PROJECT | TOWNSHIP EQUIPMENT

<b>Project Number</b>	26101	<b>Title</b>	Tandem Plow Truck (2015 Western)	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	705 - Snow Plow	<b>Division</b>	300935 - Township Equipment	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

### Regions

**Description** Replacement of a 2015 tandem axle plow truck (11502)

### Comments

**Justification** The optimum time for replacement of this type of equipment is between eight to ten years. This truck has 270,000 kilometres and is past its desired service life. Replacement of the unit is recommended to avoid higher maintenance costs and ensure maintenance of existing level of service.

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099986 - Fleet and Equipment	470,300	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>470,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		470,300	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>470,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | TOWNSHIP EQUIPMENT

<b>Project Number</b>	26109	<b>Title</b>	Trailer 21103-2011 Weberlane Landscape	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	708 - Trailer	<b>Division</b>	300935 - Township Equipment	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Replacement of a 2011 landscape trailer (21103)

**Comments**

**Justification** The existing unit is in poor condition and is past the desired service life. Replacement of the unit is recommended to avoid higher maintenance costs and ensure maintenance of the existing level of service.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099986 - Fleet and Equipment	10,500	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>10,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06705 - Capital Equipment		10,500	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>10,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | TOWNSHIP EQUIPMENT

<b>Project Number</b>	26110	<b>Title</b>	Truck - 1 Ton (2017 Ford Truck)	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	701 - Light trucks	<b>Division</b>	300935 - Township Equipment	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Replacement of a 2017 1 ton truck with dump box (11701), plow and sander

**Comments**

**Justification** The optimum time for replacement of this type of equipment is between eight to ten years and the truck has a high odometer reading of 240,000 kilometers. The unit is past the desired service life and higher maintenance costs can be expected if it is to remain in service.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099986 - Fleet and Equipment	142,100	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>142,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		142,100	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>142,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | TOWNSHIP EQUIPMENT

<b>Project Number</b>	26111	<b>Title</b>	Front Blade Mounting Plate for 2018 Grader	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	202 - Excavator, Backhoe, Grader	<b>Division</b>	300935 - Township Equipment	<b>Year Identified</b>	2025
<b>Start Date</b>		<b>Completion Date</b>			

### Regions

**Description** Mounting plate on front end of the 2018 grader (11807)

### Comments

**Justification** The Township's 2019 grader did not come with a front mounting plate. This reduces the functionality of the unit and prevents the use of the front mounted blade that permits the equipment to be used for snow clearing operations. Installation of a front mounting plate on this machine will allow it to be used for a greater variety of applications by permitting the installation of front attachments.

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099986 - Fleet and Equipment	25,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>25,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06705 - Capital Equipment		25,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>25,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | TOWNSHIP EQUIPMENT

<b>Project Number</b>	26114	<b>Title</b>	Grass Cutter 21504-2015 JD zero turn	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	206 - Mowers and Turf Care	<b>Division</b>	300935 - Township Equipment	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Replacement of a 2015 ride on zero turn lawn mower (21504)

**Comments**

**Justification** The existing unit is in poor condition and it is past the desired service life. Replacement of the unit is recommended to avoid higher maintenance costs and to ensure maintenance of the existing level of service.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099986 - Fleet and Equipment	26,100	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>26,100</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		26,100	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>26,100</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | TOWNSHIP EQUIPMENT

<b>Project Number</b>	26115	<b>Title</b>	Grass Cutter 21203-2012 JD	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	206 - Mowers and Turf Care	<b>Division</b>	300935 - Township Equipment	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Replacement of a 2012 ride on lawn mower (21203)

**Comments**

**Justification** The existing unit is in poor condition and it is past the desired service life. Replacement of the unit is recommended to avoid higher maintenance costs and to ensure maintenance of the existing level of service.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099986 - Fleet and Equipment	13,600	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>13,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06705 - Capital Equipment		13,600	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>13,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | TOWNSHIP EQUIPMENT

<b>Project Number</b>	26116	<b>Title</b>	New Tandem V-plow for Glen Orchard Yard	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	705 - Snow Plow	<b>Division</b>	300935 - Township Equipment	<b>Year Identified</b>	2025
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description**

New V-plow for use on existing tandem axle plow trucks at the Glen Orchard Yard

**Comments**

**Justification**

Under normal and routine winter control operations, snow accumulation on the roadway is kept to a manageable level by routinely plowing the roads. Most Township roads are plowed using a tandem axle truck equipped with a one-way snow plow and wing. One-way plows push snow to the right and are the optimal equipment during normal and routine winter control operations. However, this setup does not perform as well during unusual or extreme snow accumulation on roads and using this setup in deep snow can have impacts to steering, traction and the ability of the plows to clear the snow.

This budget request is in response to several events within the past several years where extended periods of heavy snowfall, paired with equipment breakdowns, availability of operators and/or stranded vehicles, downed trees or hydro wires, have prevented access to sections of road for extended periods of time. As V-Plows push snow to either side of the truck as it plows, they perform much better in deep snow. By having one of these plows available for use when needed, Township staff will be afforded an additional tool to help open roads more quickly and effectively after extreme winter weather events.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099986 - Fleet and Equipment	41,200	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>41,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06705 - Capital Equipment		41,200	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>41,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



# ROADS

## LAND IMPROVEMENTS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
26039 - Municipal Parking	56,700	-	-	-	-	-	-	-	-	-
27039 - Municipal Parking	-	60,900	-	-	-	-	-	-	-	-
28066 - Municipal Parking	-	-	65,200	-	-	-	-	-	-	-
29071 - Municipal Parking	-	-	-	69,900	-	-	-	-	-	-
30042 - Municipal Parking	-	-	-	-	74,800	-	-	-	-	-
31094 - Municipal Parking	-	-	-	-	-	80,100	-	-	-	-
32020 - Municipal Parking	-	-	-	-	-	-	85,900	-	-	-
33027 - Municipal Parking	-	-	-	-	-	-	-	94,100	-	-
34068 - Municipal Parking	-	-	-	-	-	-	-	-	103,300	-
<b>Total Land Improvements</b>	<b>56,700</b>	<b>60,900</b>	<b>65,200</b>	<b>69,900</b>	<b>74,800</b>	<b>80,100</b>	<b>85,900</b>	<b>94,100</b>	<b>103,300</b>	<b>-</b>

## ROADS & BRIDGES

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
35186 - 2035 Guiderail	-	-	-	-	-	-	-	-	-	41,000
35185 - 2035 Rock Removal	-	-	-	-	-	-	-	-	-	61,700
35192 - Buckeye Rd. - slurry seal - 0.96km	-	-	-	-	-	-	-	-	-	48,500
35190 - Dudley Rd. - slurry seal - 1.65km	-	-	-	-	-	-	-	-	-	83,300
35187 - Joe River Rd - slurry seal - 2.56km	-	-	-	-	-	-	-	-	-	129,200
35183 - McKenzie Rd - paved hill (0.1km)	-	-	-	-	-	-	-	-	-	93,200
35188 - Mortimers Point Rd. - slurry seal - 1.65km	-	-	-	-	-	-	-	-	-	83,300
35182 - Pearcey Rd - surface treatment - 0.2km	-	-	-	-	-	-	-	-	-	100,900
35189 - Sunset Bay Rd. - slurry seal - 1.32km	-	-	-	-	-	-	-	-	-	66,600



## CAPITAL BUDGET | ROADS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
27248 - 1000 Kendon Rd. - slurry - 0.23km	-	7,600	-	-	-	-	-	-	-	-
34040 - 1011 Portage St. - End (Dock)	-	-	-	-	-	-	-	-	110,000	-
34060 - 1022 Elgin House Rd. - slurry seal - 0.38km	-	-	-	-	-	-	-	-	56,500	-
33011 - 1022 Elgin House Road - Surface Treatment Rehabilitation - 0.38km	-	-	-	-	-	-	-	173,600	-	-
26033 - 1059 Big Joe Rd - slurry seal 0.24km	8,200	-	-	-	-	-	-	-	-	-
35181 - 1074 Woodington Rd - surface treatment 0.2km	-	-	-	-	-	-	-	-	-	100,900
33016 - 1110 Bruce Lake Dr. - gravel resurfacing - 0.06km	-	-	-	-	-	-	-	19,200	-	-
32077 - 1158 Shea Rd. - gravel reconstruction - 0.26km	-	-	-	-	-	-	134,500	-	-	-
33030 - 1234 Shea Rd. - gravel resurfacing - 0.45km	-	-	-	-	-	-	-	80,800	-	-
26054 - 2026 Drainage Improvements	56,700	-	-	-	-	-	-	-	-	-
26059 - 2026 Guiderail	22,800	-	-	-	-	-	-	-	-	-
26056 - 2026 Rock Removal	34,100	-	-	-	-	-	-	-	-	-
27087 - 2027 Drainage Improvements	-	60,900	-	-	-	-	-	-	-	-
27093 - 2027 Guiderail	-	24,400	-	-	-	-	-	-	-	-
27088 - 2027 Rock Removal	-	36,600	-	-	-	-	-	-	-	-
28111 - 2028 Drainage Improvements	-	-	65,200	-	-	-	-	-	-	-
28117 - 2028 Guiderail	-	-	26,000	-	-	-	-	-	-	-
28115 - 2028 Rock Removal	-	-	39,100	-	-	-	-	-	-	-
29041 - 2029 Drainage Improvements	-	-	-	69,900	-	-	-	-	-	-
29082 - 2029 Guiderail	-	-	-	27,900	-	-	-	-	-	-
29070 - 2029 Rock Removal	-	-	-	41,900	-	-	-	-	-	-
30056 - 2030 Drainage Improvements	-	-	-	-	74,800	-	-	-	-	-
30065 - 2030 Guiderail	-	-	-	-	29,900	-	-	-	-	-
30061 - 2030 Rock Removal	-	-	-	-	44,900	-	-	-	-	-



## CAPITAL BUDGET | ROADS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
31062 - 2031 Drainage Improvements	-	-	-	-	-	80,100	-	-	-	-
31071 - 2031 Guiderail	-	-	-	-	-	32,000	-	-	-	-
31063 - 2031 Rock Removal	-	-	-	-	-	48,100	-	-	-	-
32073 - 2032 Drainage Improvements	-	-	-	-	-	-	85,900	-	-	-
32084 - 2032 Guiderail	-	-	-	-	-	-	34,300	-	-	-
32074 - 2032 Rock Removal	-	-	-	-	-	-	51,400	-	-	-
33085 - 2033 Drainage Improvements	-	-	-	-	-	-	-	92,400	-	-
33090 - 2033 Guiderail	-	-	-	-	-	-	-	36,700	-	-
33089 - 2033 Rock Removal	-	-	-	-	-	-	-	55,000	-	-
34051 - 2034 Drainage Improvements	-	-	-	-	-	-	-	-	99,600	-
34053 - 2034 Guiderail	-	-	-	-	-	-	-	-	39,200	-
34052 - 2034 Rock Removal	-	-	-	-	-	-	-	-	59,000	-
35184 - 2035 Drainage Improvements	-	-	-	-	-	-	-	-	-	105,600
27219 - Aberdeen St - hot mix resurfacing 0.37km	-	163,300	-	-	-	-	-	-	-	-
30130 - Acton Island Road - slurry seal (4.96 km)	-	-	-	-	205,500	-	-	-	-	-
31003 - Acton Island Road - slurry seal 0.52km	-	-	-	-	-	22,000	-	-	-	-
29122 - Acton Island Road - surface treatment resurfacing (4.96 km)	-	-	-	1,937,800	-	-	-	-	-	-
30045 - Acton Island Road - surface treatment resurfacing 0.52km	-	-	-	-	210,600	-	-	-	-	-
28126 - Ann St - Slurry Seal - 0.09km	-	-	5,700	-	-	-	-	-	-	-
27117 - Ann St - Surface Treatment Resurfacing - 0.09km	-	53,000	-	-	-	-	-	-	-	-
29038 - Ashforth Dr - slurry seal 2.36km	-	-	-	84,800	-	-	-	-	-	-
28065 - Ashforth Dr - surface treatment resurfacing 2.36km	-	-	877,000	-	-	-	-	-	-	-
30111 - Bailey St - hot mix resurfacing 0.42km	-	-	-	-	258,200	-	-	-	-	-



## CAPITAL BUDGET | ROADS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
31085 - Barlochan Rd. - slurry seal - 0.54km	-	-	-	-	-	20,800	-	-	-	-
30085 - Barlochan Rd. - surface treatment rehabilitation - 0.54km	-	-	-	-	215,100	-	-	-	-	-
27094 - Bear Cave Rd - gravel resurfacing 1.4 km	-	251,200	-	-	-	-	-	-	-	-
26064 - Bear Cave Rd - gravel resurfacing 2.45 km	365,800	-	-	-	-	-	-	-	-	-
26063 - Big Joe Rd - slurry seal 1.04km	32,800	-	-	-	-	-	-	-	-	-
32040 - Birch Ave - gravel reconstruction - 0.27km	-	-	-	-	-	-	462,100	-	-	-
30137 - Bluff Rd - slurry seal 0.43km	-	-	-	-	17,400	-	-	-	-	-
29093 - Bluff Rd - surface treatment resurfacing 0.41km	-	-	-	159,000	-	-	-	-	-	-
29065 - Bower Ln. - Surface Treatment Rehabilitation - 0.1km	-	-	-	168,600	-	-	-	-	-	-
34037 - Brackenrig Centre Rd. - slurry seal	-	-	-	-	-	-	-	-	65,400	-
33069 - Brackenrig Centre Rd. - surface treatment	-	-	-	-	-	-	-	676,100	-	-
30125 - Bradley Rd - slurry seal 2.04km	-	-	-	-	82,600	-	-	-	-	-
29098 - Bradley Rd - surface treatment resurfacing 2.04km	-	-	-	339,600	-	-	-	-	-	-
29094 - Brandy Crest Rd - gravel resurfacing 1.13km	-	-	-	284,100	-	-	-	-	-	-
34039 - Broadley Rd. - slurry seal - 2.02km	-	-	-	-	-	-	-	-	30,500	-
33064 - Broadley Rd. - Surface Treatment Rehabilitation - 2.02km	-	-	-	-	-	-	-	315,000	-	-
34058 - Buckeye Rd. - surface treatment rehabilitation - 0.96km	-	-	-	-	-	-	-	-	463,700	-
29127 - Burgess Av - hot mix resurfacing 0.33km	-	-	-	156,700	-	-	-	-	-	-
27063 - Burns St - hot mix resurfacing 0.16km	-	69,700	-	-	-	-	-	-	-	-
34056 - Butter & Egg Rd. - hot mix resurfacing - 0.42km	-	-	-	-	-	-	-	-	250,300	-



## CAPITAL BUDGET | ROADS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
28113 - Camel Lake Extension Road - gravel resurfacing - 0.26km	-	-	62,300	-	-	-	-	-	-	-
28152 - Camel Lake Rd - reconstruction 3.49km	-	-	1,294,700	-	-	-	-	-	-	-
29128 - Camel Lake Rd - slurry seal 3.49km	-	-	-	135,400	-	-	-	-	-	-
31112 - Camp Jackson Rd - gravel resurfacing 2.0km	-	-	-	-	-	1,051,200	-	-	-	-
34176 - Campbells Rd. - slurry seal - 1.14km	-	-	-	-	-	-	-	-	55,100	-
33103 - Campbells Rd. - surface treatment rehabilitation- 1.14km	-	-	-	-	-	-	-	526,500	-	-
30114 - Cardwell Lake Rd - reconstruction 1.15km	-	-	-	-	466,700	-	-	-	-	-
31086 - Cardwell Lake Rd - slurry seal 1.15km	-	-	-	-	-	45,200	-	-	-	-
34001 - Carlo Enterprise Rd - slurry seal 0.47km	-	-	-	-	-	-	-	-	21,100	-
33003 - Carlo Enterprise Rd - surface treatment rehabilitation 0.47km	-	-	-	-	-	-	-	133,000	-	-
35178 - Carls Rd - surface treatment - 1.03km	-	-	-	-	-	-	-	-	-	519,900
32076 - Carl's Rd. - surface treatment rehabilitation - 1.04km	-	-	-	-	-	-	458,600	-	-	-
32081 - Center Rd. - Gr Rehab	-	-	-	-	-	-	91,600	-	-	-
32082 - Chown Rd. - gravel resurfacing - 0.92km	-	-	-	-	-	-	266,000	-	-	-
29044 - Church Dock Rd - reconstruction 0.17km	-	-	-	42,700	-	-	-	-	-	-
33039 - Clear Lake Rd. - Gr. Rehab	-	-	-	-	-	-	-	473,800	-	-
33088 - Clear Lake Rd. - slurry seal - 2.12km	-	-	-	-	-	-	-	90,000	-	-
32080 - Clear Lake Rd. - Surface Treatment Rehabilitation - 2.12km	-	-	-	-	-	-	930,600	-	-	-
32088 - Clearwater Shores Bv - slurry seal 1.63km	-	-	-	-	-	-	66,800	-	-	-
31082 - Clearwater Shores Bv - surface treatment resurfacing 1.63km	-	-	-	-	-	691,200	-	-	-	-



CAPITAL BUDGET | ROADS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
31061 - Coate Rd. - gravel reconstruction - 0.81km	-	-	-	-	-	691,200	-	-	-	-
32078 - Coate Rd. - gravel resurfacing - 0.80km	-	-	-	-	-	-	226,000	-	-	-
33012 - Corbett Rd. - End	-	-	-	-	-	-	-	89,700	-	-
35026 - Cowan Park Rd - gravel resurfacing 0.36km	-	-	-	-	-	-	-	-	-	83,900
33028 - Cranberry Rd - reconstruction 1.58km	-	-	-	-	-	-	-	107,700	-	-
27176 - Crawford Rd. - Paved Hill (0.1km)	-	65,500	-	-	-	-	-	-	-	-
33038 - Crawford St. - gravel resurfacing - 2.43km	-	-	-	-	-	-	-	747,300	-	-
31120 - Currie St - hot mix resurfacing (0.5km)	-	-	-	-	-	270,000	-	-	-	-
35176 - Dawson Rd - surface treatment - 2.8km	-	-	-	-	-	-	-	-	-	1,413,200
30088 - Deewood Dr. - Gr. Rehab	-	-	-	-	180,800	-	-	-	-	-
34064 - Dudley Rd. - surface treatment rehabilitation -1.65km	-	-	-	-	-	-	-	-	525,000	-
28038 - Duke St - hot mix resurfacing 0.19km	-	-	89,900	-	-	-	-	-	-	-
28027 - Echo Beach Rd - slurry seal 0.82km	-	-	33,300	-	-	-	-	-	-	-
27129 - Echo Beach Rd - surface treatment resurfacing 0.82km	-	71,200	-	-	-	-	-	-	-	-
30006 - Ed Briese Road - gravel resurfacing 1.78km	-	-	-	-	332,700	-	-	-	-	-
27026 - Elizabeth St - Hot Mix resurfacing 0.24km	-	106,100	-	-	-	-	-	-	-	-
27131 - Elm St - hot mix resurfacing 0.21km	-	91,500	-	-	-	-	-	-	-	-
33029 - Falkenburg Rd - slurry seal 3.9km	-	-	-	-	-	-	-	109,200	-	-
32063 - Falkenburg Rd - surface treatment resurfacing 3.9km	-	-	-	-	-	-	1,129,900	-	-	-
28167 - Ferndale Rd. slurry seal 1.02km	-	-	37,900	-	-	-	-	-	-	-



## CAPITAL BUDGET | ROADS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
27216 - Ferndale Rd. surface treatment rehabilitation 1.02km	-	362,000	-	-	-	-	-	-	-	-
31161 - Fish Hatchery Rd - slurry seal 4.88km	-	-	-	-	-	191,300	-	-	-	-
30128 - Fish Hatchery Rd - surface treatment resurfacing 4.88km	-	-	-	-	1,976,400	-	-	-	-	-
35035 - Foord Rd - gravel resurfacing 0.26km	-	-	-	-	-	-	-	-	-	60,600
32079 - Fry Rd. - gravel resurfacing - 0.37km	-	-	-	-	-	-	104,500	-	-	-
26999 - Future Roads Projects - Level of Service Study	-	300,000	700,000	1,200,000	1,700,000	2,300,000	3,000,000	4,000,000	5,000,000	6,000,000
35023 - Gibson Rd - hot mix resurfacing 0.35km	-	-	-	-	-	-	-	-	-	248,500
31083 - Glen Gordon Rd - gravel resurfacing 2.08km	-	-	-	-	-	569,500	-	-	-	-
34177 - Golf Avenue Rd - hot mix resurfacing 0.9km	-	-	-	-	-	-	-	-	535,000	-
33013 - Gordon St. - HM Rehab	-	-	-	-	-	-	-	234,800	-	-
33014 - Gordon St. . - Gr Rehab	-	-	-	-	-	-	-	36,000	-	-
33018 - Gostick Rd. - Gravel Resurfacing - 0.25km	-	-	-	-	-	-	-	71,800	-	-
29074 - Grey St - hot mix resurfacing 0.36km	-	-	-	170,200	-	-	-	-	-	-
29023 - Gross Rd - slurry seal 0.5km	-	-	-	18,000	-	-	-	-	-	-
28108 - Gross Rd - surface treatment resurfacing 0.5km	-	-	185,800	-	-	-	-	-	-	-
33086 - Gullwing Lake Rd - slurry seal 0.77km	-	-	-	-	-	-	-	37,700	-	-
32019 - Gullwing Lake Rd - surface treatment resurfacing 0.77km	-	-	-	-	-	-	390,000	-	-	-
26230 - Hallets Road - surface treatment resurfacing 0.99km	336,200	-	-	-	-	-	-	-	-	-
27243 - Hallets Road - slurry seal 0.99km	-	32,500	-	-	-	-	-	-	-	-
32025 - Hamill's Point Rd - slurry seal 2.17km	-	-	-	-	-	-	89,000	-	-	-



## CAPITAL BUDGET | ROADS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
31119 - Hamill's Point Rd - surface treatment resurfacing	-	-	-	-	-	920,200	-	-	-	-
30113 - Hardy Lake Rd - gravel resurfacing 1.2km	-	-	-	-	314,400	-	-	-	-	-
29035 - Harris St - hot mix resurfacing 0.85km	-	-	-	403,400	-	-	-	-	-	-
33022 - Hekkla Rd. - Gr Rehab	-	-	-	-	-	-	-	161,600	-	-
26026 - Hemlock Point Rd - slurry seal 1.6km	54,700	-	-	-	-	-	-	-	-	-
29040 - Henshaw Lake Rd - slurry seal 0.63km	-	-	-	22,700	-	-	-	-	-	-
28050 - Henshaw Lake Rd - surface treatment resurfacing 0.63km	-	-	111,500	-	-	-	-	-	-	-
29091 - Hesners Lake Rd - gravel resurfacing 0.54km	-	-	-	135,500	-	-	-	-	-	-
31078 - Hill Rd - gravel resurfacing 0.19km	-	-	-	-	-	52,600	-	-	-	-
35028 - Hudson Point Rd - gravel resurfacing 0.41km	-	-	-	-	-	-	-	-	-	95,500
30091 - Hunt Rd. - Gr Rehab	-	-	-	-	70,800	-	-	-	-	-
33019 - Hurling Point Rd. - Gr Rehab	-	-	-	-	-	-	-	323,000	-	-
32049 - Hydro Rd. - Gr Rehab	-	-	-	-	-	-	77,300	-	-	-
29129 - Innisfree Rd - slurry seal (3.6km)	-	-	-	129,300	-	-	-	-	-	-
28155 - Innisfree Rd - surface treatment resurfacing (3.6km)	-	-	483,100	-	-	-	-	-	-	-
27048 - Inverness Road - gravel resurfacing 0.54km	-	124,100	-	-	-	-	-	-	-	-
28028 - James Bartleman Way - hot mix resurfacing 0.04km	-	-	13,600	-	-	-	-	-	-	-
34041 - Joe River Rd - surface treatment (2.56km)	-	-	-	-	-	-	-	-	1,233,500	-
27119 - Johnston St - hot mix resurfacing 0.25km	-	108,900	-	-	-	-	-	-	-	-
26107 - Juddhaven Rd - hot mix resurfacing - 2.02 km	840,200	-	-	-	-	-	-	-	-	-



## CAPITAL BUDGET | ROADS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
27043 - Juddhaven Rd. - slurry Seal 2.12km	-	69,800	-	-	-	-	-	-	-	-
26117 - Juddhaven Rd. - Surface Treatment Rehabilitation 2.12km	825,900	-	-	-	-	-	-	-	-	-
27235 - Kendon Road - slurry seal 1.6km	-	52,600	-	-	-	-	-	-	-	-
26231 - Kendon Road - surface treatment resurfacing 1.6km	543,400	-	-	-	-	-	-	-	-	-
27228 - Kidd St - hot mix re-surfacing 0.24km	-	106,100	-	-	-	-	-	-	-	-
27220 - King St - Hot mix resurfacing 0.35km	-	154,800	-	-	-	-	-	-	-	-
32087 - Kingsett Rd - slurry seal 0.8km	-	-	-	-	-	-	30,300	-	-	-
31081 - Kingsett Rd - surface treatment resurfacing 0.8km	-	-	-	-	-	313,800	-	-	-	-
26041 - Kirrie Glen Rd - slurry seal 0.2km	6,400	-	-	-	-	-	-	-	-	-
31007 - Lakeview Rd - slurry seal 0.36km	-	-	-	-	-	14,200	-	-	-	-
30115 - Lakeview Rd - surface treatment resurfacing 0.36km	-	-	-	-	146,200	-	-	-	-	-
35191 - Lawrence Pit Rd. - slurry seal - 1.04km	-	-	-	-	-	-	-	-	-	52,500
34062 - Lawrence Pit Rd. - surface treatment rehabilitation - 1.04km	-	-	-	-	-	-	-	-	501,900	-
32022 - Lee Valley Dr - hot mix asphalt resurfacing 0.42	-	-	-	-	-	-	374,800	-	-	-
31077 - Lionel Av - gravel resurfacing 0.14km	-	-	-	-	-	53,400	-	-	-	-
27115 - Lock St E - Hot Mix Rehabilitation	-	34,800	-	-	-	-	-	-	-	-
29092 - Long Lake Rd - gravel resurfacing 0.82km	-	-	-	136,500	-	-	-	-	-	-
28023 - Long Point Rd - slurry seal 0.455km	-	-	15,600	-	-	-	-	-	-	-
27138 - Long Point Rd - surface treatment rehabilitation 0.455km	-	156,200	-	-	-	-	-	-	-	-
29139 - Longhurst Rd. - slurry seal	-	-	-	38,200	-	-	-	-	-	-
28156 - Longhurst Rd. - surface reconstruction	-	-	197,000	-	-	-	-	-	-	-



## CAPITAL BUDGET | ROADS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
30097 - Luckey Road - gravel resurfacing 3.49km	-	-	-	-	756,800	-	-	-	-	-
29066 - MacDonald Rd. - Gr Rec	-	-	-	103,500	-	-	-	-	-	-
30101 - Maple Ave - hot mix resurfacing 0.25km	-	-	-	-	97,000	-	-	-	-	-
34036 - Marina Rd. - slurry seal - 2.11km	-	-	-	-	-	-	-	-	94,800	-
33070 - Marina Rd. - surface treatment rehabilitation - 2.11km	-	-	-	-	-	-	-	981,700	-	-
27080 - Matthews Dr - hot mix resurfacing 0.36km	-	156,700	-	-	-	-	-	-	-	-
30053 - McKenzie Rd - gravel resurfacing 0.59km	-	-	-	-	110,300	-	-	-	-	-
26175 - McLeod Road - Paved hill (200m)	125,400	-	-	-	-	-	-	-	-	-
27006 - McLeod Road - slurry seal 0.85km	-	15,500	-	-	-	-	-	-	-	-
26004 - McLeod Road - surface treatment resurfacing 0.5km	169,800	-	-	-	-	-	-	-	-	-
28157 - McMullen Dr - hot mix resurfacing 0.31km	-	-	141,000	-	-	-	-	-	-	-
27177 - McMullen Drive - hydro pole relocation	-	27,300	-	-	-	-	-	-	-	-
32086 - McPherson Point Rd. - slurry seal - 0.11km	-	-	-	-	-	-	4,200	-	-	-
31060 - McPherson Point Rd. - surface treatment rehabilitation - 0.11km	-	-	-	-	-	43,400	-	-	-	-
26234 - Medora Lake Rd - surface treatment resurfacing 2.54km	864,300	-	-	-	-	-	-	-	-	-
27231 - Medora Lake Rd -slurry seal 2.54km	-	90,100	-	-	-	-	-	-	-	-
33006 - Milford Manor Road - slurry seal 0.13km	-	-	-	-	-	-	-	5,700	-	-
32018 - Milford Manor Road - surface treatment resurfacing 0.13km	-	-	-	-	-	-	57,700	-	-	-
30100 - Mill St - hot mix resurfacing 0.23km	-	-	-	-	114,300	-	-	-	-	-
29073 - Minto St - hot mix resurfacing 0.22km	-	-	-	104,600	-	-	-	-	-	-



## CAPITAL BUDGET | ROADS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
34065 - Mortimers Point Rd. - surface treatment rehabilitation-1.65km	-	-	-	-	-	-	-	-	795,500	-
27037 - Musquash Rd - hot mix resurfacing 0.06km	-	24,000	-	-	-	-	-	-	-	-
30064 - Neals Rd - gravel resurfacing 0.37km	-	-	-	-	69,200	-	-	-	-	-
27114 - Nicholls Rd. - Gr Resurf	-	103,700	-	-	-	-	-	-	-	-
29101 - Nine Mile Lake Rd - slurry seal (2.0km)	-	-	-	73,300	-	-	-	-	-	-
28048 - Nine Mile Lake Rd - surface treatment resurfacing (2.0km)	-	-	758,100	-	-	-	-	-	-	-
29016 - Nixon Rd - slurry seal 0.09km	-	-	-	3,300	-	-	-	-	-	-
28106 - Nixon Rd - surface treatment resurfacing 0.09km	-	-	33,600	-	-	-	-	-	-	-
27059 - North Burgess Av - hot mix resurfacing 0.22km	-	95,800	-	-	-	-	-	-	-	-
30038 - North Dr - slurry seal 1.18km	-	-	-	-	44,400	-	-	-	-	-
29051 - North Dr - surface treatment resurfacing 1.18km	-	-	-	350,600	-	-	-	-	-	-
26096 - North Shore Rd - paved hill (0.14km & 0.1km)	150,200	-	-	-	-	-	-	-	-	-
27036 - North Shore Rd - slurry seal 4.64km	-	152,600	-	-	-	-	-	-	-	-
26020 - North Shore Rd - surface treatment resurfacing 4.64km	1,575,900	-	-	-	-	-	-	-	-	-
35031 - Old Bala Rd - gravel resurfacing 0.3km	-	-	-	-	-	-	-	-	-	69,900
35175 - Old Parry Sound Rd. - surface treatment - 5.2km	-	-	-	-	-	-	-	-	-	2,624,500
30063 - Omineca Rd - gravel resurfacing 0.21km	-	-	-	-	39,300	-	-	-	-	-
27113 - Orange Lodge Rd. - gravel resurfacing - 0.22km	-	52,900	-	-	-	-	-	-	-	-
27050 - Paignton House Rd - gravel resurfacing 0.56km	-	64,800	-	-	-	-	-	-	-	-
30096 - Park Rd - gravel resurfacing - 0.37km	-	-	-	-	64,400	-	-	-	-	-



## CAPITAL BUDGET | ROADS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
30062 - Patterson Rd - slurry seal 0.27km	-	-	-	-	11,300	-	-	-	-	-
28098 - Patterson Rd - surface treatment resurfacing 0.27km	-	-	159,300	-	-	-	-	-	-	-
27044 - Penney Rd - gravel resurfacing 0.4km	-	91,800	-	-	-	-	-	-	-	-
34057 - Penwood Rd. - hot mix resurfacing 0.35km	-	-	-	-	-	-	-	-	207,000	-
35038 - Pine Glen Rd - slurry seal 0.43km	-	-	-	-	-	-	-	-	-	21,700
35025 - Pine Glen Rd - surface treatment resurfacing 0.35km	-	-	-	-	-	-	-	-	-	176,700
28025 - Pine Needle Point Rd - slurry seal 0.75km	-	-	25,800	-	-	-	-	-	-	-
27126 - Pine Needle Point Rd - surface treatment rehabilitation 0.75km	-	266,200	-	-	-	-	-	-	-	-
28022 - Pine Ridge Road - slurry seal 0.35km	-	-	12,100	-	-	-	-	-	-	-
27133 - Pine Ridge Road - surface treatment resurfacing 0.35km	-	124,500	-	-	-	-	-	-	-	-
27123 - Purdy Rd - gravel resurfacing 2.2km	-	505,100	-	-	-	-	-	-	-	-
35024 - Ranwood Road - hot mix resurfacing 0.38km	-	-	-	-	-	-	-	-	-	236,100
29132 - Redwood Rd - slurry seal 2.03km	-	-	-	72,900	-	-	-	-	-	-
28154 - Redwood Rd - surface treatment resurfacing 2.03km	-	-	754,300	-	-	-	-	-	-	-
27062 - River St - hot mix resurfacing 1.64km	-	913,400	-	-	-	-	-	-	-	-
34179 - Robert Johnson Rd. - slurry seal - 1.10km	-	-	-	-	-	-	-	-	53,500	-
33102 - Robert Johnson Rd. - surface treatment rehabilitation - 1.10km	-	-	-	-	-	-	-	554,600	-	-
28049 - Rosseau Lake Rd 1 - hot mix resurfacing - 0.1km & 0.16km	-	-	216,100	-	-	-	-	-	-	-
32027 - Rosseau Lake Rd 1 - slurry seal (1.4km)	-	-	-	-	-	-	57,000	-	-	-



## CAPITAL BUDGET | ROADS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
31014 - Rosseau Lake Rd 1 - surface treatment resurfacing (1.4km)	-	-	-	-	-	589,400	-	-	-	-
28045 - Rosseau Lake Rd 3 - gravel resurfacing 1.15km	-	-	142,400	-	-	-	-	-	-	-
26122 - Rosseau Lake Rd 3 - Hot mix resurfacing - 0.15km	102,800	-	-	-	-	-	-	-	-	-
26074 - Rostrevor Rd - slurry seal 2.54km	116,300	-	-	-	-	-	-	-	-	-
30044 - Roy Klingbeil Rd - gravel resurfacing 0.17km	-	-	-	-	44,600	-	-	-	-	-
29018 - Sands Rd - gravel resurfacing 1.2km	-	-	-	159,200	-	-	-	-	-	-
27234 - Sandwood Rd - slurry seal 1.68km	-	55,300	-	-	-	-	-	-	-	-
26204 - Sandwood Rd - surface treatment resurfacing 1.68km	571,700	-	-	-	-	-	-	-	-	-
30024 - Sherwood Rd - slurry seal 0.76km	-	-	-	-	28,400	-	-	-	-	-
29003 - Sherwood Rd - surface treatment resurfacing 0.76km	-	-	-	293,200	-	-	-	-	-	-
26300 - Sidewalk Repairs	30,000	-	-	-	-	-	-	-	-	-
34055 - Silver Maple Rd. - hot mix resurfacing - 0.14km	-	-	-	-	-	-	-	-	84,700	-
28035 - Silver St - hot mix resurfacing 0.15km	-	-	68,200	-	-	-	-	-	-	-
35177 - Skeleton Lake 2 Rd - surface treatment - 2.76km	-	-	-	-	-	-	-	-	-	1,393,000
31029 - Skeleton Lake Rd 3 - slurry seal - 1.20km	-	-	-	-	-	47,900	-	-	-	-
30117 - Skeleton Lake Rd 3 - surface treatment resurfacing - 1.20km	-	-	-	-	494,100	-	-	-	-	-
30039 - Smith Rd - slurry seal 0.34km	-	-	-	-	17,700	-	-	-	-	-
29050 - Smith Rd - surface treatment resurfacing 0.34km	-	-	-	170,600	-	-	-	-	-	-
27215 - South Monck Rd. - Gravel Reconstruction 4.14km	-	754,800	-	-	-	-	-	-	-	-
27175 - South Monck Rd. - Paved Hill (200m)	-	131,000	-	-	-	-	-	-	-	-



## CAPITAL BUDGET | ROADS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
30054 - Strachan Point Rd - gravel resurfacing 0.54km	-	-	-	-	94,000	-	-	-	-	-
34038 - Strathdee Rd. - slurry seal	-	-	-	-	-	-	-	-	52,500	-
33068 - Strathdee Rd. - surface treatment	-	-	-	-	-	-	-	541,800	-	-
27040 - Stroud Beach Road - gravel resurfacing 0.12km	-	27,500	-	-	-	-	-	-	-	-
34066 - Sunset Bay Rd. - surface treatment rehabilitation - 1.32km	-	-	-	-	-	-	-	-	635,200	-
31084 - Sutton Rd - slurry seal 0.45km	-	-	-	-	-	17,700	-	-	-	-
30093 - Sutton Rd - surface treatment resurfacing 0.45km	-	-	-	-	182,700	-	-	-	-	-
31080 - Tamarack Tr - gravel resurfacing 0.26km	-	-	-	-	-	71,200	-	-	-	-
30020 - Three Mile Lake 1 Rd - slurry seal 2.76km	-	-	-	-	36,400	-	-	-	-	-
29046 - Three Mile Lake 1 Rd - surface treatment resurfacing 2.76km	-	-	-	376,700	-	-	-	-	-	-
30052 - Tom Greer Rd - gravel resurfacing 0.64km	-	-	-	-	167,700	-	-	-	-	-
27118 - Tom Wroe Rd - gravel resurfacing 0.14km	-	32,200	-	-	-	-	-	-	-	-
29096 - Trafalgar Bay Rd - gravel resurfacing 1.84km	-	-	-	35,200	-	-	-	-	-	-
27230 - Tribble Rd - hot mix resurfacing - 0.15km	-	95,600	-	-	-	-	-	-	-	-
34175 - Tribble Rd. - gravel resurfacing - 3.07km	-	-	-	-	-	-	-	-	584,000	-
35180 - United Church Rd - surface treatment - 0.4km	-	-	-	-	-	-	-	-	-	201,900
35027 - Victoria St - hot mix resurfacing 0.23km	-	-	-	-	-	-	-	-	-	142,900
32085 - Walker Ln - slurry seal 0.1km	-	-	-	-	-	-	4,200	-	-	-
31079 - Walker Ln - surface treatment resurfacing 0.1km	-	-	-	-	-	42,500	-	-	-	-



## CAPITAL BUDGET | ROADS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
35179 - Walton Dr - surface treatment - 0.6km	-	-	-	-	-	-	-	-	-	302,800
27045 - Wares Rd - gravel resurfacing 0.5km	-	113,700	-	-	-	-	-	-	-	-
28119 - West St - hot mix resurfacing 0.43	-	-	195,600	-	-	-	-	-	-	-
26062 - Whiteside Rd. - Slurry seal 1.58km	50,200	-	-	-	-	-	-	-	-	-
34054 - Windsor Dr. - hot mix resurfacing 0.81km	-	-	-	-	-	-	-	-	480,900	-
26057 - Ziska Rd - slurry seal 5.26km	179,600	-	-	-	-	-	-	-	-	-
<b>Total Roads and Bridges</b>	<b>7,063,400</b>	<b>6,397,300</b>	<b>6,744,200</b>	<b>7,445,300</b>	<b>8,699,600</b>	<b>8,178,900</b>	<b>8,126,700</b>	<b>10,674,700</b>	<b>12,033,900</b>	<b>14,557,800</b>
<b>Total 360051 - Roads Capital Projects</b>	<b>7,120,100</b>	<b>6,458,200</b>	<b>6,809,400</b>	<b>7,515,200</b>	<b>8,774,400</b>	<b>8,259,000</b>	<b>8,212,600</b>	<b>10,768,800</b>	<b>12,137,200</b>	<b>14,557,800</b>



# ROADS

<b>Project Number</b>	26004	<b>Title</b>	McLeod Road - surface treatment resurfacing 0.5km	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	606 - Resurfacing	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** From MR 7 to MR7

**Comments** The work will include pulverizing, brushing, ditching, culverts, rock removal, additional granular base, base stabilization and double surface treatment to occur in 2026. In 2027, a follow-up slurry seal treatment is planned via a separate project.

**Justification** The road surface was last assessed to be in fair condition with traffic volumes estimated at 0-49 average annual vehicles per day. This section of road requires above average maintenance effort to maintain and completion of the work will reduce maintenance costs and improve road condition. Deferral of this project will result in higher operating costs and further deterioration of the asset.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	169,800	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>169,800</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		169,800	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>169,800</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26020	<b>Title</b>	North Shore Rd - surface treatment resurfacing 4.64km	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	606 - Resurfacing	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** From Muskoka Rd 24 (Deebank Rd) to 1452 North Shore Road

**Comments** The work will include pulverizing, brushing, ditching, culverts, rock removal, additional granular base, base stabilization and double surface treatment to occur in 2026. In 2027, a follow-up slurry seal treatment is planned via a separate project.

**Justification** These sections of road were last assessed to be in fair to good condition with traffic volumes estimated to be between 50-199 & 200-399 average annual vehicles per day, depending on the section of the road. These sections of road require above average maintenance effort to maintain and completion of the work will reduce maintenance costs and improve road condition. Deferral of this project will result in higher operating costs and further deterioration of the asset.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	1,575,900	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>1,575,900</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		1,575,900	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>1,575,900</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		-	-	-	-	-	-	-	-	-	-



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26026	<b>Title</b>	Hemlock Point Rd - slurry seal 1.6km	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	610 - Road Slurry Seal	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description**

From MR 7 to Hemlock Point Side Road

**Comments**

The existing road surface will have a slurry seal coating applied.

**Justification**

This section of road has had a double surface treatment applied in 2025. The planned slurry seal in 2026 is a routine follow-up treatment for surface treatment application to extend the life of the surface treatment.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	54,700	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>54,700</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		54,700	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>54,700</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		-	-	-	-	-	-	-	-	-	-



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26033	<b>Title</b>	1059 Big Joe Rd - slurry seal 0.24km	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	610 - Road Slurry Seal	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	2023
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** From Big Joe Rd to End (1059 Big Joe Rd, Unit 16)

**Comments** The existing road surface will have a slurry seal coating applied.

**Justification** This section of road has had a double surface treatment applied in 2025. The planned slurry seal in 2026 is a routine follow-up treatment for surface treatment application to extend the life of the surface treatment.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	8,200	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>8,200</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		8,200	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>8,200</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		-	-	-	-	-	-	-	-	-	-



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26039	<b>Title</b>	Municipal Parking	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	403 - Parking Lots and Grounds	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**  
**Description**  
**Comments**  
**Justification**

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	56,700	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>56,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		56,700	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>56,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26041	<b>Title</b>	Kirrie Glen Rd - slurry seal 0.2km	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	610 - Road Slurry Seal	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description**

From MR 118 W to Ziska Rd

**Comments**

The existing road surface will have a slurry seal coating applied.

**Justification**

This section of road has had a double surface treatment applied in 2025. The planned slurry seal in 2026 is a routine follow-up treatment for surface treatment application to extend the life of the surface treatment.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	6,400	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>6,400</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		6,400	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>6,400</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		-	-	-	-	-	-	-	-	-	-



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26054	<b>Title</b>	2026 Drainage Improvements	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	604 - Drainage Improvement	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	2024
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** This project is the 2026 general drainage improvement project. This is a reoccurring annual project for small stand-alone drainage improvement projects at various locations throughout the Township.

**Comments**

**Justification** Drainage improvements are required at various locations throughout the Township to resolve drainage issues that arise under usual Township road operations. The purpose of the reoccurring annual drainage improvement project is to complete drainage improvement projects that cannot be accommodated within the operating budget and that occur independent of a larger road construction projects. Completion of annual drainage improvement projects provides the benefit of a steady improvement to asset condition as well as timely resolution of operational issues.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	56,700	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>56,700</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		56,700	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>56,700</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26056	<b>Title</b>	2026 Rock Removal	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	607 - Road Improvements	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	2024
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** This project is the 2026 general rock removal project. This is a reoccurring annual project for small stand-alone rock removal projects at various locations throughout the Township.

**Comments**

**Justification** Rock removal is required at various locations throughout the Township to improve safety. Rock outcrops that are too close to the edge of the road pose a safety hazard to vehicles as well as hazards for Township snow plow operators. The purpose of the reoccurring annual rock removal project is to complete small scale rock removal projects independent of larger road construction projects. Completion of annual rock removal provides the benefit of a steady improvement to road safety within the Township.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	34,100	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>34,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		34,100	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>34,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>





## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26059	<b>Title</b>	2026 Guiderail	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	605 - Guiderail	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	2024
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description**

This project is the 2026 general guiderail installation and repair project. This is a reoccurring annual project for small stand-alone guiderail projects at various locations throughout the Township.

**Comments**

**Justification**

Roadside protection is required at various locations throughout the Township to improve safety. Areas of deep fill with steep slopes or areas adjacent to deep water pose a hazard to road users and guiderail helps to keep errant vehicles on the road and reduce risk. The purpose of the reoccurring annual guiderail project is to complete small scale guiderail installation and repair projects independent of larger road construction projects. Completion of the annual guiderail project provides the benefit of a steady improvement to road safety within the Township.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	22,800	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>22,800</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		22,800	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>22,800</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26062	<b>Title</b>	Whiteside Rd. - Slurry seal 1.58km	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	610 - Road Slurry Seal	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

### Regions

<b>Description</b>	Muskoka Rd 26 to End (1160 Whiteside Road)
<b>Comments</b>	The existing road surface will have a slurry seal coating applied.
<b>Justification</b>	This section of road has had a double surface treatment applied in 2025. The planned slurry seal in 2026 is a routine follow-up treatment for surface treatment application to extend the life of the surface treatment.

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	50,200	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>50,200</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		50,200	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>50,200</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26063	<b>Title</b>	Big Joe Rd - slurry seal 1.04km	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	610 - Road Slurry Seal	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** From Hemlock Point Rd to End (1103 Big Joe Rd)

**Comments** The existing road surface will have a slurry seal coating applied.

**Justification** This section of road has had a double surface treatment applied in 2025. The planned slurry seal in 2026 is a routine follow-up treatment for surface treatment application to extend the life of the surface treatment.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	32,800	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>32,800</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		32,800	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>32,800</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		-	-	-	-	-	-	-	-	-	-



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26064	<b>Title</b>	Bear Cave Rd - gravel resurfacing 2.45 km	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	609 - Road Rehabilitation	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description**

From 3.65km north of Hekkla Road to 6.1km north of Hekkla Road

**Comments**

In 2025 gravel resurfacing was completed from 1.9km north of Hekkla Road to 3.65km north of Hekkla Road. This project will continue northerly for 2.45km, starting at the limits of the 2025 project. The work will include brushing, ditching, culvert replacement and rock removal as required. The road will be resurfaced with gravel and dust suppressant applied to stabilize the granular material and limit material loss.

**Justification**

The road surface was last assessed to be in poor to fair condition with traffic volumes estimated at 0-49 & 50-199 average annual vehicles per day depending on the section of road. This section of road has limited gravel surface available for grading operations, has poor drainage and is prone to soft conditions during spring thaw and extended periods of wet weather. The planned work will improve the road condition and reduce maintenance effort. Deferral of this project will result in higher operating costs and further deterioration of the asset.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	365,800	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>365,800</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		365,800	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>365,800</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		-	-	-	-	-	-	-	-	-	-



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26074	<b>Title</b>	Rostrevor Rd - slurry seal 2.54km	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	610 - Road Slurry Seal	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

### Regions

**Description** From MR 4 to End (1364 Rostrevor Rd)

**Comments** The existing road surface will have a slurry seal coating applied.

**Justification** This section of road has had a double surface treatment applied in 2025. The planned slurry seal in 2026 is a routine follow-up treatment for surface treatment application to extend the life of the surface treatment.

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	116,300	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>116,300</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		116,300	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>116,300</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		-	-	-	-	-	-	-	-	-	-



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26096	<b>Title</b>	North Shore Rd - paved hill (0.14km & 0.1km)	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	607 - Road Improvements	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	2021
<b>Start Date</b>		<b>Completion Date</b>			

### Regions

#### Description

Resurface paved hills

#### Comments

The project will be for the resurfacing of a paved hill.

#### Justification

The section of road upon which the paved hill is located is in fair condition and has traffic volumes estimated at 0-49 average annual vehicles per day. The paved hill is located at the beginning of the seasonally maintained portion of the road, with the remainder of the road having a gravel surface. The hill has been paved in the past to reduce maintenance along the hill due to the steep grades and is now in poor condition. Deferral of this project will result in higher operating costs and further deterioration of the asset.

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	150,200	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>150,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		150,200	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>150,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26107	<b>Title</b>	Juddhaven Rd - hot mix resurfacing - 2.02 km	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	606 - Resurfacing	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description**

From Mornius Rd to Bluff Rd.

**Comments**

The work will include pulverizing, brushing, ditching, culverts, rock removal, additional granular base, base stabilization and hot mix asphalt paving.

**Justification**

The road surface was last assessed to be in fair to good condition with traffic volumes estimated at the higher end of 400-999 average annual vehicles per day. This section of road requires above average maintenance effort to maintain and increased traffic volumes on the road have triggered warrants for surface upgrades from surface treatment to hot mix asphalt pavement. Completion of the work will reduce maintenance costs and improve road condition. Deferral of this project will result in higher operating costs and further deterioration of the asset.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	840,200	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>840,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		840,200	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>840,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26117	<b>Title</b>	Juddhaven Rd. - Surface Treatment Rehabilitation 2.12km	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	609 - Road Rehabilitation	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	2023
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** From Bluff Road to End (Fair-Lee Pk Rd/Islander Av)

**Comments** The work will include pulverizing, brushing, ditching, culverts, rock removal, additional granular base, base stabilization and double surface treatment to occur in 2026. In 2027, a follow-up slurry seal treatment is planned via a separate project.

**Justification** The road surface was last assessed to be in fair to good condition with traffic volumes estimated at the lower end of 400-999 average annual vehicles per day. This section of road requires above average maintenance effort to maintain and completion of the work will reduce maintenance costs and improve road condition. Deferral of this project will result in higher operating costs and further deterioration of the asset.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	825,900	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>825,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		825,900	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>825,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26122	<b>Title</b>	Rosseau Lake Rd 3 - Hot mix resurfacing - 0.15km	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	609 - Road Rehabilitation	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

### Regions

<b>Description</b>	Resurface paved hills
<b>Comments</b>	The project will be for the resurfacing of a paved hill.
<b>Justification</b>	The paved hill is located at the beginning of the seasonally maintained portion of the road, with the remainder of the road having a gravel surface. The hill has been paved in the past to reduce maintenance along the hill due to the steep grades and is now in poor condition. Deferral of this project will result in higher operating costs and further deterioration of the asset.

### Project Forecast

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	102,800	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>102,800</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		102,800	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>102,800</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26175	<b>Title</b>	McLeod Road - Paved hill (200m)	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	606 - Resurfacing	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	2025
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description**

Resurface paved hill

**Comments**

The project will be for the resurfacing of a paved hill.

**Justification**

The paved hill is located at the beginning of the seasonally maintained portion of the road, with the remainder of the road having a gravel surface. The hill has been paved in the past to reduce maintenance along the hill due to the steep grades and is now in poor condition. Deferral of this project will result in higher operating costs and further deterioration of the asset.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	125,400	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>125,400</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		125,400	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>125,400</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		-	-	-	-	-	-	-	-	-	-



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26204	<b>Title</b>	Sandwood Rd - surface treatment resurfacing 1.68km	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	606 - Resurfacing	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description**

From North Shore Rd to 1189 Sandwood Rd

**Comments**

The work will include pulverizing, brushing, ditching, culverts, rock removal, additional granular base, base stabilization and double surface treatment to occur in 2026. In 2027, a follow-up slurry seal treatment is planned via a separate project.

**Justification**

The road surface was last assessed to be in fair condition with traffic volumes estimated at 50-199 average annual vehicles per day. This section of road requires above average maintenance effort to maintain and completion of the work will reduce maintenance costs and improve road condition. Deferral of this project will result in higher operating costs and further deterioration of the asset.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	571,700	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>571,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		571,700	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>571,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26230	<b>Title</b>	Hallets Road - surface treatment resurfacing 0.99km	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	606 - Resurfacing	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** MR 169 to Kendon Rd/1000 Kendon Rd

**Comments** The work will include pulverizing, brushing, ditching, culverts, rock removal, additional granular base, base stabilization and double surface treatment to occur in 2026. In 2027, a follow-up slurry seal treatment is planned via a separate project.

**Justification** The road surface was last assessed to be in fair condition with traffic volumes estimated at 50-199 average annual vehicles per day. This section of road requires above average maintenance effort to maintain and completion of the work will reduce maintenance costs and improve road condition. Deferral of this project will result in higher operating costs and further deterioration of the asset.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	336,200	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>336,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		336,200	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>336,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26231	<b>Title</b>	Kendon Road - surface treatment resurfacing 1.6km	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	606 - Resurfacing	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** From Hallett Rd/1000 Kendon Rd to End (1157 Keeler Rd)

**Comments** The work will include pulverizing, brushing, ditching, culverts, rock removal, additional granular base, base stabilization and double surface treatment to occur in 2026. In 2027, a follow-up slurry seal treatment is planned via a separate project.

**Justification** The road surface was last assessed to be in fair condition with traffic volumes estimated at 50-199 average annual vehicles per day. This section of road requires above average maintenance effort to maintain and completion of the work will reduce maintenance costs and improve road condition. Deferral of this project will result in higher operating costs and further deterioration of the asset.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	543,400	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>543,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		543,400	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>543,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26234	<b>Title</b>	Medora Lake Rd - surface treatment resurfacing 2.54km	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	606 - Resurfacing	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** From Muskoka Rd 169 to Muskoka Rd 169

**Comments** The work will include pulverizing, brushing, ditching, culverts, rock removal, additional granular base, base stabilization and double surface treatment to occur in 2026. In 2027, a follow-up slurry seal treatment is planned via a separate project.

**Justification** The road surface was last assessed to be in fair condition with traffic volumes estimated at 50-199 average annual vehicles per day. This section of road requires above average maintenance effort to maintain and completion of the work will reduce maintenance costs and improve road condition. Deferral of this project will result in higher operating costs and further deterioration of the asset.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	864,300	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>864,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		864,300	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>864,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26300	<b>Title</b>	Sidewalk Repairs	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	607 - Road Improvements	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	2025
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Sidewalk repairs in various locations.

**Comments**

**Justification** Sidewalks must be maintained in accordance with the provincial Minimum Maintenance Standards (MMS). Recent sidewalk inspections have flagged the requirement for spot repairs in various locations to address surface discontinuities and cracks that require repair. Completion of the work will improve the overall condition of this asset type and assist the Township in meeting the obligations to be in compliance with MMS.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	30,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>30,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		30,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>30,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | ROADS

<b>Project Number</b>	26999	<b>Title</b>	Future Roads Projects - Level of Service Study	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	609 - Road Rehabilitation	<b>Division</b>	360051 - Roads Capital Projects	<b>Year Identified</b>	2025
<b>Start Date</b>		<b>Completion Date</b>			

### Regions

### Description Comments

The recently approved Asset Level of Service Study projected a significant increase in road rehabilitation and reconstruction expenses over the next 10 years. However, the Roads Needs Study, which will provide a detailed assessment to identify and prioritize specific projects, is still underway. As such, the current figures should be considered a placeholder until the Roads Needs Study is complete and more precise project requirements are known.

### Justification

### Project Forecast

GL Account Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>										
07804 - Trsfr Fr Reserve										
099975 - Roads, Bridges and Major Infrastructure	-	300,000	700,000	1,200,000	1,700,000	2,300,000	3,000,000	4,000,000	5,000,000	6,000,000
<b>Total Funding Source</b>	-	300,000	700,000	1,200,000	1,700,000	2,300,000	3,000,000	4,000,000	5,000,000	6,000,000
<b>Percent Increase</b>	100.00%	133.33%	71.43%	41.67%	35.29%	30.43%	33.33%	25.00%	20.00%	
<b>Expenditure</b>										
06915 - Contract Services	-	300,000	700,000	1,200,000	1,700,000	2,300,000	3,000,000	4,000,000	5,000,000	6,000,000
<b>Total Expenditure</b>	-	300,000	700,000	1,200,000	1,700,000	2,300,000	3,000,000	4,000,000	5,000,000	6,000,000
<b>Percent Increase</b>	100.00%	133.33%	71.43%	41.67%	35.29%	30.43%	33.33%	25.00%	20.00%	
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-



# BRIDGES & CULVERTS

## ROADS & BRIDGES

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
26156 - Bala Bay Dock Bridge (RDS-BRDG-B023) - Design	15,700	-	-	-	-	-	-	-	-	-
34178 - Bala Bay Dock Bridge (RDS-BRDG-B023) - Design	-	-	-	-	-	-	-	-	222,900	-
27225 - Bala Bay Dock Bridge (RDS-BRDG-B023) - Minor Rehab	-	114,700	-	-	-	-	-	-	-	-
35022 - Bala Bay Dock Bridge (RDS-BRDG-B023) - Replacement	-	-	-	-	-	-	-	-	-	2,329,500
28166 - Bear Cave Culvert (RDS-BRDG-C010) - Design	-	-	45,600	-	-	-	-	-	-	-
29124 - Bear Cave Culvert (RDS-BRDG-C010) - Replacement	-	-	-	333,900	-	-	-	-	-	-
33104 - Bear Cave Culvert (RDS-BRDG-C011) - Design	-	-	-	-	-	-	-	64,000	-	-
34100 - Bear Cave Culvert (RDS-BRDG-C011) - Replacement	-	-	-	-	-	-	-	-	668,700	-
27224 - Beatrice Townline Bridge 1 (RDS-BRDG-B016) - Design	-	120,100	-	-	-	-	-	-	-	-
28153 - Beatrice Townline Bridge 1 (RDS-BRDG-B016) - Replacement	-	-	947,200	-	-	-	-	-	-	-
31151 - Beaumaris Bridge (RDS-BRDG-B005) - Design	-	-	-	-	-	39,100	-	-	-	-
32068 - Beaumaris Bridge (RDS-BRDG-B005) - Minor Rehab	-	-	-	-	-	-	231,300	-	-	-
30057 - Clear Lake Rd Bridge (RDS-BRDG-B022) - Design	-	-	-	-	87,200	-	-	-	-	-
31039 - Clear Lake Rd Bridge (RDS-BRDG-B022) - Replacement	-	-	-	-	-	820,400	-	-	-	-
29125 - Dee River Bridge (RDS-BRDG-B007) - Minor Rehab	-	-	-	178,900	-	-	-	-	-	-



## CAPITAL BUDGET | BRIDGES & CULVERTS

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
28151 - Dee River Bridge (RDS-BRDG-B007) - Design	-	-	22,800	-	-	-	-	-	-	-
29126 - Doherty Road Bridge (RDS-BRDG-B006) - Design	-	-	-	167,000	-	-	-	-	-	-
30129 - Doherty Road Bridge (RDS-BRDG-B006) - Replacement	-	-	-	-	1,308,500	-	-	-	-	-
30134 - Island Park Road Bridge (RDS-BRDG-B020) - Design	-	-	-	-	37,400	-	-	-	-	-
31160 - Island Park Road Bridge (RDS-BRDG-B020) - Minor Rehab	-	-	-	-	-	361,400	-	-	-	-
32098 - Medora Lake Road Bridge (RDS-BRDG-B003) - Design	-	-	-	-	-	-	176,900	-	-	-
33101 - Medora Lake Road Bridge (RDS-BRDG-B003) - Replacement	-	-	-	-	-	-	-	1,521,600	-	-
27223 - Milford Bay Rd Culvert (RDS-BRDG-C002) - Minor Rehab	-	120,100	-	-	-	-	-	-	-	-
26157 - Milford Bay Rd. Culvert (RDS-BRDG-C002) - Design	10,500	-	-	-	-	-	-	-	-	-
26155 - Rosseau Lake Road 3 Bridge (RDS-BRDG-B009) - Design	62,700	-	-	-	-	-	-	-	-	-
27217 - Rosseau Lake Road 3 Bridge (RDS-BRDG-B009) - Minor Rehab	-	294,800	-	-	-	-	-	-	-	-
31152 - Rosseau River Bridge (RDS-BRDG-B011) - Design	-	-	-	-	-	13,000	-	-	-	-
32099 - Rosseau River Bridge (RDS-BRDG-B011) - Minor Rehab	-	-	-	-	-	-	136,100	-	-	-
<b>Total Roads and Bridges</b>	<b>88,900</b>	<b>649,700</b>	<b>1,015,600</b>	<b>679,800</b>	<b>1,433,100</b>	<b>1,233,900</b>	<b>544,300</b>	<b>1,585,600</b>	<b>891,600</b>	<b>2,329,500</b>
<b>Total 370040 - Bridges and Culverts</b>	<b>88,900</b>	<b>649,700</b>	<b>1,015,600</b>	<b>679,800</b>	<b>1,433,100</b>	<b>1,233,900</b>	<b>544,300</b>	<b>1,585,600</b>	<b>891,600</b>	<b>2,329,500</b>
<b>Total Operations</b>	<b>10,674,400</b>	<b>21,754,800</b>	<b>11,366,100</b>	<b>16,634,400</b>	<b>14,265,000</b>	<b>21,773,700</b>	<b>14,818,900</b>	<b>17,548,800</b>	<b>18,086,000</b>	<b>32,323,100</b>



# BRIDGES & CULVERTS

<b>Project Number</b>	26155	<b>Title</b>	Rosseau Lake Road 3 Bridge (RDS-BRDG-B009) - Design	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	601 - Bridges	<b>Division</b>	370040 - Bridges and Culverts	<b>Year Identified</b>	2025
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description**

Design for minor rehab work.

**Comments**

**Justification**

The bridge has a current Bridge Condition Rating of 68. A recent Ontario Structure Inspection Manual (OSIM) inspection has identified the need for replacement of the timber wearing surface, concrete abutment and wingwall repairs, replacement of timber guide posts as well as installation of additional scour protection along the abutment walls. Completion of the design for this work will allow for the work to be completed in 2027.

**Project Forecast**

GL Account	Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	62,700	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>62,700</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>											
06915 - Contract Services		62,700	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>62,700</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>		-	-	-	-	-	-	-	-	-	-



## CAPITAL PROJECT | BRIDGES & CULVERTS

<b>Project Number</b>	26156	<b>Title</b>	Bala Bay Dock Bridge (RDS-BRDG-B023) - Design	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	601 - Bridges	<b>Division</b>	370040 - Bridges and Culverts	<b>Year Identified</b>	2025
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Design for minor rehab work.

**Comments**

**Justification** This bridge has a current Bridge Condition Rating of 67. The bridge is primarily timber construction and a recent Ontario Structure Inspection Manual (OSIM) inspection has flagged the need for the repair and replacement of various wooden components on the bridge including deteriorated posts, rails and curbs. Completion of the design for this work will allow for the work to be completed in 2027.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	15,700	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>15,700</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Expenditure</b>											
06915 - Contract Services		15,700	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>15,700</b>	<b>-</b>								
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>								
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## CAPITAL PROJECT | BRIDGES & CULVERTS

<b>Project Number</b>	26157	<b>Title</b>	Milford Bay Rd. Culvert (RDS-BRDG-C002) - Design	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	601 - Bridges	<b>Division</b>	370040 - Bridges and Culverts	<b>Year Identified</b>	2025
<b>Start Date</b>		<b>Completion Date</b>			

**Regions**

**Description** Design for minor rehab work.

**Comments**

**Justification** The structure has a Bridge Condition Index Rating of 63. Recent Ontario Structure Inspection Manual (OSIM) inspections have flagged that there is some moderate undermining at the outlet of the culvert that requires repairs as well as some scouring and erosion occurring at the embankment walls. Completion of design for this work will ensure that the rehabilitation work can occur in 2027.

**Project Forecast**

<b>GL Account</b>	<b>Fund</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>
<b>Funding Source</b>											
07804 - Trsfr Fr Reserve	099975 - Roads, Bridges and Major Infrastructure	10,500	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>		<b>10,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>											
06915 - Contract Services		10,500	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>10,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>			<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>





# 2026 RESERVE BALANCE FORECAST

# RESERVE BALANCE FORECAST

Reserves and reserve funds are funds that have been set aside to meet future funding requirements, Established by Council by-law, legislation or agreement. Reserves and reserve funds are a critical financial tool for increasing sustainability and flexibility while reducing vulnerability and are a key component of the Township’s long-term financial strategy. They provide options to respond to unexpected issues, phase-in funding impacts over-time as well as reduce reliance on debt.

	Opening Balance	Requirements		Contributions			Reallocations	Closing Balance
	Estimated	Capital	Operating	Tax Levy	Grants	Interest		
<b>Obligatory Reserve Funds</b>								
Development Charges	1,929,500	(12,500)				43,400		1,960,400
Parkland Dedication	1,785,700	(750,000)				54,700		1,090,400
Canada Community-Building Fund	0	(250,600)			250,600			0
Parking-in-lieu	60,800					1,900		62,700
Building Services	6,028,300	(55,000)				185,000		6,158,300
<b>Discretionary Reserve Funds</b>								
Buildings and Facilities	521,100	(1,036,200)		1,900,000		12,100		1,397,000
Cemeteries	124,500	(20,900)				3,500		107,100
Climate action	85,600			25,000		1,800		112,400
Community Improvement	749,600	(105,000)	(100,000)	150,000		19,300		713,900
Fire and Emergency Services	401,000	(1,530,400)		1,000,000		700	150,000	21,300
Fleet and Equipment	61,100	(1,336,200)		1,200,000		2,400	100,000	27,300
Information Technology	1,069,200	(136,000)		50,000		35,000	(250,000)	768,200
Library	78,800	(84,500)		50,000		4,000		48,300
Parks, Recreation and Trails	(692,700)	(189,400)		1,050,000		3,000		170,900
Port Carling Mural	152,700					4,600		157,300
Roads, Bridges and Major Infrastructure	574,500	(6,958,400)		1,350,000	2,464,400	175,300	2,500,000	105,800
<b>Discretionary Reserves</b>								
Tax Rate Stabilization	4,775,700						(2,500,000)	2,275,700
Studies and Reviews	39,100	(81,400)		90,000		2,400		50,100
Attainable Housing	107,900			10,000		3,200		121,100
Elections	116,900		(120,000)			3,100		0
<b>Total reserves and reserve funds</b>	<b>17,969,300</b>	<b>(12,546,500)</b>	<b>(220,000)</b>	<b>6,875,000</b>	<b>2,715,000</b>	<b>555,400</b>	<b>0</b>	<b>15,348,200</b>



# KEY TERMS GLOSSARY

**Assessment** - a value attributed to a property for the purpose of taxation.

**Capital Assets** - infrastructure, land, buildings, machinery, equipment and other items that provide long term benefits to the community.

**Capital Budget** - funding long-term investments that help shape the future of Muskoka Lakes. This includes:

- Road, bridge, and sidewalk construction
- Park and greenspace improvements
- Fleet maintenance and expansion (e.g. fire trucks, snow plows)
- Strategic plans and service-level studies

**Operating Budget** - the annual plan for the purchase and financing of the Township's operations, funding the day-to-day services and programs that support our community, including:

- Salaries and benefits
- Insurance
- Professional fees and honouraria
- Administration
- Fire and emergency services
- Township facilities (e.g. libraries, arenas, community centres)

**Reserves/Reserve Funds** - reserve and reserve funds are dollars set aside for specific purposes. There are two general types, obligatory (or statutory) reserve funds and discretionary reserve/reserve funds.

**Tax Levy** - amount of funds collected based on a tax rate applied on an assessed property.





TOWNSHIP OF  
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Township of Muskoka Lakes